

**City of Cape Coral, Florida
Fiscal Years 2017-2019
Proposed
Operating Budget**



City Council

**Marni L. Retzer, Mayor
James D. Burch, District #1
John M. Carioscia Sr., District #2
Marilyn Stout, District #3
Richard Leon, District #4
Rana M. Erbrick, District #5
Richard Williams, District #6
Jessica Cosden, District #7**

Prepared by the City of Cape Coral Financial Services Department under the direction of:

John Szerlag, City Manager
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City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



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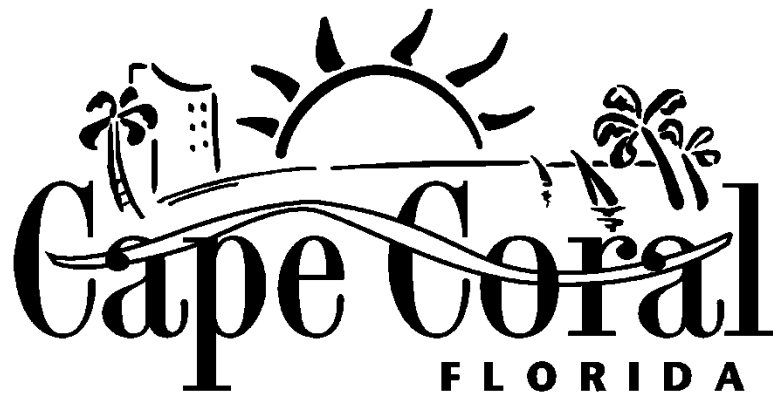
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THE CITY

The City of Cape Coral, incorporated in 1970, is located on the southwest coast of Florida, in Lee County. The City is approximately 125 miles south of Tampa, at the mouth of the Caloosahatchee River. The City is principally a residential, recreational and vacation community. Two bridges connect to central and south Fort Myers and one bridge to the north of the City connects it with Fort Myers, the county seat. This peninsular city lies between the scenic Caloosahatchee River, Charlotte Harbor and the Intracoastal Waterway.

Cape Coral is one of the nation's first master-planned communities. It is Florida's third largest city in land area, encompassing 120 square miles. The most populated city in Southwest Florida, Cape Coral has an estimated permanent population of 166,508 (Florida League of Cities).

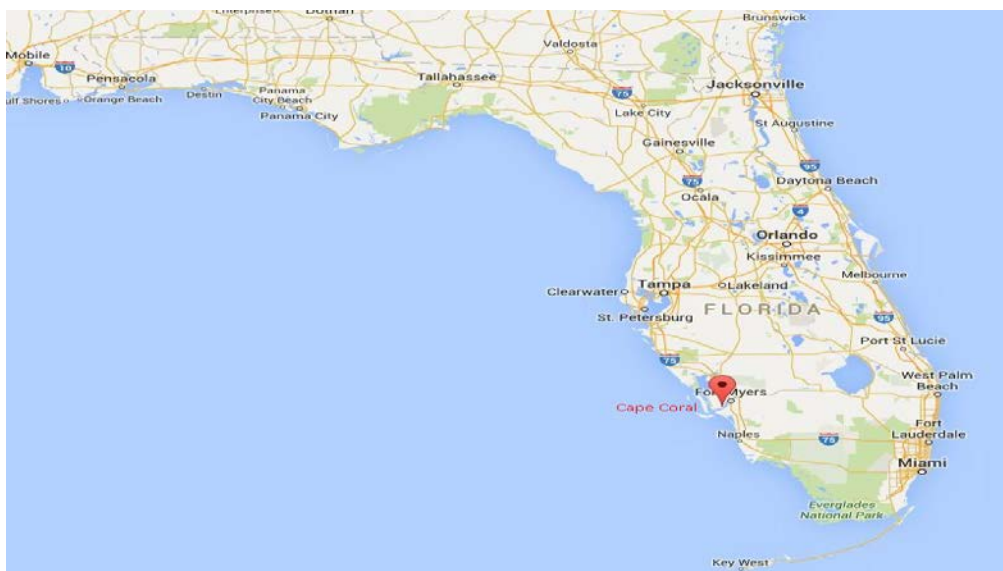
In addition to broad boulevards and paved streets, the City is interlaced with over 400 miles of waterways, providing home sites with access to the Intracoastal Waterway and the Gulf of Mexico. A number of City-owned parks, a City-owned municipal golf course, a City-owned yacht club and community park, and a City-owned waterpark provide recreational opportunities for residents and visitors.

Strategically situated midway between Tampa and Miami, Cape Coral serves a major distribution role between the two cities. It has emerged as a secondary market for manufacturers who need to distribute goods throughout other parts of Florida, the southeastern United States and the world.

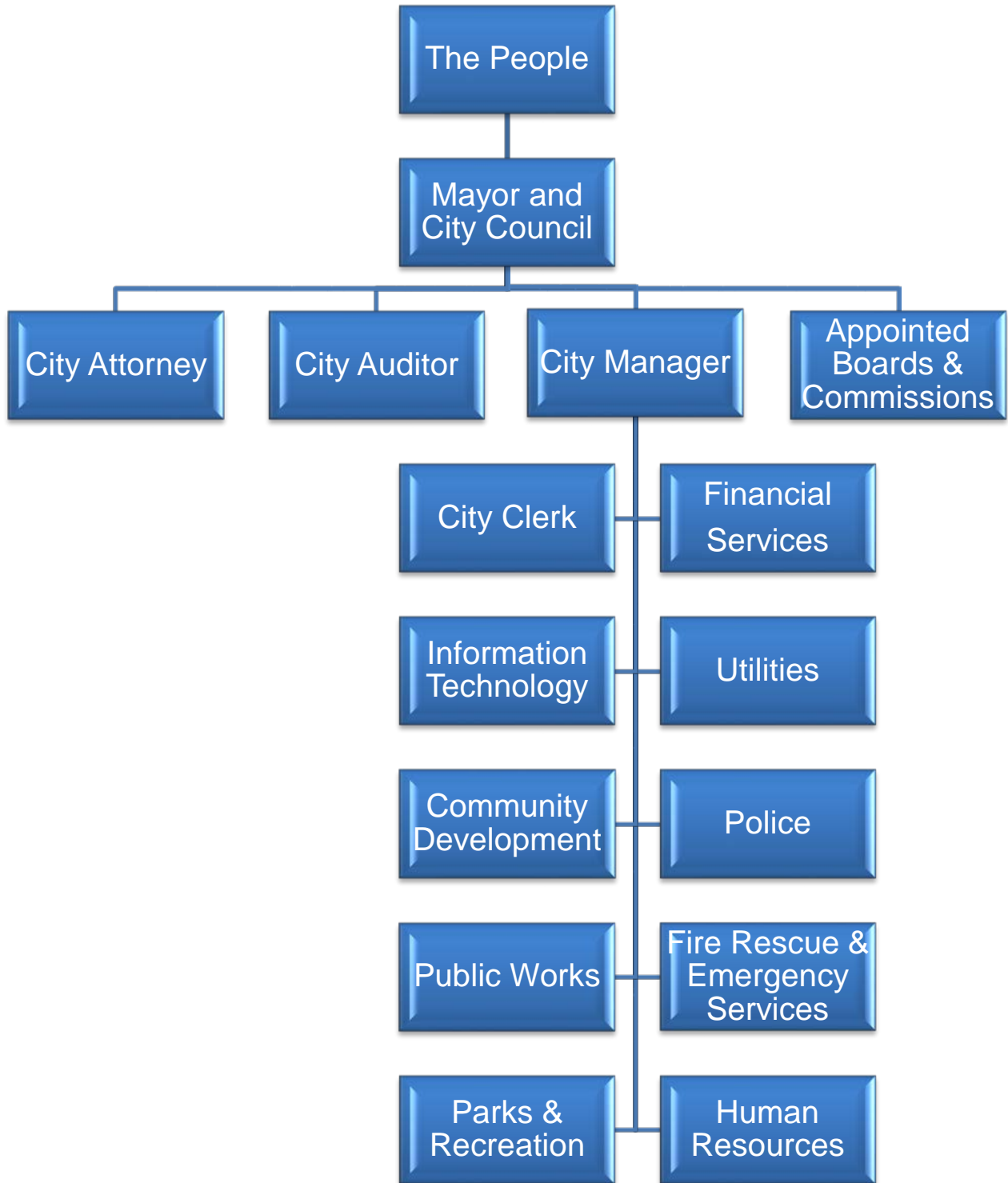
The City of Cape Coral operates under the Council-City Manager form of government. City Council members are elected at large from seven districts. The Mayor also is elected at large and is the eighth member of council. The Mayor presides over council meetings.

The City Council enacts ordinances and resolutions, adopts the budget, comprehensive plan and land-use regulations. The Council appoints the City Manager, City Auditor and City Attorney, as well as the members of all boards and commissions. The City Manager hires all department directors and oversees the day-to-day operations of the city.

For additional information concerning the City, please refer to the Community Profile in the Appendix or visit our website at www.capecoral.net.



ORGANIZATIONAL CHART



City of Cape Coral, Florida
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

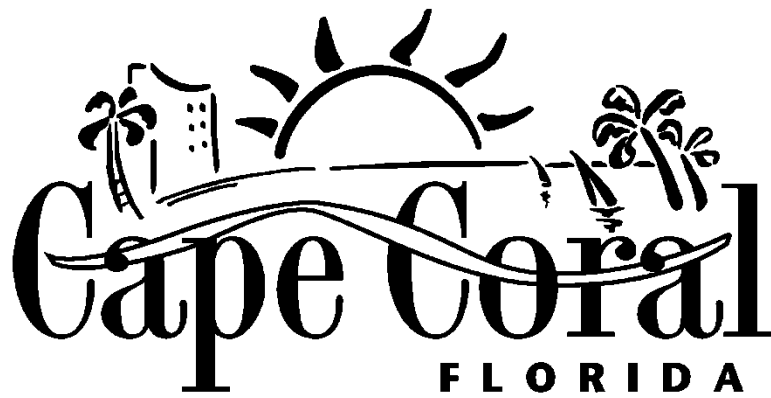
**City of Cape Coral
Florida**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

City of Cape Coral, Florida
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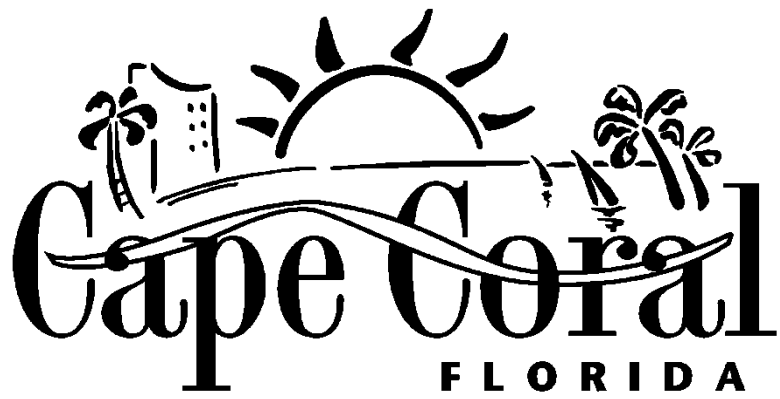


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CITY OF CAPE CORAL

MEMORANDUM

TO: Honorable Mayor and City Council
FROM: John Szerlag, City Manager
DATE: July 13, 2016
SUBJECT: FY 2017-2019 Proposed Rolling Budget



Dear Mayor and City Council Members,

I am pleased to submit for your consideration the FY 2017-2019 Proposed Rolling Budget for the City of Cape Coral. Although City Council only will be adopting the budget for FY 2017, this three-year rolling budget format allows you to consider future financial impacts of policy-related decisions and to chart the future course for the level of service we wish to provide.

The FY 2017-2019 Proposed Rolling Budget continues moving the city in the positive direction we began in 2012. Our citizens can read through this budget and see how the financial decisions made by City Council since 2012 have enabled Cape Coral to become an economically sustainable, financially responsible city. We made promises to our citizens at that time, and this budget will carry forward with keeping those promises.

As the first steps toward economic sustainability, City Council approved two new revenue sources – public service tax and fire services assessment. Pension reforms also were enacted that are saving the City about \$185 million over 25 years. Along with these steps, the taxpayers were promised and received a 1 mil reduction in their property tax rate – 0.25 in FY 2014 and 0.75 in FY 2016.

The property tax cut was bifurcated due to our need to ensure the legality of the City's new methodology for the fire services assessment. Our methodology required a greater contribution from vacant parcels than the traditional "calls for service" methodology. To affirm the legality of the methodology, the City initiated a bond validation process. This legal process took two years to complete – first in Lee County Circuit Court and ultimately with an affirmative opinion from the Florida Supreme Court in May 2015.

While we were confident our methodology was sound, we took the prudent position of holding in escrow all revenues collected from the fire services assessment until we had a decision. While Council was able to provide a portion of the property tax reduction, it was equally prudent to wait for a final determination before the total reduction was implemented. The Florida Supreme Court decision allowed for the final piece of the promise to be kept – a 0.75 mil reduction in the property tax rate in FY 2016 added to the previous 0.25 reduction.

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Investing in the Future – Capital Improvements in FY 2016

With all the financial pieces in place, FY 2016 was the City's first budget to be presented absent any "what if" scenarios. Our Public Works staff moved ahead with paving projects that had been put on hold while awaiting the Florida Supreme Court decision. Roads identified for paving in FY 2014 and FY 2015, which were delayed by the court process, finally moved forward. In fact, City

Council added \$400,000 to the annual investment of \$6.5 million in FY 2016 to enable Public Works to accelerate their efforts and get back on schedule with their five-year paving plan. This included resurfacing 60 miles of local roadways.

The City continued to play "catch up" with capital needs. We "cash funded" \$5.4 million for vehicle and equipment replacements. Another \$900,000 was set aside for alley paving and median improvements. The City invested \$200,000 in new street lights in FY 2016 to improve public safety. Since restarting this program in FY 2015, the City has added nearly 300 street lights to key intersections throughout the city.

Other important capital investments in FY 2016 included:

- \$1.3 million for capital maintenance of parks and general government facilities
- \$720,000 to fund the replacement of fire apparatus

Investing in the Future – Organizational Changes in FY 2016

We invested in our organizational infrastructure and improved public safety by reinstating five police officers this past year. We also are retaining and attracting talented staff by following a pay philosophy that will position the compensation level our City employees at or near the 75th percentile of pay with comparable cities. We did not want to have the highest paid city employees but we did not want to be the lowest paid either. We now are on the right track toward responsible and reasonable pay structures and compensation for our dedicated City employees.

We continued to follow our stated goal within our Department of Community Development to be fast, fair and predictable. In FY 2016, City Council approved the Hearing Examiner process for reviewing land use changes, planned development projects and site plan reviews, requests for deviations and special exceptions. A hearing examiner will bring consistency to our planning and review process.

Our Permitting Division worked with our Information Technology Services Department on the task to establish the best online permitting system by expanding ePermitting services. The City is providing contractors the capability of applying for permits electronically using eTRAKIT. At least 35 permits now can be acquired electronically, with more permits being added on a regular basis.

Investing in the Future – Major Projects and Master Plans in FY 2016

The City made significant progress on major projects and master plans. Our utilities extension project in the Southwest 6 & 7 area is substantially complete with most of the homes now connected. Design work on the North 2 utilities area is nearly done, and the project will be out to bid before the end of the fiscal year.

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The Bimini Basin project continues to move forward with one land use change expected to be completed this fiscal year along with the Bimini Basin District zoning changes.

Preliminary concepts for the Northwest Cape / 7 Islands development were presented to the community for feedback and City Council for discussion. Final concepts are expected to be completed this fiscal year, and they will be advanced for additional community input and Council direction.

An initial review of the Parks Master Plan was provided to City Council with the final report expected in FY 2017. City staff also is working to complete an Economic Development Master Plan

Summary of FY 2016

In FY 2016, the City continued moving forward with providing significant and much-needed investment in our community. While operating budgets typically are fluid documents and require occasional tweaking throughout the fiscal year depending on a variety of circumstances, the City generally adhered to the footprint of the FY 2016 budget plan. By sticking to the budget plan, we are better-positioned to make a smooth transition into our FY 2017 budget year.

Implementing Strategic Plan Elements for FY 2017 Budget Planning

In preparing for the FY 2017-2019 Proposed Rolling Budget, City Council and City staff conducted a joint strategic planning session to identify and prioritize our strategic goals. As a follow up to the strategic planning workshop, Council and staff held a “capital projects” workshop to identify potential projects for advancement or placement within the City’s Five-Year Asset Management Plan.

The main components within the proposed Strategic Plan FY 2017– FY 2019 remained consistent and include the following Mission, Vision and Elements:

MISSION

The City of Cape Coral will provide its citizens with services in the most efficient and effective manner possible, while maintaining a sustainable, positive, safe, and caring community with a united spirit.

VISION

A vibrant, culturally diverse environmentally sensitive waterfront community that is the center of opportunity in Southwest Florida where families and businesses thrive.

Element A: Increase economic development and redevelopment in the city.

Element B: Enhance financial sustainability during all economic times.

Element C: Invest in community infrastructure including utilities expansion improvements to enhance the City’s ability to meet the needs of its current and future residents and businesses.

Element D: Improve the city’s image with the purpose of building lasting relationship with our residents and valuable partnerships with other organizations, and continually provide a well-balanced and positive workplace for our internal stakeholders.

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Element E: Increase quality of life for our citizens by delivering programs and services that foster a safe community.

Element F: Enhance the quality of life through arts and culture to create and promote a vibrant, culturally diverse community.

Moving Forward in FY 2017 – A Progressive Budget

“If everything is moving forward, then success takes care of itself.” Henry Ford encapsulates where we want to go as an organization and what we want to achieve. We have taken the right steps these past four years, and our future outlook reflects a well-positioned city from a financial standpoint. Our FY 2017 proposed budget not only maintains our progress but builds on our successes.

I liken the proposed budget for the upcoming fiscal year to a hockey game where defense and offense complement each other to achieve a goal. On the defensive side, we have kept our eyes on the bottom line and a check on spending. We have not slashed important projects from the budget just for the sake of cutting. On the offensive side, our power play scores just the right balance between necessary additional investments and passing some tax savings to our property owners. We are not yet ahead in the game, and we are still playing “catch up” regarding our infrastructure needs. The FY 2017 proposed budget provides an assist in this area and will help us achieve our ultimate goal for Cape Coral – A community that offers a winning combination of affordability and desirability.

According to the Lee County Property Appraiser, the total taxable value for the City of Cape Coral in 2016 is just over \$12 billion – an increase of 8.37 percent from 2015, which is higher than our estimate of 6 percent. Although our values continue to recover, the City’s taxable value still falls well below the high point of \$21.6 billion less than 10 years ago in 2007.

As a result of the higher increase in taxable value than estimated, the City will receive \$1.6 million in additional tax revenue. While additional revenue is always welcome news, because we use a three-year budget to plan our revenues and expenditures, this \$1.6 million is not crucial for our operations in FY 2017. As such, my proposed budget for FY 2017 recommends returning these dollars and a few more to the property owners via a millage rate reduction. The proposed millage rate for FY 2017 is 6.75 mils – a reduction of 0.207 mils. This reduction in the tax rate will return \$2,393,579 of property tax revenue to our taxpayers.

The total proposed budget for FY 2017 for all City funds is \$669,887,085. The General Fund represents \$194,907,280 of the total budget. The General Fund includes ad valorem taxes as one of the main revenue sources. Here are some major highlights of the proposed FY 2017 General Fund. Additional budget information and highlights for all City funds can be found in Section 5.

- Millage Rate proposed at 6.750 – a decrease of 0.207 mils. This is a reduction of 2.98 percent from the current rate of 6.9570. This millage rate produces property tax revenue of \$78.1 million. This is \$2.1 million more in revenue than the “rollback rate” of 6.5702.
- Public Service Tax: Rate remains at 7 percent with estimated revenue of \$7.6 million
- Fire Service Assessment: Cost Recovery remains at 64 percent with estimated revenue of \$21.8 million
- Use of Fund Balance: The FY 2017 proposed budget includes the use of \$8,374,745 from Fund Balance. This is \$2.8 million less than projected in the current, three-year

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rolling budget for use in FY 2017. Our Fund Balance will maintain 2.57 months of expenditures, which exceeds our current Financial Policies.

- \$100,000 annually to continue street light program enhancements for installation of new fixtures as well as the ongoing costs
- Cash funding various capital projects:
 - \$6.5 million annually for local road resurfacing
 - \$306,000 annually for median improvements
 - \$510,000 annually for an alley paving program
 - \$789,000 annual average for capital maintenance of parks and general government facilities
- Adds 17 full time positions. See position summary beginning in Section 5-27.

This will be the third time in four years the City has reduced the property tax rate for our citizens. In FY 2013, the City's property tax rate stood at 7.9570. With the proposed reduction in the FY 2017 budget, Cape Coral's property tax rate of 6.75 mils will be 15 percent lower than FY 2013.

Please know that even though the recovery rate for the fire services assessment remains the same as FY 2017 at 64 percent, the actual financial impact to the property owner will be slightly higher than FY 2016. The City will be issuing debt to build a new fire station, and we also have additional personnel and equipment costs factored into the fire services costs being recovered. The financial impact of the fire services assessment on a homesteaded property with a "building cost" value of \$150,000 will be an increase of \$12.21 in FY 2017.

While the fire services assessment is slightly higher, the proposed property tax reduction will more than offset this increase. If the same homesteaded property in the example above has a \$150,000 "assessed" value, the property owner will receive a tax cut of \$20.70 (based on a "taxable" value of \$100,000 after \$50,000 homestead exemption). The overall savings to the homeowner in FY 2017 is \$8.49.

The 17 positions in the General Fund budget include nine firefighters required to staff the new Fire Station #11, which will be located at Burnt Store Road North and NW 11th Street. The new station will be completed toward the end of FY 2017. Three police officers are being reinstated as well.

The FY 2017 budget includes a 3 percent wage increase for City employees. These salary increases will be distributed among employees based on performance as well as continued pay parity adjustments. This wage increase is 2 percent lower than the 5 percent increase initially included for FY 2017 in the three-year rolling budget and reduces personnel costs by more than \$1 million in the General Fund.

We Want to Keep Cape Coral an Affordable City

Our goal in crafting the FY 2017 budget is to make sure Cape Coral remains one of the most affordable cities in Florida. This does not mean we want to be a "cheap" place to live. We want to provide a good level of service to our citizens at a reasonable cost, and this proposed budget meets those parameters.

Based on FY 2014 financial benchmarking data submitted to the state of Florida by municipalities (the latest numbers available), Cape Coral was 5th lowest in spending per capita

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for all funds within our 15-city regional planning area. The four cities in the area that ranked lower than Cape Coral are not full-service cities – they do not provide all public safety services. In addition, Cape Coral ranked 8th in spending per capita when compared to nine other Florida cities with populations over 100,000.

As a result of the combined efforts of City Council and City administration, our organization is in a much stronger position to deliver services to our community within a more stable financial environment. We have reduced our reliance on an unstable property tax system to fund our general operations. Ad valorem taxes now comprise 49.8 percent of our General Fund revenues as compared to 63 percent in FY 2013.

My recommendations for this budget have been crafted through a collaborative and participatory process with my department directors and management staff. Without diminishing the strides and achievements made to date, I must point out there continue to be worthy projects and staffing requests that remain unfunded. These unfunded needs can be found in Section 5-29.

Continued Pursuit of Best Practices

There has been significant progress in Cape Coral these past three years. As we move forward, we will continue to evaluate our operations to ensure we are providing services to our citizens efficiently and economically. As I have said in previous budget messages, our customers should expect and receive services delivered in a consistent manner that is fast, fair, and predictable.

While we can be proud of this progress, we cannot lose sight of where we want to be and how we get there. Charles Kettering said, “High achievement always takes place in the framework of high expectation.” Cape Coral is the 10th largest city in the state of Florida, and we are going to be challenged to live up to the expectations our current and future residents will demand from us. This can only be accomplished through a shared vision and communication. We must continue to build and maintain the public trust. We must tell our citizens what we are going to do and then do it.

Conclusion

In closing, I would like to thank City staff for their commitment to Cape Coral and their efforts to make Cape Coral a great city in which to live. Most of them live in Cape Coral, and we are proud to have such a great group of employees as part of our organization.

I would like to express my thanks to the many residents who gave their time to participate in the numerous stakeholder groups we assembled this past year to assist City staff in developing policy recommendations. This includes the volunteers on the Architectural Review group, Species Management group and the Building Process Review group. Your input has been invaluable to moving our organization forward.

Thank you as well to our citizens and organizations throughout the city that continue to recognize and support our efforts to move Cape Coral forward. Your support and encouragement is much-needed and appreciated by me and my staff.

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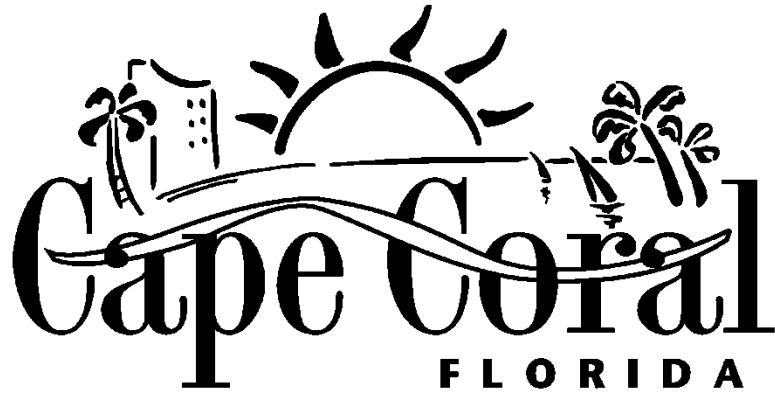
Finally, I would like to thank our Mayor and City Council members for their desire to improve our city image and for having a shared vision of a better Cape Coral. You demonstrate your leadership and commitment to these principles every day by what you say and what you do as the elected representatives of our city.

Sincerely,

A handwritten signature in blue ink, appearing to read "John Szerlag". The signature is fluid and cursive, with a large initial "J" and a long, sweeping underline.

John Szerlag
City Manager

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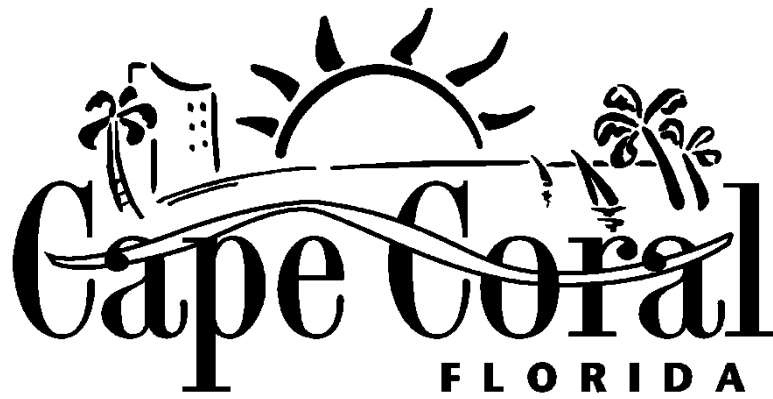


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UNDERSTANDING THE BUDGET

The City of Cape Coral's budget is produced in conformance with guidelines developed for use by local governments and is intended to ensure proficiency in four major categories as follows:

- The budget must serve as a policy document for elected officials and administration to convey how the organization will operate, and what process will be used to adopt and amend the annual budget.
- The budget must serve as an operations guide to the departments that receive funding through the budget. That includes identifying the resources (dollars and staffing) to be provided and the objectives to be met.
- The budget must serve as a financial plan, divulging all sources of funding. The budget should show data for multiple years for comparison.
- The budget must serve as a communications device to convey essential information to the diverse groups who use budget information – elected officials, the public, the news media, bond rating agencies and investors. This purpose is served through a variety of devices: charts and tables, summary explanations, a glossary, assumptions, trends, etc.

Budget Message

The budget message provided by the City Manager is intended to communicate all of the key elements, issues and resolutions by using succinct topics followed up with detailed discussions. Upon completion of reading the message, the reader will have a grasp of the City's strategic priorities and goals, which are detailed in a separate section of the document.

Budget Overview

This section aids the reader in understanding the City's budget process of preparing, adopting, and amending the budget. This section provides the reader with an explanation of the timing of budget events and decision points as well as a budget calendar. The City's adopted financial policies which guide the daily management of operations are provided in this section of the budget document. Also included in this section are fund descriptions as well as department and fund relationships. The final portion of this section includes summary level information for authorized staffing and provides an overview of changes being included in the budget.

Strategic Planning

Strategic Planning is the foundation upon which our organization is able to build a culture of success. The Strategic Planning process requires us to ask about who we are, where we want to be, and how we intend to get there. This plan outlines our priority elements and indicators of success, which allow us to evaluate performance. It is also a critical component in the development of our budget planning process and departmental goals throughout our City.

Financial Highlights

This section includes revenue and expenditure highlights by fund, as well as charts and graphs illustrating trends and comparisons between fiscal years.

Fund Group / Department Budget Information

These sections present the budget by fund, department and business unit. Department sections include an organizational chart of major functions, program descriptions, goals and objectives, and performance indicators focusing on specific results consistent with missions and goals.

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Asset Management Program

The Asset Management Program integrates the Capital Improvements program, Capital Rolling Stock Replacement Program, Capital Equipment Program, and Major Maintenance Projects, as well as, the funding required for these elements into an overall financial management plan. Capital improvements include major infrastructure facilities such as roads, bridges, parks, utilities, and governmental facilities.

Debt Management & Structure

Debt management and structure are important factors to delineate. Debt is an explicit expenditure obligation that must be satisfied when due along with covenant compliance. This section addresses the City's outstanding debt by category.

Appendices

This section provides a glossary of financial terms, statistical information, results of the Citizen's Survey, pay scales for employee groups, a breakdown of the General Fund by business units with associated revenues, and detailed budget schedules by fund.

BUDGET PROCESS

Preparation of the FY 2017-2019 Budget represents the culmination of a yearlong process that integrates financial planning, trend analysis, accounting enhancements, goals and objectives and strategic planning into service delivery. In so doing, the City of Cape Coral's budget continues its conformance with the four basic criteria established by the Government Finance Officers Association.

Policy Document

The City's budget process is conducted within the framework of the Strategic Plan, Comprehensive Plan, and comprehensive set of financial management policies, financial trends and fiscal forecasts. The information contained in these documents allows the policy makers an opportunity to review policies and goals that address long-term concerns and issues of the City and evaluate City services.

Operations Guide

The budget describes activities, services and functions carried out through departmental goals and objectives and continuation/enhancement of performance indicators. The document includes an organizational layout for the City and a three-year analysis on the levels of staffing.

Financial Plan

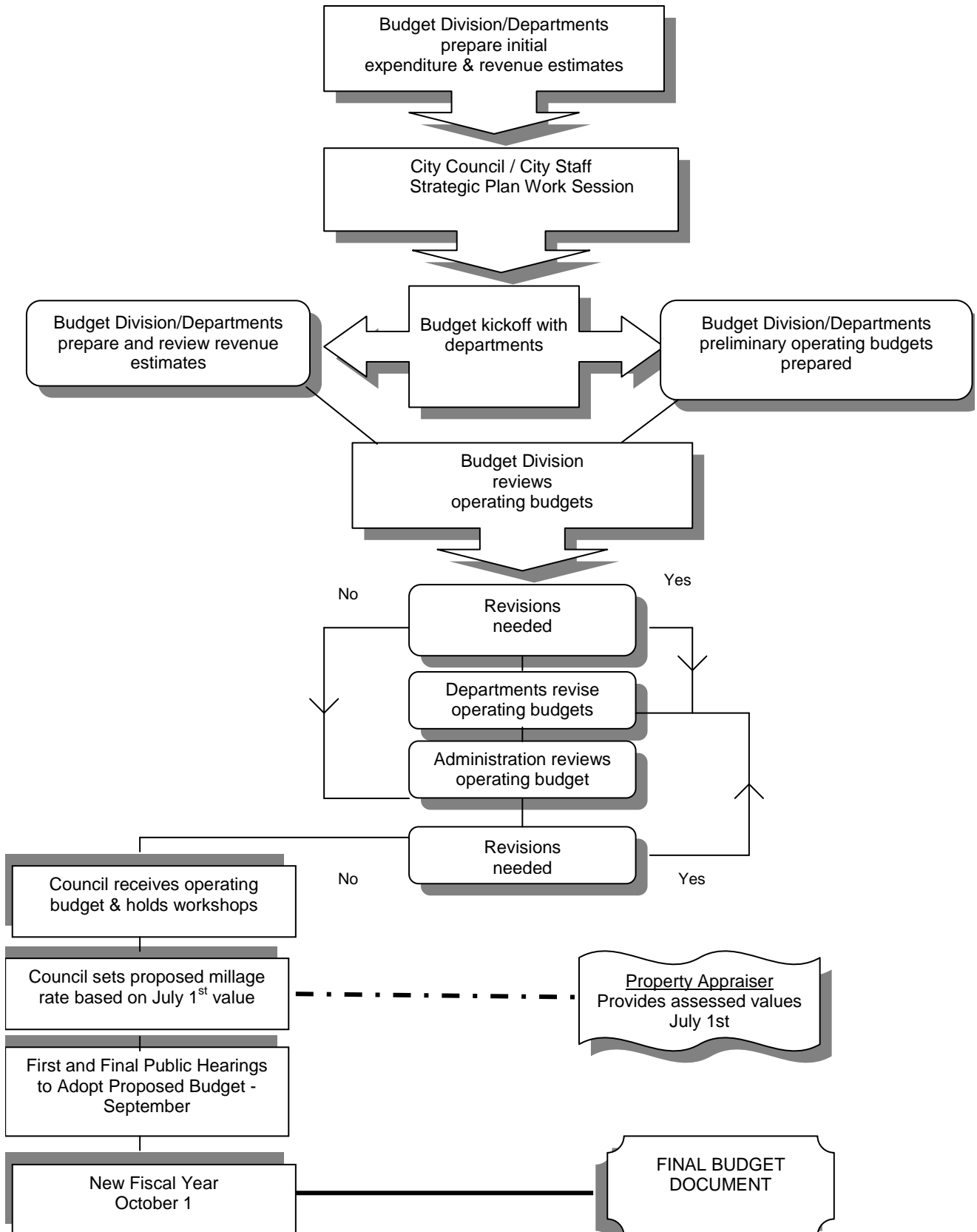
The budget presents the City's fiscal resources through a process of needs analysis, service delivery priorities and contingency planning. The document includes the current and long-term debt obligations, list of major projects (including an asset improvement plan) and the basis of budgeting for all funds.

Communications Device

The budget seeks to communicate summary information, including an overview of significant budgetary issues, trends and resource choices to a diverse audience. It describes the process for preparing, reviewing and adopting the budget for the ensuing fiscal year. The document has been printed and formatted with the focus on ease of understanding to the layman.

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TYPICAL BUDGET PROCESS



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BUDGET CALENDAR

	FY 2016									FY 2017		
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
Strategic Plan Update			X									
Budget Packages and Policy Guidelines sent to Departments		X										
Department Preparation			X									
Budget Workshops, Final Review Development of City Manager's Proposed Budget				X	X	X	X					
City Manager's Proposed Budget Presented to City Council							X					
City Council Adopts Proposed Millage Rate							X					
Review of City Manager's Proposed Budget by Budget Review Committee							X	X				
City Council Workshops								X				
City Council conducts two public hearings on proposed budget and proposed millage									X			
City Council Adopts FY 2017 Budget									X			
Final Document Publication											X	
Research Financial Trends and Develop FY 2018 - 2023 Fiscal Forecast												X

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapter 200 and City of Cape Coral Charter Article VII Chapter 7. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory/charter requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure, which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Cape Coral's process is presented below.

January – April

Strategic Planning Session

Budget Division Updates Fiscal Forecasts

Budget Division Prepares and Distributes Budget Guidelines

Departments Update Asset Improvement Plan components and prepare operating budgets

May – June City Manager Review

City Manager reviews departmental requests and service level recommendations

Issues are discussed, resolved, and recommendations prepared for presentation to the City Council

Detailed analysis of budget is accomplished

Preliminary taxable value estimates provided by the Lee County Property Appraiser

July 1 – Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts setting the legal adoption timetable.

July/August – Submittal of Proposed Budget and Establishment of Proposed Millage Rate

City Manager submits proposed operating budget late July

City Council establishes a proposed millage rate for all Cape Coral ad valorem taxes for the new Fiscal Year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the City Council within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

Late July/ Early August

Workshops on operating budgets are held with Budget Review Committee (a citizen group appointed by City Council)

August

City Council Workshop(s) to discuss City Manager Proposed Budget

Property Appraiser mails TRIM notices to all property owners.

September – Public Hearings

The first public hearing is held within twenty-five days of the mailing of the TRIM notice. Tentative millage rates and operating budget are approved at the first public hearing.

The second public hearing is held within fifteen days following the first public hearing. Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement

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must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage. The final budget and millage levies are adopted at the second public hearing.

October/November - Final Budget Document

Summary documents of the final approved budget are posted on the City's website.

The final budget document is produced reflecting final program service information and dollars.

Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the City Clerk's office.

Six-Year Asset Management Program

A six-year Asset Management Program is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the six years of the program. A proposed update of the six-year Asset Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the departments. The first year of the updated Asset Management Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the six-year Asset Management Program is produced.

Budget Amendment Policy

Florida law provides general guidelines regarding budget amendment policies. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public City Council meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Cape Coral's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or department total are granted within guidelines to various levels of management. Formal legal appropriation by the City Council is at the department level for the general fund and at the fund level for all other funds in order to allow the degree of flexibility provided by the City policy.

Basis of Budgeting

Budgets for all funds are prepared on the modified accrual basis, which means it conforms to Generally Accepted Accounting Principles (GAAP) except for a few notable differences:

- Lease and financing proceeds are included as revenue
- Principal payments on debt are included as expenditures
- Cash outlay for both equipment and capital projects are included as expenditures
- Depreciation expense and other non-cash expenses such as OPEB, amortization of bond premiums, and bond discounts are not included.

These variances are necessitated to comply with state regulations requiring an appropriation for all activity. Within the Comprehensive Annual Financial Report (CAFR), there is a reconciliation of budget to GAAP.

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

All governmental funds, expendable trust funds, and agency funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are included on the balance sheet. The modified accrual basis of accounting is used by these fund types. Under the modified accrual basis of accounting, revenues are recognized when they become

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both measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay current liabilities.

All proprietary funds, non-expendable trust funds and pension funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheets. The accrual basis of accounting is utilized by these fund types. Revenues are recorded when earned and expenses are recorded when the liability is incurred.

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FINANCIAL MANAGEMENT POLICIES

The following financial management policies were approved by City Council through Resolution 129-15 on October 26, 2015.

On February 25, 1991, the City of Cape Coral adopted a comprehensive set of financial management policies in the areas of operating management, debt management, accounts management, financial planning and economic resources. At various times, City Council and the Budget Review Committee have conducted thorough reviews of such policies as part of an ongoing process of economic and financial analysis as conducted by City staff.

BUDGET MANAGEMENT

- BM #1 The annual budget shall be a balanced budget whereby the amount available from taxation and other sources, including balances, brought forward from prior fiscal years must equal the total appropriations for expenditures and reserves. Expenditures should be managed to create a positive cash balance (surplus) in each fund at the end of the fiscal year.
- BM #2 Revenue estimates for annual budget purposes should be conservative. In this light, General Fund revenues should be budgeted in the manner delineated below.
- A. Property taxes should be budgeted at 96% of the Property Appraiser's estimate as of July.
 - B. State shared revenues should be budgeted at 95% of the State Department of Revenue estimate.
 - C. Franchise fee revenue should be budgeted at 95% of the maximum estimate prepared by Financial Services Department.
- BM #3 Actual documented indirect costs in the General Fund associated with the operations of any other operating fund will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.
- BM #4 The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on a City-wide work program of goals, implemented by departmental goals and objectives.
- BM #5 The City will not fund ordinary municipal services with temporary or non-recurring revenue sources.
- BM #6 Annually the City's proposed and adopted budget shall include all spendable net assets from the prior fiscal year with the exception of capital project funds. The budget will disclose funds available in those capital project funds.

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BM #7 The City's role in social service funding should be supplemental (addressing special or unique local needs) to the basic responsibilities of regional agencies.

ECONOMIC RESOURCES

ER #1 The City should diversify and expand its economic base in order to relieve the homeowner from the most significant share of the tax burden and to protect the community against economic downturns. This effort should include the attraction of new businesses, retaining existing businesses, enticement of new residents, and tourism.

ER #2 The City should encourage economic development initiatives that provide growth in the tax base and employment for City residents as a first priority and in the County and region as a second priority.

ER #3 The City will not commit itself to the full extent of its taxing authority.

OPERATING MANAGEMENT

OM #1 The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City will continue to be self-insured for a maximum of \$350,000 for each worker's compensation claim, \$100,000 for each general liability claim, and \$100,000 for each property damage claim. The City shall purchase excess commercial insurance. The City shall maintain separate funds for worker's compensation and property/liability and ensure adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Upon the completion of the annual performance review of each of the established funds, any excess contributions should be reimbursed to the operating funds on a proportional basis.

OM #2 City management is responsible for recovery of revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage their accounts receivable systems in conformance with the fiscal plan and sound business principles. In addition, random audits shall be conducted by the City Auditor to ensure that this process is accomplished.

OM #3 City management shall routinely review rates and fees charged for services and activities provided by the City and upon which revenue estimates are based. As part of this review, actual costs of providing such services will be calculated and a recommendation provided to City Council regarding the charges and rates to be levied, taking into account the cost of service, subsidization from other sources, and the nature of the service within the City's goals.

OM #4 The Director of Financial Services will develop and maintain written policies for the administration of such adjustments to service bills and payment plans for remittance of outstanding obligations as requested by customers, in compliance with existing ordinances and resolutions. Such policies will provide administrative

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authority to specific positions and parameters under which such authority should be exercised. Any exceptions to such policies must be approved, in writing, by the Financial Services Director or designee. (Administrative Policies are attached as Appendix A and approved by extension)

OM #5 An allowance for uncollectible revenue will be determined at the end of each fiscal year. A percentage of the total write off value for the year will be booked to the appropriate fund. The percentage will be based on historical collection data provided by the Customer Billing Services Manager and the most current three (3) years accounts receivable aging reports.

Accounts that are deferred or are considered hardship will not be included in the allowance for uncollectible revenue total.

OM #6 On a yearly basis, the City will write off all customer accounts that are deemed uncollectible. For purposes of this policy, uncollectible is defined as any account that is greater than or equal to 180 days delinquent from the date of the invoice. The write off amount will be removed from the allowance and the account receivables balances, thereby no longer impacting the City's financial reporting. All legal standing related to these accounts will remain in effect and collection efforts on these accounts will continue through the appropriate collection agency.

Accounts that are deferred or are considered hardship will not be included in the write off totals.

Any action to "write off " uncollectible accounts will be taken subordinate to and in compliance with outstanding bond resolutions or applicable ordinances.

DEBT AND TREASURY MANAGEMENT

DTM #1 The City will issue and comply with a comprehensive debt management policy adopted under separate action of the City Council. Staff will present to the City Council, at least twice during the course of the fiscal year, a complete review of the City's debt position.

DTM #2 The City should maintain a prudent cash management and investment program in order to meet daily cash requirements, increase the amount available for investment, and earn the maximum rate of return on invested funds commensurate with appropriate security. The investment policy of the City shall be in conformance with state law in order to ensure the protection of principal while ensuring the maximum return on investment and adopted under separate action of the City Council.

ACCOUNTS MANAGEMENT & FINANCIAL PLANNING

AMFP #1 Accounting systems shall be maintained in order to facilitate financial reporting in conformance with Generally Accepted Accounting Principles (GAAP) of the United States as promulgated by Government Accounting Standards Board (GASB)

AMFP #2 An annual financial audit shall be prepared in conformance with Florida state law, as promulgated by the State Auditor General and Generally Accepted

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Government Auditing Standards (GAGAS) as promulgated by the Comptroller General of the United States, and Government Accounting Standards Board (GASB).

- AMFP #3 Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, performance and receivables/billing status on an ongoing basis.
- AMFP #4 Forecasting of revenues and expenditures for major funds shall be accomplished in conjunction with the development of the annual and projected future operating, capital, and AIP budgets in accordance with state and local laws and recommended practices of the National Advisory Council on State and Local Budgeting (NACSLB) and compiled in a summary management analysis report.
- AMFP #5 The City will annually review the Capital Improvements Element of the Comprehensive Plan to ensure that required fiscal resources will be available to provide the public facilities needed to support the adopted level of service standards.
- AMFP #6 The City will annually prepare a five-year asset improvements program. The asset improvements program will identify the source of funding for all projects. In order for the City Council to approve any capital improvement projects, it must be accompanied by a business plan including a cost benefit analysis that indicates the impact on rates or funding sources.
- AMFP #7 The City may annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

FUND DESIGNATIONS

- FD #1 The City has designated the following fund types:
- A. *GENERAL FUND*
General Fund – used to account for the activities of the City including general government, public safety, public works, community development, parks and recreation, and transportation. The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.
 - B. *SPECIAL REVENUE FUNDS*
Special revenue funds are used to account for specific revenues that are restricted or committed to that fund's particular purpose; where a fund's revenues are not restricted, they are considered committed to the fund's particular purpose pursuant to the establishing resolution.
 - 1. Gas Tax Fund – used to account for the Local Option (6¢) and New Local Option (5¢) Taxes which are used for construction of new roads, reconstruction or resurfacing of existing paved roads, and related items.

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2. Road Impact Fee Fund - used to account for the impact fees that are used to provide new roads.
3. Public Safety Impact Fee Fund – used to account for Police Protection, Advanced Life Support, and Fire & Rescue impact fees which are used for the purchase of capital improvements consisting of land, buildings, vehicles, and equipment for police protection services, advanced life support program and fire public safety facilities.
4. Park Recreational Facilities Impact Fee Fund - used to account for impact fees, which are used to provide recreational park facilities.
5. Do The Right Thing – this program is sponsored by the Police Department and rewards the youth population in the community for "doing the right thing". This fund was established to account for the program donations that are used to offset the operating expenses of the program to include prizes and rewards for the program recipients.
6. Police Confiscation-State Fund – used to account for monies received from the sale of confiscated items in nonfederal cases and used to purchase equipment for the Police Department. This also includes the Police Evidence Fund.
7. Police Confiscation-Federal Fund – used to account for monies received from federal confiscation cases and used to purchase equipment for the Police Department.
8. Criminal Justice Education Fund – used to account for monies received from the assessment of mandatory court costs and used for criminal justice education and training.
9. Alarm Fee Fund - used to account for fees and fines collected by the City in connection with initial installation and false alarms thereafter.
10. All Hazards Fund – used to account for monies collected by Lee County in the All Hazards Protection District for the funding of shelters, emergency preparedness, and hazardous material response programs.
11. Del Prado Mall Parking Lot Fund – used to account for collection of special assessments for the Del Prado Mall parking lot.
12. Lot Mowing Fund – used to account for the mowing of vacant unimproved property.
13. Building Fund – used to account for the activities of the building and permitting services of the Department of Community Development as related to the construction of buildings and related structures within the City of Cape Coral.
14. Community Redevelopment Agency (CRA) Fund – used to account for monies received from tax incremental revenue by certain taxing authorities in the community redevelopment area.

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15. City Centrum Business Park Fund — is used to account for monies collected from agencies that occupy the facilities.
 16. Seawalls Fund – used to account for the collection of special assessments after the construction of seawalls.
 17. Waterpark Fund – used to account for the operations of the City's Sun Splash Family Water Park and Aquatic Facility.
 18. Parks and Recreation Fund — is used to account for the recreational programs for individuals of various ages, skill levels, interests, social needs, and economic capabilities, that collectively enhance the overall quality of life within the City.
 19. Community Development Block Grant (CDBG) Fund – used to account for monies received from the U.S. Department of Housing and Urban Development for community development.
 20. HUD Neighborhood Stabilization Fund – used to account for monies received from the U.S. Department of Housing and Urban Development to provide targeted emergency assistance to the City to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within the community.
 21. Local Housing Assistance Fund – used to account for monies received from the State Housing Initiatives Partnership (S.H.I.P.) Program to provide assistance to low and moderate income families for the purpose of obtaining affordable housing in the City.
 22. Department of Energy Block Grant (DOEBG) Fund – used to account for various projects funded by the department of Energy with the purposes of implementing programs whose overall goals are to reduce energy consumption.
 23. Residential Construction Mitigation Fund – grant from State to assist low moderate income households with hurricane hardening.
- C. DEBT SERVICE FUND*
Debt Service Fund - used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- D. CAPITAL IMPROVEMENT FUNDS*
1. Transportation Capital Improvements Fund – used to account for road improvements and related items.
 2. Parks Capital Improvements Fund - used to account for the acquisition of park land and improvements at various parks.
 3. Other Capital Improvements Fund - used to account for other improvements and related items including disaster improvement funds.

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E. ENTERPRISE FUNDS

Enterprise funds are used to account for activity for which a fee is charged to external users for goods or services.

1. Water and Sewer Fund - used to account for the activities of the City's water and sewer utility programs, special assessment funds, and any related capital improvements.
2. Stormwater Fund - used to account for the activities of the City's stormwater drainage program in compliance with the Environmental Protection Agency, and local and state regulations. This includes any related capital improvements.
3. Yacht Basin Fund - used to account for the operations of the City's public marina and docks.
4. Golf Course Fund - used to account for the operations of the year-round municipal golf facility, which includes the clubhouse, greens, and restaurant operations.

F. INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units on a cost reimbursement basis.

1. Workers Compensation Insurance Fund - used to account for self-insurance of workers compensation.
2. Property and Casualty Insurance Fund - used to account for the self-insurance liability.
3. Facilities Fund - used to account for the administration and maintenance of the City's facilities.
4. Fleet Fund – used to account for the administration and maintenance of the City's fleet.

G. PENSION TRUST FUNDS

Pension Trust Funds - used to account for three defined benefit plans, which accumulate resources for pension benefit payments to employees/retirees.

H. AGENCY FUNDS

Agency funds are used to account for assets held in an agency capacity for others and therefore cannot be used to support the City's own programs.

1. School Impact Fee Fund – used to account for the City's collection of school impact fees for the Lee county School Board at the time of building permit issuance.

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2. Solid Waste Fund - used to account for the City's collection of solid waste fees for the entity that performs the solid waste collection and disposal services for the City.
3. Police Athletic League Fund - used to account for the City's collection of fees for the City of Cape Coral Police Athletic League.

FUND BALANCE

FB #1 Reserve funds shall not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below.

A. General Fund: Minimum Amount *

1. Unassigned: 2 months operating expenditures

*Government Finance Officers Association (GFOA) recommends, at a minimum, that general-purpose governments, regardless of size, maintain unassigned fund balance in their general fund of no less than five to 15 percent of general fund operating revenues, or of no less than two to three months of regular general fund operating expenditures. Any excess reserves above the three months should prefund needs or pay down debt.

2. Committed/Reserved: Minimum Amount

- a. Disaster: \$2,000,000 (The disaster reserves are to be used in emergency situations and as a match for Federal Emergency Management Agency (FEMA) funds)
- b. Capital Equipment: \$1,500,000
- c. Facilities Maintenance: \$ 500,000

After all general fund minimum reserve balances have been met, excess unassigned balances may be set aside to provide additional funding in any designated reserve.

B. Water & Sewer:

1. An operating reserve fund balance at least equal to 25% of the cost of operation and maintenance in the annual budget for the then current fiscal year.
2. Any surplus revenue in excess of this operating reserve minimum balance target is utilized to pay for all or a portion of the cost of capital projects.

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3. An annual transfer to the Renewal and Replacement Fund equal to 5% of the prior fiscal year's gross revenues (not cumulative).
4. After deposit, surplus Renewal and Replacement funds above the Renewal and Replacement Fund Requirement are available to fund capital projects and these funds are used for this purpose in each year.

C. Stormwater:	Minimum Amount
Renewal & Replacement	2 months expenditures

FB #2 The City will have a Fund Balance Policy as follows:

A. DEFINITIONS

FUND BALANCE - As defined by the Governmental Accounting, Auditing and Financial Reporting of the Government Finance Officers Association, fund balance is "The difference between assets and liabilities reported in a governmental fund."

NON-SPENDABLE FUND BALANCE - Amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. "Not in spendable form" includes items that are not expected to be converted to cash (such as inventories and prepaid amounts) and items such as the long-term amount of loans and notes receivable, as well as property acquired for resale. The corpus (or principal) of a permanent fund is an example of an amount that is legally or contractually required to be maintained intact.

RESTRICTED FUND BALANCE - Amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

COMMITTED FUND BALANCE - Amounts that can be used only for the specific purposes determined by a formal action of the City Council, the City's highest level of decision-making authority. Commitments may be changed or lifted only by the City Council taking the same formal action that imposed the constraint originally.

ASSIGNED FUND BALANCE - Portion that reflects a government's intended use of resources. Such intent has to be established by the Finance Director. Includes spendable fund balance amounts established by management of the City that are intended to be used for specific purposes that are neither considered restricted or committed.

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UNASSIGNED FUND BALANCE - Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

UNRESTRICTED FUND BALANCE - The total of committed fund balance, assigned fund balance, and unassigned fund balance.

RESERVATIONS OF FUND BALANCE - Reserves established by City Council (committed fund balance) or City management (assigned fund balance).

B. PURPOSE

The City hereby establishes and will maintain Fund Balance, as defined herein, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

A Fund Balance Policy is adopted in order to secure and maintain investment - grade credit ratings, meet seasonal shortfalls in cash flow, and reduce susceptibility to emergency or unanticipated expenditures and/ or revenue shortfalls. Fund balance information is used to identify the available resources to repay long-term debt, reduce fees and charges, support on-going operations, add new governmental programs, expand existing ones, or enhance the financial position of the City, in accordance with policies established by the City Council.

This Fund Balance Policy establishes:

1. Fund balance policy for the general fund;
2. Reservations of fund balance for the general fund;
3. The method of budgeting the amount of estimated unrestricted fund balance (also known as estimated beginning fund balance) available for appropriation during the annual budget adoption process (prior to the actual, audited fund balance being known) and what actions may need to be taken if the actual fund balance is significantly different than the budgeted fund balance; and
4. The spending order of fund balances.

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C. FUND BALANCE POLICY (GENERAL FUND)

1. RESTRICTED FUND BALANCE

There is no restricted fund balance in the General Fund. Amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation will be budgeted and reported in special revenue funds, capital project funds or debt service funds.

2. COMMITTED FUND BALANCE

Commitment of fund balance may be made for such purposes including, but not limited to, a) major maintenance and repair projects; b) meeting future obligations resulting from a natural disaster; c) accumulating resources pursuant to stabilization arrangements; d) establishing reserves for disasters; and/ or e) for setting aside amounts for specific projects.

Commitment of fund balance may be made from time-to time by formal action of the City Council. Commitments may be changed or lifted only by the City Council taking the same formal action that imposed the constraint originally). The use (appropriation) of committed fund balances will be considered in conjunction with the annual budget adoption process or by budget amendment approved by City Council during the fiscal year.

3. ASSIGNED FUND BALANCE

Assignment of fund balance may be: a) made for a specific purpose that is narrower than the general purposes of the government itself; and/ or b) used to reflect the appropriation of a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balance shall reflect management's intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balance may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project/reserve for which it was assigned.

4. NON-SPENDABLE FUND BALANCE

Non-spendable fund balance is established to report items that are not expected to be converted to cash such as inventory and prepaid items; not currently in cash form such as the long-term amount of loans and notes receivable as well as property acquired for resale; and, items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

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5. MINIMUM LEVEL OF UNASSIGNED FUND BALANCE

Unassigned fund balance is the residual classification for the general fund and represents fund balance that has not been restricted, committed or assigned to specific purposes within the general fund.

If, after an annual audit, prior committed or assigned fund balance causes the unassigned fund balance to fall below 2 months of general fund operating expenditures, the City Manager will so advise City Council in order for the necessary action to be taken to restore the unassigned fund balance to 2 months of General Fund operating expenditures.

The City Manager will prepare and submit a plan for committed and/ or assigned fund balance reduction, expenditure reductions and/ or revenue increases to City Council. City shall take action necessary to restore the unassigned fund balance to acceptable levels within two years.

D. RESERVATIONS OF FUND BALANCE (GENERAL FUND)

1. COMMITTED FUND BALANCE

The City Council hereby establishes the following committed fund balance reserves in the General Fund:

- a. Disaster Reserve - The disaster reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure the maintenance of services to the public during disaster situations such as, but not limited to, hurricanes.
- b. Equipment Reserve –The equipment reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure funds are available for unexpected and critical replacement and/ or repair of major assets. This reserve is not intended for routine repairs and maintenance cost for significant capital assets.
- c. Facilities Maintenance Reserve - The facilities reserve fund balance is committed by the City Council as set forth in the annual budget (and any amendments thereto) to ensure funds are available for unexpected and critical maintenance of major facilities. This reserve is not intended for routine maintenance costs for significant facilities.

2. ASSIGNED FUND BALANCE

The City hereby establishes the following assigned fund balance reserves in the General Fund:

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Assignment to Subsequent Year's Budget - 'In the subsequent year's budget fund balance reserve is assigned by City management as set forth in the annual budget (and any amendments thereto) to appropriate a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues. The amount currently allowed by financial policies is any amount of unassigned fund balance that is in excess of what would be the equivalent of two months of operating reserves.

E. BUDGETING

1. APPROPRIATION OF UNRESTRICTED FUND BALANCE

The actual amount of unrestricted fund balance (total of committed fund balance, assigned fund balance and unassigned fund balance) is not known until the completion of the annual audit which takes place between three to six months after the end of the fiscal year being audited. However, an estimate of unrestricted fund balance (also called estimated beginning fund balance) must be made during the annual budget adoption process July through September) which is prior to the end of the fiscal year, September 30th.

2. ESTIMATED FUND BALANCE

In order to achieve the most accurate estimate possible, the City Manager or designee shall project both Sources of Funds (revenues, prior years unrestricted fund balances carried forward and other financing sources) and Uses of Funds (operating and non-operating expenditures), including accruals, for each department in each governmental fund through September 30th of the then current fiscal year. The difference between the estimated actual sources of funds and estimated actual uses of funds is the calculated estimated beginning fund balance for the subsequent fiscal year. If planned for use in the subsequent fiscal year, committed and assigned fund balance may be included in the estimated beginning fund balance.

F. SPENDING ORDER OF FUND BALANCES

The City uses restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the City would first use committed fund balance, followed by assigned fund balance and then unassigned fund balance when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

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G. ANNUAL REVIEW AND DETERMINATION OF FUND BALANCE POLICY

Compliance with the provisions of this policy shall be reviewed as a part of the annual budget adoption process, and the amounts of restricted, committed, assigned, non-spendable and the minimum level of unassigned fund balance shall be determined during this process.

H. ADDITIONAL INFORMATION, REQUIREMENTS/RESPONSIBILITIES

It will be the responsibility of the Financial Services Director to keep this policy current.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget
LONG RANGE FINANCIAL PLAN

The City of Cape Coral's sound financial condition is evidenced by strong reviews and ratings from Moody's, Fitch, and Standard & Poor's. The rating agencies have recognized the City's sound financial condition and successful implementation of a comprehensive financial management system that emphasizes policy compliance, long-range forecasting and planning, managed growth, economic diversification and protection of reserves. The Annual Budget offers several recommendations as key elements of a financial action plan, which can be implemented to help strategically position the City through the decade.

The FY 2017-2019 Adopted Budget includes:

- Strategic budgeting
- Financial policies review
- Long-range financial capacity updates and coordination with economic development efforts
- Cost of services in business-unit (cost center) based form

All of the aforementioned recommendations represent diverse approaches that are integral components of sound financial planning. The financial action plan delineated below builds on the solid foundation in place and serves to manage, enhance and maximize strategic opportunities through this decade.

Actions & Status

1. Review and refine, where appropriate, the City's comprehensive set of financial management policies and long-range financial capacity. This effort should incorporate expenditure and revenue structure reviews as well as their relationship with the City's Comprehensive Plan and economic diversification efforts.

Status: Adopted February 1991. The policies have been amended periodically with the most recent having been in October 2015.

2. Implement the strategic planning process whereby the City will make decisions about future outcomes, how outcomes are to be accomplished and how success is to be measured and evaluated.

Status: Updated Strategic Plan elements were adopted by City Council in March 2015.

3. Enhance the City's budgeting process through (a) refinement of results-oriented performance measures emanating from the strategic planning process; (b) review of the City's core level of services and decision packages above that level based on available revenues; (c) provisions for managers to have maximum flexibility to re-evaluate operations and propose adjustments to future staffing and service levels; and (d) review of cost center goals with plans to reduce general fund subsidies and redirecting revenues in excess of goals back into their respective programs.

Status: Reinstated publishing performance measures as part of the formal budget document. Continue with on-going annual review of core services and cost center goals of cost recovery through program fees.

Status: A stormwater cost recovery study was completed during FY 2015 by an outside consultant. Rate increases are included in the FY 2017 – 2019 budget.

Status: The FY 2015 budget provided funding for fee study for Department of Community Development activities.

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4. Continue multi-year forecasting of major funds.

Status: The City has contracted with an outside consultant for a multi-year financial model for the General Fund as well as the Water & Sewer Operating Fund. The General Fund focus has been on achieving economic sustainability through revenue diversification. A primary focus of the Water & Sewer Operating Fund is ensuring adequate revenue is generated to meet debt covenant requirements while providing funding for on-going operations and major capital maintenance projects. The Stormwater Fund cost recovery study included a five year forecast, which became the basis upon which the rate recommendation was made.

Status: Minor funds are reviewed by internal staff.

5. Continue implementation of targeted competition for delivery of city services process, whereby the public and private sectors compete for service delivery.

Status: Programs are evaluated annually. Street sweeping, canal dredging, and peppertree removal were outsourced in FY 2011. Other outsourced services include grounds maintenance of all City facilities with the exception of athletic fields and the golf course.

6. Use citizen committee (Budget Review Committee-BRC) to review the City's annual budget.

Status: The committee meets on a regular basis and provides recommendations to the City Council.

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FUND DESCRIPTIONS

Governmental accounting systems should be organized and operated on a fund basis. Individual resources are allocated to, and accounted for, in separate accounting entities, identified as funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled. Governmental units should establish and maintain those funds as required by law and with sound financial administration. Individual funds are classified into three broad categories: Governmental, Proprietary, and Fiduciary.

GOVERNMENTAL FUND TYPES

Governmental Fund Types are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

General Fund - Accounts for all financial resources, except those required to be accounted for in another fund. The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund.

Special Revenue Funds - Account for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes.

Debt Service Funds - Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Projects Funds - Account for financial resources to be used for the acquisition or construction of major capital facilities, vehicles, or equipment.

PROPRIETARY FUND TYPES

Proprietary Fund Types are subdivided into two sections: Enterprise Funds and Internal Service Funds.

Enterprise Funds - Account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

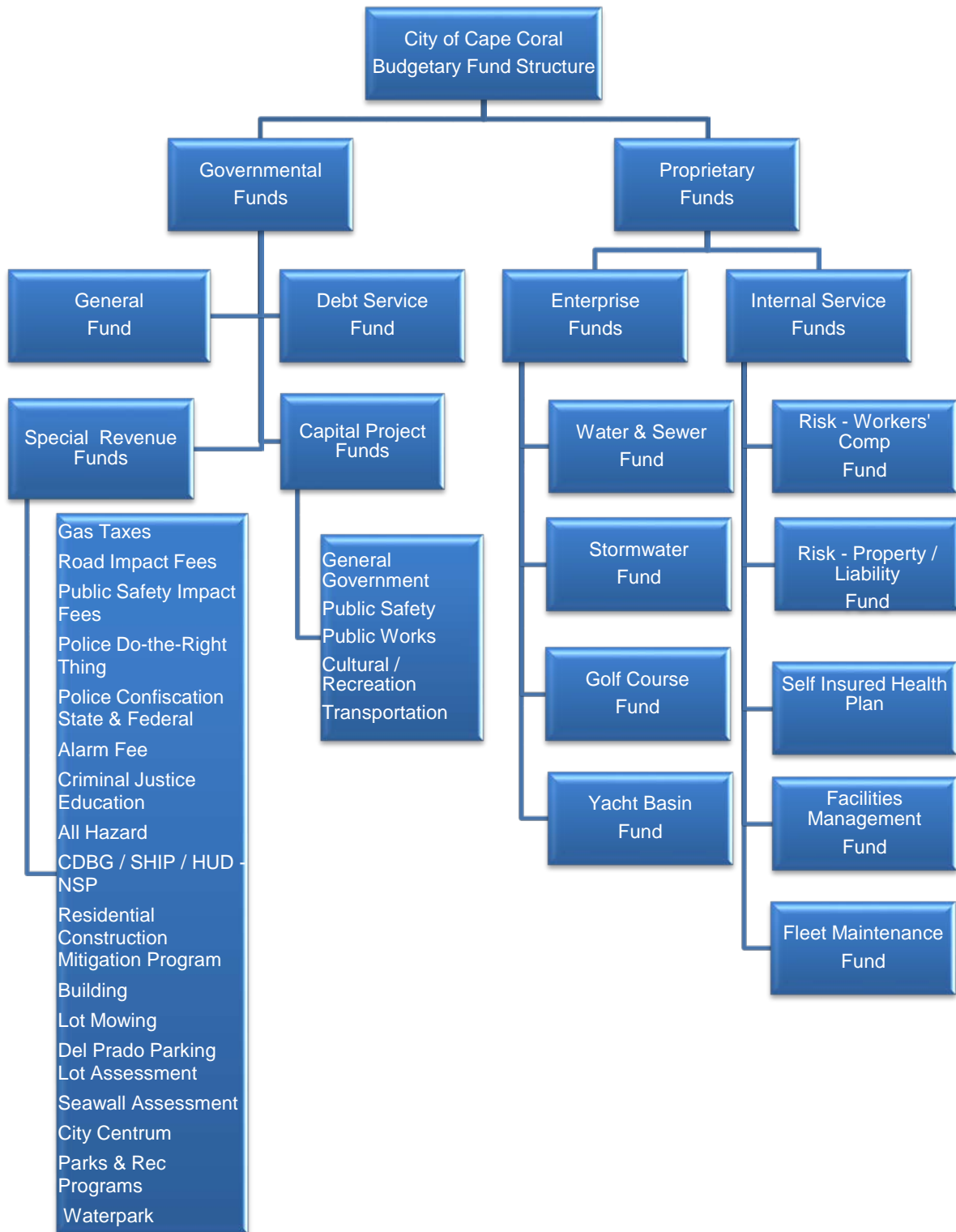
Internal Service Funds - Account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, on a cost reimbursement basis.

FIDUCIARY FUND TYPES

The City of Cape Coral does not budget for trust or agency funds.

City of Cape Coral, Florida
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Fund Structure

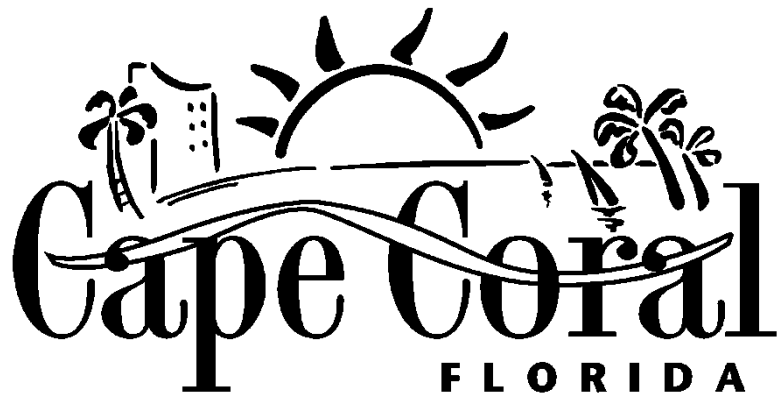


City of Cape Coral, Florida
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Department and Fund Relationships

Department and Division	FUND GROUP				
	General	Special Revenue	Capital Projects	Enterprise	Internal Service
City Council	\$				
City Attorney	\$				
City Manager	\$			\$	
City Auditor	\$				
Information Technology	\$			\$	
City Clerk	\$				
Financial Services					
Administration	\$				
Accounting & Budget	\$			\$	
Customer Billing		\$		\$	
Real Estate	\$				
Risk Management					\$
Human Resources	\$				\$
Community Development					
Administration	\$				
Planning	\$	\$			
Code Compliance	\$				
Building		\$			
Police	\$	\$			
Fire	\$	\$	\$		
Parks & Recreation					
Administration	\$				
Parks Maintenance	\$		\$		
Recreation	\$	\$	\$		
Special Facilities	\$	\$	\$		
Waterpark		\$	\$		
Golf Course				\$	
Yacht Basin				\$	
Public Works					
Administration	\$				
Design & Construction	\$				
Planning	\$			\$	
Capital Maintenance	\$	\$	\$	\$	
Stormwater				\$	
Environmental Resources				\$	
Facility Management					\$
Fleet Management					\$
Utilities				\$	

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



STRATEGIC PLANNING TAB

STRATEGIC PLANNING

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<i>Strategic Plan Resolution</i>	4-4
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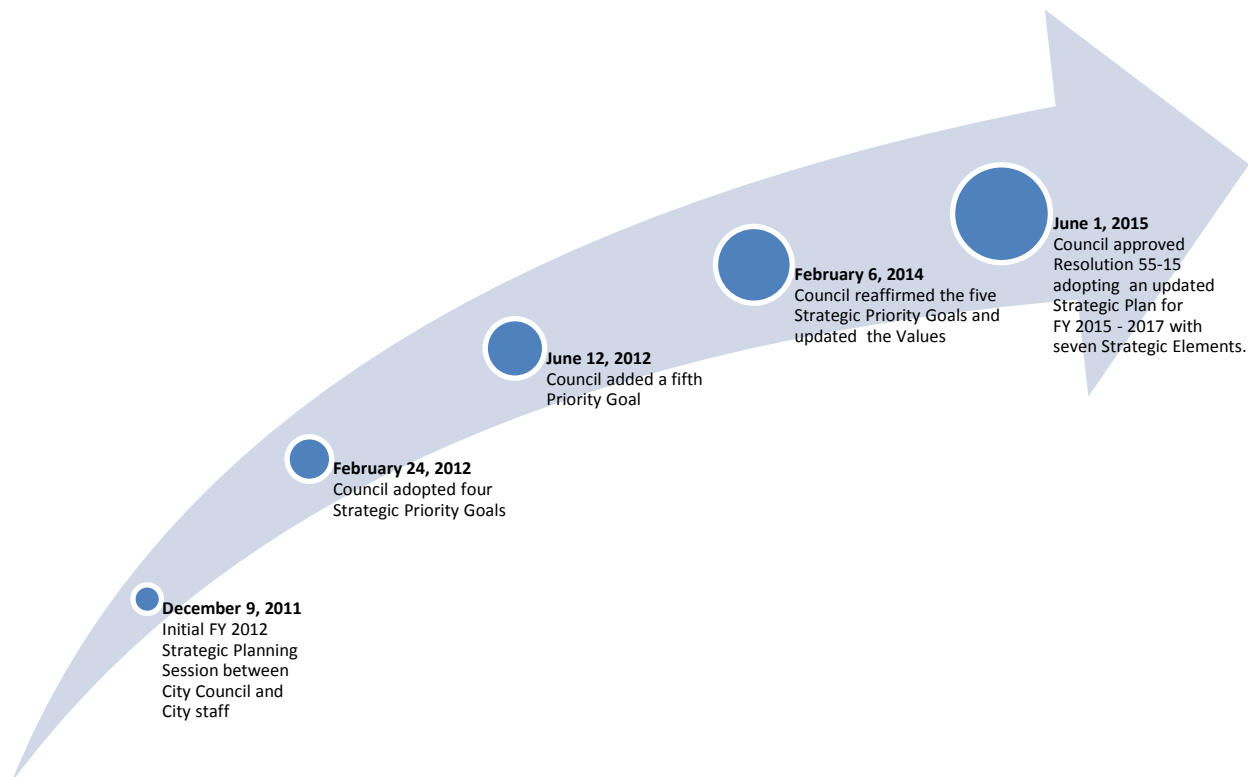
Strategic Plan Summary

A strategic plan is a reflection of City Council's decision to provide a foundation to guide policy decisions over several years, as well as, their commitment to devote City resources to accomplish strategic priorities in the years to come. The budget cycle allows the Mayor and City Council the opportunity to provide the policy direction necessary for the development and implementation of the City's budget.

On December 9, 2011, the City engaged an outside consultant to facilitate a strategic planning session with the purpose of restarting the strategic planning process. The Mayor, City Council and City department directors participated in this event which culminated in a reaffirmation of the importance of strategic planning for the City and a commitment to the implementation of a strategic plan for FY 2012 and beyond.

As part of that planning session, the City's Mission, Vision and Values were readdressed and revised and five Strategic Priority Goals were adopted by City Council. In FY 2014, City Council reaffirmed the five Strategic Priority Goals and updated the Values.

On March 11, 2015, the Strategic Plan was updated and the Mission and Vision were enhanced. The Strategic Priority goals were renamed Strategic Plan Elements and a sixth Element was added. Following that workshop, a seventh Element was added. City Council approved Resolution 55-15 adopting the 2015 – 2017 Strategic Plan on June 1, 2015. The timeline below illustrates the most recent strategic planning process activity.



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Our strategic plan provides a tool for more effective and economical operations and demonstrates to the public that careful consideration has been given to future development and direction of the organization. It helps us stay focused on our near term objectives and tasks, while still keeping our eye on the long range perspective of our actions. The strategic plan is dynamic and can be adjusted or revised from time to time as needed.

The seven Strategic Plan Elements are subsetting by Strategic Initiatives. Action Plans with Action Steps and targeted completion dates ensure the City will achieve the strategies set forth by Council. Goals and Objectives drive the Action Plans and success is measured by Key Performance Indicators.

The foundation of our budget philosophy continues to be economic sustainability. By developing a multi-year fully-balanced rolling budget that maintains adequate levels of reserves while providing core services to include plans that address capital and infrastructure requirements and protects the City's credit rating, we allocate our resources in support of the City's Strategic Element B: ***ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES.***

Strategic planning and performance measurement provide for a long-term, dynamic process of assessment, goal-setting, and decision-making, mapping a path towards the City's future vision. Clearly defined performance measures provide feedback to help improve operational performance, increase public trust through accountability and transparency, and to more efficiently allocate resources.

The City of Cape Coral has developed two very distinct sets of Key Performance Indicators (KPI's). Higher level KPI's link directly to the Strategic Plan and are presented in this section following each Strategic Element and Initiative. Our operational KPI's can be found in the individual departmental sections of the book. Cape Coral has taken a Balanced Scorecard approach with the operational KPI's at the department level. Operational KPI's will fall under one of four perspectives:

1. Customer: pertaining to time, quality, performance and service
2. Internal: cycle/production/response time, quality, productivity
3. Learning and Growth: employee satisfaction, product and process innovation, improvement goals
4. Financial: percent of personnel and operating budget expended

The Strategic Plan defines the City's Mission, Vision, Values, Goals and Objectives. The KPI's align with the Strategic Elements. It is in this manner that we monitor our achievement of the results for which we plan.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

RESOLUTION 55 - 15

A RESOLUTION OF THE CITY OF CAPE CORAL ADOPTING THE 2015-2017 STRATEGIC PLAN AND THE STRATEGIC PLAN PERFORMANCE MEASUREMENT MANUAL AS ATTACHED HERETO; PROVIDING AN EFFECTIVE DATE.

WHEREAS, strategic planning is used by the City of Cape Coral as an organizational tool to set priorities, monitor goals identified for the City, provide a framework to assess the direction in which the City is moving, and is used in the development of our budget planning process; and

WHEREAS, on March 11, 2015, the City Council held a Strategic Planning Workshop Meeting and determined the strategic elements for inclusion in the City's 2015-2017 Strategic Plan, which applies to Fiscal Years 2015-2016, 2016-2017, and 2017-2018; and

WHEREAS, key performance indicators were identified to measure each of the strategic elements and the departments responsible for each performance indicator; and

WHEREAS, the City Council desires to adopt the 2015-2017 Strategic Plan and implement the performance measurement tool beginning in fiscal year 2016.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF CAPE CORAL, FLORIDA, AS FOLLOWS:

Section 1. The City Council hereby adopts the Strategic Plan Fiscal Years 2015-2017 and the Strategic Plan Fiscal Years 2015-2017 Performance Measurement Manual. A copy of the Strategic Plan is attached hereto as Exhibit A. A copy of the Performance Measurement Manual is attached hereto as Exhibit B.

Section 2. The Strategic Plan Fiscal Years 2015-2017 takes effect on October 1st, 2015.

Section 3. This Resolution shall take effect immediately upon its adoption.

ADOPTED BY THE CITY COUNCIL OF THE CITY OF CAPE CORAL AT ITS REGULAR COUNCIL SESSION THIS 15th DAY OF June, 2015.


MARNI L. SAWICKI, MAYOR

VOTE OF MAYOR AND COUNCILMEMBERS:

SAWICKI	<u>aye</u>
BURCH	<u>aye</u>
CARIOSCIA	<u>aye</u>
NESTA	<u>aye</u>
LEON	<u>aye</u>
ERBRICK	<u>aye</u>
WILLIAMS	<u>aye</u>
DONNELL	<u>aye</u>

ATTESTED TO AND FILED IN MY OFFICE THIS 15th DAY OF June, 2015.


for REBECCA VAN DEUTEKOM
CITY CLERK

APPROVED AS TO FORM:


DOLORES D. MENENDEZ
CITY ATTORNEY
res/Strategic Plan

DRAFT DOCUMENT ONLY

**PENDING FURTHER REVISIONS
AND COUNCIL APPROVAL**



STRATEGIC PLAN

Fiscal Years 2017-2019

This document provides the City organization with a shared vision for managing our resources. This document is fluid. It is updated as we complete steps moving us closer to the organization's goals.

CITY OF CAPE CORAL MISSION, VISION AND VALUES

MISSION

The City of Cape Coral will provide its citizens with services in the most efficient and effective manner possible, while maintaining a sustainable, positive, safe, and caring community with a united spirit.

VISION

A vibrant, culturally diverse environmentally sensitive waterfront community that is the center of opportunity in Southwest Florida where families and businesses thrive.

VALUES

INTEGRITY

We are dedicated and committed to the delivery of services to our citizens with honesty, reliability and flexibility.

EMPATHY

We will be compassionate to others.

TEAMWORK

We will build and maintain productive working relationships and take pride in providing efficient and effective services.

CUSTOMER SATISFACTION

We will meet our citizens and customers needs in a professional and courteous manner. We will be proactive and achieve the highest level of excellence in our products and services.

QUALITY OF LIFE

In partnership with the community, we are stewards of our unique environment and quality of life, and meet the economic, social, cultural, institutional and environmental needs of our citizens.

FINANCIAL ACCOUNTABILITY

We are responsible and fiscally accountable for the City's assets and resources.

COMMUNICATION

We value a positive attitude, trust, initiative and compassion with a high standard of professionalism and open communication with our citizens.

Strategic Plan Elements and Initiatives

ELEMENT A: INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY

INITIATIVE A.1: Increase recruitment of new businesses to the City

Champion(s): City Manager, EDO, DCD, Public Works, Utilities, Parks and Recreation

Stakeholders: City Staff, City Council, Developers, Landowners, Residents, Business Owners

Desired Outcome: Increase the number of businesses, job creation and investment, thereby creating a more positive image, and stabilize the tax base of the City.

Action Steps:

- Foster relationships with the real estate community, developers and citizens to create ambassadors who will promote Cape Coral.
- Utilize customized incentives to encourage relocation to Cape Coral.
- Increase outreach efforts through opportunities such as trade shows, industry events, and one-on-one visitations
- Facilitate physical infrastructure development and site readiness through construction and renovation projects
- Create a more business-friendly environment
- Seek unique projects to create awareness and put Cape Coral on the map nationally and internationally. Destination, not location
- Determine the feasibility of developing the P3 Athletic Training Complex
- Develop Club Square
- Continue to support City Council/Mayor for special projects such as community planning, land acquisition planning, public/private partnerships and master planning (Community Visioning, Seven Islands, Bimini Basin)

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

ELEMENT A: INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY.								
Strategic Initiative A.1: Increase recruitment of new business to the City.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Determine the feasibility of developing the P3 Athletic Training Complex and Athletic Suites								
Project determined feasible (Y/N)	P&R	TBD	TBD	TBD	TBD	TBD	TBD	TBD
2. Objective: Develop Club Square								
% Completion of Club Square project development cycle	City Manager EDO/ DCD	0%	0%	10%	30%	50%	60%	60%
3. Objective: Increase the number of businesses, job creation and investment, thereby creating a more positive image, and stabilize the tax base of the City								
# of New construction & renovation projects	City Manager EDO	135	163	180	145	150	150	715
Dollar value of new projects	City Manager EDO	\$10,544,500	\$19,068,436	\$11,500,000	\$11,500,000	\$12,000,000	\$12,500,000	\$56,000,000
# of New jobs created	City Manager EDO	1,650	2,026	1,800	1,800	1,900	1,900	8,850
# of New businesses	City Manager EDO	1300	1596	1550	1700	1850	1700	7800
Increase in commercial assessed values	City Manager EDO	\$8,918,183	\$35,458,131	\$12,842,184	\$15,410,620	\$18,492,744	\$16,000,000	\$66,365,500
# of Recruitment events	City Manager EDO	18	31	30	35	40	40	143
# of Incentives provided	City Manager EDO	1	1	4	6	8	6	20
Dollar value of incentives provided	City Manager EDO	\$29,000	\$46,500	\$200,000	\$350,000	\$500,000	\$400,000	\$1,129,000
4. Continue to support City Council/Mayor for special projects such as community planning, land acquisition planning, public/private partnerships and master planning.								
Begin the following projects in FY 15 & complete in FY 16:	DCD Planning							
Community Visioning: % Complete	DCD Planning	N/A	On Hold	On Hold	N/A	N/A	N/A	N/A
Parks Master Plan: % Complete	DCD Planning	N/A	10%	100%	N/A	N/A	N/A	N/A
LUDR: Rewrite % Complete	DCD Planning	N/A	25%	75%	N/A	N/A	N/A	N/A
Seven Islands/NW Area: % Complete	DCD Planning	N/A	25%	100%	N/A	N/A	N/A	N/A
Hearing Examiner: % Complete	DCD Planning	N/A	25%	100%	100%	100%	N/A	100%
Bimini Basin: % of Visioning Complete	DCD Planning	N/A	20%	100%	N/A	N/A	N/A	N/A

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INITIATIVE A.2: Increase retention and expansion of existing businesses in the City

Champion(s): City Manager, EDO, DCD

Stakeholders: City Staff, City Council, Developers, Landowners, Residents, Business Owners

Desired Outcome: Create a positive business climate where an existing business knows where to seek assistance and growing businesses can obtain support and program based assistance thereby increasing the local job base and positively impacting the tax base.

Action Steps:

- Utilize customized incentives to support re-development and new investment
- Increase outreach efforts through local events and one-on-one visitation programs
- Establish job retention and redevelopment incentives
- Create an alternate lending resource to assist with business expansion and work in concert with traditional funding sources
- Bring Land Development Regulations up to date to meet developers' needs for today and encourage commercial development

City of Cape Coral, Florida
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ELEMENT A: INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY.								
Strategic Initiative A.2: Increase retention and expansion of existing businesses in the City.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Enhance redevelopment in the City by streamlining Land								
Rate of turn around for special exceptions, variances, deviation, appeals	DCD Planning	38.20	44.00	30.00	30.00	30.00	30.00	30.00
Time for initial review for PDP's (days)	DCD Planning	4.58	9	8	8	8	8	8
Customer wait time average at permit counter (minutes)	DCD Building	17	17	<15	<15	<15	<18	<15
Review time for misc. permits (days)	DCD Building	7	<7	<7	<7	<7	<7	<7
Review time for residential permits (days)	DCD Building	10	<8	<8	<8	<8	<8	<8
Review time for commercial permits (days)	DCD Building	10	<10	>8	<8/10	<8/10	<8/10	<8/10
Completion of inspections on requested date	DCD Building	93%	92%	<95%	<95%	<95%	<95%	95%
Proactive enforcement rate	DCD Code	72%	65%	58%	55%	57%	58%	60%
Call response time for high priority calls (hours)	DCD Code	N/A	1	1	1	1	1	1
Call response time for standard calls (business days)	DCD Code	3	3	2	1	1	1	1
Time to accept application, review and comment (business days)	DCD Dev Svcs	6	8	8	<8	<8	<8	<8
Turnaround time for permits processed by Development Services (days)	DCD Dev Svcs	5	7	6	<6	<6	<6	<6
2. Create a positive business climate where existing businesses know								
# of Renovation & expansion projects	City Manager EDO	120	119	130	135	135	140	650
Dollar value of renovation & expansion projects	City Manager EDO	\$11,178,888	\$14,587,356	\$12,700,000	\$13,500,000	\$14,000,000	\$13,000,000	63,378,888
# of Jobs created due to expansion	City Manager EDO	547	637	621	661	685	575	3,101
3. Objective: Create a positive business climate where growing businesses can obtain support and program based assistance thereby increasing								
# of Organizational relationships established	City Manager EDO	31	39	40	43	47	45	47
# of Business retention outreach visits	City Manager EDO	574	616	4-10 800	800	800	800	3524

ELEMENT B: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES

INITIATIVE B.1: Develop a balanced multi-year budget which provides the City's core services, capital assets and infrastructure, maintains appropriate reserves and debt service levels, and protects the City's credit rating

Champion(s): City Manager, FINANCE DEPARTMENT

STAKEHOLDERS: RESIDENTS, CITY COUNCIL, CITY STAFF, AND RATING AGENCIES

DESIRED OUTCOME: DEVELOP, PRESENT, AND HAVE ADOPTED A FULLY-BALANCED BUDGET THAT MAINTAINS ADEQUATE LEVELS OF RESERVES WHILE PROVIDING CORE SERVICES TO INCLUDE PLANS THAT ADDRESS THE CAPITAL AND INFRASTRUCTURE REQUIREMENTS FOR PROVIDING THOSE CORE SERVICES.

Action Steps:

- Annually prepare and present a multi-year budget to Council for its consideration
- Annually present a final year report
- Regularly meet with credit rating agencies, underwriters, and financial advisor to inform them on the status of the City's finances and any changes in policy or future plans.
- Update the City's financial policies; amend the current financial policy ordinance as necessary and obtain Council approval to include new or revised sources/uses.
- Create an annual procurement plan for City Council's approval with the goal of reducing the number of require agenda items for contractual service contracts and equipment purchases that have been approved in the annual operating budget.
- Implement action plan for all audit findings identified through our internal and external auditors

**City of Cape Coral, Florida
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ELEMENT B: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES.								
Strategic Initiative B.1: Develop a balanced multi-year budget which provides the City's core services, capital assets and infrastructure, maintains appropriate reserves and debt service levels, and protects the City's credit								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Annually prepare and present a multi-year budget to Council for its consideration								
Annual 3 year budget adopted	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes
2. Objective: Annually present a final year-end report								
Issue City's annual CAFR with an unqualified auditor opinion and no material weaknesses identified	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes
3. Objective: Regularly meet with credit rating agencies (Moody's, Fitch, etc.), underwriters and financial advisor to inform them on the status of the City's finances and any changes in policy or future plans.								
All credit ratings maintained or improved annually	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes
4. Objective: Update the City's financial policies; Amend the current Financial Policy Resolution as necessary and obtain Council approval to include new or revised sources/uses.								
Operating reserves maintained at or above the 2 month operating regular non-reoccurring operating expenses.	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes
5. Objective: Implement action plan for all audit findings identified through our internal and external auditors								
Meet the deadlines for completion of items identified in audit plan to address audit findings	Finance	Yes	Yes	Yes	Yes	Yes	Yes	Yes

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INITIATIVE B.2: Diversify the City’s finances in order to address the Council’s priorities each fiscal year

Champion(s): City Manager, Finance Department

Stakeholders: Residents, City Council, City Staff, and Rating Agencies

Desired Outcome: Develop a balanced revenue structure whereby the General Fund is less susceptible to hard fluctuations of a single source

Action Steps:

- Maintain reliance and dependency on ad valorem tax receipts at or below 58% of annual general fund revenue sources excluding balances brought forward.
- Compare Franchise Agreement LCEC and MEU for best electric service provision in City.

ELEMENT B: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES.									
Strategic Initiative B.2: Diversify the City's finances in order to address the Council's priorities each fiscal year.									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2016 Estimate	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Maintain reliance and dependency on ad valorem tax receipts at or below 58% of annual General Fund revenue sources excluding balances brought forward									
Ad Valorem receipts as percentage of total General Fund revenue sources excluding balances brought forward	Finance	53%	48%	50%	50%	50%	50%	50%	50%
2. Objective: Develop competing alternatives for municipalizing the City's electric utility versus extending the franchise agreement with LCEC.									
% Complete	City Manager	25%	50%	75%	75%	100%	N/A	N/A	N/A

ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES

INITIATIVE C.1: Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out

Champion(s): Utilities Extension, Utilities Department, City Manager

Stakeholders: City Staff, Council Members, Current and Future Utility Ratepayers, Bond holders, Local Businesses, Engineering Firms and Construction-related Industry, SRF Funding Program

Desired Outcome: Construct Southwest 6 & 7 Utilities Extension Project (UEP) (Water, Sewer, & Irrigation) areas by June 2015. Construct UEP North 2 Project (Water, Sewer, & Irrigation) by the end of 2017 and North 1 Project (Water, Sewer & Irrigation) by the end of 2019.

ACTION STEPS:

- Continue to secure FDEP SRF project funding
- Utilities Master Plan for North 1 and North 2
- North 2 Project Design and Assessment Completion
- North 2 Project Construction Completion
- North 1 Project Design and Assessment
- North 1 Project Construction
- Utilities Master Plan for North 3 through North 8 with focus on areas for proposed businesses
- Evaluate fiber optics and traffic calming opportunities in conjunction with UEP Projects

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ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.									
Strategic Initiative C.1: Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out.									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal	
1. Objective: Secure FDEP SRF Project Funding									
% of Funds Secured	City Manager UEP	100%	N/A	50%	100%	N/A	N/A	100%	
2. Objective: Utilities Master Plan for North 1 and North 2									
Utilities Master Plan % of completion	City Manager UEP	N/A	100%	N/A	N/A	N/A	N/A	100%	
3. Objective: North 2 Project Design and Assessment completion									
North 2 Project Design & Assessment % of completion	City Manager UEP	N/A	40%	100%	N/A	N/A	N/A	100%	
4. Objective: North 2 Project Construction Completion									
North 2 Project Construction & Final Completion % of completion	City Manager UEP	N/A	N/A	30%	90%	100%	N/A	100%	
5. Objective: North 1 Project Design									
North 1 Project Design % of completion	City Manager UEP	N/A	N/A	20%	80%	100%	N/A	100%	
6. Objective: North 1 Project Construction									
North 1 Project Construction % of completion	City Manager UEP	N/A	N/A	N/A	N/A	30%	100%	100%	
7. Objective: Utilities Master Plan for North 3 through North 8									
% of Completion	City Manager UEP	N/A	N/A	50%	100%	N/A	N/A	100%	

OVERVIEW OF INITIATIVE C.2A-F: DEVELOP AND UPDATE MASTER PLANS FOR PRIORITY INFRASTRUCTURE IMPROVEMENTS

Champion(s): Respective Departments, Financial Services Department

Stakeholders: Residents, Customers, Visitors, City Council, and City Staff

Desired Outcome: Implement a master plan that is financially feasible and sustainable, thus providing for system expansion while simultaneously maintaining our current facilities thereby allowing us to maintain concurrency with the City's Comprehensive Plan and support Economic Development.

INITIATIVE C.2A: Develop a Utilities Capital Improvement Plan to support master planning events in conjunction with the annual Rate Sufficiency Analysis.

CHAMPION: UTILITIES DEPARTMENT

STAKEHOLDERS: CITY STAFF, COUNCIL MEMBERS, CURRENT & FUTURE UTILITY RATEPAYERS, BOND HOLDERS, LOCAL BUSINESSES, ENGINEERING FIRMS AND CONSTRUCTION-RELATED INDUSTRY, FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION, CITY OF FT. MYERS, SOUTHWEST FLORIDA REGIONAL PLANNING COUNCIL, CHARLOTTE HARBOR NATIONAL ESTUARY PROGRAM, LEE COUNTY, AND SOUTH FLORIDA WATER MANAGEMENT DISTRICT.

DESIRED OUTCOME: CONSTRUCT A RECLAIMED WATER RIVER CROSSING THAT ALLOWS THE CITY TO RECEIVE RECLAIMED WATER FROM THE CITY OF FT. MYERS THEREBY INCREASING CAPE CORAL'S IRRIGATION WATER CAPACITY WHILE IMPROVING THE WATER QUALITY OF THE CALOOSAHATCHEE RIVER BY ELIMINATING THE NEED FOR FT. MYERS' CURRENT WASTEWATER DISCHARGE INTO THE RIVER. DESIGN AND PERMIT AQUIFER STORAGE AND RECOVERY (ASR) WELL SURFACE FACILITIES.

ACTION STEPS:

- Negotiate Inter-local agreement with City of Fort Myers
- Garner additional monetary support from the various stakeholders
- Complete final engineering design and permitting
- Complete construction
- Issue request for Proposals to design and permit ASR wells
- Design, permit, and construct ASR wellhead facilities.

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ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.								
Strategic Initiative C.2.a: Develop a Utilities Capital Improvement Plan to support master planning events in conjunction with the annual Rate Sufficiency Analysis.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Begin work on at least 80% of authorized capital projects within the fiscal year the project was funded								
Percentage of capital projects started in the funded fiscal year	Utilities	31%	38%	50%	50%	60%	65%	80%

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INITIATIVE C.2B: Develop a master plan for an on-going Transportation Program. This includes determining a sustainable funding source related to this effort to maintain the City's existing transportation network.

Champion: Public Works Department

Stakeholders: Residents, Roadway Users, City Council, City Staff

Desired Outcome: Finalize a sustainable ongoing Roadway Resurfacing Plan, Bicycle Route Master Plan, and Streetlight Improvement Plan. This includes creating a reliable sustainable funding source to maintain the City's Roadway Resurfacing Program on appropriate life cycle.

Action Steps:

- Provide annual updates on 5 year paving plan for local roads, major roads
- Bid Opening Phase II (Subject to FSA)
- Department Recommendation Phase II (Subject to FSA)
- Council Consideration/Award Contract Phase II (Subject to FSA)
- Issue Notice to Process Phase II (Subject to FSA)
- Implement annual paving plan for major and local roads
- Implement annual sidewalk plan
- Initiate and complete the City's Bicycle Pedestrian Master Plan
- Determine the feasibility of expanding LeeTran Routes in Cape Coral towards Burnt Store Road
- Maintain the level of services of the bridges over the Caloosahatchee River servicing Cape Coral (Cape Coral Bridge, Midpoint Bridge, US41)
- Expand and enhance Median Beautification

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ELEMENT C: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS AND BUSINESSES.								
Strategic Initiative C.2.b: Develop a master plan for an on-going Transportation Program. This includes determining a sustainable funding source related to this effort to maintain the City's existing transportation network.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Implement Annual Paving Plan for major and local roads								
Annual Paving Plan % of completion	Public Works	65%	16%	100%	100%	100%	100%	100%
2. Objective: Implement Annual Sidewalk Plan								
Annual Sidewalk Plan % of completion	Public Works	90%	100%	90%	100%	100%	100%	100%
3. Objective: Determine the feasibility of expanding LeeTran Routes in Cape								
Route Expansion determined feasible? (Y/N)	Public Works	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4. Objective: Maintain the level of service of the bridges over the Caloosahatchee River servicing Cape Coral								
Level of Service Rating E/D (1)	Public Works	C/A (2)	CC Bridge - C Midpoint B	N/A	N/A	N/A	N/A	C/A
(1) E/D = Cape Coral Bridge Adopted Level of Service (LOS) "E" Midpoint Bridge Adopted Level of Service (LOS) "D" 2015 Source: Concurrency Report (Lee								
(2) Per LCDOT AADT Counts								
5. Objective: Expand and enhance median beautification								
Miles of median beautified	Public Works	N/A	N/A	2.0 Mi	2.5 Mi	2.5 Mi	2.5 Mi	7.5 Mi

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INITIATIVE C.2C: Stormwater Master Plan

Champion: Public Works Department

Stakeholders: Stormwater Utility Customers, City Council, City Staff, and Engineering Firms

Desired Outcome: Complete a Stormwater Master Plan for the Entire City by February 2015 with eye towards floods protection and enhancing water quality.

Action Steps:

- Update Stormwater Fee Rate Analysis
- Complete Rate Study/Cost Recovery Plan to support the Stormwater Master Plan
- Determine if stormwater fees are cost effective for business owners and conduct an analysis with rate consultant.

Strategic Initiative C.2.c: Stormwater Master Plan									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal	
1. Objective: Update stormwater fee rate analysis									
% of Update completed	Public Works	N/A	100%	100%	N/A	N/A	100%	N/A	
2. Objective: Determine if stormwater fees are cost effective for business owners and conduct an analysis with rate consultant									
Fees are cost effective (Y/N)	Public Works	Y	Y	Y	Y	Y	Y	Y	

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INITIATIVE C.2D: Parks Master Plan

Champion: Parks and Recreation Department

Stakeholders: Residents, Parks Visitors, City Council, City Staff, and Friends of Wildlife

Desired Outcome: Update the Master Plan to reflect current state of the parks system and provide a recommendation to City Council with a prioritized list of projects for City at build-out.

Action Steps:

- Review resources available to update plan with in-house resources and initiate request for proposals for an outside services contract, if necessary. Identify fiscal resources of up to \$100,000 to complete the plan.
- Complete draft of plan update.
- Finalize updated plan.
- Review plan with City Council and create listing of priority projects.
- Finalize funding strategy to accomplish priority projects and create individual timelines for projects.

Strategic Initiative C.2.d: Parks Master Plan								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Update Parks Master Plan								
% Completed	P&R	NA	10%	100%	N/A	N/A	100%	100%
% of Parks Master Plan Implemented	P&R	NA	N/A	N/A	2%	2%	4%	4%

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INITIATIVE C.2E: Public Safety Facility Master Plan

CHAMPION(S): POLICE DEPARTMENT, FIRE DEPARTMENT

STAKEHOLDERS: RESIDENTS, VISITORS, CITY COUNCIL, AND CITY STAFF

DESIRED OUTCOME: CREATE A MASTER PLAN THAT PROVIDES PUBLIC SAFETY FACILITIES TO BE STRATEGICALLY PLACED THROUGHOUT THE CITY TO ACHIEVE SERVICE LEVELS BASED ON INDUSTRY STANDARDS TO INCLUDE FIRE STATIONS, POLICE SUBSTATIONS, AND ASSOCIATED TRAINING FACILITIES.

Action Steps:

- Develop a Facility Master Plan for the Fire Department
- Implement a Medical Priority Dispatch Plan to maximize the Cape Coral Fire Department’s resources
- Complete Public Safety Training Facility Master Plan

Strategic Initiative C.2.e: Public Safety Facility Master Plan								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Develop a Facility Master Plan for the Fire Department								
% of Plan completed	Fire	20%	30%	40%	70%	80%	90%	100%
2. Objective: Implement a Medical Priority Dispatch Plan to maximize the Cape Coral Fire Department's resources								
% of Plan implemented	Fire	25%	50%	75%	100%	100%	100%	100%
3. Objective: Complete Public Safety Training Facility Master Plan								
% of Plan completed	Police/ Fire	0%	20%	100%	100%	100%	100%	100%

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Initiative C.2f: Economic Development Master Plan

Champion(s): EDO, Public Works, Utilities, DCD, Utilities Extension

Stakeholders: Residents, Business Owners, City Staff, and City Council

Desired Outcome: Create a comprehensive strategy and use it as a roadmap for economic development and related infrastructure development in the City in support of future commercial/industrial development.

Action Steps:

- Develop a RFP and hire a consultant to develop the plan
- City staff works with consultant to develop the plan
- City Council adopts the final Economic Development Plan
- Re-visit the plan annually to ensure work plans are achieving progress toward stated goals
- Facilitate physical infrastructure development based upon the plan
- Develop and pre-permit targeted areas to attract key developments

Strategic Initiative C.2.f: Economic Development Master Plan								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Create Economic Development Master Plan								
% Completed	City Manager EDO	0%	0%	100%	100%	100%	100%	100%
Develop target areas to attract key development: %	City Manager EDO/ DCD	10%	20%	50%	60%	70%	75%	70%
2. Objective: Re-visit the plan annually to ensure work plans are achieving								
% of Plan Implemented	City Manager EDO	0%	0%	0%	25%	35%	40%	35%

ELEMENT D: IMPROVE THE CITY’S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS, AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.

INITIATIVE D.1: Emphasize the City’s success and positive attributes

Champion(s): PIO, City Manager, City Council, EDO

Stakeholders: Current/Future Residents and Businesses, City Employees, Elected Officials

Desired Outcome: Cape Coral gains more favorable recognition for positive qualities.

Action Steps:

- Publish quarterly community newsletter and distribute to all residents and businesses highlighting City programs and accomplishments
- Use City’s social media tools (specifically Facebook) to publicize successes
- Look for opportunities to provide “good news” options to the media.
- CM Business roundtable meetings
- Weekly press released highlighting areas of success or successful endeavors

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Strategic Initiative D.1: Emphasize the City's successes and positive attributes.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Publish quarterly community newsletter and distribute to all residents and businesses highlighting City programs and accomplishments								
# of Newsletters distributed to residents	City Mgr PIO	N/A	N/A	71,000	72,000/qtr	73,000/qtr	73,000/qtr	100%
# of Newsletters distributed to businesses	City Mgr PIO	N/A	N/A	3,500	3,600/qtr	3,700/qtr	3,700/qtr	100%
2. Objective: Use City's social media tools (specifically Facebook) to publicize successes								
# of People reached via Facebook posts	City Mgr PIO	N/A	N/A	70%	2,500/wk	2,500/wk	2,500/wk	80%
3. Objective: Provide "good news" options to the media								
# of "Good News" stories provided	City Mgr PIO	N/A	N/A	26	26/yr	26/yr	26/yr	100%
4. Objective: Weekly press released highlighting areas of success or successful endeavors								
# of press releases	City Mgr PIO	N/A	N/A	52	52/yr	52/yr	52/yr	100%

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INITIATIVE D.2: Provide an open government, accountability, and transparency, to increase public trust and understanding

Champion(s): City Manager, City Council

Stakeholders: Citizens, Employees, Elected Officials, Media

Desired Outcome: Public trust and knowledge of City government increases, and differing opinions can be expressed and heard with greater respect.

Action Steps:

- Extend Electronic Permitting to encompass additional permit types
- Implement Electronic Plan Review
- Implement the CivicTRAK Mobile Citizen app changes
- Maintain Munetrix Municipal Benchmarking application
- Use social media tools to provide information and access to the citizens (Facebook, online chats, Ustream)
- Increase civic engagement via various means including, but not limited to, online chats, electronic town halls, targeted charrettes, offsite council meetings, department community initiatives, and other social media opportunities.
- Conduct biennial Citizen Survey to seek input from the community
- Engage current and potential members of all volunteer boards
- Complete engagement with What Works Cities for Open Data and Performance Measures

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ELEMENT D: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS, AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.							
Strategic Initiative D.2: Provide an open government, accountability and transparency to increase public trust and understanding.							
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
1. Objective: Extend Electronic Permitting to encompass additional permit types							
% of Residential Permit Applications that are electronic	DCD / ITS	17.0%	16.0%	43%	48%	50%	50%
% utilization of available electronic permit types	DCD / ITS	30.6%	69.4%	75%	75%	75%	75%
% of Permit types that were applied for that can be applied for electronically	DCD / ITS	8.9%	26.8%	35%	40%	50%	40%
2. Objective: Implement Electronic Plan Review							
# Types available at end of period	DCD / ITS	0	3	18	20	20	<20
3. Objective: Implement CRW CivicTRAK for the one year trial period authorized by Council							
% of Implementation completed	ITS	N/A	100%	N/A	N/A	N/A	N/A
4. Objective: Maintain Munetrix Municipal Benchmarking application							
% of Maintenance completed	Finance / ITS	N/A	100%	100%	100%	100%	100%
5. Objective: Digitize 270 boxes of residential/commercial permits, 60 boxes of plans, 90 boxes of miscellaneous permits and 922 rolled plans and blueprints that are currently stored offsite							
% of Permits, plans and blueprints digitized	City Clerk	N/A	30%	N/A	N/A	N/A	N/A
6. Objective: Increase civic engagement and access to information							
# of Followers, likes & email opt-in's	P&R	FB P & R 1867-2697, 830 FB Sun Splash 11468-14785, 3317 FB Coral Oaks 615-765, 150 Constant Contact 11601-13949, 2348	FB likes P&R: Beg 2701, End 4009; Diff 1308 +48%; FB SS: Beg 14790, End 17903, Diff 3113 +21%; FB	Social Media-increase 15% email increase 10%	Social Media-increase 15% email increase 10%	Social Media-increase 15% email increase 10%	Social Media-increase 15% email increase 10%

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7. Objective: Use social media tools to provide information and access to the citizens (Facebook, Ustream)							
# of Likes	City Mgr PIO	N/A	N/A	4,500	5,000	5,000	100%
# Programs Broadcast via Ustream (DaCast)	City Mgr PIO	N/A	N/A	100/yr	100/yr	100/yr	100%
8. Objective: Conduct biennial Citizen Survey to seek input from the community							
% of Survey respondents who rated City services as <i>Good</i> or <i>Excellent</i> in most recent survey	City Mgr PIO	N/A	63%	75%	N/A	N/A	100%
9. Objective: Use social media tools to engage citizens (e.g. chats)							
# of chats hosted	City Mgr PIO	N/A	2	4	4	4	100%
10. Objective: Provide online Q&A outlet for citizens							
# of inquiries answered on online support center	City Mgr PIO	N/A	436	500/yr	500/yr	500/yr	100%
11. Objective: Engage current and potential members of all volunteer boards							
Average applicants per number of open board positions	City Clerk	85%	90%	100%	105%	110%	110%

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INITIATIVE D.3: Establish and maintain proactive partnerships with community, organizations, and external government agencies

Champion(s): City Manager, All Departments

Stakeholders: City staff, Elected Officials, Other Government Officials, Community Leaders, General Public

Desired Outcome: Improved relationships and willingness to work together on shared values with other elected bodies. More proactive involvement from citizens groups to encourage ideas and support.

Action Steps:

- Continue to maintain business relationships with the CCCIA along with the Chamber of Commerce, the Cape Coral Realtors Association and local business leaders
- Continue our community outreach programs through community presentations, participation in community events and educational opportunities
- Continue speaking engagements with state associations, realtor associations, community groups and neighborhood associations
- Continue to partner with volunteer groups
- Increase presence at state level to lobby on behalf of City of Cape Coral initiatives and interests.
- Determine the feasibility of negotiating inter-local agreement between Florida Governmental Utility Authority and/or Lee County and the City of Cape Coral for reclaimed water inter-connect.
- Continue to provide support for the Community Redevelopment Area Board
- Continue to provide support for the Regional Planning Council
- Maintain membership of one elected official and one staff person on Florida League of Cities Committees
- Conduct creative campaigns to maintain and grown contributions from the community (Parks and Rec)

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ELEMENT D: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS, AND CONTINUALLY PROVIDE A WELL-BALANCED AND POSITIVE WORKPLACE FOR OUR INTERNAL STAKEHOLDERS.									
Strategic Initiative D.3: Establish and maintain proactive partnerships with community, organizations and external governmental agencies.									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal	
1. Objective: Determine the feasibility of negotiating inter-local agreement between Florida Governmental Utility Authority and/or Lee County and the City of Cape Coral for reclaimed water inter-connect and begin final engineering design and permitting									
Project determined feasible (Y/N)	Utilities	Yes	No	No	No	No	No	No	No
2. Objective: Continue to provide support for the Community Redevelopment Area Board									
# of Tasks assigned	DCD Planning	8	3	4	2	2	1	2	
% of Tasks completed	DCD Planning	100%	100%	100%	100%	100%	100%	100%	
3. Objective: Continue to provide support for the Regional Planning Council									
# of Tasks assigned	DCD Planning	0	1	1	1	1	1	1	
% of Tasks completed	DCD Planning	0	100%	100%	100%	100%	100%	100%	
4. Objective: Continue to maintain business relationships with the CCCIA along with the Chamber of Commerce, the Cape Coral Realtors Association and local business leaders.									
% Increase/decrease in # of functions and committee meetings participated in	DCD Building	100%	100%	100%	100%	100%	100%	100%	
% Increase/decrease	DCD	100%	100%	100%	100%	100%	100%	100%	
5. Objective: Continue our community outreach programs through community presentations, participation in community events and educational opportunities									
% Increase/decrease in educational opportunities provided through community outreach	DCD Code	12%	25%	42%	58%	75%	80%	100%	
6. Objective: Continue speaking engagements with state associations, realtor associations, community groups and neighborhood associations									
% Increase/decrease in scheduled engagements	All Depts	N/A	75%	50%	50%	50%	80%	80%	
7. Objective: Continue to partner with the volunteer groups									
% Increase/decrease in # of volunteers	DCD Code	25%	80%	100%	300%	400%	400%	500%	
% of Violations abated as a result of voluntary compliance	DCD Code	96%	N/A	96%	96%	96%	75%	98%	

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Initiative D.4: Develop a culture of professionalism to retain and attract talented employees

CHAMPION(S): CITY MANAGER, HUMAN RESOURCES

STAKEHOLDERS: CITY STAFF, CITY COUNCIL

DESIRED OUTCOME: PROMOTE AND CONTINUE A POSITIVE AND PROACTIVE WORK ENVIRONMENT WITHIN THE CITY IN ORDER TO CREATE AND MAINTAIN GOOD WORKING RELATIONSHIPS.

ACTION STEPS:

- ENHANCE EMPLOYEE RECOGNITION PROGRAMS
- Development of employees to enhance skills, overall engagement, and internal networking. Strengthening internal relationships
- IMPLEMENT A LEARNING AND GROWTH MANAGEMENT SYSTEM
- RETAIN AND ATTRACT TALENTED EMPLOYEES FOR THE CITY

Strategic Initiative D.4: Develop a culture of professionalism to retain and attract talented employees								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Objective: Enhance Employee Recognition Programs								
Conduct meetings to review programs in place and discuss implementation of new programs (Y/N)	HR	N/A	Y	Y	Y	Y	Y	Y
% of Programs implemented from meetings	HR	N/A	>80%	>80%	>80%	>80%	>80%	>80%
Objective: Development of employees to enhance skills, overall engagement, and internal networking. Strengthen internal relationships. Leadership.								
Develop committee to hold strategic review meetings to implement or renew programs (Y/N)	HR	N/A	Y	Y	Y	Y	Y	Y
% of Programs implemented or renewed	HR	100%	100%	>80%	100%	100%	100%	100%
Objective: Implement a Learning and Growth Management System								
% implemented	HR	N/A	N/A	100%	N/A	N/A	N/A	N/A
Objective: Retain and attract talented employees for the City								
Days to fill position openings	HR	42	<43	<43	<43	<43	<43	<43
% of Applicants who meet minimum job qualifications	HR	58%	58%	>50%	>50%	>50%	>50%	>50%

ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY

INITIATIVE E.1A: Traffic Safety

Champion: Police Department

Stakeholders: City Staff, City Council, Business Owners, Landowners, Residents, and Visitors

Desired Outcome: Implement strategies to enhance service delivery in order to promote traffic safety.

Action Steps:

- Obtain authorized staffing levels for dedicated traffic officers and patrol officers to increase pro-active traffic enforcement operations
- Continue to explore funding options for traffic safety equipment and personnel costs of officers involved in traffic enforcement operations.

Strategic Initiative E.1.a Traffic Safety									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal	
1. Objective: Obtain authorized staffing levels for dedicated traffic officers and patrol officers to increase pro-active									
Personnel Allocation	Police	N/A	N/A	N/A	TBD	TBD	TBD	TBD	
2. Objective: Continue to explore funding options for traffic safety equipment and personnel costs of officers involved in									
Number of Grants	Police	N/A	3/3	5	5	5	5	>5	

**City of Cape Coral, Florida
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INITIATIVE E.1B: Public Safety Capital Asset Plan

Champion: Fire Department

Stakeholders: City Staff, City Council, Business Owners, Landowners, Residents and Visitors

Desired Outcome: Create a Master Plan which would allow for the investment in and monitoring of public safety capital assets to enhance service delivery

Action Steps:

- Implementation of a Fire Master Plan including capital investment

ELEMENT E: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY.								
Strategic Initiative E.1.b: Public Safety Capital Asset Plan								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Implementation of Fire Master Plan including capital investment								
% of Plan implemented	Fire	N/A	10%	20%	40%	60%	80%	80%

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INITIATIVE E.1C: Community/Police Collaboration

Champion: Police Department

Stakeholders: City Staff, City Council, Business Owners, Landowners, Residents, and Visitors

Desired Outcome: Strengthen partnerships with community’s youth through recreational programs and implement program for direct contact of residents and businesses through advertised “community face to face” program.

Action Steps:

- Re-instate Youth Intervention Program(s)
- Community Face to Face Program

Strategic Initiative E.1.c: Community/Police Collaboration								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1. Objective: Implement program for direct citizen to Chief communication through advertised community face to face meetings								
# of Town Halls held	Police	N/A	Program Implemented	4	4	4	4	Maintain
# of face to face	Police	N/A	N/A	30	100	110	120	10
2. Objective: Reinstate Youth Intervention Program(s)								
% of Program(s) implemented	Police	N/A	N/A	N/A	100%	100%	100%	Maintain

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INITIATIVE E.2A: **Establish a good level of service based on industry standards**

Champion(s): Police Department

Stakeholders: City Staff, City Council, Business Owners, Landowners, Residents, and Visitors

Desired Outcome: Develop and implement strategies to improve response time for service calls.

Action Steps:

- Maintain accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA) for Police and Communications

Strategic Initiative E.2.a: Establish a good level of service based on industry standards.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1.	Objective: Maintain accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA) for Police and Communications							
Accreditation maintained	Police	100%	100%	100%	100%	100%	100%	Maintain

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INITIATIVE E.2B: Maintain the community’s Insurance Services Office (ISO) rating

Champion: Fire Department

Stakeholders: City Staff, City Council, Business Owners, Landowners, Residents, and Visitors

Desired Outcome: Develop and implement a strategy to maintain the community’s Insurance Services Offices (ISO) rating, as well as Firefighter safety.

Action Steps:

- Conduct an independent review of our PPC classification
- Improve ISO rating

Strategic Initiative E.2.b: Maintain the community’s Insurance Services Office (ISO) rating.									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal	
1. Objective: Conduct an independent review of our PPC classification									
% of Review completed	Fire	0%	100%	100%	100%	100%	100%	100%	100%
2. Objective: Improve ISO rating									
ISO Rating	Fire	3	3	3	3	2	2	2	2

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INITIATIVE E.2C: Increase the community’s education and involvement in Emergency Management Programs

CHAMPION(S): Fire Department

STAKEHOLDERS: City Staff, City Council, Business Owners, Landowners, Residents, and Visitors

Desired Outcome: Increase community’s overall level of awareness and preparedness as it relates to potential year-round natural and man-made hazards in Cape Coral, including the effects of tropical weather systems, wildfires, and flooding events.

ACTION STEPS:

- Increase the number of CERT classes offered per year to four with a measured retention of 25 additional active CERT volunteers

Strategic Initiative E.2.c: Increase the community's education and involvement in Public Safety Programs.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
1.	Objective: Increase the number of CERT classes offered per year to four with a measured retention of 25 additional active CERT volunteers							
# of CERT classes offered	Fire	3	2	7	7	7	8	8
# of CERT volunteers added	Fire	75	44	140	150	160	170	170

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ELEMENT F: ENHANCE THE QUALITY OF LIFE THROUGH ARTS AND CULTURE TO CREATE AND PROMOTE A VIBRANT, CULTURALLY DIVERSE COMMUNITY.

Initiative F.1: Establish Cape Coral as a destination of Arts and Culture for residents and visitors.

CHAMPION: PARKS AND RECREATION DEPARTMENT

STAKEHOLDERS: City Staff, City Council, Residents, and Visitors

DESIRED OUTCOME: EXPANDED OPPORTUNITIES WITH ARTS STUDIO, ART LEAGUE, COMMUNITY THEATRE, AND ART FESTIVALS.

ACTION STEPS:

- Coordinate with private fine arts and cultural arts organizations to provide expanded cultural and fine art opportunities.
- Explore grant opportunities to purchase artwork to display in the City

Strategic Initiative # F.1: Establish Cape Coral as a destination of Arts and culture for residents and visitors.										
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal	
1. Objective: Coordinate with private fine arts and cultural arts organizations to provide expanded cultural and fine art opportunities										
# of Partnerships	P&R	37	37	31	40	40	48	48	48	
2. Objective: Explore grant opportunities to add artwork and sculptures to the City										
# of grants identified/researched	P&R	2	6	4	6	10	10	10	10	
# of grants applied for	P&R	0	0	1	0	2	2	2	2	

Initiative F.2: Increase the Community's education and involvement in Cape Coral's cultural and recreational opportunities

CHAMPION: PARKS AND RECREATION DEPARTMENT

STAKEHOLDERS: City Staff, City Council, Residents, and Visitors

DESIRED OUTCOME: Increase community's overall level of awareness of the City's culture and increase the overall participation in activities offered by the City which highlight cultural opportunities and elements.

ACTION STEPS:

- Upgrade and expand facilities within existing parks
- Continue to utilize Four Mile Cove Ecological Park, Sirenia Vista, and Rotary Park as centers for environmental education and recreational opportunities.
- Expand aquatic programs in aquatic centers
- Expand Youth programs
- Expand eco-tourism and environmental programs
- Expand Special Needs programs

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Strategic Initiative # F.2: Increase the Community's education and involvement in Cape Coral's cultural and recreational opportunities									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal	
1. Objective: Upgrade and expand facilities within existing parks									
% of Completion of AIP Projects	P&R	20%	42%	100%	100%	100%	100%	100%	
2. Objective: Continue to utilize Four Mile Cove Ecological Park, Sirenia Vista, and Rotary Park as centers for environmental education and recreational opportunities.									
# of attendance at Four Mile Cove Ecological Preserve & Rotary Park Environmental Center	P&R	97,760	98,900	100,000	101,800	103,100	105,000	105,000	
3. Objective: Expand aquatic programs in aquatic centers									
# of Attendance: Sun Splash & Yacht Club Pool	P&R	152,122	188,406	175,250	186,800	188,750	188,750	188,750	
4. Objective: Expand Youth programs									
# of Participants	P&R	N/A	20,935	18,360	18,720	19,080	19,440	19,440	
5. Objective: Expand eco-tourism and environmental programs									
# of Environmental Recreation programs offered	P&R	355	383	383	395	405	405	405	
6. Objective: Expand Special Needs programs									
# of Participants	P&R	164	180	188	191	194	195	195	

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Initiative F.3: Provide a variety of experiences that are appealing, affordable, and accessible to all Cape Coral residents.

CHAMPION: PARKS AND RECREATION DEPARTMENT

STAKEHOLDERS: City Staff, City Council, Residents, and Visitors

DESIRED OUTCOME: MAINTAIN RECREATIONAL OPPORTUNITIES AND EXPAND WHEN RESOURCES BECOME AVAILABLE.

ACTION STEPS:

- Offer a diverse range of youth, adult, and senior recreational programming
- Develop a festival gathering area within the City
- Continue special events, such as art/craft shows, festivals, block parties, concerts and other events
- Increase access to the City’s freshwater and saltwater canal systems for boating and other recreational opportunities.

Strategic Initiative # F.3: Provide a variety of experiences that are appealing, affordable, and accessible to all Cape Coral residents.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
1. Objective: Offer a diverse range of youth, adult, and senior recreational programming								
# of Recreation programs offered	P&R	2,401	3,273	3,275	3,425	3,500	3,550	3,500
2. Objective: Develop a festival gathering area within the City								
% Completion of Festival Park property purchases	P&R/ Real Estate	78%	79%	83%	88%	100%	100%	100%
3. Objective: Continue special events, such as art/craft shows, festivals, block parties, concerts and other events								
# of Special Events Conducted/Hosted/Sponsored	P&R	76	82	82	86	90	92	90
4. Objective: Increase access to the City’s freshwater and saltwater canal systems for boating and other recreational opportunities.								
# of Public Access Ramps/Launches	P&R	14	14	14	16	17	17	17

ELEMENT G: WORK TOWARD EFFICIENT AND COST-EFFECTIVE SOLUTIONS TO PROTECT AND CONSERVE NATURAL RESOURCES, WHILE PROMOTING ENVIRONMENTAL AWARENESS AND SUSTAINABILITY IN THE COMMUNITY.

Initiative G.1: Reduce overall energy consumption within the City of Cape Coral.

CHAMPION: PUBLIC WORKS DEPARTMENT, FACILITIES

STAKEHOLDERS: City Staff, City Council, Residents, LCEC, MEU

DESIRED OUTCOME: DEVELOP AND IMPLEMENT CITY INITIATIVES AND OBJECTIVES WHICH AIM TO REDUCE TOTAL ENERGY CONSUMPTION. DEVELOP A PUBLIC UTILITY MANAGED COMMUNITY SOLAR PROGRAM. UPGRADE RESIDENTIAL STREET LIGHTING TO PROVIDE HIGHER QUALITY LIGHTING AT LOWER COST PER LIGHT REDUCING POWER USAGE BY AT LEAST 50%. CONTINUE PROGRESS TOWARD REDUCTION OF CITY OPERATIONS’ ELECTRICITY USE BY 10% BY 2012 (PREVIOUSLY SURPASSED), 25% BY 2017, AND 40% BY 2025 (IN PROPORTION TO POPULATION FROM CALENDAR YEAR 2008 BASELINE) (RESOLUTION 28-09).

ACTION STEPS:

- Evaluate additional energy saving measures including as part of MEU/Franchise Renewal such as LED, Street Lighting, Solar Power, and Charging Stations
- Determine the optimum design(s) for upgraded residential street lighting and the associated lighting rate tariff.
- Continue to identify and implement opportunities to reduce energy usage and cost which have a compelling return on investment.

Strategic Initiative G.1: Reduce overall energy consumption within the City of Cape Coral.									
Key Performance	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal	
1.	Objective: Evaluate additional energy saving measures including as part of MEU/Franchise Renewal such as LED, Street Lighting, Solar Power, and Charging Stations								
# of Measures Evaluated	Public Works	0	1	1	1	1	1	4	

**City of Cape Coral, Florida
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Initiative G.2: Work internally and with external associations to support healthy environments for Cape Coral’s Wildlife.

CHAMPION: DEPARTMENT OF COMMUNITY DEVELOPMENT, PARKS AND RECREATION DEPARTMENT, CITY MANAGER

STAKEHOLDERS: City Staff, City Council, Residents, Visitors, Friends of Wildlife, CCCIA

DESIRED OUTCOME: PURSUE OBJECTIVES WHICH PROTECT CAPE CORAL’S ENVIRONMENTAL LANDS AND WILDLIFE HABITATS.

ACTION STEPS:

- Remain committed stewards of natural habitats and wildlife
- Monitoring Bald Eagle population in accordance with City ordinance; seek new volunteers to assist.
- Work with Friends of Wildlife and CCCIA to achieve a balance to protect wildlife while still promoting growth.

Strategic Initiative G.2: Work internally and with external associations to support healthy environments for Cape Coral's Wildlife.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
1. Objective: Remain committed stewards of natural habitats and wildlife								
# of Natural Area Acres Maintained	P&R	809	809	809	809	809	809	809
2. Objective: Monitoring Bald Eagle population in accordance with City ordinance; seek new volunteers to assist.								
# of cases monitored	DCD	10	9	14	11	11	11	11
# of volunteers	DCD	8	5	16	10	10	10	10
3. Objective: Work with Friends of Wildlife and CCCIA to achieve a balance to protect wildlife while still promoting growth.								
# of interactions with stakeholder groups	City Manager/ DCD	0	3	4	5	5	2	5

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Initiative G.3: Work to sustain high water quality within the region.

CHAMPION: PUBLIC WORKS DEPARTMENT, UTILITIES DEPARTMENT

STAKEHOLDERS: City Staff, City Council, Residents

DESIRED OUTCOME: ENGAGE IN ACTIVITIES AND SET STANDARDS FOR THE CITY WHICH INITIATIVE WATER QUALITY PROMOTION AND SUSTAINABILITY.

ACTION STEPS:

- NO WATER QUALITY VIOLATIONS OF STATE AND FEDERAL MAXIMUM CONTAMINANT LEVELS (MCL'S) AT THE POINT OF ENTRY (POE) TO THE DISTRIBUTION SYSTEM.
- MEET 90% OF THE 110 NPDES PERMIT ACTIVITIES

Strategic Initiative G.3: Sustain high water quality within the City of Cape Coral.								
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
1. Objective: No water quality violations of State and Federal Maximum Contaminant Levels (MCL's) at the Point of Entry (POE) to the distribution system.								
Southwest R.O. Plant number of POE Finished Water Quality Violations of MCL's	Utilities	0	0	0	0	0	0	0
North R.O. Plant number of POE Finished Water Quality Violations of MCL's	Utilities	0	0	0	0	0	0	0
2. Objective: Meet 90% of the 110 NPDES Activities								
% of activities accomplished	Public Works	97%	98%	98%	99%	100%	100%	100%
3. Objective: Educate the public on FYN (Florida Yards and Neighborhoods) Principles								
# of classroom participants	Public Works	171	183	185	190	195	195	184

**City of Cape Coral, Florida
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Initiative G.4:

Promote environmental awareness and sustainability in the community and region and engage best practices to utilize irrigation water in the most cost effective and efficient manner while still promoting growth.

CHAMPION: UTILITIES DEPARTMENT, PUBLIC WORKS, PARKS AND RECREATION, RESIDENTS

STAKEHOLDERS: City Staff, City Council, Residents, External Stakeholders

DESIRED OUTCOME: IDENTIFY WATER IRRIGATION BEST PRACTICES THROUGH INTERNAL ANALYSIS AND EXTERNAL RELATIONSHIPS TO PROMOTE THE MOST COST EFFECTIVE AND EFFICIENT ACTIVITIES WHILE STILL PROMOTING ECONOMIC GROWTH IN THE CITY.

ACTION STEPS:

- WORK WITH STAKEHOLDERS TO IDENTIFY BEST PRACTICES
- EDUCATE THE PUBLIC ON FYN (FLORIDA YARDS AND NEIGHBORHOODS) PRINCIPLES
- PROVIDE OUTREACH, EDUCATION ON IRRIGATION PRACTICES

Strategic Initiative G.4: Engage Best Practices to utilize irrigation water in the most cost effective and efficient manner while still promoting growth.									
Key Performance Indicator(s)	Dept	FY 2014 Actual	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal	
1. Objective: Work with stakeholders to identify best practices									
Best Practices Identified (Y/N)	Utilities	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
% of Best Practices Implemented	Utilities	0%	5%	25%	50%	75%	85%	100%	

City of Cape Coral, Florida
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FY2016 STRATEGIC PLAN ACTION STEPS ACCOMPLISHED:

INITIATIVE C.1

- SW 6/7 Construction Completion

INITIATIVE C.2.B

- Design and sign 90 miles of bike routes within the City
- Prepare specifications and estimates for Phase I to Procurement
- Prepare specifications and estimates for remaining portion of 2015 paving to Procurement Phase II
- Phase I

Initiative C.2.c

- Complete Cape Coral Stormwater Master Plan

INITIATIVE D.2.

- Migrate from SIRE Agenda to NovusAGENDA

INITIATIVE E.1.A

- Evaluate options for increasing authorized staffing level to enhance service by way of specialized units

Initiative E.1.c

- Evaluate effectiveness of a 3-1-1 Call Center

INITIATIVE E.2.A

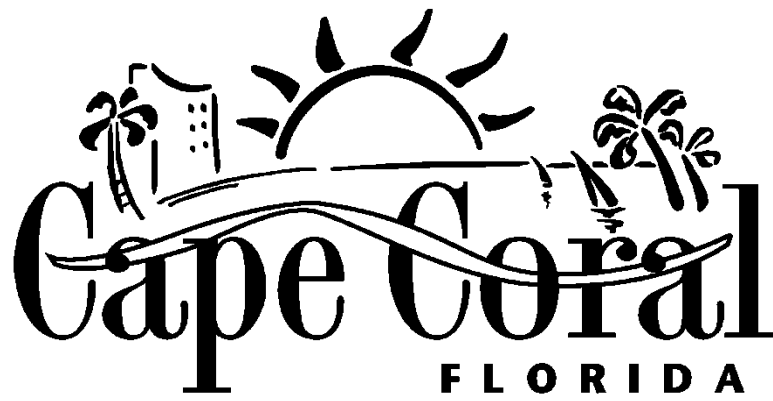
- Review results of Phase 1 with the City Manager and Council
- Upon Council approval, implement Phase II of Medical Priority Dispatch Plan

FINANCIAL HIGHLIGHTS TAB

FINANCIAL HIGHLIGHTS

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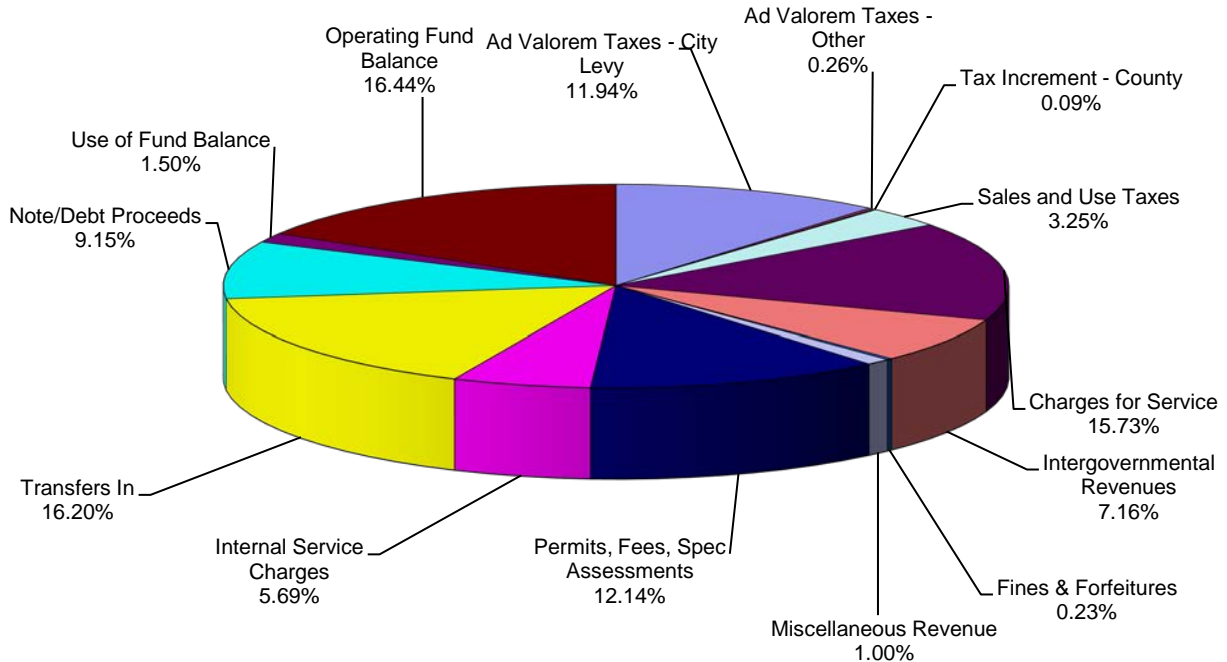
Budget Highlights and Summary Schedules

The table below provides a summary of the total budget for all funds for Fiscal Year 2016–2019. The FY 2017 Proposed Budget is \$698.1 million and includes \$194.9 million for General Fund expenditures and reserves and \$503.2 million for non-general fund operations. Asset Improvement Program expenditures account for approximately \$112.7 million in all funds and interfund transactions are \$65.4 million.

FUND TYPE SUMMARY	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
General Fund	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687
Special Revenue	46,687,953	49,284,112	52,634,819	52,191,757	56,121,521
Debt Service	28,940,439	33,056,163	22,273,239	22,744,007	23,173,346
Capital Project	10,333,661	10,800,609	16,233,510	8,249,614	11,286,807
Enterprise	309,982,823	319,851,807	369,238,326	372,971,321	421,821,143
Internal Service	38,283,089	40,175,941	42,902,442	46,182,333	49,310,823
Total	\$ 629,369,944	\$ 664,221,871	\$ 698,189,616	\$ 699,190,182	\$ 764,212,327

The City has several revenue sources, each representing a different percentage of total revenues. The following chart shows the sources:

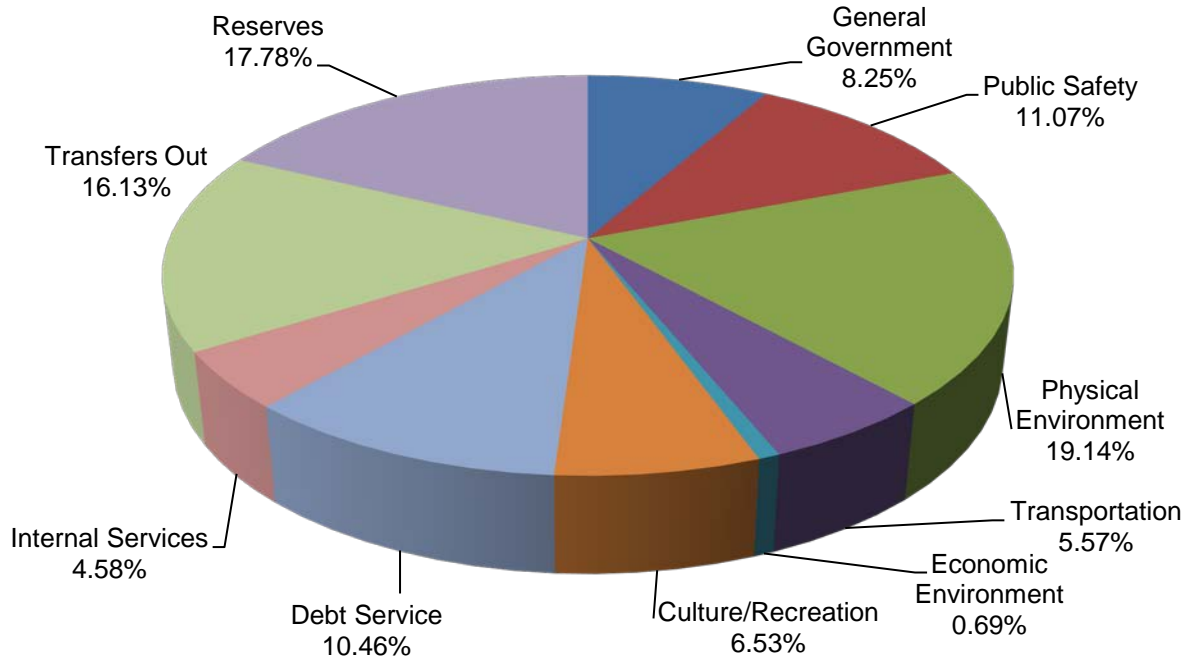
**Sources – Where the Money Comes From
FY 2017 All Funds**



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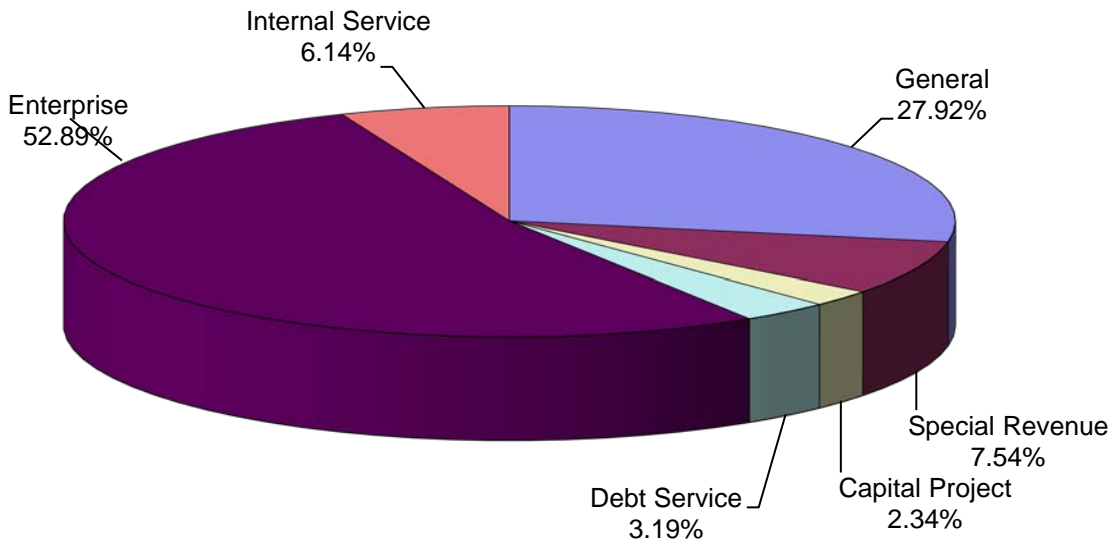
The various uses of the budgeted funds are summarized in the following table:

**Uses – Where the Money Goes
FY 2017**



Governmental accounting and budgeting utilizes fund types to account for activities. The chart below depicts the FY 2017 Proposed Budget by fund type:

Total Budget by Fund Type



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The following tables provide a summary of the budget on an expenditure category basis for all funds and the general fund, respectively:

FUND TYPE SUMMARY	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
General Fund	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687
Special Revenue	46,687,953	49,284,112	52,634,819	52,191,757	56,121,521
Debt Service	28,940,439	33,056,163	22,273,239	22,744,007	23,173,346
Capital Project	10,333,661	10,800,609	16,233,510	8,249,614	11,286,807
Enterprise	309,982,823	319,851,807	369,238,326	372,971,321	421,821,143
Internal Service	38,283,089	40,175,941	42,902,442	46,182,333	49,310,823
Total	\$ 629,369,944	\$ 664,221,871	\$ 698,189,616	\$ 699,190,182	\$ 764,212,327

ALL FUNDS

Category - All Funds	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
Payroll & Related Benefits	\$ 164,552,263	\$ 164,697,919	\$ 172,144,357	\$ 177,666,822	\$ 183,213,449
Operating	99,568,424	104,186,860	104,929,417	107,746,613	113,211,371
Capital/Infrastructure	106,584,576	117,688,853	110,843,239	118,100,203	124,826,595
Debt Service	73,313,522	73,313,522	73,027,356	70,439,359	71,025,382
Other	-	-	-	-	-
Transfers Out	65,408,873	65,605,147	113,080,141	90,767,565	107,905,640
Reserves	119,942,286	138,729,570	124,165,106	134,469,620	164,029,890
Total	\$ 629,369,944	\$ 664,221,871	\$ 698,189,616	\$ 699,190,182	\$ 764,212,327

GENERAL FUND

Category - General Fund	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
Payroll & Related Benefits	\$ 97,047,162	\$ 97,256,652	\$ 101,435,196	\$ 105,400,677	\$ 109,349,268
Operating	30,286,310	32,569,296	32,179,270	32,326,002	34,907,636
Capital/Infrastructure	7,350,762	14,134,776	7,336,589	5,017,466	7,299,692
Debt Service	-	-	-	-	-
Transfers Out	24,211,242	24,416,789	22,398,494	22,941,757	23,461,726
Reserves	36,246,503	42,675,726	31,557,731	31,165,248	27,480,365
Total	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687

General Fund	FY 2016 Proposed	FY 2016 Proposed	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
Appropriations	\$ 158,895,476	\$ 168,377,513	\$ 163,349,549	\$ 165,685,902	\$ 175,018,322
Reserves:	36,246,503	42,675,726	31,557,731	31,165,248	27,480,365
Total	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687

1 Month Operating	12,105,432	12,363,600	12,296,366	12,779,370	13,342,700
# Months of Reserves	2.99	3.45	2.57	2.44	2.06

Note: Capital outlay and transfers out for capital projects not included as "operating" expenditures.

Major Revenue Sources

The City relies on a mixture of revenue sources to finance operations and construction activities. These sources include taxes, special assessments, fees, intergovernmental funding, and charges for services. Estimates of revenues for budgetary purposes are gathered from a variety of sources. Revenue estimates for user fees are based on past trends and experienced judgment of current and future conditions. The Florida Department of Revenue provides estimates of revenues for the Local Governmental Half-Cent Sales Tax, State Shared Revenue, Communications Tax, and Local Option Gasoline Taxes. Ad valorem tax revenue is estimated utilizing taxable property values as provided by the County Property Appraiser in conjunction with applicable millage rates.

While there are several methods for projecting revenues, most of the projections are based upon the use of “trend analysis” and “expert judgment” within the framework of some basic economic assumptions. Even though some basic assumptions are being made, the importance of examining each revenue source and the specific factors that influence it has been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues for social services may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment relies on the ability of local officials to predict how changes may affect their jurisdiction. For instance, gas prices may increase beyond levels seen in past years. Generally, with increased gas prices, travel and tourism slow down; however, staff analyzes all sources of information, determines that gas purchases will remain steady, along with the growth in population and forecasts a steady increase in local option gas taxes.

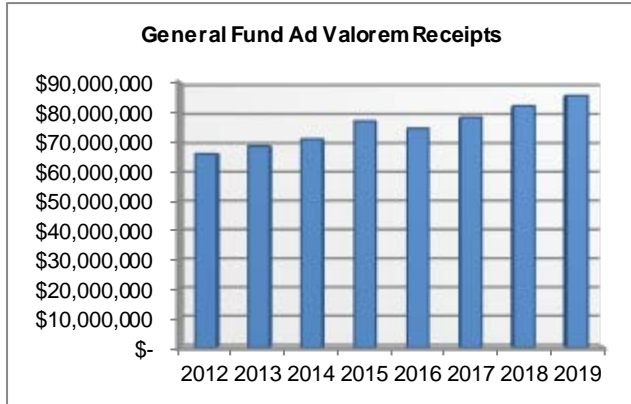
Ad Valorem Taxes (Property Taxes)

Ad valorem taxes are charges levied by the local unit of a government against property owners based on the value of their real property. Historically, property taxes have been the largest single revenue source in the General Fund. In accordance with the City’s adopted financial policies, ad valorem revenues are budgeted at 96% of the estimated levy.

A millage rate of one mill produces one dollar of tax revenue on each \$1,000 of taxable property values as provided by the Lee County Property Appraiser.

The FY 2017 City Manager’s Proposed Budget is based on the July 1 certified taxable value from the Lee County Property Appraiser and the millage rate decrease of 0.207 mills to 6.750 from 6.957. It is assumed that taxable property values will increase by 5% in FY 2018 and then dropping to 4% in FY 2019 and 2019 with the millage rate remaining at 6.750. Millage rate and taxable assessed value history can be found on page 5-16.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**



Fiscal Year	Amount
2012 Actual	\$ 65,698,746
2013 Actual	68,367,220
2014 Actual	70,734,362
2015 Actual	76,766,047
2016 Budget	74,339,445
2017 Proposed	78,051,494
2018 Proposed	81,954,069
2019 Proposed	85,432,231

Additionally, through an inter-local agreement with Lee County, the City participates in the All Hazards Protection District. The levy is set and collected by the County with funds remitted back to the City in accordance with the terms of the inter-local agreement. The funds are used for such things as Hazardous Material Response and Emergency Preparedness Initiatives to include the cost of new shelter facilities. These receipts are recorded in a Special Revenue Fund.



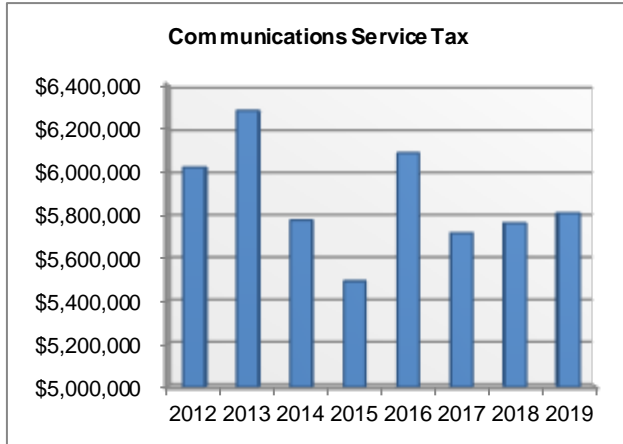
Fiscal Year	Amount
2012 Actual	\$ 539,293
2013 Actual	555,158
2014 Actual	594,769
2015 Actual	644,650
2016 Budget	732,796
2017 Proposed	777,122
2018 Proposed	815,978
2019 Proposed	856,777

Other Taxes

Other taxes include charges levied by the local unit of government that are not ad valorem but are imposed upon sale or consumption of goods and services. This category includes the communications service tax, public service tax, and local option gas taxes.

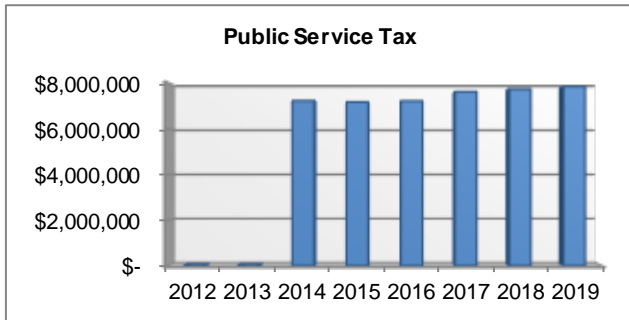
In FY 2001, the communications services tax replaced all local taxes on telephone and cable services. Beginning January 1, 2010, the rate was increased from 4.12% to 5.22%. The revenue is recorded in the General Fund, and in accordance with the financial policies, revenue is budgeted at 95% of anticipated receipts.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**



Fiscal Year	Amount
2012 Actual	\$ 6,017,787
2013 Actual	6,280,373
2014 Actual	5,773,054
2015 Actual	5,489,539
2016 Budget	6,084,283
2017 Proposed	5,713,396
2018 Proposed	5,759,103
2019 Proposed	5,805,176

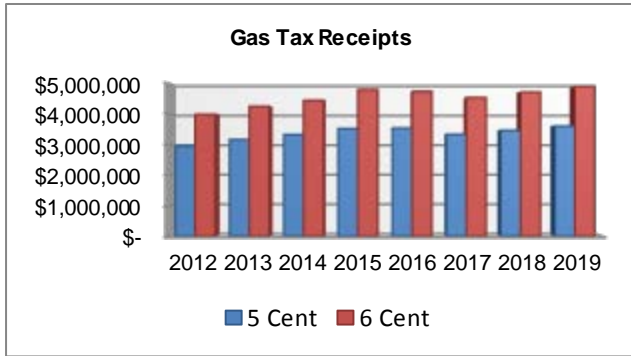
On April 29, 2013, City Council approved Ordinance 28-13, which authorized the implementation of the Public Service Tax on electric service. At the time of adoption of the tax, there was only one municipality in the State of Florida with a population of over 50,000 that did not have the tax. Although the tax can be levied up to a rate of 10%, City Council authorized a rate of 7%. The levy began on October 1, 2013. For residential customers, the first 500 kilowatts of usage has been exempted from the tax as allowable by Florida Statute 166.231. Assuming the “average” homeowner uses 1,200 kilowatts monthly, the resulting tax is approximately \$65 annually. Increases have been budgeted for FY 2017 – 2019 at 1.5% annually.



Fiscal Year	Amount
2012 Actual	\$ -
2013 Actual	-
2014 Actual	7,229,414
2015 Actual	7,168,083
2016 Budget	7,211,575
2017 Proposed	7,621,186
2018 Proposed	7,735,504
2019 Proposed	7,851,536

The gas taxes are collected on each gallon of gas sold within the county limits. The City’s annual receipts are established upon a locally agreed upon distribution formula based on population and are recorded in Special Revenue Funds. The City’s current allocation is 24.95% of the total distribution to Lee County entities and is scheduled to be adjusted for FY 2017. Gas taxes are earmarked to fund the construction of new roads and sidewalks, intersection improvements, and maintenance of the City’s existing transportation network. Currently the gas tax funds are being used to supplement road impact fees for the outstanding gas tax bonds that were issued for the widening of Del Prado and Santa Barbara Boulevards.

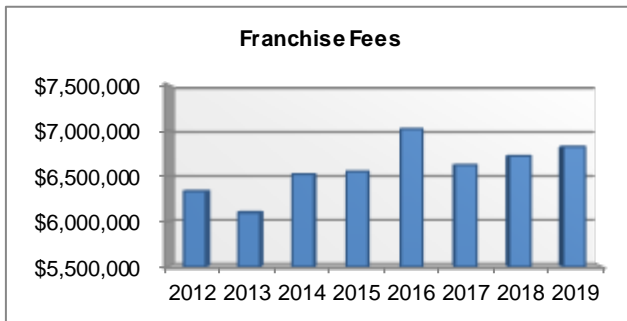
**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**



Fiscal Year	5 Cent	6 Cent
2012 Actual	\$ 2,961,313	\$ 3,987,475
2013 Actual	3,165,907	4,248,133
2014 Actual	3,331,047	4,450,639
2015 Actual	3,526,154	4,798,201
2016 Budget	3,543,372	4,738,099
2017 Proposed	3,334,709	4,536,127
2018 Proposed	3,468,098	4,717,573
2019 Proposed	3,606,822	4,906,276

Franchise Fees

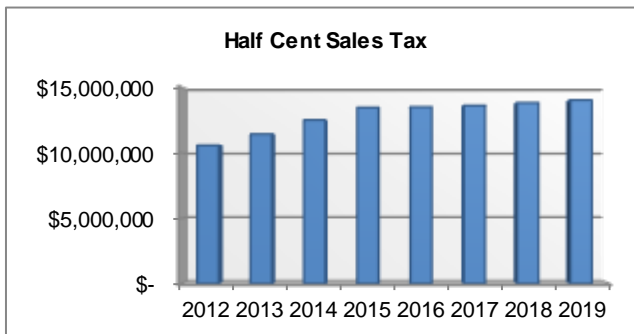
Franchise fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The City receives franchise fees for electricity, solid waste, and natural gas.



Fiscal Year	Amount
2012 Actual	\$ 6,333,908
2013 Actual	6,096,686
2014 Actual	6,520,354
2015 Actual	6,549,306
2016 Budget	7,018,937
2017 Proposed	6,620,787
2018 Proposed	6,720,856
2019 Proposed	6,822,443

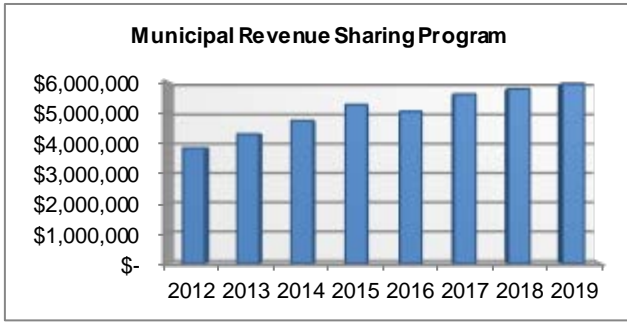
Intergovernmental Revenue

Included are revenues received from federal, state, and other local governmental sources in the form of shared revenues. The state shared revenues of the most importance to the City government are local government half-cent sales tax and municipal revenue sharing. State shared revenue represents 12.1% of the General Fund current revenue sources. The annual revenue is budgeted at 95% of the estimate released by the State Department of Revenue (DOR). The DOR has estimated an increase of 10.8% in annual receipts for the half-cent sales tax distribution and 4.3% increase for the municipal revenue sharing.



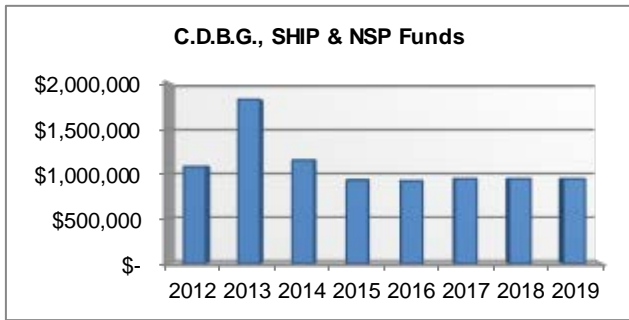
Fiscal Year	Amount
2012 Actual	\$ 10,571,010
2013 Actual	11,416,867
2014 Actual	12,505,015
2015 Actual	13,456,287
2016 Budget	13,494,991
2017 Proposed	13,604,672
2018 Proposed	13,808,742
2019 Proposed	14,015,873

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**



Fiscal Year	Amount
2012 Actual	\$ 3,821,991
2013 Actual	4,279,036
2014 Actual	4,723,010
2015 Actual	5,253,466
2016 Budget	5,027,461
2017 Proposed	5,602,318
2018 Proposed	5,770,388
2019 Proposed	5,943,500

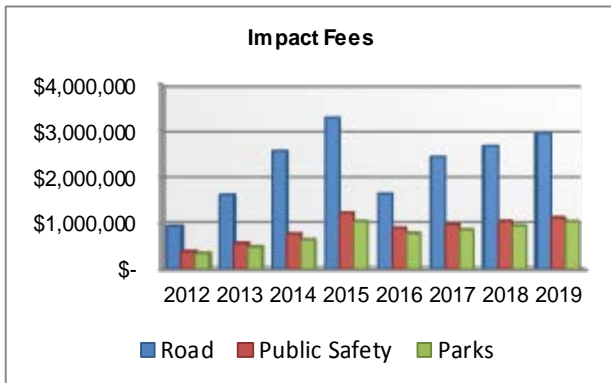
Additionally, shared funds come from the Federal Community Development Block Grant (CDBG) Program, Neighborhood Stabilization Program (NSP), and State Housing Initiative Partnership (SHIP) and are recorded in Special Revenue Funds. While the annual allocation from the federal government for CDBG programs has stayed at a fairly consistent level, state funding (SHIP) was dramatically decreased beginning in FY 2010.



Fiscal Year	Amount
2012 Actual	\$ 1,075,433
2013 Actual	1,816,962
2014 Actual	1,147,757
2015 Actual	927,146
2016 Budget	917,441
2017 Proposed	940,159
2018 Proposed	940,159
2019 Proposed	940,159

Impact Fees

The City collects various impact fees when building permits are issued for new structures. Impact fees are paid by those who build new structures within the City. Fees are used for the cost of capital expenditures to support the expansion of roads, parks, water, irrigation, and wastewater facilities, as well as, police protection, fire safety, and advanced life support services. Revenue estimates are primarily based on a projection of the number of new construction permits for single-family residential units, which represent a majority of current activity. Road impact fees have been budgeted at approximately 75% of the total estimate as a result of the use of impact fee credits.



Fiscal Year	Road	Public Safety	Parks
2012 Actual	\$ 935,581	\$ 384,712	\$ 344,535
2013 Actual	1,616,363	562,783	489,485
2014 Actual	2,571,011	768,178	642,240
2015 Actual	3,290,520	1,221,495	1,041,410
2016 Budget	1,641,875	894,206	781,823
2017 Proposed	2,438,205	976,231	858,550
2018 Proposed	2,679,679	1,046,570	944,405
2019 Proposed	2,948,233	1,122,182	1,038,065

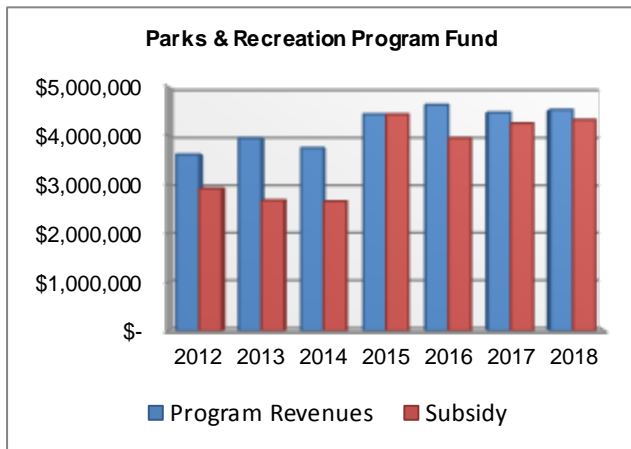
**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

Charges for Service

These revenues include all charges for current services and are sometimes referred to as user fees. These fees are charged for activities such as zoning and development fees, cultural/recreational fees, public safety fees, water, irrigation and wastewater fees.

User fees are charged for Parks and Recreational Programs. The Yacht Basin and Golf Course are operated as Enterprise Funds and designed to be 100% supported by generated revenue. Other programs such as the Arts Studio, Senior Centers, Transportation, Special Populations, and the Waterpark operate with a subsidy from the General Fund. The Yacht Basin also contributes \$115,000 to the P&R Program Fund.

Programs and related fee schedules are reviewed on an annual basis. On average, program revenues recover approximately 56% of program expenditures.

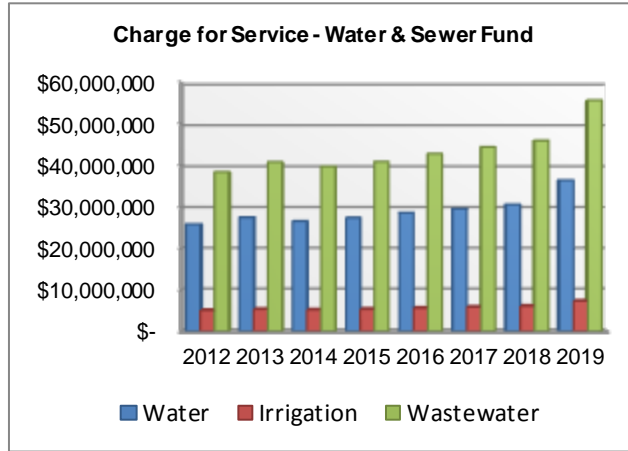


Fiscal Year	Program	
	Revenues	Subsidy
2012 Actual	\$ 3,619,575	\$ 2,920,572
2013 Actual	3,951,784	2,682,278
2014 Actual	3,752,289	2,658,334
2015 Actual	4,441,529	4,441,529
2016 Budget	4,636,216	3,956,704
2017 Proposed	4,477,503	4,256,917
2018 Proposed	4,534,235	4,328,583
2019 Proposed	4,544,333	4,951,833

Does not include Waterpark

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Water, irrigation, and wastewater charges have been established to generate a level of revenue sufficient to support the utility fund. A comprehensive financial model has been developed that examines operational and maintenance, capital, debt, and reserve requirements. Fee changes are adopted in accordance with an annual rate sufficiency study in order to ensure the City is in compliance with bond covenants.



Fiscal Year	Water	Irrigation	Wastewater	Total
2012 Actual	\$ 25,849,721	\$ 5,152,805	\$ 38,431,879	\$ 69,434,405
2013 Actual	27,504,420	5,390,182	40,867,446	73,762,048
2014 Actual	26,608,151	5,270,529	39,771,765	71,650,445
2015 Actual	27,447,616	5,420,219	40,934,805	73,802,640
2016 Budget	28,650,917	5,712,999	42,859,974	77,223,890
2017 Proposed	29,610,506	5,926,966	44,476,773	80,014,245
2018 Proposed	30,621,919	6,151,417	46,014,012	82,787,348
2019 Proposed	36,490,857	7,376,200	55,745,917	99,612,974

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Special Assessments

Special assessment, also called a non-ad valorem assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit those properties. The value of property is not considered when calculating a special assessment. Instead, the cost of the facility or service is allocated to the benefited properties in a defined area on a proportional basis.

The City levies several special assessments. One is the Stormwater Annual Assessment, which is used to provide funds to maintain the current stormwater system, as well as design and construct system improvements that help prevent flooding and improve water quality. The assessment is billed using the equivalent residential unit (ERU). In FY 2006, the fee per ERU was increased to \$75. The City contracted with an outside consultant to perform a cost recovery study, which showed that a rate increase would be required each year to maintain the current level of service for the period of FY 2017 – FY 2021. The total increase was averaged to \$26, which would set the new annual rate at \$102 for the five-year period. The city manager opted for a tiered approach, and his FY 2017 – FY 2019 Proposed Rolling Budget is based on ERU rates of \$87, \$111 and \$115 respectively. As rates must be adopted on an annual basis, the adopted budget includes the first increase of \$7 per ERU to \$87 to be implemented in FY 2017.

Special assessments are levied to pay for water, wastewater, and irrigation extension programs. Special assessments vary based on the actual project costs, which include design, construction, and billing costs. Special assessments can be prepaid or financed through an amortization schedule whereby charges are included on the tax bill annually.

The City implemented a Fire Service Assessment (FSA), which is a special assessment for fire protection services. The assessment is based on a “readiness-to-serve” rather than “calls for service” methodology. The assessment was authorized for implementation in FY 2014. Due to the need for a bond validation, this assessment was not included on the tax bill but was billed in-house in February 2014. This billing followed the Final Judgment by the Twentieth Judicial Circuit of the State of Florida in December 2013 confirming the City’s authority to issue the bond, the legality and validity of the imposition of the special assessment. The judgment was appealed to the Florida Supreme Court by a small group of residents. In May 2015, the Florida Supreme Court upheld the City’s assessment methodology.

The adopted FY 2017 assessment was based on a cost recovery of 64%. The estimated revenue from the assessment is \$21.8 million and will continue to be billed on the annual tax bill.

Highlights of Other Major Funds

Water and Sewer Fund

The adopted budget has been prepared to support the continuing operations of the existing utility facilities to include the water reclamation plants, reverse osmosis plants, and the existing collection, distribution, and transmission lines. Revenue and expenditures have been budgeted in accordance with the rate sufficiency model. Full time equivalents in this fund will increase by 8 in FY 2017. Changes in staffing requirements are a key consideration in the rate sufficiency model as the customer base is being increased annually through the utility extension program.

Stormwater Fund

The primary revenue source for this fund is the stormwater utility fee that is charged on a per equivalent residential unit (ERU) basis. As discussed in the previous section, the City Manager's Proposed Budget includes a rate increase in each fiscal year. The proposed rate is \$87, \$111, and \$115 per ERU. The proposed rate increase is based on the outcome of the cost recovery study. The operating budgets in FY 2017 – 2018 will use funds which have previously been set aside for stormwater capital projects to support the cost of the drainage projects.

Parks & Recreation Program Fund

Non-enterprise recreational programs are budgeted in a special revenue fund has a total budget in FY 2017 budget of \$8.7 million. Each business unit is supported by a certain level of user fees. Program costs and projected revenues are evaluated annually to ensure the program costs are being recovered while maintaining fairly constant General Fund support. Program fees will cover approximately 56% of the program expenditures in the adopted budget with the remaining funding of 44% coming from interfund transfers. The subsidy is budgeted at \$4,256,917 from the General Fund and \$115,000 from the Yacht Basin Fund. The required subsidy is 7.6% higher than budgeted in FY 2016.

Waterpark Fund

The FY 2017 Adopted Budget is \$2.9 million with expenditures to support current operations. Annual debt service related to the speed slide attraction has been budgeted in the amount of \$174,096. Additionally, the fund is required to make an interfund transfer to the General Fund in the amount of \$328,167 for general administrative overhead costs. Operating revenues are not forecasted to cover the fund's expenditures and a general fund subsidy of \$464,567 will be required. A planned renovation to the tot spot attraction became funded in FY 2015. It is anticipated revenues will increase when the renovated attraction opens.

Road Impact Fee and Gas Tax Funds

No new major projects have been planned for FY 2017. Revenues will be used to support debt service of the Gas Tax Bonds and to support basic maintenance operations. An interfund transfer from the 6 Cent Gas Tax to the General Fund is budgeted in the amount of \$3.2 million and supports the transportation activities of the Public Works Department.

Park Impact Fee Funds

While land acquisition and park development had been a focus during the period of FY 2005-2008, all available funds are now being used to satisfy annual debt service of \$2.7 million. As revenue collected will not be adequate to cover the debt service, the General Fund will continue to support a portion of the debt obligation.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Public Safety Impact Fee Funds

In June 2006, City Council approved Public Safety Impact Fees, which encompass distinct component parts for Fire, Police, and Advanced Life Support (ALS). Fire impact fees have supported the construction of new fire stations and the equipment necessary to outfit the stations. Fire impact fees will be used for annual debt service in FY 2017, which totals \$175,556 related to the construction of Fire Station #11. A police substation is being planned for North Cape Coral in FY 2019. Funds have been set aside in FY 2018 to design this facility.

Utility Capital Expansion Fee Funds

Water, sewer, and irrigation utility capital expansion fees (impact fees) and capital facility expansion fees are used for the expansion of the City's utility system including the cost of transmission lines and new plants. These fees are also used to pay applicable debt service and/or will be used to offset the borrowing requirements associated with the water and sewer capital improvement program.

Building Fund

The Building Fund has an adopted budget of \$8.3 million and provides funding for 48.45 full-time equivalents. Due to an increase in permitting activity, no subsidy has been required by the General Fund since FY 2010. An interfund transfer is made to the General Fund for general administrative overhead costs in the amount of \$742,189.

Golf Course Fund

The Golf Course Fund has an adopted budget of \$3 million and provides funding for 32 full-time equivalents. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2017 is \$318,307. Revenues continue to cover basic and on-going operational costs but have not yet reached a level that allows for the funding of normal renewal and replacement of capital assets. In FY 2017, the General Fund has budgeted for a potential subsidy of \$474,911.

Yacht Basin Fund

The Yacht Basin Fund has an adopted budget of \$1.4 million with approximately 62% of the sources of funds coming from fund balances. Lease payments from Ford's Boathouse are recorded in this fund. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2017 is \$79,897. FY 2017 planned expenditures include \$115,000 interfund transfer to the P&R Program Fund.

Six-Year Asset Improvement Program

The six-year asset improvement program is a comprehensive plan that encompasses not only capital improvements but also the cost of new and replacement vehicles and equipment as well as maintenance costs for many of our programs. Numerous capital improvement projects have been identified, but not all can be funded based upon current revenue estimates. While the projects have merit and should be identified, the City's current funding sources are insufficient to allow for commencement of the projects.

The identified funding requirement for the asset improvement program for the current year is \$94.4 million for all components. The plan identifies general fund expenditures of \$14.7 million. The General Fund capital replacement requirements as previously presented to City Council as part of the Burton Model also incorporates the needs of the P&R Programs and Waterpark Funds.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

MILLAGE RATE HISTORY

Fiscal Year	General Operations	Debt Service	Total
2008	4.7698	0.0627	4.8325
2009	4.7698	0.0627	4.8325
2010	7.9702	0.0000	7.9702
2011	7.9702	0.0000	7.9702
2012	7.9570	0.0000	7.9570
2013	7.9570	0.0000	7.9570
2014	7.7070	0.0000	7.7070
2015	7.7070	0.0000	7.7070
2016	6.9570	0.0000	6.9570
2017 Proposed*	6.7500	0.0000	6.7500
2018 Proposed	6.7500	0.0000	6.7500
2019 Proposed	6.7500	0.0000	6.7500

* Rolled back rate for FY 2017 is 6.5702.

TAXABLE ASSESSED VALUE HISTORY

Fiscal Year	Taxable Assessed Value	New Construction	Percentage Change
2008	\$20,991,527,700	\$1,662,239,285	-3.19%
2009	15,696,642,250	971,086,761	-25.22%
2010	10,494,876,370	175,205,783	-33.14%
2011	8,888,383,376	70,456,330	-15.31%
2012	8,566,590,016	81,896,264	-3.62%
2013	8,903,395,043	89,178,363	3.93%
2014	9,520,318,059	109,735,614	6.93%
2015	10,329,777,472	114,639,280	8.50%
2016	11,120,507,186	185,037,351	7.65%
2017	12,044,983,615	232,341,287	8.31%
2018 Projected	12,647,232,796	243,958,351	5.00%
2019 Projected	13,153,122,108	253,716,685	4.00%

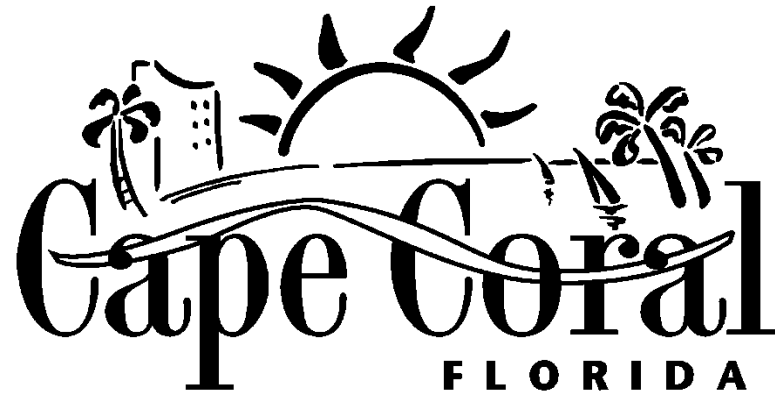
SINGLE FAMILY HOMES - HOMESTEAD & NON-HOMESTEAD

Fiscal Year	Average Taxable Assessed Value	Change in Average Value	Percentage Change
2008	\$196,977	\$10,079	5.39%
2009	153,543	(43,434)	-22.05%
2010	101,405	(52,138)	-33.96%
2011	89,684	(11,721)	-11.56%
2012	93,057	3,373	3.76%
2013	96,942	3,885	4.18%
2014	104,867	7,925	8.18%
2015	114,354	9,486	9.05%
2016	122,484	8,130	7.11%
2017	Not Available until October 2016		

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

BUDGET SUMMARY - FY 2017 PROPOSED BUDGET							
ESTIMATED SOURCES	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	ENTERPRISE FUNDS	INTERNAL SERVICE	TOTAL ALL FUNDS
Taxes:							
Ad Valorem Taxes - City Levy @ 6.9570	\$ 78,051,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,051,494
Ad Valorem Taxes - Other	1,022,885	777,122	-	-	-	-	1,800,007
Tax Increment - County	-	615,653	-	-	-	-	615,653
Sales and Use Taxes	14,788,145	7,870,836	-	-	-	-	22,658,981
Charges for Service	1,572,938	9,915,355	-	-	98,310,976	25,583	109,824,852
Intergovernmental Revenues	23,647,597	2,164,449	-	797,900	23,411,644	-	50,021,590
Fines & Forfeitures	656,543	106,340	-	-	828,238	-	1,591,121
Miscellaneous Revenue	1,286,290	320,827	3,707,194	-	1,557,110	140,000	7,011,421
Permits, Franchise, Impact Fees, Spec Assess	28,455,967	9,369,491	-	-	46,908,834	-	84,734,292
Internal Service Charges	4,653,149	-	-	-	609,840	34,450,062	39,713,051
TOTAL SOURCES	\$154,135,008	\$31,140,073	\$3,707,194	\$797,900	\$171,626,642	\$34,615,645	\$396,022,462
Transfers In	4,634,533	5,837,703	17,651,138	8,166,000	76,790,767	-	113,080,141
Note/Debt Proceeds	750,000	-	-	7,269,610	55,830,060	-	63,849,670
Fund Balances/Reserves/Net Assets	35,387,739	15,657,043	914,907	-	64,990,857	8,286,797	125,237,343
TOTAL REVENUES, TRANSFERS & BALANCES	\$ 194,907,280	\$ 52,634,819	\$ 22,273,239	\$ 16,233,510	\$ 369,238,326	\$ 42,902,442	\$ 698,189,616
	\$ 35,387,739	\$ 15,657,043	\$ 914,907	\$ -	\$ 64,990,857	\$ 8,286,797	
ESTIMATED USES							
General Government	\$ 57,551,585	\$ 52,259	\$ -	\$ -	\$ -	\$ -	\$ 57,603,844
Public Safety	67,746,524	5,552,523	-	2,569,610	-	-	75,868,657
Physical Environment	-	3,851,764	-	-	129,754,321	-	133,606,085
Transportation	8,473,646	-	-	13,549,693	16,861,868	-	38,885,207
Economic Environment	881,102	3,951,048	-	-	-	-	4,832,150
Culture/Recreation	6,768,668	11,207,389	-	-	27,637,965	-	45,614,022
Debt Service	-	98,639	21,358,332	-	51,573,365	-	73,030,336
Internal Services	-	-	-	-	-	31,974,538	31,974,538
TOTAL EXPENDITURES	\$ 141,421,525	\$ 24,713,622	\$ 21,358,332	\$ 16,119,303	\$ 225,827,519	\$ 31,974,538	\$ 461,414,839
Transfers Out	21,928,024	14,039,950	-	114,207	76,527,490	-	112,609,671
Reserves	31,557,731	13,881,247	914,907	-	66,883,317	10,927,904	124,165,106
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS & RESERVES	\$ 194,907,280	\$ 52,634,819	\$ 22,273,239	\$ 16,233,510	\$ 369,238,326	\$ 42,902,442	\$ 698,189,616

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



City of Cape Coral, Florida
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INTER & INTRAFUND TRANSFERS: FY 2017 PROPOSED BUDGET

TRANSFERS IN										
TRANSFER OUT	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	Water and Sewer Operations (1)	Water and Sewer Capital Projects (2)	GolfCourse Operations (3)	ENTERPRISE TOTAL (1+2+3)	Internal Service	TOTAL
Interfund Transfers:										
General Fund	\$ -	\$5,722,703 ²	\$ 8,884,880 ⁴	\$ 7,316,000 ⁸	\$ -	\$ -	\$ 474,911 ¹⁰	\$ 474,911	\$ -	\$ 22,398,494
Special Revenue	4,634,533 ¹	-	8,555,417 ⁵	850,000 ¹⁰	-	-	-	-	-	14,039,950
Capital Projects	-	-	114,207 ⁶	-	-	-	-	-	-	114,207
Water and Sewer	-	-	96,634 ⁷	-	-	-	-	-	-	96,634
Yacht Basin	-	115,000 ³	-	-	-	-	-	-	-	115,000
Internal Service	-	-	-	-	-	-	-	-	-	-
Intrafund Transfers:										
Water & Sewer Operations	-	-	-	-	-	31,381,495 ¹²	-	31,381,495	-	31,381,495
Water Impact & CFEC Fees	-	-	-	-	12,013,292 ¹¹	-	-	12,013,292	-	12,013,292
Sewer Impact & CFEC Fees	-	-	-	-	28,276,281 ¹¹	-	-	28,276,281	-	28,276,281
Irrigtn Impact & CFEC Fees	-	-	-	-	4,644,788 ¹¹	-	-	4,644,788	-	4,644,788
Total	\$ 4,634,533	\$ 5,837,703	\$ 17,651,138	\$ 8,166,000	\$ 44,934,361	\$ 31,381,495	\$ 474,911	\$ 76,790,767	\$ -	\$ 113,080,141

Interfund Transfers:

- 1 Special Revenue (Six Cent Gas Tax) transfer of \$3,237,574 to the general fund to support transportation activities performed by Public Works.
- Special Revenue (Road Impact Fees) transfer of \$120,000 to the general fund for reimbursement for administrative services.
- Special Revenue (Alarm Fees) transfer of \$7,500 to the general fund for reimbursement of expenses for false alarm responses.
- Special Revenue (All Hazards Fund) transfer of \$180,000 to the general fund for reimbursement of fire special pay for hazardous materials.
- Special Revenue (Building Fund) transfer of \$742,189 to the general fund for reimbursement of general administrative overhead costs.
- Special Revenue (Waterpark Fund) transfer of \$328,167 to the general fund for reimbursement of general administrative overhead costs.
- Special Revenue (Community Development Block Grant Fund) transfer of \$19,103 to the general fund for reimbursement of general administrative overhead costs.
- 2 General Fund transfer of \$1,001,219 to Special Revenue (Community Redevelopment Agency) for established Tax Increment Financing (TIF) funding.
- General Fund transfer of \$464,567 to Special Revenue (Waterpark) for budgetary established levels to support operations.
- General Fund transfer of \$4,256,917 to Special Revenue (P&R Programs) for budgetary established levels to support operations.
- 3 Yacht Basin transfer of \$115,000 to special revenue (Yacht Club Complex) to support program activities to include maintenance / capital needs.
- 4 General Fund transfer of \$8,71,0324 to other governmental fund (Debt Service) for debt service payments . Detail by debt is found in Sections 8 & 13.
- 5 Special Revenue (Parks Recreational Facilities Impact Fee, Fire Capital Improvements Impact Fee, Building Fund, Five and Six Cent Gas Tax, and Road Impact Fees) transfer to Debt Service for debt service payments in the amount of \$8,555,417. CRA Fund to Debt Service in the amount of \$416,848 for proportional share of 2012 Special Obligation Bond for undergrounding electric lines in the CRA.
- 6 Capital Projects (Santa Barbara Widening w hich is complete) to Debt Service Fund for interest payment on State Infrastructure Bank Loan for Widening of SR 78 from Chiquita to Burnt Store.
- 7 Water and Sewer Fund transfer of \$96,634 to other governmental fund (Debt Service) for debt service payments - 2014 Capital Improvement and 2015 Special Obligation Revenue Note.
- 8 General Fund transfer to Transportation Capital Project Fund with \$6,500,000 for local road resurfacing; \$510,000 for Alley Paving; and \$306,000 for Median Improvements.
- 9 Special Revenue (Five Cent Gas Tax) transfer of \$150,000 to transportation capital improvements (Sidewalk Installation) for construction.
- 10 General Fund transfer of \$474,911 to Enterprise Fund (Golf Course) for budgetary established levels to support operations.

Intrafund Transfers:

- 11 Utility impact and cfec funds transfer of \$44,934,361 to Water & Sewer Operations for annual debt service.
- 12 Water & Sewer Operations transfer of \$31,381,495 to Water & Sewer Capital Projects as contained within the Rate Sufficiency Study. Also listed in Sections 10 & 12.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

ALL FUNDS EXPENDITURES

Fund	FY 2015 Actual ¹	FY 2016 Adopted Budget ²	FY 2016 Amended Budget ²	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
General Fund	\$ 139,995,382	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687
Special Revenue Funds						
Additional Five Cent Gas Tax	2,954,156	3,593,372	4,162,875	3,384,709	3,518,098	3,656,822
Six Cent Gas Tax	2,730,468	6,705,906	6,849,862	9,059,634	9,336,076	10,666,303
Road Impact Fee	4,051,833	2,442,622	2,442,680	3,238,541	3,480,015	3,748,569
Police Protection Impact Fee	3,821	1,282,052	1,440,682	1,906,996	2,418,409	2,890,830
Advanced Life Support (ALS) Impact Fee	220	151,144	160,723	189,241	219,138	250,496
Do The Right Thing	12,513	12,000	21,001	8,000	8,000	8,000
Confiscation/State	16,165	184,161	173,928	100,690	61,640	42,165
Confiscation/Federal	110,306	481,964	493,937	493,937	406,049	317,296
Criminal Justice Education (Police Training)	14,030	21,149	15,353	22,000	23,000	24,000
Police Evidence Fund (not budgeted)	41,605	-	-	-	-	-
Seawall Assessments	2,201	249,717	249,717	1,400	-	-
Fire Capital Improvement Impact Fee	343,646	696,300	670,563	1,267,456	1,415,704	1,587,524
Park Recreational Facility Impact Fee	1,041,410	791,823	791,823	868,550	954,405	1,048,065
Community Redevelopment Agency (CRA) ³	889,305	2,787,690	2,951,285	3,446,839	1,703,416	1,771,324
City Centrum Business Park	47,370	64,911	54,015	12,849	-	-
All Hazards	825,270	1,861,643	1,751,668	1,848,995	1,839,563	1,964,175
Alarm Fee	102,954	149,415	144,916	145,619	151,183	156,212
Del Prado Mall Parking Lot Maintenance	35,363	214,920	195,148	217,172	122,523	126,513
Lot Mowing Program	3,018,831	5,360,084	5,328,244	5,401,247	5,018,352	4,674,441
Parks & Recreation Programs	7,139,597	8,592,920	9,190,049	8,734,420	8,862,818	9,496,166
HUD Neighborhood Stabilization (NSP) ⁴	658,143	-	39,500	-	-	-
Building Fund	3,626,501	7,139,213	7,173,777	8,384,010	8,806,033	9,781,394
Waterpark Fund	2,390,700	2,963,433	3,715,753	2,962,355	2,907,176	2,971,067
Community Development Block Grant (CDBG) ⁴	1,185,318	941,514	1,026,146	940,159	940,159	940,159
Residential Construction Mitigation Grant ⁴	6,649	-	194,000	-	-	-
Local Housing Assistance (SHIP) ⁴	509,003	-	46,467	-	-	-
Special Revenue	31,757,378	46,687,953	49,284,112	52,634,819	52,191,757	56,121,521
Debt Service Fund	13,805,704	28,940,439	33,056,163	22,273,239	22,744,007	23,173,346
Capital Projects Funds⁴						
Academic Village	231,058	-	-	-	-	-
Fire Station Construction	-	331,569	331,569	2,569,610	274,230	2,661,020
Parks Capital Projects	1,164,391	-	-	-	-	-
Transportation Capital Projects	3,627,805	9,677,092	10,144,040	8,963,900	7,975,384	8,625,787
Public Works Capital Projects	114,574	325,000	325,000	-	-	-
Fleet Maintenance Facility Construction	-	-	-	4,700,000	-	-
Capital Projects Total	5,137,828	10,333,661	10,800,609	16,233,510	8,249,614	11,286,807

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

ALL FUNDS EXPENDITURES continued

Fund	FY 2014 Actual ¹	FY 2015 Adopted Budget ²	FY 2015 Amended Budget ²	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Enterprise Funds						
Water & Sewer	116,130,709	119,441,413	128,017,227	153,399,530	153,178,489	185,274,140
Water & Sewer Capital Projects ^{4,5}	5,160,297	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
Water & Sewer Utility Extension ^{4,6}	57,426,335	97,964,871	97,964,871	89,299,580	112,455,748	112,482,970
Water & Sewer Utility Impact, CIAC, CFEC	1,633,430	26,068,825	27,379,529	45,245,924	22,165,731	34,381,341
Stormwater Utility	12,266,902	15,927,099	16,240,552	24,217,749	27,044,639	29,481,906
Stormwater Utility Capital Projects ⁴	878,306	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Yacht Basin	433,054	1,332,227	1,571,328	1,417,888	1,431,725	1,437,713
Golf Course	2,340,655	2,835,071	3,036,549	3,026,956	2,887,471	2,868,100
Charter School Authority ^{3,7}	23,006,491	27,544,294	26,772,728	28,302,531	28,302,531	28,302,531
Enterprise Total	219,276,179	309,982,823	319,851,807	369,238,326	372,971,321	421,821,143
Internal Service Fund						
Workers Compensation Insurance	3,011,678	10,179,396	10,529,261	9,340,405	9,547,564	9,870,522
Property Liability Insurance	2,903,798	5,465,902	5,719,108	5,943,623	6,017,314	6,255,239
Self Insurance	-	13,776,908	13,776,908	18,345,316	21,457,556	23,865,150
Facilities Management	3,719,980	4,250,912	4,718,291	4,663,561	4,582,172	4,669,206
Fleet Maintenance	3,760,213	4,609,971	5,432,373	4,609,537	4,577,727	4,650,706
Internal Service Fund Total	13,395,669	38,283,089	40,175,941	42,902,442	46,182,333	49,310,823
Total All Funds	\$ 423,368,139	\$ 629,369,944	\$ 664,221,871	\$ 698,189,616	\$ 699,190,182	\$ 764,212,327

Notes:

¹ FY 2015 Actual is presented on budgetary basis.

² FY 2016 Budget was adopted through Ordinance 47-15 and has been amended through Ordinance 14-16.

³ The Community Redevelopment Agency & Charter School Authority are component units of the City of Cape Coral. Each budget is approved and adopted by their Governing Boards and transmitted to the City for inclusion in the total budget.

⁴ Balances within Grant and Capital Project Funds are not rebudgeted on an annual basis. Only additional appropriations are included.

⁵ Water & Sewer Capital Projects are in accordance with the planned projects outlined in the rate sufficiency study.

⁶ Includes construction and special assessments for utility extension areas such as Pine Island Rd Water, Wastewater, and Irrigation South west Areas I-III Water, Wastewater, and Irrigation; Southeast 1, South west 4, South west 5 and North Central Loop Water, Wastewater, & Irrigation; South west 6/7 Construction was authorized in FY 2013. North 1 and North 2 are included in FY 2016 - 2019.

⁷ The Charter School System has not prepared a multi-year budget so FY 2017 is being used for FY 2018 and FY 2019.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

ALL FUNDS REVENUES

Fund	FY 2015 Actual ¹	FY 2016 Adopted Budget ²	FY 2016 Amended Budget ²	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
General Fund	\$ 158,450,843	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687
Special Revenue Funds						
Additional Five Cent Gas Tax	3,535,652	3,593,372	4,162,875	3,384,709	3,518,098	3,656,822
Six Cent Gas Tax	4,826,054	6,705,906	6,849,862	9,059,634	9,336,076	10,666,303
Road Impact Fee	4,052,587	2,442,622	2,442,680	3,238,541	3,480,015	3,748,569
Police Protection Impact Fee	607,293	1,282,052	1,440,682	1,906,996	2,418,409	2,890,830
Advanced Life Support (ALS) Impact Fee	36,348	151,144	160,723	189,241	219,138	250,496
Do The Right Thing	12,181	12,000	21,001	8,000	8,000	8,000
Confiscation/State	45,366	184,161	173,928	100,690	61,640	42,165
Confiscation/Federal	76,773	481,964	493,937	493,937	406,049	317,296
Criminal Justice Education (Police Training)	14,559	21,149	15,353	22,000	23,000	24,000
Police Evidence Fund (not budgeted)	41,914	-	-	-	-	-
Seaw all Assessments	32,762	249,717	249,717	1,400	-	-
Fire Capital Improvement Impact Fee	586,882	696,300	670,563	1,267,456	1,415,704	1,587,524
Park Recreational Facility Impact Fee	1,041,432	791,823	791,823	868,550	954,405	1,048,065
Community Redevelopment Agency (CRA) ³	845,608	2,787,690	2,951,285	3,446,839	1,703,416	1,771,324
City Centrum Business Park	889	64,911	54,015	12,849	-	-
All Hazards	654,129	1,861,643	1,751,668	1,848,995	1,839,563	1,964,175
Alarm Fee	102,503	149,415	144,916	145,619	151,183	156,212
Del Prado Mall Parking Lot Maintenance	136,008	214,920	195,148	217,172	122,523	126,513
Lot Mow ing Program	3,210,825	5,360,084	5,328,244	5,401,247	5,018,352	4,674,441
Parks & Recreation Programs	7,836,116	8,592,920	9,190,049	8,734,420	8,862,818	9,496,166
HUD Neighborhood Stabilization (NSP) ⁴	554,008	-	39,500	-	-	-
Building Fund	4,896,003	7,139,213	7,173,777	8,384,010	8,806,033	9,781,394
Waterpark Fund	3,124,075	2,963,433	3,715,753	2,962,355	2,907,176	2,971,067
Community Development Block Grant (CDBG) ⁴	1,234,413	941,514	1,026,146	940,159	940,159	940,159
Residential Construction Mitigation Grant ⁴	-	-	194,000	-	-	-
Local Housing Assistance (SHIP) ⁴	924,828	-	46,467	-	-	-
Special Revenue	38,429,207	46,687,953	49,284,112	52,634,819	52,191,757	56,121,521
Debt Service Fund	8,478,605	28,940,439	33,056,163	22,273,239	22,744,007	23,173,346
Capital Projects Funds⁴						
Academic Village	2,189	-	-	-	-	-
Fire Station Construction	1,820	331,569	331,569	2,569,610	274,230	2,661,020
Parks Capital Projects	20,553	-	-	-	-	-
Transportation Capital Projects	10,763,028	9,677,092	10,144,040	8,963,900	7,975,384	8,625,787
Public Works Capital Projects	25,836	325,000	325,000	-	-	-
Fleet Maintenance Facility Construction	525,000	-	-	4,700,000	-	-
Computer System Replacement	252,442	-	-	-	-	-
Capital Projects Total	11,590,868	10,333,661	10,800,609	16,233,510	8,249,614	11,286,807

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Fund	FY 2014 Actual ¹	FY 2015 Adopted Budget ²	FY 2015 Amended Budget ²	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Enterprise Funds						
Water & Sewer	108,917,844	119,441,413	128,017,227	153,399,530	153,178,489	185,274,140
Water & Sewer Capital Projects ^{4,5}	23,526,702	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
Water & Sewer Utility Extension ^{4,6}	39,402,709	97,964,871	97,964,871	89,299,580	112,455,748	112,482,970
Water & Sewer Utility Impact, CIAC, CFEC	11,096,838	26,068,825	27,379,529	45,245,924	22,165,731	34,381,341
Stormwater Utility	12,587,092	15,927,099	16,240,552	24,217,749	27,044,639	29,481,906
Stormwater Utility Capital Projects ⁴	3,409,716	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Yacht Basin	554,821	1,332,227	1,571,328	1,417,888	1,431,725	1,437,713
Golf Course	2,504,508	2,835,071	3,036,549	3,026,956	2,887,471	2,868,100
Charter School Authority ^{3,7}	23,812,738	27,544,294	26,772,728	28,302,531	28,302,531	28,302,531
Enterprise Total	225,812,968	309,982,823	319,851,807	369,238,326	372,971,321	421,821,143
Internal Service Fund						
Workers Compensation Insurance	3,751,854	10,179,396	10,529,261	9,340,405	9,547,564	9,870,522
Property Liability Insurance	3,367,784	5,465,902	5,719,108	5,943,623	6,017,314	6,255,239
Self Insurance	-	13,776,908	13,776,908	18,345,316	21,457,556	23,865,150
Facilities Management	3,947,223	4,250,912	4,718,291	4,663,561	4,582,172	4,669,206
Fleet Maintenance	4,039,436	4,609,971	5,432,373	4,609,537	4,577,727	4,650,706
Internal Service Fund Total	15,106,296	38,283,089	40,175,941	42,902,442	46,182,333	49,310,823
Total All Funds	\$ 457,868,787	\$ 629,369,944	\$ 664,221,871	\$ 698,189,616	\$ 699,190,182	\$ 764,212,327

Notes:

¹ FY 2015 Actual is presented on budgetary basis.

² FY 2016 Budget was adopted through Ordinance 47-15 and has been amended through Ordinance 14-16.

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⁴ Balances within Grant and Capital Project Funds are not rebudgeted on an annual basis. Only additional appropriations are included.

⁵ Water & Sewer Capital Projects are in accordance with the planned projects outlined in the rate sufficiency study.

⁶ Includes construction and special assessments for utility extension areas such as Pine Island Rd Water, Wastewater, and Irrigation Southwest Areas I-III Water, Wastewater, and Irrigation; Southeast 1, Southwest 4, Southwest 5 and North Central Loop Water, Wastewater, & Irrigation; Southwest 6/7 Construction was authorized in FY 2013. North 1 and North 2 are included in FY 2015 - 2019.

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City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Fund Balance Projections

	General	% Chg	Transportation Capital Improvements	% Chg	Community Redevelopment Agency	% Chg	Debt Service Fund	% Chg	Other Governmental Funds	% Chg
October 1, 2015 Fund Balance	\$ 36,368,822		\$ 19,116,477		\$ 1,790,470		\$ 11,031,678		\$ 15,229,316	
FY 2016 Amended Revenues	\$ 149,393,997		\$ 10,144,040		\$ 1,205,457		\$ 28,940,439		\$ 21,737,039	
FY 2016 Amended Budget Expenditures	158,274,862		10,144,040		1,171,660		28,940,439		20,935,200	
Net Gain (Loss) to Fund Balance	\$ (8,880,865)		\$ -		\$ 33,797		\$ -		\$ 801,839	
September 30, 2016 Year End Balance (Projected)	\$ 27,487,957	-24%	\$ 19,116,477	0%	\$ 1,824,267	2%	\$ 11,031,678	0%	\$ 16,031,155	5%
FY 2017 Proposed Budget Revenues	\$ 159,519,541		\$ 13,663,900		\$ 1,622,572		\$ 22,273,239		\$ 22,718,270	
FY 2017 Proposed Budget Expenditures	163,349,549		13,663,900		3,446,839		22,273,239		22,669,799	
Net Gain (Loss) to Fund Balance	\$ (3,830,008)		\$ -		\$ (1,824,267)		\$ -		\$ 48,471	
September 30, 2017 Year End Balance (Projected)	\$ 23,657,949	-85%	\$ 19,116,477	40%	\$ -	-100%	\$ 11,031,678	-50%	\$ 16,079,626	-29%
FY 2018 Proposed Budget Revenues	\$ 165,293,419		\$ 7,975,384		\$ 1,703,416		\$ 22,744,007		\$ 23,891,941	
FY 2018 Proposed Budget Expenditures	165,685,902		7,975,384		1,703,416		22,744,007		22,090,602	
Net Gain (Loss) to Fund Balance	\$ (392,483)		\$ -		\$ -		\$ -		\$ 1,801,339	
September 30, 2018 Year End Balance (Projected)	\$ 23,265,466	-86%	\$ 19,116,477	140%	\$ -	-100%	\$ 11,031,678	-51%	\$ 17,880,965	-25%
FY 2019 Proposed Budget Revenues	\$ 171,333,439		\$ 8,625,787		\$ 1,771,324		\$ 23,173,346		\$ 25,250,219	
FY 2019 Proposed Budget Expenditures	175,018,322		8,625,787		1,771,324		23,173,346		22,754,003	
Net Gain (Loss) to Fund Balance	\$ (3,684,883)		\$ -		\$ -		\$ -		\$ 2,496,216	
September 30, 2019 Year End Balance (Projected)	\$ 19,580,583	-89%	\$ 19,116,477	122%	\$ -	-100%	\$ 11,031,678	-52%	\$ 20,377,181	-19%

All estimates are unaudited and based on preliminary year-end results

Changes in Fund Balances - Governmental Funds

The City of Cape Coral has adopted a Fund Balance Policy. The purpose of the Fund Balance Policy is to provide enhanced financial stability, by ensuring the City maintains a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unexpected one-time expenditures.

The City's Budget is prepared in a manner that ensures fund balances do not drop below designated levels.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Staffing Summary

STAFFING SUMMARY

FULL-TIME EQUIVALENTS

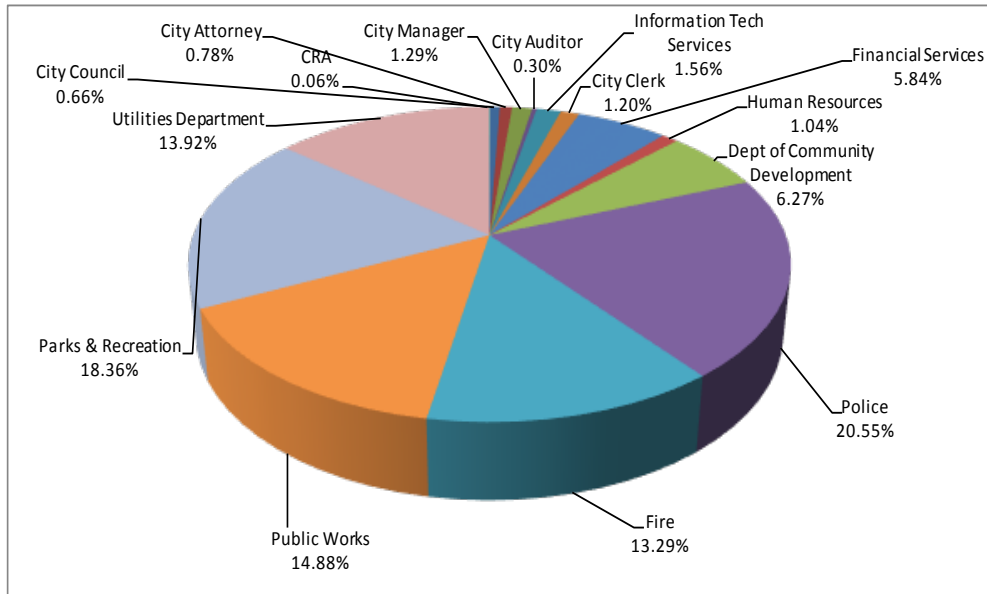
Fund/Department	FUND LEVEL						
	FY 2015 Adopted	FY 2015 Amended	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
	Total	Total	Total	Total	Total	Total	Total
General Fund:							
City Council	10.00	10.00	11.00	11.00	11.00	11.00	11.00
City Attorney	12.00	12.00	12.00	12.00	13.00	14.00	14.00
City Manager	10.50	10.50	11.50	12.50	12.50	12.50	12.50
City Auditor	4.00	5.00	5.00	5.00	5.00	5.00	5.00
Information Tech Services	25.00	25.00	25.00	26.00	26.00	26.00	26.00
City Clerk	19.50	20.00	20.00	20.00	20.00	20.00	20.00
Financial Services	35.00	36.00	37.00	37.00	37.00	37.00	37.00
Human Resources	15.40	15.40	15.40	15.40	16.40	16.40	16.40
Dept of Community Development	52.25	54.25	54.50	54.00	54.00	54.00	55.00
Police	332.36	332.36	337.36	337.36	340.36	341.36	341.36
Fire	209.07	207.07	207.07	207.07	217.00	218.00	233.00
Public Works	68.00	67.00	68.00	69.00	71.00	71.00	72.00
Parks & Recreation	64.20	64.60	64.60	64.60	64.60	64.60	64.60
Total General Fund	857.28	859.18	868.43	870.93	887.86	890.86	907.86
Alarm Fee Fund	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks & Recreation Programs	144.12	144.12	144.12	144.12	145.12	146.12	146.12
Waterpark Fund	61.67	61.67	61.67	61.67	61.67	61.67	61.67
All Hazards	3.00	3.00	4.00	4.50	4.50	4.50	4.50
Lot Mowing Fund	3.50	3.50	3.50	3.50	3.50	3.50	3.50
CRA Fund	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Fund	32.50	36.45	36.45	48.45	48.45	48.45	48.45
CDBG/SHIP/NSP Funds	1.75	1.75	1.75	1.50	2.00	2.00	2.00
Transportation Capital Projects	16.00	16.00	16.00	16.00	16.00	18.00	18.00
Water & Sewer Utility Fund	273.15	275.15	285.15	285.15	295.15	297.15	297.15
Stormwater Utility Fund	96.00	96.00	96.00	96.00	96.00	96.00	96.00
Yacht Basin Fund	2.55	2.55	2.55	2.55	2.55	2.55	2.55
Golf Course Fund	32.00	32.00	32.00	32.00	32.00	32.00	32.00
Internal Service/HR	-	1.00	1.00	1.00	1.00	1.00	1.00
Internal Service/Facilities	35.50	35.50	37.50	37.50	39.50	41.50	41.50
Internal Service/Fleet	22.00	22.00	23.00	23.00	24.00	24.00	24.00
Internal Service/Workers'Comp & Property/L	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total All Funds	1,588.02	1,596.87	1,620.12	1,634.87	1,666.30	1,676.30	1,693.30

City of Cape Coral, Florida FY 2017 – 2019 Proposed Operating Budget

DEPARTMENTAL BASIS

Department	FY 2015 Adopted Total	FY 2015 Amended Total	FY 2016 Adopted Total	FY 2016 Amended Total	FY 2017 Proposed Total	FY 2018 Proposed Total	FY 2019 Proposed Total
City Council	10.00	10.00	11.00	11.00	11.00	11.00	11.00
City Attorney	12.00	12.00	12.00	12.00	13.00	14.00	14.00
City Manager	18.50	18.50	19.50	20.50	21.50	21.50	21.50
City Auditor	4.00	5.00	5.00	5.00	5.00	5.00	5.00
Information Tech Services	25.00	25.00	25.00	26.00	26.00	26.00	26.00
City Clerk	19.50	20.00	20.00	20.00	20.00	20.00	20.00
Financial Services	93.25	96.25	97.25	97.25	97.25	97.25	97.25
Human Resources	15.40	16.40	16.40	16.40	17.40	17.40	17.40
Dept of Community Development	86.50	92.45	92.70	103.95	104.45	104.45	105.45
Police	334.36	334.36	339.36	339.36	342.36	343.36	343.36
Fire	212.07	210.07	211.07	211.57	221.50	222.50	237.50
Public Works	239.00	238.00	242.00	243.00	248.00	252.00	253.00
Parks & Recreation	304.54	304.94	304.94	304.94	305.94	306.94	306.94
Utilities Department	212.90	212.90	222.90	222.90	231.90	233.90	233.90
Subtotal City Departments	1,587.02	1,595.87	1,619.12	1,633.87	1,665.30	1,675.30	1,692.30
CRA	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City	1,588.02	1,596.87	1,620.12	1,634.87	1,666.30	1,676.30	1,693.30

STAFFING BY DEPARTMENT



City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

STAFFING CHANGES
FUNDED POSITION SUMMARY

FY 2017	Fund	Dept	Position	FTE
General		City Attorney	Paralegal	1
General		Public Works	Resinstate Equipment Op I/II	2
General		HR	Recruitment Generalist	1
General		Fire	Accounts Coordinator	1
General*		Fire	Firefighters for New Station #11	9
General		Police	Reinstate Police Lt	1
General		Police	Reinstate Traffic Officer	2
TOTAL GENERAL FUND POSITIONS				17
Special Revenue		Parks & Rec	Recreation Specialist II	1
IS Facilities		Public Works	Alarm Technician	1
IS Facilities		Public Works	Electrical Specialist	1
IS Fleet		Public Works	Reinstate Fleet Technician III	1
City Manager		UEP	Utilities Engineering Inspector II	1
Water & Sewer		Utilities	Project Manager I	1
Water & Sewer		Utilities	Engineering Inspector I	2
Water & Sewer		Utilities	Equipment Operator I - UCD	1
Water & Sewer		Utilities	Equipment Operator II - UCD	1
Water & Sewer		Utilities	Laborer - WR	1
Water & Sewer		Utilities	Maintenance Mechanic - WR	1
Water & Sewer		Utilities	Plant Electrician	1
Water & Sewer		Utilities	Instrumentation Supervisor	1
TOTAL CHANGE				31

*Funding tied to and part of capital funding requirements.

FUNDED POSITION SUMMARY

FY 2018	Fund	Dept	Position	FTE
General		City Attorney	Assistant City Attorney	1
General		Police	Deputy Chief of Police	1
General		Fire	Fire Training Lieutenant	1
General		Public Works	Resinstate Equipment Op I/II (Capital Projects)	2
TOTAL GENERAL FUND POSITIONS				5
Special Revenue		Parks & Rec	Environmental Recreation Supervisor	1
IS Facilities		Public Works	Customer Service Representative	1
IS Facilities		Public Works	Custodial Specialist	1
Water & Sewer		Utilities	Maintenance Mechanic - WR	1
Water & Sewer		Utilities	Lift Station Inspector - WR	1
TOTAL CHANGE				10

FUNDED POSITION SUMMARY

FY 2019	Fund	Dept	Position	FTE
General		Public Works	Register Survey	1
General		Fire	Firefighters for New Station #12	9
General		Fire	Lieutenants for New Station #12	3
General		Fire	Battalion Chiefs for Geographic Zone	3
General		DCD	Zoning Inspector	1
TOTAL GENERAL FUND POSITIONS				17
TOTAL CHANGE				17

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

UNFUNDED POSITION REQUESTS

Fiscal Year	Fund	Dept	Position Request
2017	General Fund	DCD	New Position CSR I
2017	General Fund	DCD	New Position CSR I
2017	General Fund	Finance	New Contract Position - Administrative
2017	General Fund	Fire	10 New Firefighters for Station 10 Gator Circle
2017	General Fund	Fire	New Position Fire Deputy Chief
2017	General Fund	Fire	New Position Administrative Specialist
2017	General Fund	Fire	New Position Fire Inspector
2017	General Fund	Fire	New Position Service Specialist
2017	General Fund	HR	New Position Recruitment Specialist
2017	General Fund	P&R	New Position Professional Grant Writer
2017	General Fund	Police	New Position 4 Position Police Officers
2017	General Fund	Police	New Position Police Sergeant
2017	General Fund	Public Works	New Position Chief Engineering Inspector
2017	General Fund	Public Works	New Position Project Manager
2017	Building	DCD	New 2 Positions improve/maintain service
2017	P&R Programs	P&R	New Position at Special Populations
2017	P&R Programs	P&R	New Position Recreation Specialist I
2017	Waterpark	P&R	Reinstate Aquatic Maintenance Specialist
2017	W&S Operations	Utilities	New Position Accounts Payable Specialist II
2017	W&S Operations	Utilities	New Position Engineering Inspector I
2017	ISF Facilities	Public Works	Reinstate Position Custodian

Total Unfunded Positions: 34

2018	All Hazards	Fire	New Position Administrative Secretary
2018	General Fund	Fire	New Positions 3 Training Lieutenants
2018	Lot Mow ing	Public Works	New Position Laborer
2018	Lot Mow ing	Public Works	New Position Operator I
2018	Lot Mow ing	Public Works	New Position Operator II
2018	Capital - Sidew alks	Public Works	New Position Laborer

Total Unfunded Positions: 8

2019	General Fund	Fire	New Position Fire Division Chief
2019	General Fund	Fire	New Position Administrative Secretary
2019	General Fund	Fire	New Position Fire Inspector
2019	General Fund	Fire	New Position Public Educations Specialist/PIO
2019	General Fund	Fire	New Position Service Specialist
2019	General Fund	Public Works	New Position GIS/Survey Tech II

Total Unfunded Positions: 7

TOTAL UNFUNDED FOR FY 2017 - 2019: 49 POSITIONS

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

FULL COST ALLOCATION

A cost allocation plan (CAP) distributes central service overhead costs to operating departments. Central services are those administrative functions that mainly provide services to other governmental departments and not to the public. Examples include the Offices of the City Manager, City Attorney and City Auditor, as well as, Financial Services and Information Technology Services, etc. The allocated costs have been incorporated into the proposed budget for FY 2017 and the proposed budgets for FY 2018 – 2019.

**Cost Allocation Plans
Are Prepared for a Number of Reasons**

Principally, these include:

Claiming indirect costs associated with Federal programs.

Charging Enterprise Funds for services provided by the General Fund.

Determine the full costs of departments providing user fee related services to the public.

Obtaining management information related to how the agency carries out its programs.

As the above indicates, most agencies prepare CAP's to recover general fund dollars. This has become increasingly important in view of the limitations on taxes and the general need for additional local revenues. However, in the process of preparing a CAP, considerable valuable management information is also developed. In an effort to manage programs better, more agencies are utilizing this information.

Methodology

This cost allocation plan was prepared in accordance with Office of Management and Budget Circular A-87. Direct costs charged to programs have not been included as indirect costs.

Estimated budgeted City expenditures for FY 2016 were utilized for the allocation. The costs of the following services were allocated:

City Council	City Manager
City Attorney	City Auditor
City Clerk	Financial Services
Human Resources	Informational Technology Services

A basis of allocation for each of the departments listed above was established. As the plan is based on a proposed budget for the upcoming year and estimated activity, the plan is updated at fiscal year-end based on actual data and adjustments are made to the calculated allocation.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Additionally, the General Fund receives reimbursement from other funds/agencies based on varying formulas as summarized below:

Charter School: The reimbursable costs are for the services supporting the system which includes one full time Accountant as well as accounting, purchasing, legal, recruitment and employee services. Beginning in FY 2011, the City is being reimbursed on a per pupil basis similar to the fee structure used by the Lee County School District.

Road Impact Fees: In accordance with Section 2-24.29 of the Code of Ordinances, an administrative charge of 3% of the road impact fees collected is charged by the General Fund.

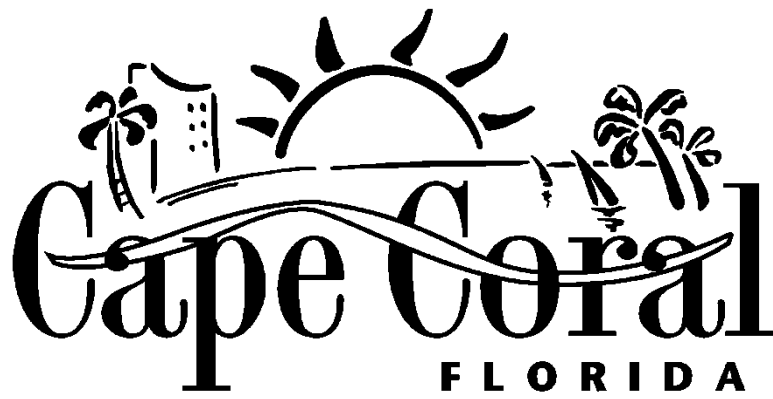
The following table summarizes the calculated charges through the full cost allocation of general administrative and overhead costs for FY 2015 - 2019.

Reimbursement to the General Fund FY 2015 - FY 2019

Fund Name	FY 2015 Estimated Allocation	FY 2015 Actual Allocation	FY 2016 Estimated Allocation	FY 2017 Projected Allocation	FY 2018 Projected Allocation	FY 2019 Projected Allocation
Water & Sewer Fund	2,618,066	2,618,066	2,834,164	2,919,189	3,006,765	3,096,968
Stormwater Fund	1,033,512	1,033,512	1,152,645	1,187,225	1,222,842	1,259,527
Building Fund	675,151	675,151	713,333	734,733	756,775	779,478
Waterpark Fund	272,713	272,713	342,120	352,384	362,956	373,845
Golf Course Fund	299,310	299,310	350,009	360,509	371,324	382,464
Yacht Basin Fund	69,735	69,735	78,959	81,328	83,768	86,281
CDBG Fund	28,702	28,702	21,033	21,664	22,314	22,983
Total Charge Back for Central Serv	4,997,189	4,997,189	5,492,263	5,657,032	5,826,744	6,001,546

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back

\$5,492,263

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Amount Allocated to Other Funds	General Fund Portion
Human Resources	\$7,094,316	Human Resources Allocation		\$1,829,725	\$5,264,591
Administration	\$442,697	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$141,088	\$301,609
Employee Benefits	\$297,739	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$94,889	\$202,850
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00		
		% of Total Retirees			
		Amount of Allocation		\$1,333,005	\$4,202,729
Compensation & Classification	\$196,935	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$62,763	\$134,172
Employee Development	\$135,026	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$43,033	\$91,993
Recruitment	\$390,751	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$124,532	\$266,219
Employee/Labor Relations	\$95,434	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$30,415	\$65,019
Financial Services	\$3,093,637	Financial Services Allocation		\$1,014,069	\$2,079,568
Administration	\$617,066	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$196,659	\$420,407
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00		
		% of Total Accounting Transactions			
		Amount of Allocation		\$166,242	\$513,130
Treasury (Cashier)	\$23,892	# of Cashier Transactions Processed	4,286,385.00		
	\$215,025	# of Rec Trac Transactions Processed	290,484.00		
		% of Total Cashier/Rec Trac Transactions			
		Amount of Allocation		\$180,005	\$58,912
Payroll Services	\$146,695	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$46,752	\$99,943
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16		
		% of Total A/P Transactions			
		Amount of Allocation		\$61,778	\$261,838
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00		
		% of Total Budget Expenditures			
		Amount of Allocation		\$117,864	\$322,912
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00		
		% of Total Purchase Orders Processed			
		Amount of Allocation		\$244,769	\$402,426
City Clerk	\$899,768	City Clerk Allocation		\$366,002	\$533,766
Administration	\$506,181	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$161,320	\$344,861
Communications	\$86,761	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$27,651	\$59,110
Records Management	\$187,991	# of Files Imaged	445,803.00		
		% of Total Files Imaged			
		Amount of Allocation		\$149,509	\$38,482
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00		
		% of Total Complaints/Inquiries			
		Amount of Allocation		\$27,522	\$91,313

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back

\$5,492,263

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Amount Allocated to Other Funds	General Fund Portion
City Manager	\$1,418,242	City Manager Allocation		\$451,994	\$966,248
Administration	\$961,326	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$306,375	\$654,951
Public Information	\$456,916	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$145,619	\$311,297
ITS	\$4,142,663	ITS Allocation		\$673,308	\$3,469,355
Administration	\$276,937	# of Computers	998.00		
		% of Total # of Computers			
		Amount of Allocation		\$39,408	\$237,529
Business Applications	\$2,095,618	# of Computers	998.00		
		% of Total # of Computers			
		Amount of Allocation		\$298,206	\$1,797,412
Network Administration	\$1,464,577	# of Computers	998.00		
		% of Total # of Computers			
		Amount of Allocation		\$208,409	\$1,256,168
Telecommunications	\$0	# of Communication Devices	606.00		
		% of Total # of Communication Devices			
		Amount of Allocation		\$0	\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00		
		% of Total # of Mapping & Analysis Requests			
		Amount of Allocation		\$127,284	\$178,247
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50		
		% of Total Internal Audit Hours			
		Amount of Allocation		\$131,820	\$559,785
City Council	\$796,580	# of Council Agenda Items	380.00		
		% of Total Council Agenda Items			
		Amount of Allocation		\$69,223	\$727,357
City Attorney	\$1,518,185	# of FTE	1,611.47		
		% of Total FTE			
		Amount of Allocation		\$483,846	\$1,034,339
Department Overhead	\$2,044,635	% of Overhead Allocation Total Alotted For Each Fund			
		Amount of Allocation		\$760,932	\$1,283,703
Adjustment				(\$288,654)	
		FY 2015 True Up			
Total General Fund Allocations	\$21,699,631			\$5,492,263	\$15,918,713

Notes:

The amounts listed above are related to the total estimated cost of the function budgeted within the General Fund. The actual allocated amount varies by fund. For recreation funds (Waterpark, Golf Course and Yacht Basin), Rec Trac transactions were used as the basis of allocation with only 10% of the costs being allocated to these funds. Beginning in FY 2010, the Water & Sewer Fund began funding 1 cashier position directly; as such only the cost of the Cashier Supervisor and Accounting Assistant is being allocated to the fund. Only 28% of Records Management, in the City Clerk's Office, is allocated. All estimates preceded the adoption of the final budget and will vary from the final adopted amounts for budget, FTE, etc. A true-up will follow at year-end and will be applied to the FY 2018 estimated amounts. Differences are due to rounding.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

Summary of Allocated Costs by Fund

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation	Water & Sewer	Stormwater	Building	Waterpark
Human Resources	\$7,094,316	Human Resources Allocation	\$1,029,836	\$294,946	\$318,444	\$59,694
Financial Services	\$3,093,637	Financial Services Allocation	\$644,453	\$156,447	\$34,821	\$77,327
City Clerk	\$899,768	City Clerk Allocation	\$159,386	\$45,440	\$125,184	\$22,710
City Manager	\$1,418,242	City Manager Allocation	\$251,029	\$84,527	\$30,350	\$54,319
ITS	\$4,142,663	ITS Allocation	\$352,474	\$156,297	\$110,818	\$23,023
City Auditor	\$691,605	City Auditor Allocation	\$131,820	\$0	\$0	\$0
City Council	\$796,580	City Council Allocation	\$39,829	\$12,586	\$0	\$0
City Attorney	\$1,518,185	City Attorney Allocation	\$268,719	\$90,484	\$32,489	\$58,146
Department Overhead	\$1,806,992	Amount of Allocation	\$0	\$471,430	\$98,159	\$79,828
Adjustment		FY 2015 True Up	(\$43,382)	(\$159,512)	(\$36,931)	(\$32,926)
Total General Fund Allocations	\$21,461,988		\$2,834,164	\$1,152,645	\$713,333	\$342,120

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Summary of Allocated Costs by Fund

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation	Golf Course	Yacht Basin	CDBG	Allocation
Human Resources	\$7,094,316	Human Resources Allocation	\$104,641	\$20,762	\$1,403	\$1,829,725
Financial Services	\$3,093,637	Financial Services Allocation	\$68,352	\$23,866	\$8,803	\$1,014,069
City Clerk	\$899,768	City Clerk Allocation	\$11,800	\$949	\$534	\$366,002
City Manager	\$1,418,242	City Manager Allocation	\$28,223	\$2,269	\$1,276	\$451,994
ITS	\$4,142,663	ITS Allocation	\$15,349	\$7,674	\$7,674	\$673,308
City Auditor	\$691,605	City Auditor Allocation	\$0	\$0	\$0	\$131,820
City Council	\$796,580	City Council Allocation	\$10,515	\$0	\$6,293	\$69,223
City Attorney	\$1,518,185	City Attorney Allocation	\$30,212	\$2,429	\$1,366	\$483,846
Department Overhead	\$1,806,992	Amount of Allocation	\$94,937	\$13,683	\$2,895	\$760,932
Adjustment		FY 2015 True Up	(\$14,019)	\$7,327	(\$9,211)	(\$288,654)
Total General Fund Allocations	\$21,461,988		\$350,009	\$78,959	\$21,033	\$5,492,263

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

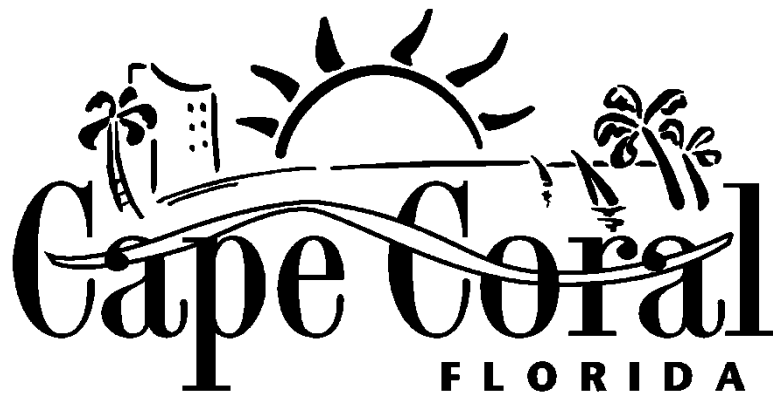
Departmental Overhead Allocations

Total Administrative Overhead Costs Allocated

\$760,932

Departments/Amounts to be Allocated			
Public Works Administrative Cost		\$1,063,172	
Stormwater Fund		% of Total Public Works FTE	44.34%
		Overhead Costs Allocated	\$471,430
Parks & Recreation Administrative Cost		\$722,820	
Waterpark Fund		% of Total Parks & Recreation Budget	11.04%
		Overhead Costs Allocated	\$79,828
Golf Course Fund		% of Total Parks & Recreation Budget	13.13%
		Overhead Costs Allocated	\$94,937
Yacht Basin Fund		% of Total Parks & Recreation Budget	1.89%
		Overhead Costs Allocated	\$13,683
DCD Administrative Cost		\$258,643	
Building Fund		% of Total DCD Budget	37.95%
		Overhead Costs Allocated	\$98,159
CDBG Fund		Limitation	10.00%
		% of Total DCD Budget	11.19%
		Overhead Costs Allocated	\$2,895
Total Administrative Cost to be Allocated		\$2,044,635	
		Total Overhead Costs Allocated	\$760,932

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back

\$2,834,164

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		W&S Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$1,029,836
Administration	\$442,697	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$78,357
Employee Benefits	\$297,739	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$52,700
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00	82.00
		% of Total Retirees		13.62%
		Amount of Allocation		\$753,967
Compensation & Classification	\$196,935	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$34,857
Employee Development	\$135,026	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$23,900
Recruitment	\$390,751	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$69,163
Employee/Labor Relations	\$95,434	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$16,892
Financial Services	\$3,069,745	Financial Services Allocation		\$644,453
Administration	\$617,066	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$109,221
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00	6498.00
		% of Total Accounting Transactions		11.09%
		Amount of Allocation		\$75,342
Treasury (Cashier)	\$215,025	# of Cashier Transactions Processed	4,286,385.00	3,189,163.00
		% of Total Cashier Transactions		74.40%
		Amount of Allocation		\$159,979
Payroll Services	\$146,695	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$25,965
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16	15,073,229.24
		% of Total A/P Transactions		12.92%
		Amount of Allocation		\$41,811
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00	42,161,287.00
		% of Total Budget Expenditures		17.69%
		Amount of Allocation		\$77,973
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00	1,038.00
		% of Total Purchase Orders Processed		23.82%
		Amount of Allocation		\$154,162
City Clerk	\$899,768	City Clerk Allocation		\$159,386
Administration	\$506,181	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$89,594
Communications	\$86,761	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$15,357
Records Management	\$187,991	# of Files Imaged	445,803.00	90,464.00
		% of Total Files Imaged		20.29%
		Amount of Allocation		\$38,143
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00	1,850.00
		% of Total Complaints/Inquiries		13.71%
		Amount of Allocation		\$16,292

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back

\$2,834,164

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		W&S Fund
City Manager	\$1,418,242	City Manager Allocation		\$251,029
Administration	\$961,326	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$170,155
Public Information	\$456,916	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$80,874
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$352,474
Administration	\$276,937	# of Computers	998.00	66.00
		% of Total # of Computers		6.61%
		Amount of Allocation		\$18,306
Business Applications	\$2,095,618	# of Computers	998.00	66.00
		% of Total # of Computers		6.61%
		Amount of Allocation		\$138,520
Network Administration	\$1,464,577	# of Computers	998.00	66.00
		% of Total # of Computers		6.61%
		Amount of Allocation		\$96,809
Telecommunications	\$0	# of Communication Devices	606.00	157.00
		% of Total # of Communication Devices		25.91%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	66.00
		% of Total # of Mapping & Analysis Requests		32.35%
		Amount of Allocation		\$98,839
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	924.50
		% of Total Internal Audit Hours		19.06%
		Amount of Allocation		\$131,820
City Council	\$796,580	# of Council Agenda Items	380.00	19.00
		% of Total Council Agenda Items		5.00%
		Amount of Allocation		\$39,829
City Attorney	\$1,518,185	# of FTE	1,611.47	285.15
		% of Total FTE		17.70%
		Amount of Allocation		\$268,719
Adjustment		FY 2015 True Up		(\$43,382)
Total General Fund Allocations	\$19,631,104			\$2,834,164

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,152,645

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Stormwater Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$294,946
Administration	\$442,697	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$26,385
Employee Benefits	\$297,739	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$17,745
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00	22.00
		% of Total Retirees		3.65%
		Amount of Allocation		\$202,054
Compensation & Classification	\$196,935	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$11,737
Employee Development	\$135,026	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$8,048
Recruitment	\$390,751	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$23,289
Employee/Labor Relations	\$95,434	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$5,688
Financial Services	\$3,069,745	Financial Services Allocation		\$156,447
Administration	\$617,066	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$36,777
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00	3826.00
		% of Total Accounting Transactions		6.53%
		Amount of Allocation		\$44,363
Treasury (Cashier)	\$215,025	# of Cashier Transactions Processed	4,286,385.00	2,305.00
		% of Total Cashier Transactions		0.05%
		Amount of Allocation		\$108
Payroll Services	\$146,695	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$8,743
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16	4,382,299.02
		% of Total A/P Transactions		3.76%
		Amount of Allocation		\$12,168
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00	12,426,145.00
		% of Total Budget Expenditures		5.21%
		Amount of Allocation		\$22,964
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00	211.00
		% of Total Purchase Orders Processed		4.84%
		Amount of Allocation		\$31,324
City Clerk	\$899,768	City Clerk Allocation		\$45,440
Administration	\$506,181	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$30,168
Communications	\$86,761	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$5,171
Records Management	\$187,991	# of Files Imaged	445,803.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00	1,146.00
		% of Total Complaints/Inquiries		8.50%
		Amount of Allocation		\$10,101

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget
General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,152,645

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Stormwater Fund
City Manager	\$1,418,242	City Manager Allocation		\$84,527
Administration	\$961,326	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$57,295
Public Information	\$456,916	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$27,232
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$156,297
Administration	\$276,937	# of Computers	998.00	34.00
		% of Total # of Computers		3.41%
		Amount of Allocation		\$9,444
Business Applications	\$2,095,618	# of Computers	998.00	34.00
		% of Total # of Computers		3.41%
		Amount of Allocation		\$71,461
Network Administration	\$1,464,577	# of Computers	998.00	34.00
		% of Total # of Computers		3.41%
		Amount of Allocation		\$49,942
Telecommunications	\$0	# of Communication Devices	606.00	33.00
		% of Total # of Communication Devices		5.45%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	17.00
		% of Total # of Mapping & Analysis Requests		8.33%
		Amount of Allocation		\$25,451
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	6.00
		% of Total Council Agenda Items		1.58%
		Amount of Allocation		\$12,586
City Attorney	\$1,518,185	# of FTE	1,611.47	96.00
		% of Total FTE		5.96%
		Amount of Allocation		\$90,484
Public Works Department Overhead	1,063,172	Please refer to Departmental Overhead Allocations		
		% of Public Works Full Time Employees		44.34%
		Amount of Allocation		\$471,430
Adjustment				
		FY 2015 True Up		(\$159,512)
Total General Fund Allocations	\$19,631,104			\$1,152,645

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$713,333

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Building Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$318,444
		# of FTE	1,611.47	34.45
Administration	\$442,697	% of Total FTE		2.14%
		Amount of Allocation		\$9,474
		# of FTE	1,611.47	34.45
Employee Benefits	\$297,739	% of Total FTE		2.14%
		Amount of Allocation		\$6,372
		# of Retirees	602.00	31.00
Retiree Health Care Costs	\$5,535,734	% of Total Retirees		5.15%
		Amount of Allocation		\$285,090
		# of FTE	1,611.47	34.45
Compensation & Classification	\$196,935	% of Total FTE		2.14%
		Amount of Allocation		\$4,214
		# of FTE	1,611.47	34.45
Employee Development	\$135,026	% of Total FTE		2.14%
		Amount of Allocation		\$2,890
		# of FTE	1,611.47	34.45
Recruitment	\$390,751	% of Total FTE		2.14%
		Amount of Allocation		\$8,362
		# of FTE	1,611.47	34.45
Employee/Labor Relations	\$95,434	% of Total FTE		2.14%
		Amount of Allocation		\$2,042
Financial Services	\$3,069,745	Financial Services Allocation		\$34,821
		# of FTE	1,611.47	34.45
Administration	\$617,066	% of Total FTE		2.14%
		Amount of Allocation		\$13,205
		# of Accounting Transactions Processed	58,574.00	725.00
Accounting & Debt Management	\$679,372	% of Total Accounting Transactions		1.24%
		Amount of Allocation		\$8,424
		# of Cashier Transactions Processed	4,286,385.00	56,718.00
Treasury (Cashier)	\$215,025	% of Total Cashier Transactions		1.32%
		Amount of Allocation		\$2,838
		# of FTE	1,611.47	34.45
Payroll Services	\$146,695	% of Total FTE		2.14%
		Amount of Allocation		\$3,139
		\$ Amount of A/P Transactions Processed	116,633,626.16	154,688.65
Accounts Payable	\$323,616	% of Total A/P Transactions		0.13%
		Amount of Allocation		\$421
		% of Budget Expenditures	238,349,963.00	2,684,713.00
Management/Budget	\$440,776	% of Total Budget Expenditures		1.13%
		Amount of Allocation		\$4,981
		# of Purchase Orders Processed	4,357.00	12.00
Procurement	\$647,195	% of Total Purchase Orders Processed		0.28%
		Amount of Allocation		\$1,812
City Clerk	\$899,768	City Clerk Allocation		\$125,184
		# of FTE	1,611.47	34.45
Administration	\$506,181	% of Total FTE		2.14%
		Amount of Allocation		\$10,832
		# of FTE	1,611.47	34.45
Communications	\$86,761	% of Total FTE		2.14%
		Amount of Allocation		\$1,857
		# of Files Imaged	445,803.00	264,094.00
Records Management	\$187,991	% of Total Files Imaged		59.24%
		Amount of Allocation		\$111,366
		# of Complaints/Inquiries	13,489.00	128.00
Citizen's Action Center	\$118,835	% of Total Complaints/Inquiries		0.95%
		Amount of Allocation		\$1,129

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$713,333

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Building Fund
City Manager	\$1,418,242	City Manager Allocation		\$30,350
Administration	\$961,326	# of FTE	1,611.47	34.45
		% of Total FTE		2.14%
		Amount of Allocation		\$20,572
Public Information	\$456,916	# of FTE	1,611.47	34.45
		% of Total FTE		2.14%
		Amount of Allocation		\$9,778
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$110,818
Administration	\$276,937	# of Computers	998.00	28.00
		% of Total # of Computers		2.81%
		Amount of Allocation		\$7,782
Business Applications	\$2,095,618	# of Computers	998.00	28.00
		% of Total # of Computers		2.81%
		Amount of Allocation		\$58,887
Network Administration	\$1,464,577	# of Computers	998.00	28.00
		% of Total # of Computers		2.81%
		Amount of Allocation		\$41,155
Telecommunications	\$0	# of Communication Devices	606.00	31.00
		% of Total # of Communication Devices		5.12%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	2.00
		% of Total # of Mapping & Analysis Requests		0.98%
		Amount of Allocation		\$2,994
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	0.00
		% of Total Council Agenda Items		0.00%
		Amount of Allocation		\$0
City Attorney	\$1,518,185	# of FTE	1,611.47	34.45
		% of Total FTE		2.14%
		Amount of Allocation		\$32,489
DCD Department Overhead		Please refer to Departmental Overhead Allocations		
		% of Total DCD Budget		37.95%
		Amount of Allocation		\$98,159
Adjustment				
		FY 2015 True Up		(\$36,931)
Total General Fund Allocations	\$19,631,104			\$713,333

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget
General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back

\$342,120

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Waterpark Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$59,694
Administration	\$442,697	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$16,955
Employee Benefits	\$297,739	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$11,403
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00	0.00
		% of Total Retirees		0.00%
		Amount of Allocation		\$0
Compensation & Classification	\$196,935	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$7,543
Employee Development	\$135,026	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$5,171
Recruitment	\$390,751	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$14,966
Employee/Labor Relations	\$95,434	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$3,655
Financial Services	\$2,878,612	Financial Services Allocation		\$77,327
Administration	\$617,066	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$23,634
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00	1105.00
		% of Total Accounting Transactions		1.89%
		Amount of Allocation		\$12,840
Treasury (Cashier)	\$23,892	# of Rec Trac Transactions Processed	290,484.00	129,330.00
		% of Total Rec Trac Transactions		44.52%
		Amount of Allocation		\$10,637
Payroll Services	\$146,695	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$5,618
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16	642,939.68
		% of Total A/P Transactions		0.55%
		Amount of Allocation		\$1,780
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00	2,044,371.00
		% of Total Budget Expenditures		0.86%
		Amount of Allocation		\$3,791
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00	128.00
		% of Total Purchase Orders Processed		2.94%
		Amount of Allocation		\$19,028
City Clerk	\$899,768	City Clerk Allocation		\$22,710
Administration	\$506,181	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$19,387
Communications	\$86,761	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$3,323
Records Management	\$187,991	# of Files Imaged	445,803.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back

\$342,120

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Waterpark Fund
City Manager	\$1,418,242	City Manager Allocation		\$54,319
Administration	\$961,326	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$36,819
Public Information	\$456,916	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$17,500
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$23,023
Administration	\$276,937	# of Computers	998.00	6.00
		% of Total # of Computers		0.60%
		Amount of Allocation		\$1,662
Business Applications	\$2,095,618	# of Computers	998.00	6.00
		% of Total # of Computers		0.60%
		Amount of Allocation		\$12,574
Network Administration	\$1,464,577	# of Computers	998.00	6.00
		% of Total # of Computers		0.60%
		Amount of Allocation		\$8,787
Telecommunications	\$0	# of Communication Devices	606.00	8.00
		% of Total # of Communication Devices		1.32%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	0.00
		% of Total # of Mapping & Analysis Requests		0.00%
		Amount of Allocation		\$0
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	0.00
		% of Total Council Agenda Items		0.00%
		Amount of Allocation		\$0
City Attorney	\$1,518,185	# of FTE	1,611.47	61.67
		% of Total FTE		3.83%
		Amount of Allocation		\$58,146
Parks & Recreation Department Overhead		Please refer to Departmental Overhead Allocations		11.04%
		% of Total P&R Budget		
		Amount of Allocation		\$79,828
Adjustment				
		FY 2015 True Up		(\$32,926)
Total General Fund Allocations	\$19,439,971			\$342,120

Note: Differences are due to rounding.

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$350,009

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Golf Course Fund	
Human Resources	\$7,094,316	Human Resources Allocation			\$104,641
Administration	\$442,697	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$8,810
Employee Benefits	\$297,739	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$5,925
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00		8.00
		% of Total Retirees			1.33%
		Amount of Allocation			\$73,625
Compensation & Classification	\$196,935	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$3,919
Employee Development	\$135,026	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$2,687
Recruitment	\$390,751	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$7,776
Employee/Labor Relations	\$95,434	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$1,899
Financial Services	\$2,878,612	Financial Services Allocation			\$68,352
Administration	\$617,066	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$12,280
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00		1271.00
		% of Total Accounting Transactions			2.17%
		Amount of Allocation			\$14,742
Treasury (Cashier)	\$23,892	# of Rec Trac Transactions Processed	290,484.00		77,220.00
		% of Total Rec Trac Transactions			26.58%
		Amount of Allocation			\$6,350
Payroll Services	\$146,695	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$2,919
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16		714,895.87
		% of Total A/P Transactions			0.61%
		Amount of Allocation			\$1,974
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00		2,540,417.00
		% of Total Budget Expenditures			1.07%
		Amount of Allocation			\$4,716
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00		171.00
		% of Total Purchase Orders Processed			3.92%
		Amount of Allocation			\$25,370
City Clerk	\$899,768	City Clerk Allocation			\$11,800
Administration	\$506,181	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$10,073
Communications	\$86,761	# of FTE	1,611.47		32.00
		% of Total FTE			1.99%
		Amount of Allocation			\$1,727
Records Management	\$187,991	# of Files Imaged	445,803.00		0.00
		% of Total Files Imaged			0.00%
		Amount of Allocation			\$0
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00		0.00
		% of Total Complaints/Inquiries			0.00%
		Amount of Allocation			\$0

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$350,009

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Golf Course Fund
City Manager	\$1,418,242	City Manager Allocation		\$28,223
Administration	\$961,326	# of FTE	1,611.47	32.00
		% of Total FTE		1.99%
		Amount of Allocation		\$19,130
Public Information	\$456,916	# of FTE	1,611.47	32.00
		% of Total FTE		1.99%
		Amount of Allocation		\$9,093
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$15,349
Administration	\$276,937	# of Computers	998.00	4.00
		% of Total # of Computers		0.40%
		Amount of Allocation		\$1,108
Business Applications	\$2,095,618	# of Computers	998.00	4.00
		% of Total # of Computers		0.40%
		Amount of Allocation		\$8,382
Network Administration	\$1,464,577	# of Computers	998.00	4.00
		% of Total # of Computers		0.40%
		Amount of Allocation		\$5,858
Telecommunications	\$0	# of Communication Devices	606.00	7.00
		% of Total # of Communication Devices		1.16%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	0.00
		% of Total # of Mapping & Analysis Requests		0.00%
		Amount of Allocation		\$0
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	5.00
		% of Total Council Agenda Items		1.32%
		Amount of Allocation		\$10,515
City Attorney	\$1,518,185	# of FTE	1,611.47	32.00
		% of Total FTE		1.99%
		Amount of Allocation		\$30,212
Parks & Recreation Department Overhead		Please refer to Departmental Overhead Allocations		13.13%
		% of Total P&R Budget		
		Amount of Allocation		\$94,937
Adjustment		FY 2015 True Up		(\$14,019)
Total General Fund Allocations	\$19,439,971			\$350,009

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Total General Fund Amount to Charge Back

\$78,959

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Yacht Basin Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$20,762
Administration	\$442,697	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$708
Employee Benefits	\$297,739	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$476
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00	2.00
		% of Total Retirees		0.33%
		Amount of Allocation		\$18,268
Compensation & Classification	\$196,935	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$315
Employee Development	\$135,026	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$216
Recruitment	\$390,751	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$625
Employee/Labor Relations	\$95,434	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$153
Financial Services	\$2,878,612	Financial Services Allocation		\$23,866
Administration	\$617,066	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$987
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00	516.00
		% of Total Accounting Transactions		0.88%
		Amount of Allocation		\$5,978
Treasury (Cashier)	\$23,892	# of Rec Trac Transactions Processed	290,484.00	1,125.00
		% of Total Rec Trac Transactions		0.39%
		Amount of Allocation		\$93
Payroll Services	\$146,695	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$235
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16	684,156.98
		% of Total A/P Transactions		0.59%
		Amount of Allocation		\$1,909
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00	936,882.00
		% of Total Budget Expenditures		0.39%
		Amount of Allocation		\$1,719
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00	87.00
		% of Total Purchase Orders Processed		2.00%
		Amount of Allocation		\$12,944
City Clerk	\$899,768	City Clerk Allocation		\$949
Administration	\$506,181	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$810
Communications	\$86,761	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$139
Records Management	\$187,991	# of Files Imaged	445,803.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Total General Fund Amount to Charge Back

\$78,959

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		Yacht Basin Fund
City Manager	\$1,418,242	City Manager Allocation		\$2,269
Administration	\$961,326	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$1,538
Public Information	\$456,916	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$731
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$7,674
Administration	\$276,937	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$554
Business Applications	\$2,095,618	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$4,191
Network Administration	\$1,464,577	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$2,929
Telecommunications	\$0	# of Communication Devices	606.00	4.00
		% of Total # of Communication Devices		0.66%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	0.00
		% of Total # of Mapping & Analysis Requests		0.00%
		Amount of Allocation		\$0
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	0.00
		% of Total Council Agenda Items		0.00%
		Amount of Allocation		\$0
City Attorney	\$1,518,185	# of FTE	1,611.47	2.55
		% of Total FTE		0.16%
		Amount of Allocation		\$2,429
Parks & Recreation Department Overhead		Please refer to Departmental Overhead Allocations		
		% of Total P&R Budget		1.89%
		Amount of Allocation		\$13,683
Adjustment				
		FY 2015 True Up		\$7,327
Total General Fund Allocations	\$19,439,971			\$78,959

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Total General Fund Amount to Charge Back

\$21,033

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		CDBG Fund
Human Resources	\$7,094,316	Human Resources Allocation		\$1,403
Administration	\$442,697	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$398
Employee Benefits	\$297,739	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$268
Retiree Health Care Costs	\$5,535,734	# of Retirees	602.00	0.00
		% of Total Retirees		0.00%
		Amount of Allocation		\$0
Compensation & Classification	\$196,935	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$177
Employee Development	\$135,026	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$122
Recruitment	\$390,751	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$352
Employee/Labor Relations	\$95,434	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$86
Financial Services	\$3,069,745	Financial Services Allocation		\$8,803
Administration	\$617,066	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$555
Accounting & Debt Management	\$679,372	# of Accounting Transactions Processed	58,574.00	390.00
		% of Total Accounting Transactions		0.67%
		Amount of Allocation		\$4,552
Treasury (Cashier)	\$215,025	# of Cashier Transactions Processed	4,286,385.00	19.00
		% of Total Cashier Transactions		0.00%
		Amount of Allocation		\$0
Payroll Services	\$146,695	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$132
Accounts Payable	\$323,616	\$ Amount of A/P Transactions Processed	116,633,626.16	623,194.39
		% of Total A/P Transactions		0.53%
		Amount of Allocation		\$1,715
Management/Budget	\$440,776	% of Budget Expenditures	238,349,963.00	938,907.00
		% of Total Budget Expenditures		0.39%
		Amount of Allocation		\$1,719
Procurement	\$647,195	# of Purchase Orders Processed	4,357.00	1.00
		% of Total Purchase Orders Processed		0.02%
		Amount of Allocation		\$129
City Clerk	\$899,768	City Clerk Allocation		\$534
Administration	\$506,181	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$456
Communications	\$86,761	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$78
Records Management	\$187,991	# of Files Imaged	445,803.00	0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$118,835	# of Complaints/Inquiries	13,489.00	0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

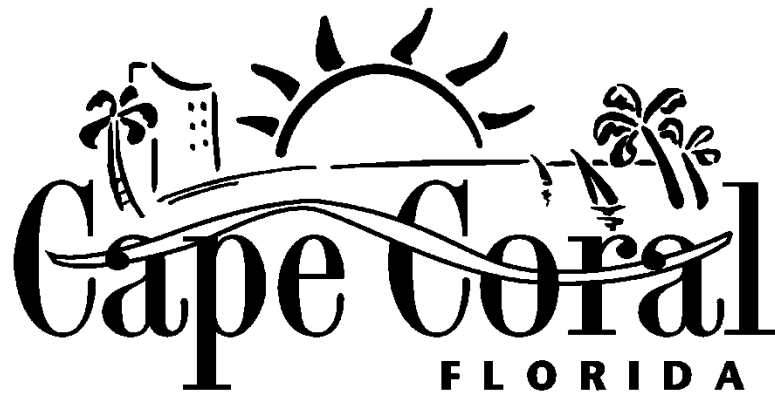
Total General Fund Amount to Charge Back

\$21,033

Departments/Amounts to be Allocated		FY 2017 Basis of Allocation		CDBG Fund
City Manager	\$1,418,242	City Manager Allocation		\$1,276
Administration	\$961,326	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$865
Public Information	\$456,916	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$411
Information Technology Services	\$4,142,663	Information Technology Services Allocation		\$7,674
Administration	\$276,937	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$554
Business Applications	\$2,095,618	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$4,191
Network Administration	\$1,464,577	# of Computers	998.00	2.00
		% of Total # of Computers		0.20%
		Amount of Allocation		\$2,929
Telecommunications	\$0	# of Communication Devices	606.00	2.00
		% of Total # of Communication Devices		0.33%
		Amount of Allocation		\$0
GIS	\$305,531	# of Mapping & Analysis Requests	204.00	0.00
		% of Total # of Mapping & Analysis Requests		0.00%
		Amount of Allocation		\$0
City Auditor	\$691,605	# of Internal Audit Hours	4,850.50	0.00
		% of Total Internal Audit Hours		0.00%
		Amount of Allocation		\$0
City Council	\$796,580	# of Council Agenda Items	380.00	3.00
		% of Total Council Agenda Items		0.79%
		Amount of Allocation		\$6,293
City Attorney	\$1,518,185	# of FTE	1,611.47	1.50
		% of Total FTE		0.09%
		Amount of Allocation		\$1,366
DCD Department Overhead		Please refer to Departmental Overhead Allocations		
		% of Total DCD Budget		11.19%
		Amount of Allocation		\$2,895
Adjustment				
		FY 2015 True Up		(\$9,211)
Total General Fund Allocations	\$19,631,104			\$21,033

Note: Differences are due to rounding.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



GENERAL FUND TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

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City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

SUMMARY OF GENERAL FUND REVENUES BY CATEGORY

	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 10,251,479	\$ 10,251,479	\$ 8,374,745	\$ 4,937,220	\$ 8,229,620
Operating Fund Balance	-	35,496,503	51,010,792	27,012,994	26,620,511	22,935,628
Estimated Revenue						
Ad Valorem Taxes	76,766,047	74,339,445	74,339,445	78,051,494	81,954,069	85,432,231
MSTU-Burnt Store	679,274	706,454	706,454	1,022,885	1,022,885	1,022,885
Franchise Fees	6,549,306	7,018,937	7,018,937	6,620,787	6,720,856	6,822,443
Communications Service Tax	5,489,539	6,084,283	6,084,283	5,713,396	5,759,103	5,805,176
Public Service Tax	7,168,083	7,211,575	7,211,575	7,621,186	7,735,504	7,851,536
Local Business Tax	916,554	925,000	925,000	1,453,563	1,473,175	1,490,908
Licenses and Permits	30,410	32,150	32,150	28,751	29,323	29,359
Fire Service Assessment	13,301,256	19,604,430	19,604,430	21,806,429	23,180,157	23,709,215
Intergovernmental-Federal Grants	213,191	-	178,817	-	-	-
Intergovernmental-Federal Shared Revenue:	-	-	-	-	-	-
Intergovernmental-State Grants	68,487	-	45,013	-	-	-
Intergovernmental-State Shared Revenues	21,418,555	21,307,559	21,307,559	22,945,314	23,554,050	24,180,958
Intergovernmental-Local Grants	374,640	363,145	536,286	388,580	388,580	390,485
Intergovernmental-Local Shared Revenues	604,555	655,000	655,000	313,703	318,956	324,297
Charges for Service-General Government	720,279	618,300	618,300	724,587	729,382	735,575
Charges for Service-Public Safety	711,554	169,735	169,735	701,733	701,685	703,461
Charges for Service-Physical Environment	96,035	50,000	50,000	46,496	41,846	41,846
Charges for Service-Parks & Recreation	53,343	51,325	51,325	53,808	54,618	55,452
Charges for Service-Other	84,545	38,904	38,904	46,314	46,314	46,314
Internal Service Charges	4,310,164	4,520,946	4,520,946	4,653,149	4,789,123	4,924,883
Fines and Forfeits	683,829	846,750	846,750	656,543	637,381	642,419
Miscellaneous-Interest	494,208	294,500	294,500	384,154	400,259	414,712
Miscellaneous-Rents & Royalties	409,062	394,200	394,200	457,826	457,826	457,826
Miscellaneous-Disposition of Fixed Assets	318,911	-	-	-	-	-
Miscellaneous-Sale of Surplus Materials	15,613	15,000	15,000	6,479	6,479	6,479
Miscellaneous-Donations	11,050	-	-	-	-	-
Miscellaneous-Other	1,824,952	415,950	415,950	437,831	415,426	393,061
Other Sources-Interfund Transfer	3,453,250	3,730,409	3,730,409	4,634,533	4,876,422	5,026,918
Note/Debt Proceeds	11,684,152	-	-	750,000	-	825,000
Total Sources	\$ 158,450,843	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687

City of Cape Coral, Florida FY 2017 - 2019 Proposed Operating Budget

Notes:

Use of Fund Balance: Represents the portion of balances being brought forward to support planned expenditures.

Operating Fund Balance : Represents the portion of balances being brought forward that is not applied toward planned expenditures and becomes part of "Reserves" within the "Uses of Funds" section of the budget.

Ad Valorem Taxes: FY 2017 estimated receipts calculated on 96% of levy based on July 1 certified value and rate of 6.7500. Projected taxable value increases of 5% in FY 2018 of 5% and 4% in FY 2019 with millage rate remaining at 6.7500.

Franchise Fees: Franchise fees are collected on Electric Service, Solid Waste Collection Service, and Natural Gas.

Communications Tax and State Shared Revenue: Budgeted in accordance with projections provided by the State of Florida Office of Economic & Demographic Research at 95% of estimated receipts.

Grants: Grant funding is not budgeted until awarded. Local funding is in place for median maintenance of County roads in the amount \$105,000. WCIND funding of \$159,000 has been included for Police marine services, \$99,580 from Lee County TDC for maintenance of the Yacht Club Beach , Four Mile Cove Ecological Park, and Sirenia Vista Park. An additional \$25,000 is allocated for channel marker maintenance.

Internal Service Charges: These revenues are associated with the interfund service payments from the Enterprise funds based on the Full Cost Allocation (FCA) The FCA calculations are contained within a separate section of this book.

Charges for Service-all categories: These revenues are associated fees paid by customers requesting specific services from the City such as Planning & Zoning; Police & Fire off-duty details; fees for utilizing park facilities such as shelter rental and RC Airplane Membership and Bocce Court Fees.

Fines & Forfeits: Revenue estimates are based on year-to-date receipts.

Interfund Transfer: Includes reimbursement from Gas Taxes for transportation maintenance functions such as median mowing, road shoulder maintenance, bridge maintenance, traffic operations, etc. Also included are the full cost allocation reimbursements from the special revenue funds (Waterpark and Building Funds).

Debt Proceeds : Short term (5 years) borrowing for the funding of capital vehicle and equipment needs. Related annual debt service budgeted in Government Services.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

SUMMARY OF GENERAL FUND EXPENDITURES BY DEPARTMENT

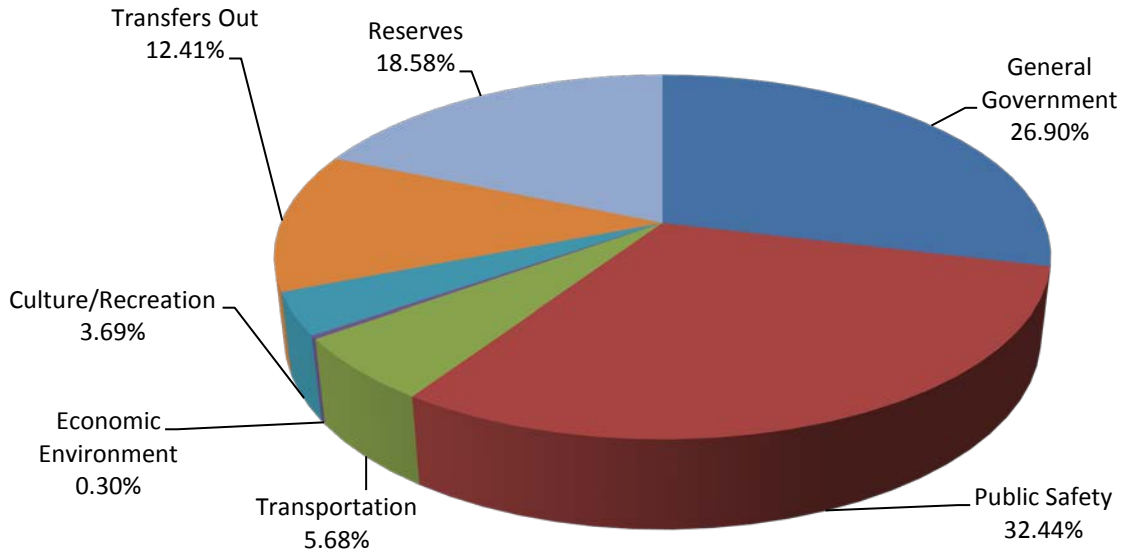
Department	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
City Council	\$ 468,167	\$ 589,239	\$ 589,239	\$ 796,580	\$ 807,086	\$ 840,581
City Attorney	991,398	1,301,523	1,366,499	1,518,185	1,717,178	1,764,594
City Auditor	508,566	668,521	716,064	691,605	709,744	700,155
City Clerk	1,152,553	1,313,141	1,313,141	1,393,916	1,454,052	1,497,920
City Manager	1,504,758	2,103,594	2,146,252	2,299,344	2,349,269	2,409,521
DCD	3,630,431	4,465,247	4,470,536	4,593,563	4,663,752	4,837,439
Finance	2,467,960	3,062,803	3,063,816	3,412,404	3,512,470	3,641,829
Fire	25,923,200	26,229,373	26,651,686	29,119,337	31,148,627	31,591,590
Human Resources	1,328,305	1,404,664	1,418,244	1,558,582	1,595,481	1,631,843
ITS	5,293,037	5,881,264	7,095,254	6,710,099	6,558,775	7,971,714
Parks & Rec	9,985,253	11,990,907	13,345,719	11,965,063	11,997,844	13,059,207
Police	31,997,655	33,398,212	33,848,556	34,033,624	34,908,552	36,520,493
Public Works	6,283,075	8,078,429	8,146,883	8,473,646	8,668,423	9,146,757
Government Services	48,461,022	58,408,559	64,205,624	56,783,601	55,594,649	59,404,679
Subtotal Expenditures	139,995,382	158,895,476	168,377,513	163,349,549	165,685,902	175,018,322
Reserves	-	36,246,503	42,675,726	31,557,731	31,165,248	27,480,365
Total	\$ 139,995,382	\$ 195,141,979	\$ 211,053,239	\$ 194,907,280	\$ 196,851,150	\$ 202,498,687

Notes:

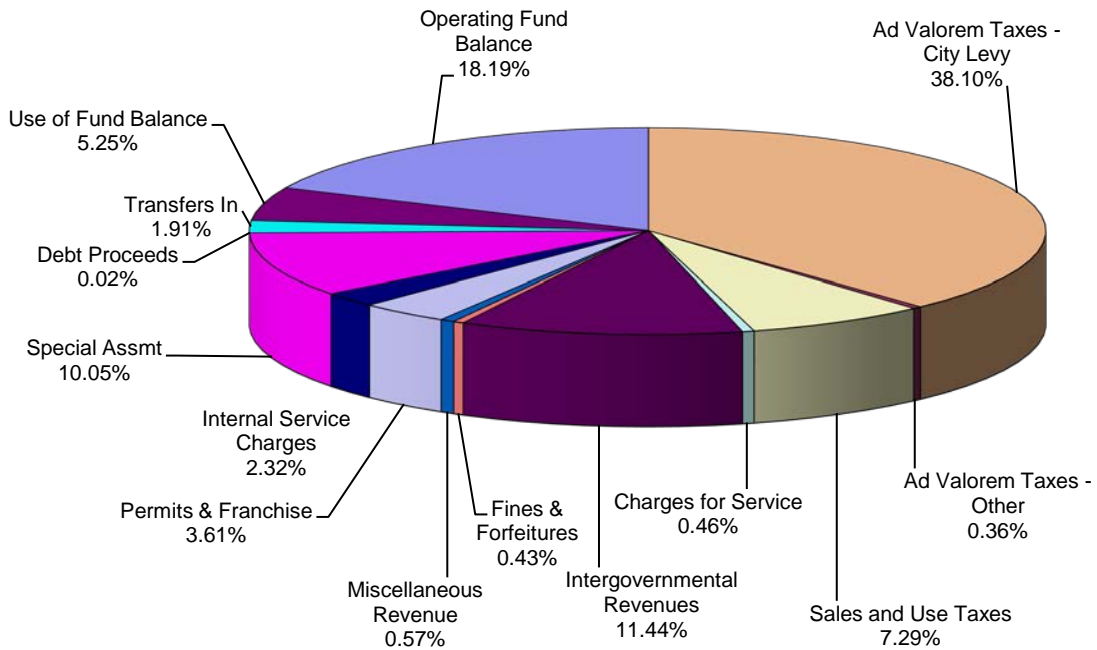
1. 30 additional full-time equivalents are being proposed for FY 2017- 2019. FY 2017 - 30 FTE's, FY 2017 - 25 FTE's and FY 2018 - 5 FTE's.
 Departments: 2 City Attorney Office Positions; 4 Police Positions; 10 Fire Positions, and 5 Public Works Positions.
2. Cost escalations are in accordance with Burton's General Fund Model.
3. Retiree Costs: Beginning in FY 2014, rather than budgeting the Unfunded Actuarial Accrued Liability (UAAL) at the department level, the cost is being calculated at the fund level. The General Fund's required contributions are budgeted under Government Services.
4. Debt Service: The General Fund will have responsibility for a portion of the annual debt service for the 2015 Special Obligation Refunding Bonds as projected Park Impact Fee Revenue will be inadequate.
5. Capital Requirements: The requirements for capital investment were included in the Burton Model.
 New and Replacement Fleet rolling stock items are no longer being budgeted at the department/division level but rather at a fund level. The Fleet Manager and Public Works Director will manage all replacement purchases.
6. Transfers Out: In support of the reinstated local road resurfacing program, the General Fund will transfer \$6,500,000 in fiscal years FY 2016 - 2019 to the Transportation Capital Project Fund. A transfer of \$306,000 is proposed in FY 2017 to the Public Works Transportation Capital Project Fund for funding of Median Maintenance and \$510,000 for Alley Resurfacing. Also, a transfer is planned to Fire Capital Project Fund for the design of Fire Station #12 in FY 2018 for \$274,230.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

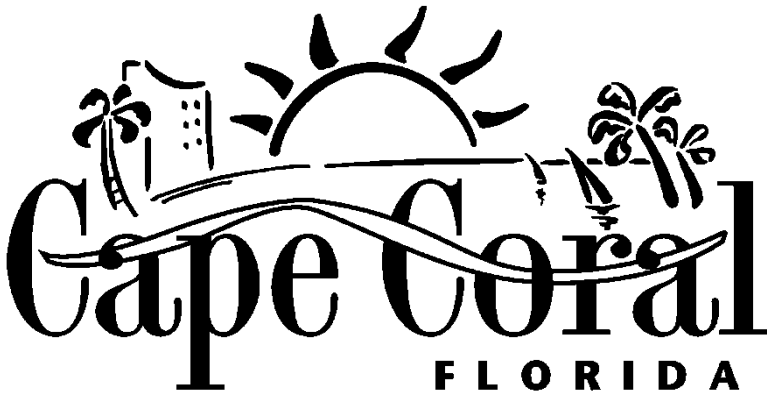
FY 2017 General Fund Expenditures by Major Program Area



FY 2017 General Fund Revenue Sources by Classification



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



CITY COUNCIL TAB

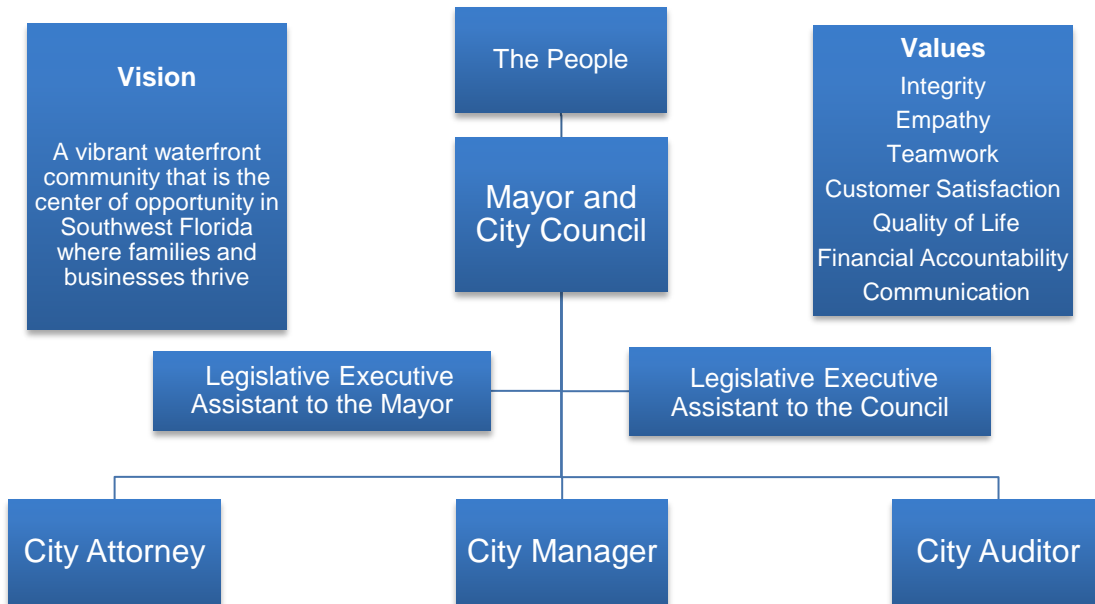
City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

City Council

The City Council is comprised of a Mayor and seven Council Members elected at-large by the voters for a term of four years. The Mayor is elected by a separate ballot, presides over meetings of the Council, and serves as the ceremonial head of government. Under the City Charter, the Council has power to determine policy in the fields of planning, traffic, law and order, public works, finance, social services, recreation and economic development; appoint and remove the City Manager, City Attorney and the City Auditor, adopt the budget, levy taxes, collect revenues and make appropriations; and authorize the issuance of debt by ordinance. The City Council determines policy by adopting ordinances and resolutions, appropriating funds and exercising other essential legislative duties.

Mission

The mission of the City Council Office staff is to provide effective quality service to the Mayor, City Council and residents of the City with courtesy, integrity and accountability in a manner that protects and enhances the quality of life of our residents.



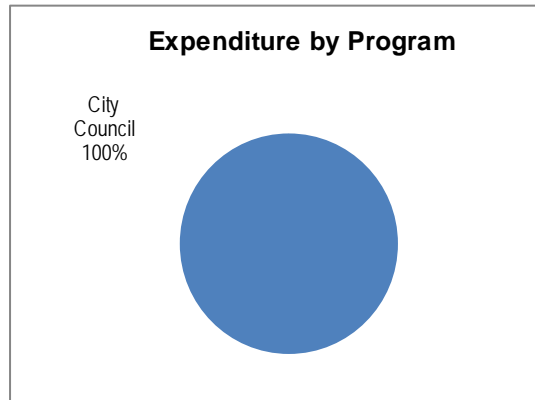
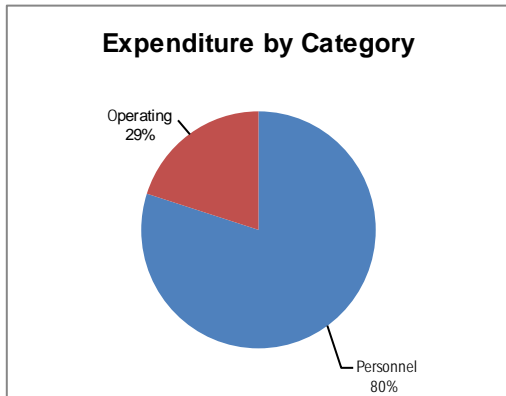
City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Operating Expenditures

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$ 353,067	\$ 433,122	\$ 433,122	\$ 636,777	\$ 639,829	\$ 662,999
Operating	115,100	156,117	156,117	159,803	167,257	177,582
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 468,167	\$ 589,239	\$ 589,239	\$ 796,580	\$ 807,086	\$ 840,581

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
City Council	\$ 468,167	\$ 589,239	\$ 589,239	\$ 796,580	\$ 807,086	\$ 840,581
Total	\$ 468,167	\$ 589,239	\$ 589,239	\$ 796,580	\$ 807,086	\$ 840,581

¹ FY 2016 City Council approved an additional Legislative Executive Admin Assistant to Council



CITY ATTORNEY TAB

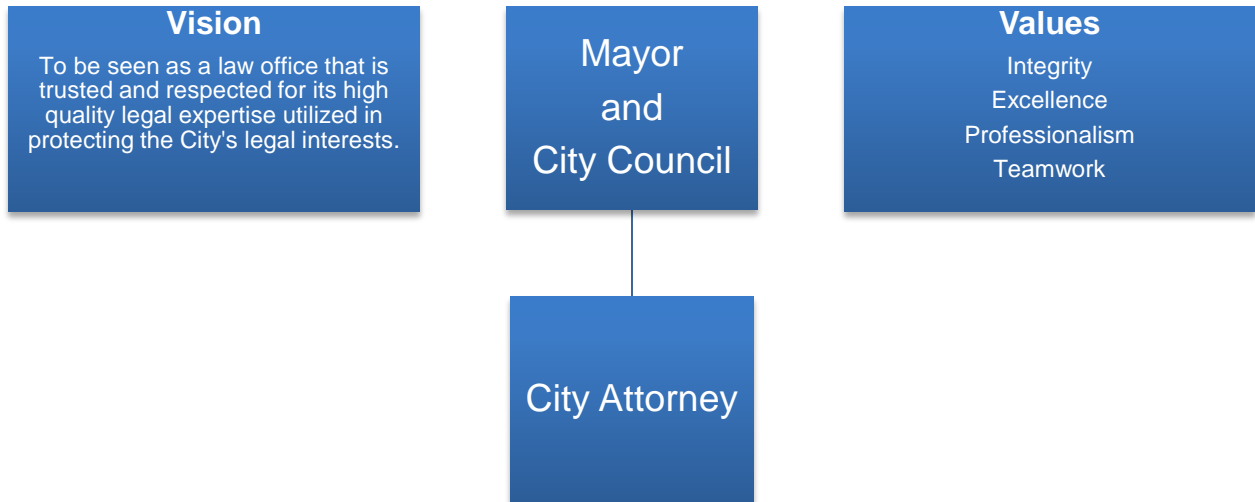
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

City Attorney

The City Attorney is appointed by the City Council and serves as legal advisor to the City Council, the City Manager and all departments, boards, commissions and agencies of the City. The City Attorney initiates or defends civil suits, actions and legal proceedings on behalf of the City Council. The City Attorney advises at all regular and special meetings of the City Council and provides legal representation to other boards and commissions as directed by Council. The City Attorney is responsible for preparing and reviewing ordinances, resolutions, contracts and other legal instruments pertaining to the City, and for rendering legal opinions requested by the City Council and the City Manager relating to City projects and other governmental matters.

Mission

The mission of the City Attorney's office is to efficiently provide quality legal services to the Mayor and City Council, City Manager, City Departments and City Agencies so as to facilitate the achievement of essential governmental goals and objectives.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Function

City Attorney: The City Attorney's function is to provide quality legal services to the Mayor and City Council, the City Manager, and City Departments and Agencies, by advising the elected and appointed officers in all matters relating to their official powers, duties and responsibilities and by enforcing the provisions of the City Charter and Code and County, State and Federal law.

- **FY15 Accomplishments**

- Developed regulations to update Fire Prevention and Emergency Management procedures
- Developed regulations for the use of master stormwater systems as an alternative to onsite systems
- Wrote resolutions for all administrative matters brought before City Council in order to formalize and memorialize all actions taken by Council, including but not limited to procurement items, personnel actions, contracts and agreements
- Prepared ordinances for various planned development projects, land use amendments, and rezonings of property within the City
- Worked with Council to develop desired outcome of the extended hours pilot program
- Represented the City, in conjunction with special counsel, in negotiations with LCEC concerning the franchise agreement and the alternative municipalization of electric facilities
- Represented the City in the renewal of the contract with Florida Government Utilities Association
- Provided representation to the City in the implementation of the NW 1 and 2 utilities expansion projects/prepared resolution to adopt Facilities Planning Update, and Resolutions of Necessity
- Developed regulations to implement a hearing examiner process to be used in lieu of the Planning and Zoning Commission for certain cases

- **FY16 Goals & Priorities**

- Continued high quality of legal representation to the City Council, City Manager, and departments
- Provide extensive legal review of the rewrite of the Land Use and Development Regulations being drafted by a consultant
- Increasing in-house litigation, including, but not limited to, eminent domain

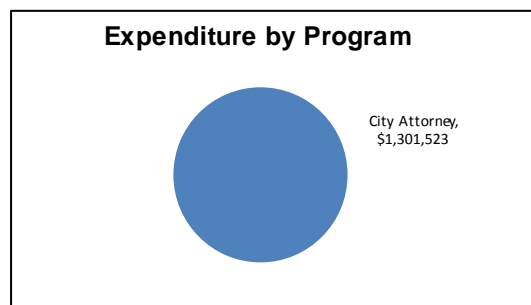
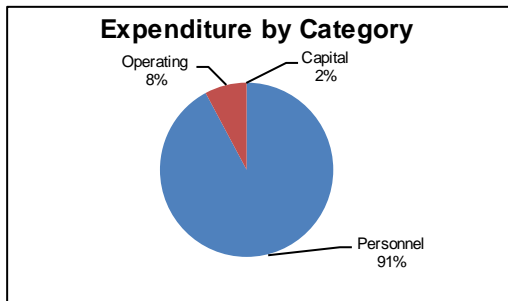
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

FY 2016 Proposed Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 934,594	\$ 1,184,507	\$ 1,184,507	\$ 1,399,140	\$ 1,598,405	\$ 1,651,628
Operating	56,805	87,016	87,016	119,045	118,773	112,966
Capital Outlay	-	30,000	94,976	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 991,399	\$ 1,301,523	\$ 1,366,499	\$ 1,518,185	\$ 1,717,178	\$ 1,764,594

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ 991,399	\$ 1,301,523	\$ 1,366,499	\$ 1,518,185	\$ 1,717,178	\$ 1,764,594
Total	\$ 991,399	\$ 1,301,523	\$ 1,366,499	\$ 1,518,185	\$ 1,717,178	\$ 1,764,594

¹ Paralegal I added in FY2017 and Assistant City Attorney added in FY2018



Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective(s): Meet Budget Targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$ 991,399	\$1,301,523	\$1,518,185	\$1,717,178	\$1,764,594	5%
Efficiency	% of Budget Utilized	82.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Outcome	% Increase/ (Decrease) from prior year	-17.65%	0.00%	0.00%	0.00%	0.00%	0.00%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Perspective: Client							
Goal: Provide response timeframes for documents or issues considered routine/Transactional							
Objective: Meet response times for documents or issues considered routine/Transactional							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of matters requested	379	500	500	500	500	500
Efficiency	# of matters completed within specified timeframe	n/a	425	450	450	450	450
Outcome	% target response time met	n/a	85%	90%	90%	90%	90%

Perspective: Client							
Goal: Provide litigation process for all departments/litigation							
Objective: Manage formal litigation holds throughout all departments/litigation							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of litigation holds per year	n/a	5	10	10	10	10
Efficiency	# of departments complied with retention of documents	n/a	up to 10	up to 10	up to 10	up to 10	up to 10
Outcome	% compliance with litigation hold process	n/a	100%	100%	100%	100%	100%

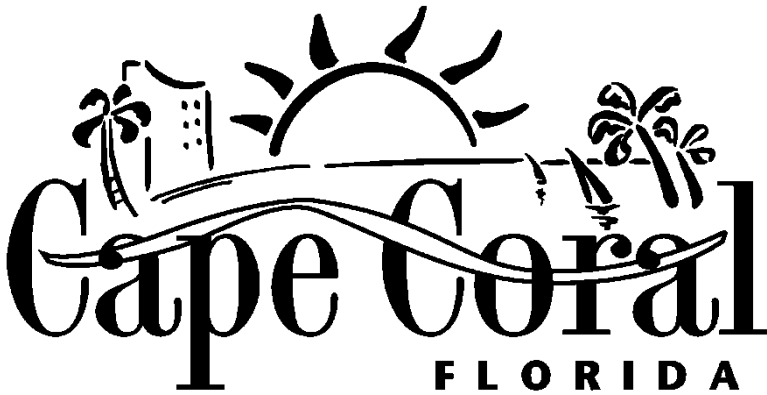
Perspective: Internal							
Goal: Optimize use of technological resources							
Objective: Track and report measures in case management system							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of case matters/transactional and litigation	did not yet have system	n/a	700	700	700	700
Efficiency	# of matters input into case management system	did not yet have system	n/a	630	700	700	665
Outcome	% efficiency of matters tracked for performance measures	did not yet have system	n/a	90%	100%	100%	95%

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Learning and Growth							
Goal: Increase employee effectiveness through training							
Objective: Provide at least one training opportunity for each non-CLE employee yearly							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of employees	4	5	5	5	6	5
Efficiency	# of employees attended a training session	1	3	5	5	6	5
Outcome	% of employees attending yearly training	25%	60%	100%	100%	100%	100%

Perspective: Client							
Goal: Support the learning and growth of employees							
Objective: Provide yearly evaluation of employees							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# completed	10	11	11	12	13	12
Efficiency	% of timely completions	10	11	11	12	13	12
Outcome	% complete	100%	100%	100%	100%	100%	100%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



CITY MANAGER TAB

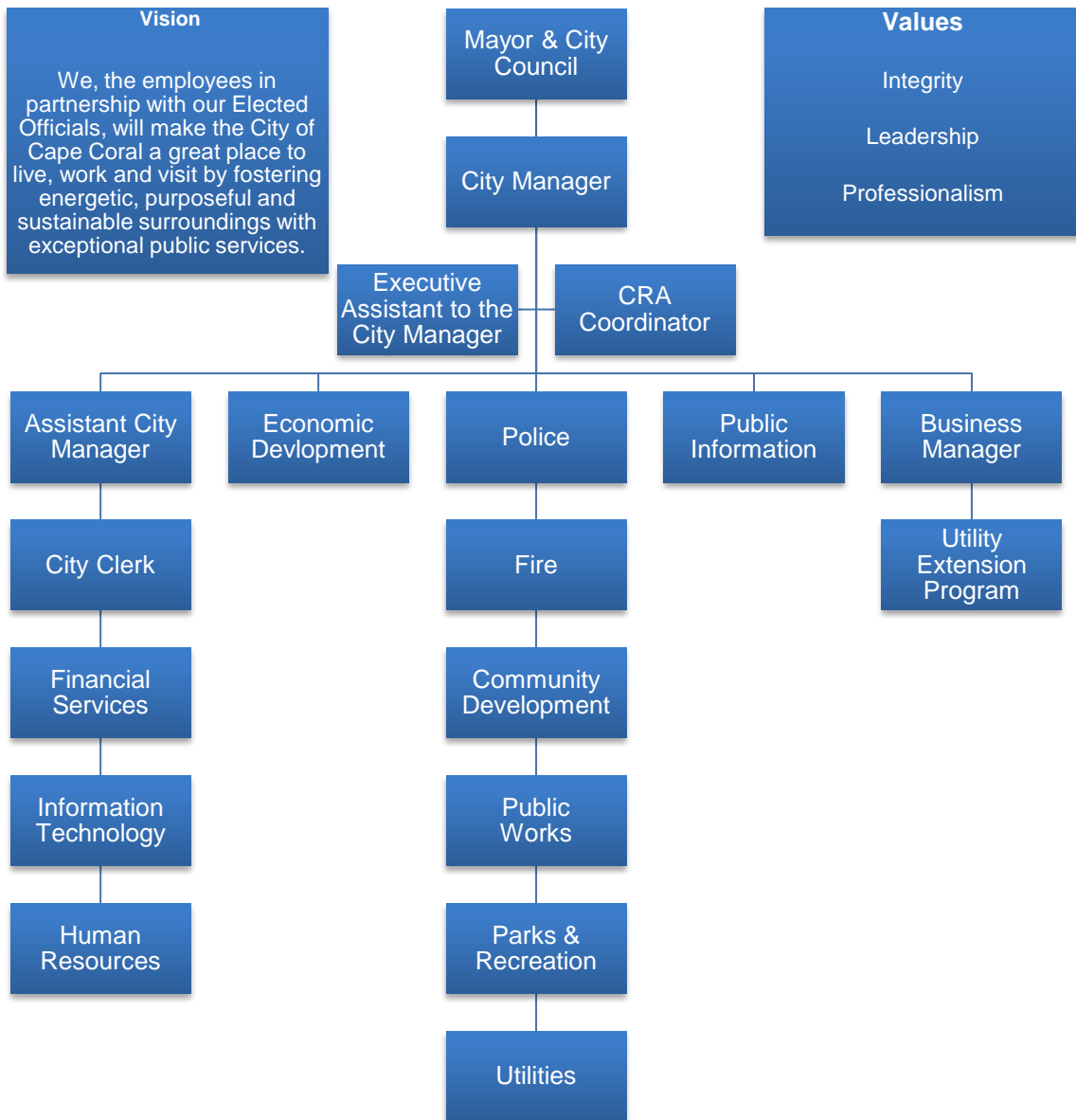
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

City Manager

The City Manager is the Chief Executive Officer of the City of Cape Coral and is responsible for management and administration of all City departments, excluding City Council, City Auditor and City Attorney. The Manager administers policies implemented by City Council, as well as, an ongoing public information program of City services. The City Manager oversees implementation of strategic planning objectives adopted by City Council, prepares the annual operating budget, six-year Asset Improvements Program and such periodic financial and administrative reports as required. The Office also oversees a wide range of economic development and public information services.

Mission

The mission of the City Manager's office is to administer policies as established by City Council and City Charter, and to provide the necessary leadership, coordination and management required for the delivery of cost efficient services and capital improvements.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Functions

Administration: The administration program of the City Manager's Office serves the citizens, elected officials and employees. Our mission is to develop, implement and administer policies and procedures consistent with the City's strategic plan in a manner that ensures timely accomplishment of objectives and consistent application.

Public Information: To provide the community with timely, accurate, objective information concerning the City affairs so they may understand and participate in the decision-making process of their local government. To provide professional support to City Departments and Employees for media and public relations issues.

Economic Development: To encourage and support the retention and expansion of existing businesses; to promote and support the quality of life; and to assist in the recruitment of new employees to our community in an effort to diversify and enlarge the City's employment and ad valorem tax base.

Utilities Expansion: Provides engineering and management oversight for the planning, design, permitting, bidding and construction of the extension of water, sewer, and irrigation utilities to the areas of the City presently not serviced by municipal utilities.

CITY MANAGER'S OFFICE – 2016 Accomplishments

- Updated the 3-year Rolling Budget Plan
- Achieved .75 mil tax rate reduction
- Upgraded Bond Ratings for Water/Sewer Revenue Debt (from A- to A) and Utility Assessment Bond Debt (from BBB to BBB+)
- Received Distinguished Budget Award from GFOA
- Completed FY2014 and FY2015 Paving Projects
- Completed NW/Seven Islands Master Plan
- Finalized North 2 UEP Design
- Implemented Performance Review Process
- Implemented Segal Waters 75th Percent to Market Compensation Plan for Managerial and Confidential Employees
- Reached Tentative Agreements with Police and General Unions
- Completed Transition from Board of Zoning Adjustment and Appeals to Hearing Examiner

CITY MANAGER'S OFFICE – FY 2017-2019 Goals and Priorities

- Complete E-Permitting
- Complete What Works City Engagement
- Implement Learning Management System
- Negotiate Labor Contract with Police Union
- Present Options for Provision of Electric Services (LCEC contract expires 2016)
- Begin North 1 UEP Design
- Begin North 2 Construction

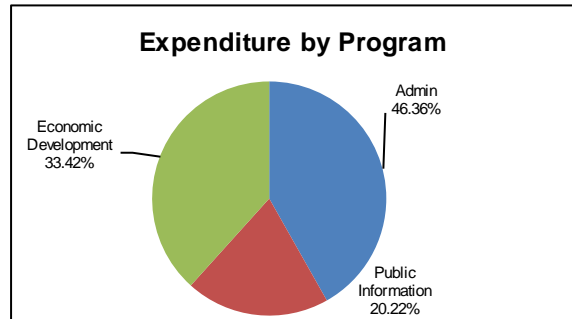
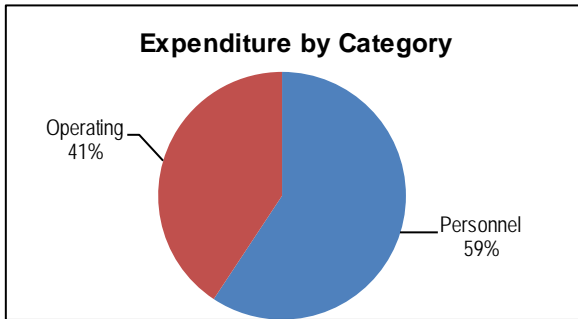
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$ 979,434	\$ 1,246,295	\$ 1,246,295	\$ 1,363,497	\$ 1,394,227	\$ 1,459,723
Operating	525,324	857,299	899,957	935,847	955,042	949,798
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,504,758	\$ 2,103,594	\$ 2,146,252	\$ 2,299,344	\$ 2,349,269	\$ 2,409,521

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration ¹	\$ 700,549	\$ 859,321	\$ 873,321	\$ 961,326	\$ 993,568	\$ 1,017,560
Public Information	333,837	374,824	374,824	456,916	464,946	483,128
Economic Development ²	470,372	869,449	898,107	881,102	890,755	908,833
Total	\$ 1,504,758	\$ 2,103,594	\$ 2,146,252	\$ 2,299,344	\$ 2,349,269	\$ 2,409,521

¹ An Administrative Specialist I was added in FY 2016.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Performance Measures [Strategic Plan Elements A - G]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$1,504,758	\$2,146,252	\$2,299,344	\$2,349,269	\$2,409,521	5%
Efficiency	% of Budget utilized	86%	100%	100%	100%	100%	100%
Outcome	% Increase/ (Decrease) from prior year	6%	0%	0%	0%	0%	0%

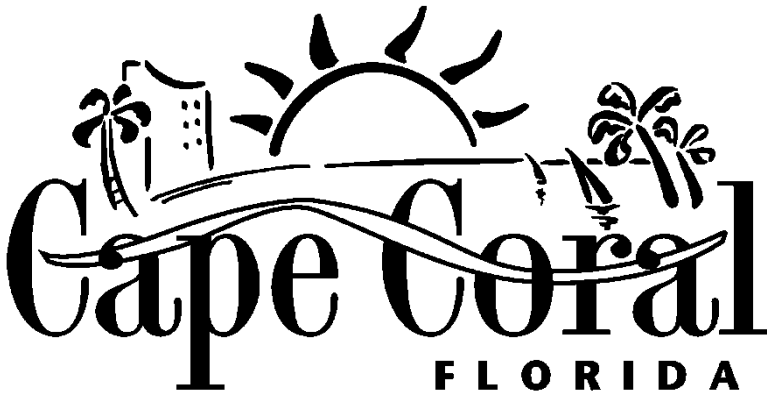
Perspective: Customer							
Goal: Increase Quality of Life							
Objective: To make Cape Coral a community livable, attractive and a place where people want to be							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Outcome	% of residents who rated City services as <i>Good</i> or <i>Excellent</i> in most recent survey	63%	N/A	75%	N/A	75%	100%

Perspective: Internal							
Goal: To provide an interactive civic and public information program to provide an opportunity for residents to learn more about their City government and the services delivered							
Objective: Increase participation in the Citizens Academy Program							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Outcome	# of participants	34	35	40	45	50	50

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed			100%	100%		100%
Efficiency	% of Timely completions			100%	100%		100%
Outcome *	% Complete			100%	100%		100%
* Percent complete by fiscal year end							

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



CITY AUDITOR TAB

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

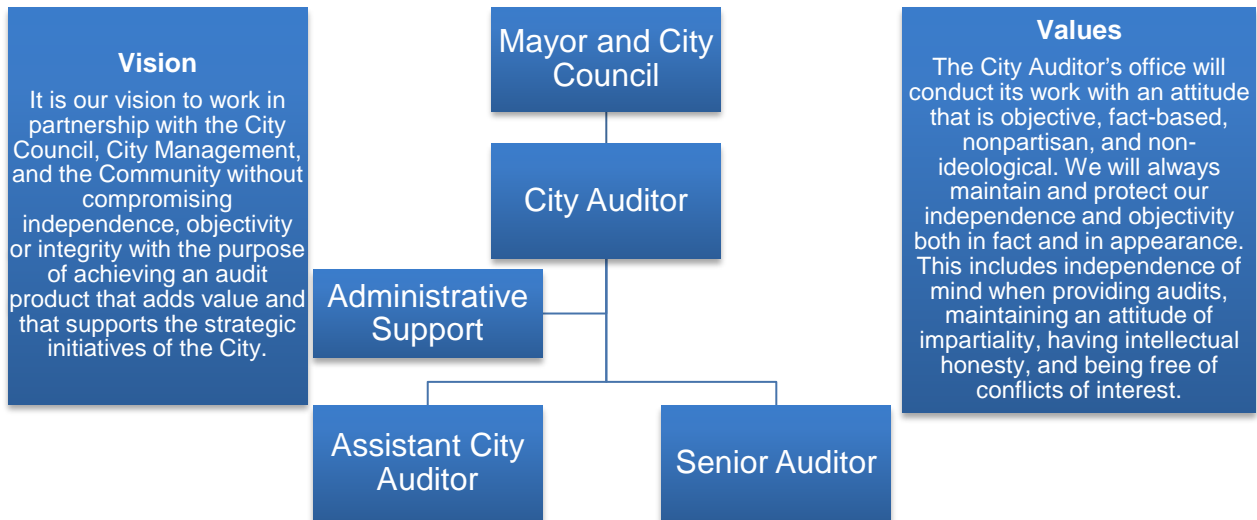
City Auditor

In 2003 the voters in Cape Coral approved a referendum to establish a City Auditor's office that would report directly to the City Council. It was the intent of this referendum to provide the City with an independent audit function to evaluate City policies, programs and services to determine if those operations have been conducted in accordance with state and federal law, City ordinances, policies and regulations; and financial and operational internal controls.

This independent audit function reports directly to the City's governing body, the City Council. This reporting structure is designed to support and protect the independence of the office and the office personnel. Audit office resources are allocated towards engagements that support the City's strategic plan and key initiatives using a risk assessment methodology.

Mission

Our mission is to use the resources of the City Auditor's Office to provide assurance and consulting services in a systematic and disciplined manner and to ensure that our services are designed to promote the effectiveness and efficiency of City operations, internal controls, and governance processes.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Function

City Auditor: The City Auditor's function is to assist the City Council by reviewing the quality of the programs and services provided to the Citizens of Cape Coral and assessing the efficiency and effectiveness of City operations.

FY 2016 – 2018 Goals and Priorities

- Utilize the City's Strategic Plan along with our City Wide Risk Assessment to allocate audit office resources.
- Champion the awareness and use of good governance and internal control frameworks within the City.
- Maintain a quality control process to provide assurance that all office work product is in compliance with Generally Accepted Government Auditing Standards (GAGAS).
- Pass a Peer Review with full compliance in FY2017 and support the Peer Review process by participating in peer reviews for other cities.
- Require staff to complete a minimum of 40 hours of continuing education annually as required by the GAGAS standards.
- Expand the number of internally prepared performance audits completed and delivered.

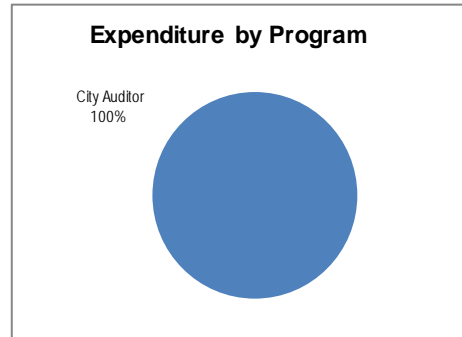
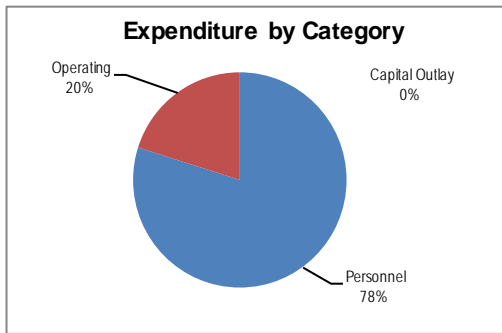
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Operating Budget

Expenditure by Category	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018	FY 2019
	Actual Expenditures	Adopted Budget	Amended Budget	Proposed Budget	Proposed Budget	Proposed Budget
Personnel ¹	\$ 388,808	\$ 521,340	\$ 521,340	\$ 552,449	\$ 537,816	\$ 554,447
Operating	119,757	147,181	194,724	139,156	136,928	145,708
Capital Outlay	-	-	-	-	35,000	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 508,566	\$ 668,521	\$ 716,064	\$ 691,605	\$ 709,744	\$ 700,155

Expenditure by Program	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018	FY 2019
	Actual Expenditures	Adopted Budget	Amended Budget	Proposed Budget	Proposed Budget	Proposed Budget
Administration	\$ 508,566	\$ 668,521	\$ 716,064	\$ 691,605	\$ 709,744	\$ 700,155
Total	\$ 508,566	\$ 668,521	\$ 716,064	\$ 691,605	\$ 709,744	\$ 700,155

¹ FY 2015 City Council approved an addition Senior City Auditor position



Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective(s): Meet Budget Targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$ 508,566	\$ 716,064	\$ 691,605	\$ 709,744	\$ 700,155	
Efficiency	Total % Budget Utilized	76.77%	100.00%	100.00%	100.00%	100.00%	>= 100.00%
Outcome	Under/(over) Budget (Includes CAFR Financial carry-over)	\$ 153,862	\$ -	\$ -	\$ -	\$ -	

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Achieve and maintain professional peer review certification as required by yellow book every three years.							
Objective(s): Ensure that department performance is aligned with Generally Accepted Government Auditing Standards.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
Output	Perform an annual self assessment re quality control.	Not Done	In Process	Pending	Pending	Pending	Pending
Efficiency	150 man-hours allocated to self assessment process. / Every three years \$5000 budgeted for cost of Peer Review.	0 man-hours	150 man-hours	500 man-hours	150 man-hours	150 man-hours	150 man-hours
Service Quality	Peer reviewers will report no findings and/or recommendations for improvement.	N/A	N/A	0 (Pending)	N/A	N/A	N/A
Outcome	A pass rating from outside peer reviewers every 3 years	N/A	N/A	Pass (Pending)	N/A	N/A	N/A

Performance Measures [Strategic Plan Element D]

Perspective: Internal							
Goal: Of the Auditor Staff (1 City Auditor, 1 Assistant City Auditor, 2 Senior Auditors) available man-hours, at least 80% are spent on direct audit related projects. Administrative hours are to be limited to no more than							
Objective(s): Staffing resources are managed and directed towards achieving department objectives							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
Output	Hours on Audits and Projects	4,207	4,698				
	Hours on Administration	663	1,174				
	Total Available Hours	4,870	5,872				
Efficiency	% of Hours on Audits and Projects	86%	80%	80%	80%	80%	80%
	% of Hours on Administration	14%	20%	20%	20%	20%	20%
	Total Percent of Hours	100%	100%	100%	100%	100%	100%
Outcome	Goal was 80% or Greater (Y or N)	Y	Y	Y	Y	Y	Y
	Goal was 20% or less (Y or N)	Y	Y	Y	Y	Y	Y

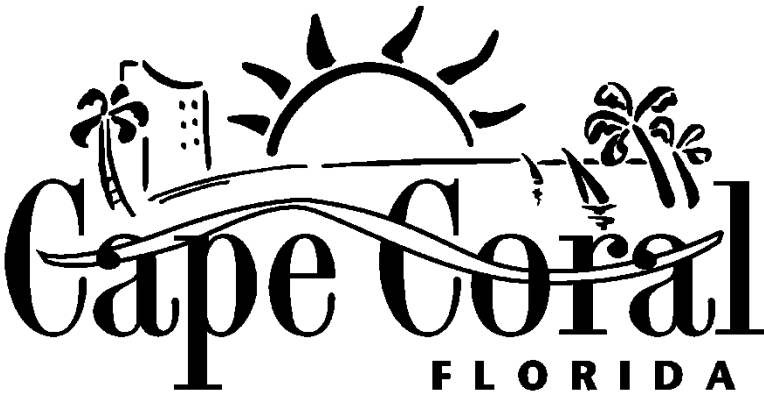
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Internal							
Goal: Achieve completion of engagement projects equal to 75% of the annual planned number of projects as defined by the Approved Audit Plan.							
Objective(s): To ensure manpower resources are used effectively.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
Output	# of Audit Engagements Completed	15	14	17	17	17	17
Efficiency	# of Approved Audit Plan Projects	19	18	20	20	20	20
Outcome	Goal is to complete projects equal to 75% of the Approved Audit Plan	79%	78%	85%	85%	85%	85%
	Was goal of 75% or greater achieved. (Y or N)	Y	Y	Y	Y	Y	Y

Performance Measures [Strategic Plan Element B]

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100%	100%	100%	100%		100%
Efficiency	% of Timely completions	100%	100%	100%	100%		100%
Outcome *	% Complete	100%	100%	100%	100%		100%
* Percent complete by fiscal year end. Note: Goal was achieved in first quarter of FY 2016.							

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



INFORMATION TECHNOLOGY TAB

City of Cape Coral, Florida
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Information Technology Services

The Information Technology Services Department (ITS) is responsible for delivering value providing information technology supporting the business needs of the organization. ITS consists of three divisions: Business Applications, Information & Communications Technology and Geographical Information Systems (GIS).

Mission

The Information Technology Services Department seeks to deliver innovative and high value added information technology solutions to provide City staff, citizens and the business community with needed information and services in the most timely and efficient manner possible.



City of Cape Coral, Florida
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Department Function

Business Applications: This Division supports the main application systems supporting City functions including JD Edwards Suite and Kronos Time & Attendance package. In addition to supporting these IBM iSeries applications this group, have skills in Microsoft, .net and database technology to write special applications linking our databases and providing web enabled viewing of data for both internal users and the public.

Information & Communications Technology: This Division supports the extensive IT Infrastructure requirements for the City. Key elements include the City, Public Safety, and Charter School Local Area Network, all desktop computers and network devices, and all elements of telephony. This Division also supports the servers and Storage Area Network supporting applications such as Document Management/Imaging, Parks & recreation and this group supports Public Safety systems, Internet access and messaging system.

Geographical Information System (GIS): This division supports the GIS system to provide all of the extensive map/geographical referenced data used by the City. GIS is a strategically important application, which is used across may Departments to provide mapping ranging from straightforward Zoning & Land Use maps, for example, to complex studies such as crime mapping and optimum location of Fire Stations.

FY 2016 Projected Accomplishments:

Business Applications & GIS

Electronic Permitting:

- Support Community Development in expanding permit types available for electronic application via CRW Trakit
- Support Community Development in expanding electronic permit review including use of BlueBeam Revu

Implement ArcTools software for archiving Oracle/JD Edwards financial data

Implement Oracle/JD Edwards Tools version 9.1 capabilities

Develop custom web/workflow related solutions to improve productivity:

- Online Start-Service request capability for Utility customers
- Online Stop-Service request capability for Utility customers
- Automate Risk Management Forms

Upgrade to version 3 of the special assessments D-Fast system

Upgrade to current version of Kronos

Replace server-side TTE with Teletime IP

Upgrade to latest version of BMC FootPrints and Client Management

Implement various enhancements to the Denovo Utiligy system including implementation of the Lien Processing module

Issue RFP to replace the Active Network Point-of-Sale system and select the replacement vendor

Implement the Legal Case Management system selected by the City Attorney's Office

Implement the Learning Management system selected by Human Resources

Develop & implement various mobile applications and/or mobile web capabilities to enhance interaction with the City for residents and obtain productivity improvements for employees:

- New automated workflow module for Customer Billing Services Field Technicians
- Implement a mobile application for City residents

Develop custom GIS related applications to improve productivity:

- Utilities Data Acquisition w/GPS/ArcGIS Online (iPAD)
- Upgrade online GIS Services

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Network Infrastructure

Upgrade GIS servers

Upgrade Data Center switches, routers, firewall equipment:

- Upgrade primary Firewall
- Implement a second redundant Firewall
- Upgrade Public Safety switches and routers
- Upgrading network communication for Youth Center and Everest Complex

Add CRW and Kronos to the Data replication infrastructure

Update the data back-up system

Increase Mobility, Public Wi-Fi and External Hosting solutions

- Implement Office365 in the Cloud

FY 2017 - 2019 Proposed Goals and Priorities:

Business Applications & GIS

- Electronic Permitting (FY 2017 -2019):
 - Support Community Development in expanding permit types available for electronic application via CRW Trakit
 - Support Community Development in expanding electronic permit review including use of BlueBeam Revu
- Implement the Cloud based Point-of-Sale system selected in FY 2016 (FY 2017)
- Upgrade to the current version of the Oracle/JD Edwards ERP (FY 2017)
- Implement Kronos Records Retention Manager (FY 2017)
- Implement additional modules of the Learning Management system (FY 2017)
- Migrate to the CRW Trakit 9 product for community services (FY 2018)
- Implement Auditing Software for City Auditor (FY 2018)
- Upgrade Kronos WFC (FY 2018)
- Upgrade Kronos IVR (FY 2018)
- Upgrade BMC Footprints (FY 2018)
- Develop custom GIS related applications to improve productivity (FY 2017 – 2019)
- Develop custom web/workflow related solutions to improve productivity (FY 2017 – 2019)
- Develop & implement various mobile applications and/or mobile web capabilities to enhance interaction with the City for residents and obtain productivity improvements for employees (FY 2017 – 2019)

Network Infrastructure

- Upgrade Public Safety Environmental unit (FY 2017)
- Upgrade Data Center UPS (FY 2017)
- Upgrade Data Center switches, routers, firewall equipment (FY 2017 - 2019)
- Migrate additional applications to the Gainesville fail-over site (FY 2017 – 2019)
- Increase Mobility, Public Wi-Fi and External Hosting solutions (FY 2017 – 2019)
- Expand Network Segmentation to Public Safety and Charter Schools (FY 2017 – 2019)
- Implement Data Governance Solutions for Internal Network (FY 2017 – 2019)
- Upgrade Access & Monitoring Systems (FY 2017 - 2019)
- Upgrade WiFi system (FY 2017 – 2019)
- Upgrade Backup Systems (FY 2018)
- Upgrade WAN Routers (FY 2018 – 2019)
- Upgrade ESX Server (FY 2018 – 2019)
- Upgrade VoIP Infrastructure (FY 2019)

**City of Cape Coral, Florida
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Operating Budget

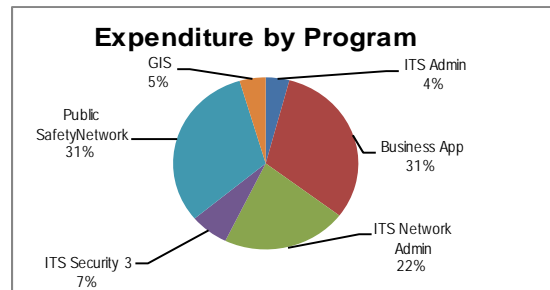
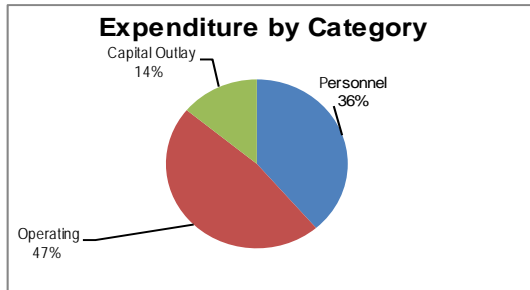
	FY 2015 Actual	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
Expenditure by Category	Expenditures	Budget	Budget	Budget	Budget	Budget
Personnel ¹	\$ 1,968,737	\$ 2,260,416	\$ 2,260,416	\$ 2,536,666	\$ 2,538,602	\$ 2,674,597
Operating	1,827,469	2,280,848	2,766,505	2,901,928	3,100,173	3,881,117
Capital Outlay	1,496,830	1,340,000	2,068,333	1,271,505	920,000	1,416,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 5,293,037	\$ 5,881,264	\$ 7,095,254	\$ 6,710,099	\$ 6,558,775	\$ 7,971,714

	FY 2015 Actual	FY 2016 Adopted	FY 2016 Amended	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed
Expenditure by Program	Expenditures	Budget	Budget	Budget	Budget	Budget
ITS Administration	\$ 227,379	\$ 245,003	\$ 245,003	\$ 276,937	\$ 284,279	\$ 292,100
Business Applications ²	1,121,249	1,347,022	1,777,386	2,095,618	1,766,175	1,767,432
ITS Network Admin	3,235,339	3,207,200	3,859,173	1,464,577	1,569,210	2,089,984
ITS Security ³	-	-	-	452,500	480,098	527,517
Public Safety Network	278,070	774,738	845,497	2,114,936	2,126,011	2,783,318
GIS	240,702	307,301	307,301	305,531	333,002	511,363
Telecommunications ²	190,858	-	20,540	-	-	-
Special Projects	(560)	-	40,354	-	-	-
Total	\$ 5,293,037	\$ 5,881,264	\$ 7,095,254	\$ 6,710,099	\$ 6,558,775	\$ 7,971,714

¹ FY 2015 added Associate Network Security Specialist

² FY 2016 Telecommunications merged with ITS Network Administration

³ FY 2016 ITS Security and ITS Network Administration split



Performance Measures [Strategic Plan Element B]

Performance Measures [Strategic Plan Element B]							
Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective(s): Meet budget targets (General Fund excluding grants)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$5,293,037	\$5,881,264	\$6,710,099	\$6,558,775	\$7,971,714	
Efficiency	% of Budget utilized	78.55%	100.00%	100.00%	100.00%	100.00%	100.00%
Outcome	% Increase / (Decrease) from prior year	-16.53%					

**City of Cape Coral, Florida
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Performance Measures [Strategic Plan Element D]

Perspective: Internal							
Goal: To meet Service Level targets in responding to Requests for Service (Tickets)							
Objective(s): Meet SLA targets 90% of time (i.e. breached % <= 10%)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Service Quality	Percentage Tickets - Resolution Time Breached	5.3%					<= 10%

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Derive maximum value from investment in business application systems. Ensure software is properly maintained. Understand departmental business process flows & seek opportunities to streamline operations & add value via technology. Provide Project Management & User Training as required. Meet Service Level Agreement objectives.							
Objective(s): Provide effective IT support							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Service Quality	% Users rating level of service as Satisfied to Excellent	99%	96%	96%	96%		96%

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Build and support an IT infrastructure supporting the City's needs. Encompasses the Network infrastructure including Telecommunications and the Public Safety infrastructure. Seek opportunities to introduce value adding technology providing significant return on investment.							
Objective(s): Provide effective IT Support							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Service Quality	% Users rating level of service as Satisfied to Excellent	93.9%	95.0%	96.0%	96.0%		95.0%
Outcome	Service (Network/Application) availability %	98%	98%	98%	98%		98%

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: To provide effective overall coordination to the City Enterprise GIS program. To provide							
Objective(s): Provide effective GIS support							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Service Quality	% Users rating level of service as Satisfied to Excellent	97%	96%	96%	96%		96%

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element D]

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100	100	100	100		100
Efficiency	% of Timely completions	100%	100%	100%	100%		100%
Outcome *	% Complete	100%	100%	100%	100%		100%
* Percent complete by fiscal year end							

CITY CLERK TAB

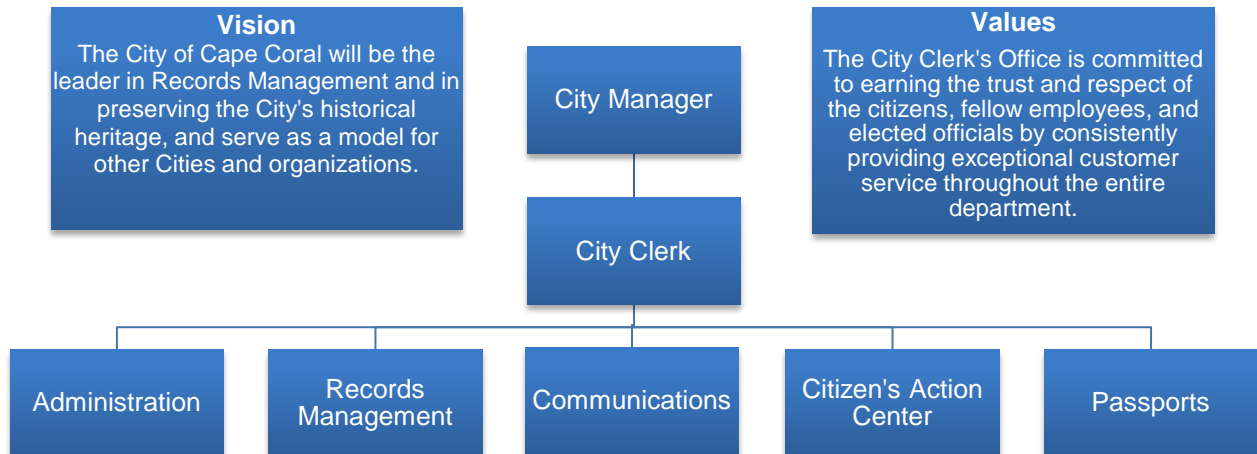
City of Cape Coral, Florida
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City Clerk

The City Clerk's Office is the gateway to the City Council and all other City departments. The City Clerk is the official record keeper for the City of Cape Coral, responsible for maintaining and preserving the entire recorded history of the city government. Included in this history are minutes of Council meetings and official records of their decisions, as well as, communicating those decisions. The City Clerk ensures citizens have the opportunity to be heard by Council and staff. The City Clerk's Office is comprised of five functions – Administration, Citizens' Action Center, Passports, Records and Communications.

Mission

The mission of the City Clerk's Office is to provide services to the public and internal departments by recording, maintaining and preserving all official documents and proceedings of the City government and to be responsive to the need for accurate information through cost effective and efficient means with pride, integrity and trust.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Functions

Administration: Stewardship of the entire recorded history of the City (including by-laws, articles of incorporation, bond documents, ordinances, resolutions and other legal instruments); to record and certify all ordinances and resolutions; to ensure all statutory public notice requirements are met; to coordinate all municipal elections; to provide support services to the City's elected officials, Boards/Commissions and Committees.

Records Management: To provide the citizens access to public records in a professional manner; to provide research services for internal and external customers while complying with the retention schedules of the State of Florida; to maintain a records imaging and management program.

Communications: To professionally greet and assist the public; answer and accurately direct telephone calls received by the city hall switchboard; provide a full service mail operation and courier service to all city operations as well as packets to City Council; provide assistance and service to the citizens through the Citizens Action Center.

Passports: U.S. Department of State Passport Services Facility.

2016 Accomplishments

- Complete a citywide Records Inventory throughout all departments by engaging the records liaisons in every department to accurately identify and log all documents located in their respective departments. At the conclusion of the inventory, the City Clerk's Office will coordinate the proper destruction of documents per State law.
- Digitize 270 boxes of residential/commercial permits, 60 boxes of plans, 90 boxes of miscellaneous permits and 922 rolled plans and blueprints that are currently stored offsite. *Strategic Initiative 4.2, Action Step 3) (Phase One)*
- Completed Phase I of our digitization of all remaining rolls of microfilm containing historical documents (including microfilm currently stored with the Florida Department of State)
- Completed a five-year plan for each division within the department
- Continued to provide full-service assistance to City Council, Boards, Commissions, and Committees
- Continued to provide citizens with a central contact point for inquiries, concerns, and issues
- Continued to provide citizens with a central information center to obtain copies of City records
- Adhered to the City's Strategic Plan by identify opportunities to enhance services, foster exceptional customer service, and diversify revenues.
- The City Clerk's Office consistently receives a 98-100% customer satisfaction rating each year covering all areas within the department. Citizens indicated that the City Clerk's staff is efficient, prompt, courteous, professional, and knowledgeable.
- Received a 100% on our Passport audit from the U.S. Department of State for the second time.

FY 2017-2019 Goals & Priorities

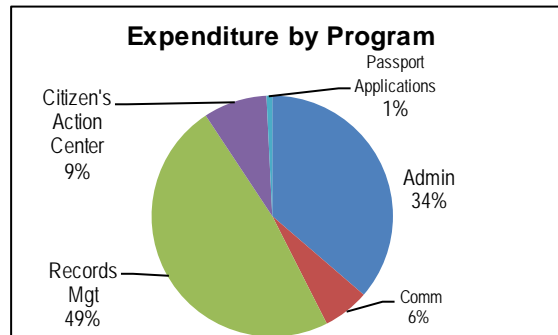
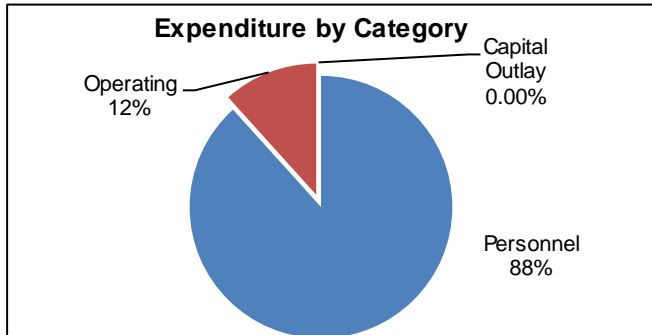
- Convert CAC to 311 Call Center.
- Expand service hours to accommodate citizen needs for passport processing.
- Implement Phase Two of our digitization of all remaining rolls of microfilm containing historical documents (including microfilm currently stored with the Florida Department of State)
- Continue to provide full-service assistance to City Council, Boards, Commissions, and Committees
- Continue to provide citizens with a central contact point for inquiries, concerns, and issues
- Continue to provide citizens with a central information center to obtain copies of City records
- Enhance customer service experience by adding at least one new service in Cape Coral.
- Adhere to the City's Strategic Plan by identify opportunities to enhance services, foster exceptional customer service, and diversify revenues.
- Continue to support the learning and growth of department employees through timely completion of performance evaluations.

**City of Cape Coral, Florida
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Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$ 1,014,644	\$ 1,164,496	\$ 1,164,496	\$ 1,231,036	\$ 1,262,279	\$ 1,300,355
Operating	127,875	142,645	148,645	162,880	177,173	180,565
Capital Outlay	10,035	6,000	-	-	14,600	17,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,152,554	\$ 1,313,141	\$ 1,313,141	\$ 1,393,916	\$ 1,454,052	\$ 1,497,920

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ 367,752	\$ 451,088	\$ 450,309	\$ 506,181	\$ 526,454	\$ 538,716
Communications	69,873	82,917	82,917	86,761	88,341	89,918
Records Management	601,790	644,492	645,271	671,396	704,335	730,334
Citizen's Action Center	98,537	124,631	124,631	118,835	123,490	127,292
Passport Applications	14,602	10,013	10,013	10,743	11,432	11,660
Total	\$ 1,152,554	\$ 1,313,141	\$ 1,313,141	\$ 1,393,916	\$ 1,454,052	\$ 1,497,920



Performance Measures [Strategic Plan Element D]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Revenue	\$141,694	\$107,500	\$133,059	\$133,059	\$134,330	1%
	Expenditures	\$1,152,554	\$1,313,141	\$1,393,916	\$1,454,052	\$1,497,920	5%
Efficiency	% of Budget utilized	95%	100%	100%	100%	100%	100%
Outcome	% Increase/ (Decrease) from prior year	-5%	0%	0%	0%	0%	0%

**City of Cape Coral, Florida
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Perspective: Customer							
Goal: Provide exceptional customer service to internal and external customers							
Objective: Achieve customer satisfaction ratings of at least 95% throughout the department (out of 100%).							
Type	Performance	Actual	Target	Estimate	Estimate	Estimate	Goal
Output	Customer satisfaction rating for record requests - # of Records Requests	6,320	6,841	7,116	7,258		7,300
Efficiency	Avg. RR Daily	26	26	27	28		29
Outcome	% Case Rating above 95% approval.	89%	95%	96%	97%		98%

Perspective: Customer							
Goal: Provide exceptional customer service to internal and external customers							
Objective: Complete 85% of record requests for documents readily available within 48 hours.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Customer satisfaction rating for record requests - # of Records Requests Completed	6,320	6,841	7,116	7,258		7,300
Efficiency	Avg. RR Daily	26	26	27	28		29
Outcome	% of Requests completed within 48 hrs.	89%	86%	87%	88%		89%

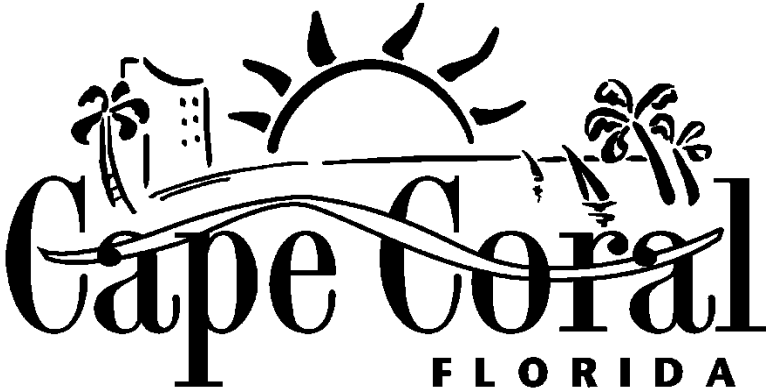
Perspective: Customer							
Goal: Be responsive to customer needs by answering calls in a timely manner							
Objective: Reduce the number of abandoned calls in the Citizen's Action Center by 5%.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of calls answered	23,631	23,500	24,000	24,500		25,000
Efficiency	Avg. number of calls taken each day	95	89	91	93		95
Outcome	Percentage of abandoned calls	1.40%	<2.5%	<2.0%	<1.5%		<1%

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Perspective: Internal							
Goal: Ensure that all digitized records fully meet statutory requirements							
Objective: To ensure that all Quality Control Errors for scanned documents are identified and corrected.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Pages Scanned	509,253	450,000	500,000	550,000		550,000
Efficiency	# of QC Errors	1,049	<4500	<50	<40		<30
Outcome	% Error Rate	0.2%'	<1%	<1%	<1%		<1%
	# of Critical Errors	0	0	0	0		0

Perspective: Learning & Growth							
Goal: To increase employee effectiveness by providing quality training opportunities							
Objective: To provide at least one professional development training for each employee annually.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of employees	17	17	18	18		18
Efficiency	Total trainings attended per employee	0.5	1.0	1	1		1
Outcome	Number of Total employee training sessions	9	18	18	18		18

City of Cape Coral, Florida
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FINANCIAL SERVICES TAB

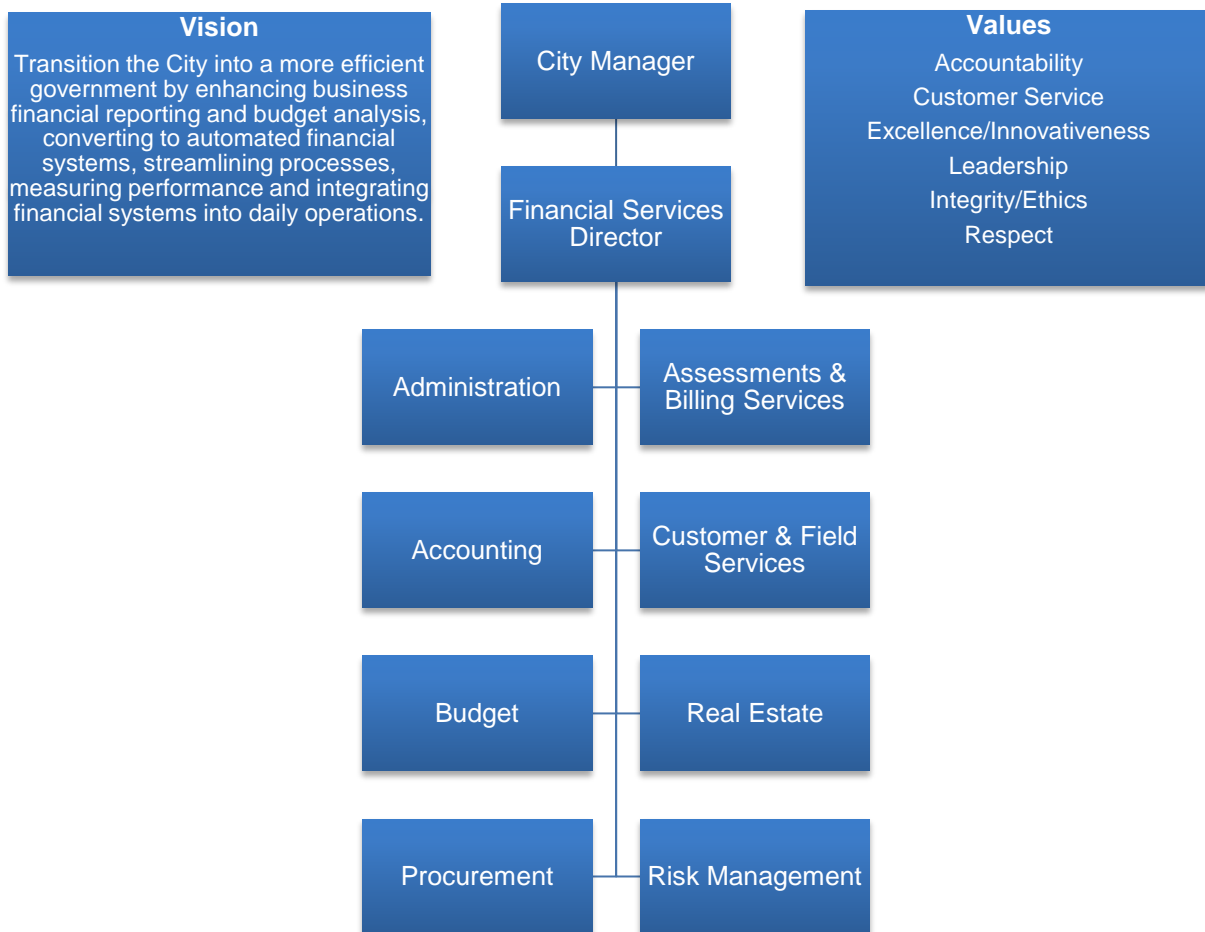
City of Cape Coral, Florida
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Financial Services Department

The Financial Services Department is responsible for the overall financial management of the City to include centralized accounting, financial reporting, budgeting and procurement services. The Department also oversees treasury and debt management, payroll administration, fixed asset reporting, assessments and billing services, customer and field services, real estate and risk management.

Mission

To provide timely, accurate, relevant and accessible financial data, services, analysis and guidance to our customers and to promote confidence in these products as sound foundations for effective management of City resources.



City of Cape Coral, Florida
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Department Functions

The Accounting Division is responsible for preparing financial statements in a manner that accurately processes accounts for all financial transactions and make significant contributions to the increased efficiency and effectiveness of the City, as well as to the growth and enhancement of the profession.

The Debt Treasury Division is responsible for overseeing Debt Management, Bond Ratings, Treasury Operations, and Investments.

The Office of Management & Budget is responsible for the oversight of Budgeting Services. Budgeting Services is responsible for the coordination of all budget activities of city government. Specific responsibilities include the preparation of a proposed three-year rolling budget, full cost allocation plan, and asset improvement program; analyzing the fiscal impact of proposed city ordinances; and providing operational review and assistance to city departments.

Procurement is responsible for providing services to City departments to ensure the procurement of specified goods and services at competitive prices through fair and equitable processes in order to maximize the purchasing value of public funds.

The Office of Risk Management exists to provide a safe and healthy work environment for all employees and to minimize the adverse effects of accidental losses. Risk Management ensures that a comprehensive risk management program is in place that best protects the interests of the City of Cape Coral and its employees.

The Real Estate Division is responsible for establishing and maintaining the City's land inventory with specialized knowledge of land acquisition for the public domain. This work is performed within the scope of established State and City ordinances, policies and procedures involving frequent contact with property owners, appraisers and expert consultants. This division is responsible for all City land acquisitions, leases, disposition of surplus real property, easements and right-of-ways for City roads, parks, utility improvements and other capital projects.

The Customer and Field Services Division is responsible for the creation of new utility customer accounts as well as related field activities for turning on or off of utility service at the customer location. The division also participates daily turn on and turn offs of utility accounts. The field service activities include replacing water meters.

The Assessment and Billing Services Division is responsible for billing of annual assessments for lot mowing, stormwater, solid waste, fire protection services, water, sewer, and irrigation utility assessments. The division is also responsible for the monthly billing of water, sewer, and irrigation accounts and coordinates the billing routes and activities of the outsourced meter reading contractor.

City of Cape Coral, Florida
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FY 2016 Accomplishments

- Issued FY 2015 CAFR by required deadline and submit to the Government Finance Officers Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting on 3/31/2016.
- Awarded the GFOA Distinguished Budget Award for the first time since FY 2007-08.
- Completed hiring of vacant positions in core financial functional areas of accounting, budget, and debt/treasury. Ongoing hiring taking place in the Customer Service and Budget areas.
- Have continued to demonstrate sound financial management through the reviews by rating agencies. Favorable Fitch rating received May 2016.
- Implement electronic workflow for Field Service Reps.
- In the process of implementing electronic workflow for online services for utility customers including new online application process.
- Organized at least two safety trainings per month.
- Periodic financial reporting of budget to actual of major funds was restarted in March 2016.
- Participated in multi-departmental teams for the evaluation of bargaining agreements and compensation matters.
- Awarded contract to replace Active Gov cashiering / point of sale system and began the implementation process.
- Completed review of all City buildings and updated insurance policies.

FY 2017 – 2019 Goals & Priorities

- Submit annual CAFRs to GFOA for Certificate of Achievement for Excellence in Financial Reporting.
- Submit annual operating budget to GFOA for the Distinguished Budget Award.
- Increase training provided to departments on various processes: budget preparation, accounts payable invoice processing, timekeeping, and procurement.
- Update the annual Revenue Manual for the budgeting process.
- Develop the staff to improve internal succession planning to avoid interruption of the work requirements of functional process and related roles.
- Implement electronic signature pads at utility counter – store customer signatures digitally.
- Visit and inspect at least 50% of all City facilities on an annual basis from a safety perspective.
- Automate, to the extent possible, financial reports for periodic monitoring reports as well as the preparation of annual financial statements and state reports.
- Continue to receive favorable ratings from S&P, Fitch and Moody's
- Implement the new cashiering/point of sale/merchant services system to become compliant with PII.
- Continue providing financial services to the Community Redevelopment Agency and Oasis Charter School Authority
- Refinance all available debt to lower interest rates to reduce annual interest costs.
- Develop an annual procurement plan and streamline the procurement process for capital purchases
- Ensure the City's financial policies are adhered to especially for the two months operating reserves.

**City of Cape Coral, Florida
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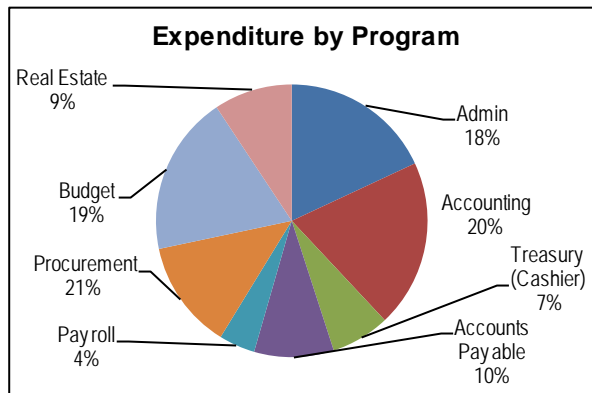
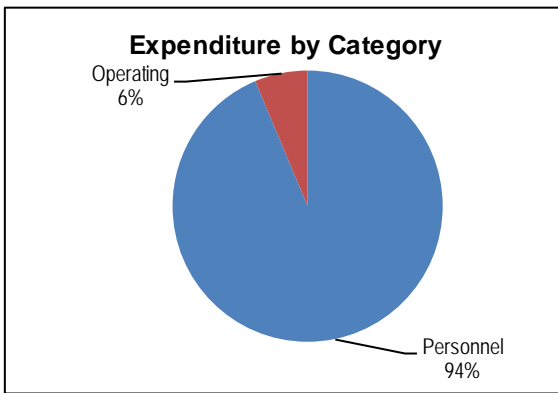
Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$ 2,332,510	\$ 2,878,255	\$ 2,876,055	\$ 3,196,131	\$ 3,282,098	\$ 3,384,823
Operating	135,451	184,548	187,761	216,273	230,372	257,006
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,467,960	\$ 3,062,803	\$ 3,063,816	\$ 3,412,404	\$ 3,512,470	\$ 3,641,829

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration ¹	\$ 419,485	\$ 545,145	\$ 546,158	\$ 617,066	\$ 632,256	\$ 648,914
Accounting	364,550	490,641	488,441	679,372	703,327	739,328
Treasury (Cashier)	225,485	239,652	241,852	238,917	244,025	254,535
Accounts Payable	232,168	261,657	261,657	323,616	334,760	349,589
Payroll	192,733	206,344	206,344	146,695	153,685	158,631
Procurement ²	281,010	374,577	374,577	440,776	453,151	468,154
Budget	465,877	636,572	636,572	647,195	664,158	685,503
Real Estate	286,652	308,215	308,215	318,767	327,108	337,175
Total	\$ 2,467,960	\$ 3,062,803	\$ 3,063,816	\$ 3,412,404	\$ 3,512,470	\$ 3,641,829

¹ The Assistant Financial Services Director, retitled Deputy Financial Services Director, was moved from Accounting to Administration in FY 2015. An Administrative Secretary was moved from Procurement to Administration in FY 2014.

² 2 Contract Specialists added in Procurement - 1 for FY 2015 & 1 for FY 2016.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$2,464,561	\$3,062,803	\$3,412,404	\$3,512,470	\$3,641,829	5%
Efficiency	% of Budget utilized	94%	100%	100%	100%	100%	100%
Outcome	% Increase/ (Decrease) from prior year	7%	6%	0%	0%	0%	0%

Perspective: Customer							
Goal: Acquire and manage real estate for the highest public use and benefit.							
Objective: Acquire interests in Real Property for City Projects (Easements or Fee Simple)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total # of properties acquired for City Projects (includes fee simple & easements)	51	30	30	30	25	250
Efficiency	Minimalize property acquisitions through eminent domain (goal is <30%)	0%	15%	20%	20%	20%	<30%
Service Quality	Percentage of properties closed within contractual timeframe	100%	95%	100%	100%	100%	95%
Outcome	Percentage of contracted properties purchased at or below the appraised value	88%	90%	85%	85%	85%	80%

**City of Cape Coral, Florida
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Perspective: Customer							
Goal: Provide timely, pertinent, and useful financial information and recommendations to stakeholders.							
Objective: Gain efficiencies through training and improving resources.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of formal training hours provided to departments to increase communication of budgeting procedures	did not track	5	10	15	18	20 hours
Efficiency	To decrease # of days from month end for providing the monthly report	14	12	11	10	10	10
Service Quality	Develop and perform a customer satisfaction survey	0	0	1	2	2	2
Outcome	Exceed expectation on customer satisfaction survey	0	Score TBD	Score TBD	Score TBD	Score TBD	Score TBD

Perspective: Customer							
Goal: To provide superior levels off customer service for water/sewer/irrigation customers of the City of Cape Coral.							
Objective: Provide timely, efficient and professional customer service by telephone, in-person, and through all channels.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Field Service Work Orders	48,899	50,000	55,000	60,000	60,000	60,000
Efficiency	Speed-to-Answer (minutes)	5:15	4:30	4:30	4:15	4:00	4:15
Service Quality	% Users rating service as Above Average to Excellent	90%	85%	85%	85%	85%	85%
Outcome	Field Service work orders completed within 1 working day of issue.	90%	80%	80%	80%	85%	80%

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Customer							
Goal: To provide complete and accurate property payoff requests to customers, realtors, title companies within 1 business day, meet service level agreement of 97%							
Objective: Provide completed payoffs within one business day - Meet SLA 97%							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Payoffs received	20,360	19,200	19,200	19,200	22,025	19,200
Efficiency	# Payoffs processed within one business day	19,779	18,624	18,624	18,624	21,364	18,624
Outcome	% SLA Achieved	97%	97%	97%	97%	97%	97%

Perspective: Customer							
Goal: Process tax billed assessment refunds within 60 days of tax roll transmission to the Tax Collector							
Objective: Provide tax billed assessment refunds within 60 days of tax rolls transmission to Tax Collector- Meet SLA 95%							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Refunds processed	116	122	128	135	142	149
Efficiency	# of refunds processed within 60 days	109	116	122	128	135	142
Outcome	% SLA Achieved	93%	96%	95%	95%	95%	95%

Perspective: Customer							
Goal: To provide purchasing services to ensure procurement of specified goods at the best possible combination of price, quality and timeliness consistent with prevailing economic conditions while maintaining fair and equitable processes.							
Objective: To increase the percentage of contracts executed prior to expiration							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Contracts	185	250	250	250	250	250
Efficiency	Average # of contracts managed per Contract Specialist/Buyer	37	50	40	40	40	40
Outcome	% of Contracts executed prior to expiration	N/A	99%	100%	100%	100%	100%
	% of Vendor Protests	3%	0%	0%	0%	0%	0%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

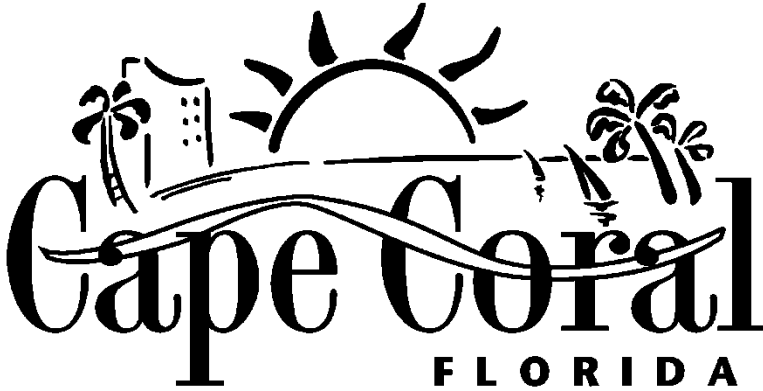
Perspective: Internal							
Goal: To meet service level issuance of purchase orders							
Objective: To achieve an average turnaround time of one week							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Purchase Orders	5,949	5,000	5,000	5,000	5,000	5,000
Efficiency	Procurement Cycle time from the beginning of a process to the time a contract is executed	N/A	4 months	N/A	N/A	N/A	N/A
Outcome	% of Purchase orders processed within one week	98%	100%	100%	100%	100%	100%

Perspective: Internal							
Goal: Oversee the development and implementation of the 3-year rolling annual operating budget and 6-							
Objective: Maintain financial stability by managing the budget according to Best Practices.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Annual Operating Budget	1	1	1	1	1	1
Efficiency	Cost of Budget Services Per Capita	\$1.69	\$2.31	\$2.25	\$2.20	\$2.20	\$2.20
Service Quality	Awarded points for GFOA Distinguished Budget Award (372 max)	N/A	300	310	330	340	350
Outcome	Manage General Fund Current Expense To Revenue Ratio	88%	97%	96%	95%	95%	95%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Perspective: Learning & Growth							
Goal: Achieve a higher level of performance							
Objective: Provide transparency and reliability in financial reporting.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Training hours on reporting software			100	90		80
Efficiency	Increase # of automated reports utilized			5	7		10
Service Quality	Develop and perform a customer satisfaction survey			2	2		2
Outcome	Develop and provide effective analytical summaries for all levels of management and each department.			50%	70%		100% of Dept's

City of Cape Coral, Florida
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HUMAN RESOURCES TAB

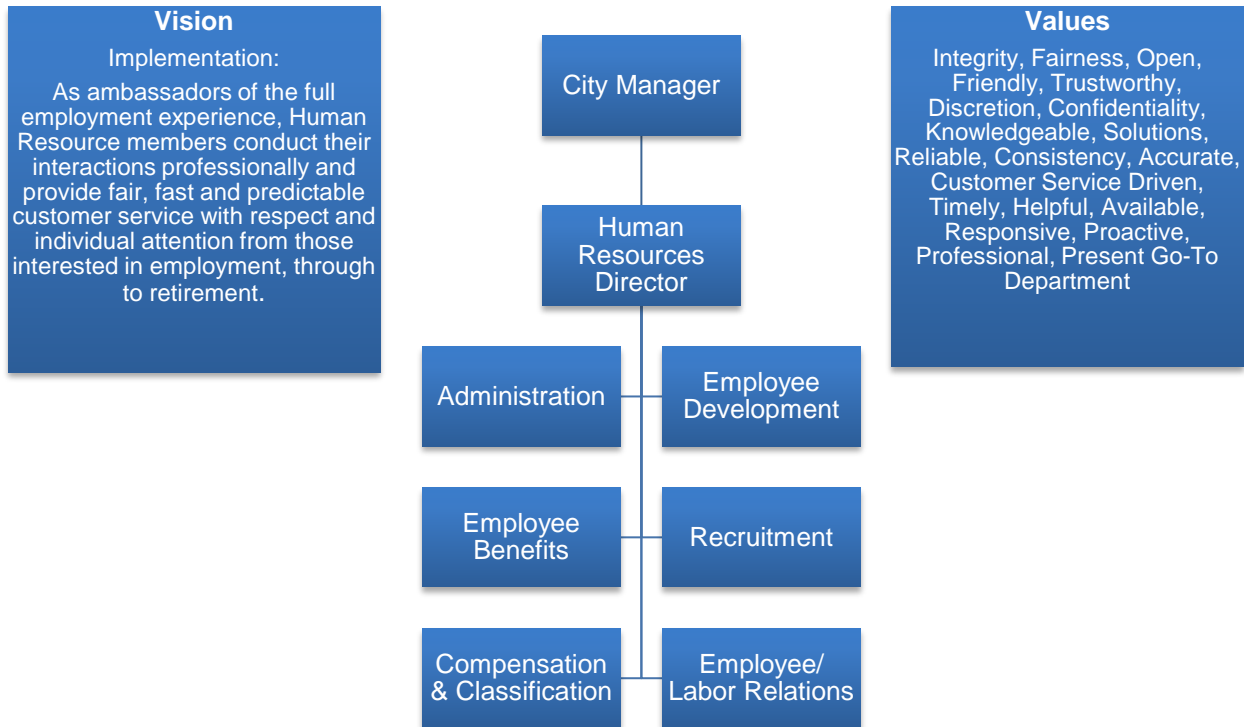
City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Human Resources Department

HR identifies and articulates strategic human resource management solutions, provides skilled advice and counsel, identifies and implements best practices, and recognizes individual and organization success.

Mission

To drive the City of Cape Coral's growth and sustainability through providing total compensation, development and talent strategies, compliance to employment legal matters, and strengthening of working relationships through Interest Based Bargaining and team work with labor representation.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Human Resources and Labor Relations

Recruitment and Development Vision:

Assist to fill positions with the most qualified personnel by identifying workforce needs, ensuring efficient and best practice recruitment and internal processes. Identify and develop workforce talents and strengths to support the success of engaged employees who will drive the City of Cape Coral forward.

Benefits and Compensation Vision:

To attract and retain a top talent base by providing competitive total compensation with strategic benefits, wellness and compensation packages that support the City's employees throughout their employment and retirement experiences.

Employee and Labor Relations Vision:

Ensure a fair and equitable employment experience while developing cooperation and communication between employees and management.

Overall Compliance:

Provide all services, support, and record keeping within regulatory compliance, City policies, industry standards and best practices.

FY 2016 Accomplishments

Development

- Learning Management System RFP: searched, purchased, installed
- Engagement Survey completed – all employees
- Learning & Development Division revitalized, implemented skill training, and Leadership training needs analysis

Benefits

- Self-funded Plan smoothly and successfully implemented effective 1-1-16
- Wellness programs increased in participation and robust

Process Efficiency

- AR's rewritten and readdressed
- Ordinance revised

Compensation

- Compensation and Classification in all units bargained, implemented
 - ✓ Supports City Strategy and budget.
- Segal Waters implemented
- 75th percentile to market pay philosophy adopted for Managerial/Confidential staff
- Competitive range placement to market for all bargaining groups continued
- Pay parity implemented for both Managerial/Confidential staff and bargaining units
- Review and update of all Human Resources Administrative Regulations continued, biannual review initiated for all Human Resources Administrative Regulations

Labor Relations

- 5 contracts closed (4 General, 1 Fire), 2 re-openers (PD) closed
- Pay bargained to implementation
- Continued revitalization and implementation of the performance evaluation process

Talent Acquisition

Days to fill maintained, AR 29, background check and safety sensitive researched, enhanced, implemented

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

FY 2017-2019 Goals and Priorities

- Talent Acquisition - Application Software Upgrade or Transition to Newer Program
- Learning Management Software: city wide training and implementation
- Electronic Performance Reviews implemented through Talent Management System purchased in FY16.
- Continuation of Benefits Self-Insured program monitored
- Pay parity continued in accordance to implementation and planning
- Competitive range placement to market continued for all employee groups
- Continue Benefit package reviews throughout the City
- Continue succession and workforce planning
- Labor Relations:
 - ✓ Police negotiations contract expires 9/30/2016
 - ✓ Continue any possible contract openings and implementation of FY16 bargained changes
 - ✓ Administrative Regulation reviews/rewrites. Complete any remaining of 32 reviewed FY15-FY16
- Anticipated completion of Police collective bargaining agreements (2) – negotiable as to duration
- Integration of performance evaluation process with learning management system
- Electronic routing of status change notice
- Fire and General contracts in negotiation for FY18

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

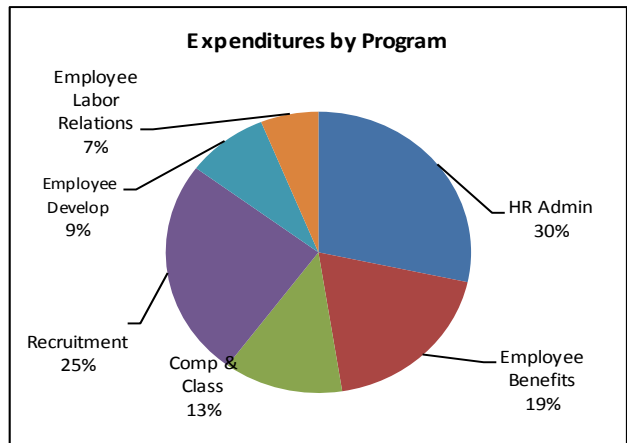
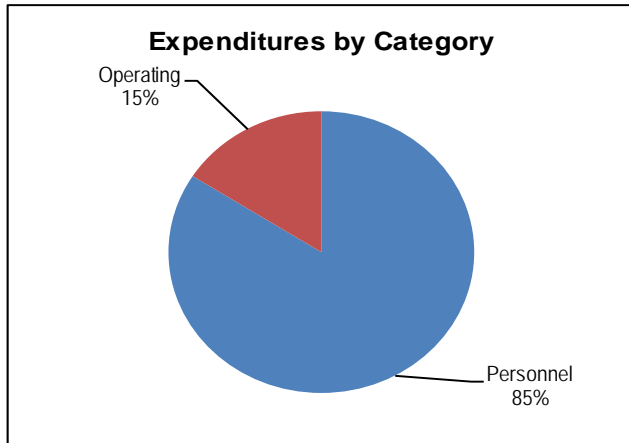
Operating Budget

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 1,073,062	\$ 1,199,772	\$ 1,199,772	\$ 1,310,359	\$ 1,344,613	\$ 1,380,668
Operating ²	255,243	204,892	218,472	248,223	250,868	251,175
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	<u>\$ 1,328,305</u>	<u>\$ 1,404,664</u>	<u>\$ 1,418,244</u>	<u>\$ 1,558,582</u>	<u>\$ 1,595,481</u>	<u>\$ 1,631,843</u>

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
HR Administration	451,360	418,844	419,128	442,697	456,160	464,836
Employee Benefits	271,565	297,942	297,942	297,739	305,408	313,902
Comp & Classification	221,415	187,619	187,929	196,935	201,860	207,041
Recruitment	274,592	287,794	287,563	390,751	396,403	405,204
Employee Development	21,806	120,189	133,206	135,026	137,607	140,018
Employee/Labor Relations	87,567	92,276	92,476	95,434	98,043	100,842
Total	<u>\$ 1,328,305</u>	<u>\$ 1,404,664</u>	<u>\$ 1,418,244</u>	<u>\$ 1,558,582</u>	<u>\$ 1,595,481</u>	<u>\$ 1,631,843</u>

¹ A Compensation Generalist I was eliminated and a Training & Development Specialist was added in FY 2015.

² Increases in Operating expenditures in FY 2015 include funds to restart an in-house training program as well as support from outside firm for classification/compensation activities.



**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element D]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$1,328,305	\$1,404,664	\$1,558,582	\$1,595,481	\$1,631,843	5%
Efficiency	% of Budget utilized	100%	100%	100%	100%	100%	100%
Outcome	% Increase/ (Decrease) from prior year	-3%	5%	0%	0%	0%	0%

Perspective: Customer							
Goal: Business needs are met for filling Full Time positions							
Objective: Fill positions in a timely manner							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Manager assessment period	23	21	21	21		21
	H/R evaluation time period	16	22	22	22		22
Efficiency	Days to fill recruiting	33	<60	<60	<60		<60
Service Quality	# of Qualified applicants referred to mgr	9,017	> or = 4	> or = 4	> or = 4		> or = 4
Outcome	% of positions filled at or under target	100%	80%	80%	80%		80%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

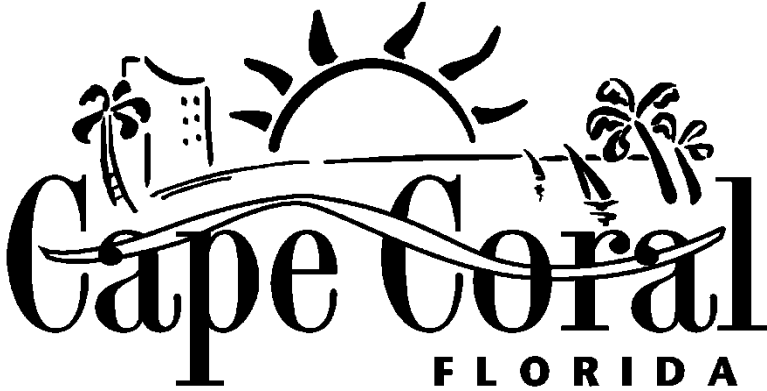
Perspective: Internal							
Goal: Implement tracking for retention of employees.							
Objective: Track voluntary and involuntary terminations where DOH is pre 10/01/2003							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Voluntary terminations	27	N/A	TBD	TBD		TBD
	# of Involuntary terminations	1	N/A	TBD	TBD		TBD
Efficiency	Turnover rate for voluntary terminations	TBD	TBD	TBD	TBD		TBD
	Turnover rate for involuntary terminations	TBD	TBD	TBD	TBD		TBD
Service Quality	Develop a qualitative analysis to track reasons for departure. % Complete	20%	100%	100%	100%		100%
Outcome	Determine acceptable % of voluntary departures for Cape Coral	TBD	TBD	TBD	TBD		TBD

Perspective: Internal							
Goal: Implement tracking for retention of employees.							
Objective: Track voluntary and involuntary terminations where DOH is post 10/01/2003							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Voluntary terminations	43	N/A	TBD	TBD		TBD
	# of Involuntary terminations	9	N/A	TBD	TBD		TBD
Efficiency	Turnover rate for voluntary terminations	TBD	TBD	TBD	TBD		TBD
	Turnover rate for involuntary terminations	TBD	TBD	TBD	TBD		TBD
Service Quality	Develop a qualitative analysis to track reasons for departure. % Complete	20%	100%	100%	100%		100%
Outcome	Determine acceptable % of voluntary departures for Cape Coral	TBD	TBD	TBD	TBD		TBD

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100%	100%	100%	100%	100%	100%
Efficiency	% of Timely completions	100%	100%	100%	100%	100%	100%
Outcome *	% Complete	100%	100%	100%	100%	100%	100%
* Percent complete by fiscal year end							

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



COMMUNITY DEVELOPMENT TAB

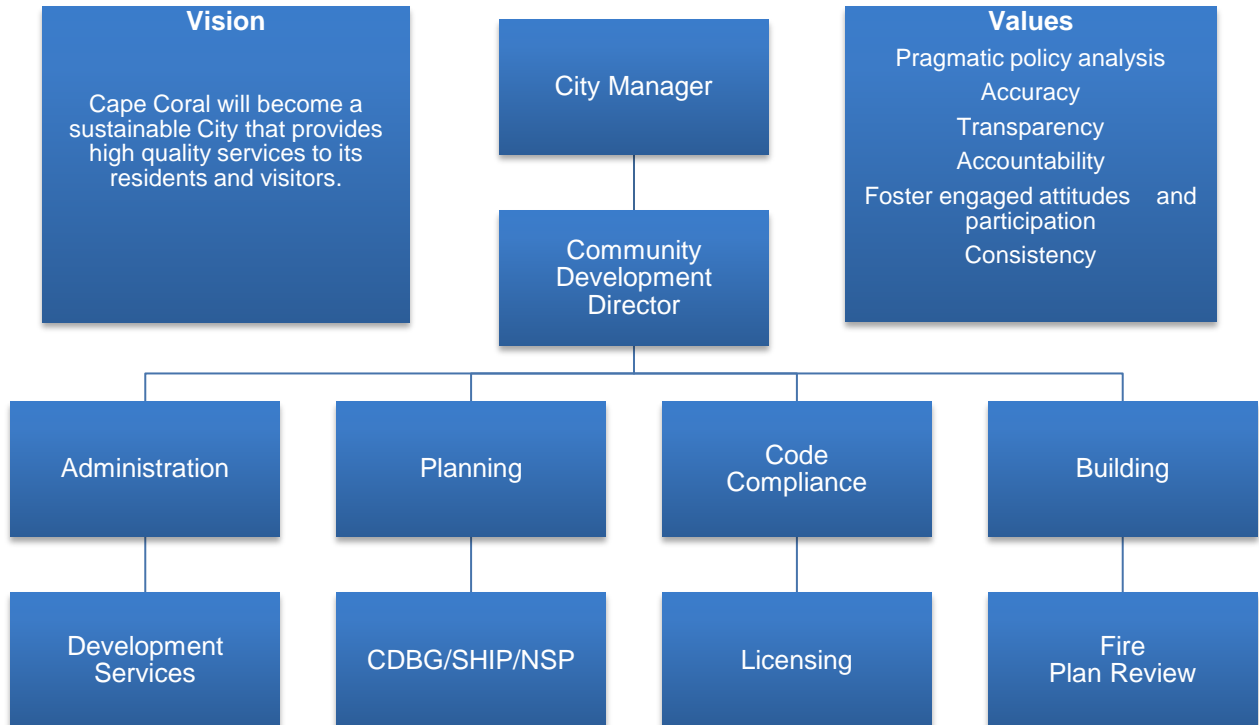
City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department of Community Development

The Community Development Department provides a comprehensive range of services to the public and the development community including, but not limited to, review of development proposals; building permits; changes to the City's Comprehensive Plan and redevelopment plans; and compliance with City ordinances. Staff support is provided to the City Council, the Planning and Zoning Commission, the Community Redevelopment Agency, the Construction Regulation Board, and other advisory boards, and City departments.

Mission

The mission of the Department of Community Development is to provide courteous, consistent, dependable and trustworthy public service pertaining to the various functions of the Department in an effort to foster positive, orderly development and redevelopment of the City's land assets.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Planning Division: Prepares, monitors, and implements the City's Comprehensive Plan, which includes compliance review, annual amendments, and revisions. Administration of the City's Land Use and Development Regulations by reviewing development applications and conducting field inspections. Oversees the federal Community Development Block Grant and state's local housing assistance programs. Serves as technical support staff for the Community Redevelopment Agency and the Local Planning Agency. Implements special projects and studies as directed by the City Manager.

Building Division: Provides construction enforcement through review and approval of construction plans; issuance of building permits; field inspections; and issuance of certificates of occupancy. Codes enforced include the Florida Building Code; the national electric and gas codes; and the Americans with Disabilities Act. Offers special services to non-residential development through the customer advocate program and electronic permitting.

Code Compliance Division: Enforcement of local, state, and federal codes, ordinances, regulations and statutes to protect the quality of life, property values, and health, safety, and welfare of the city's residents and visitors. This includes nuisances; sub-standard living conditions; contractor licenses; unlicensed worker enforcement; property maintenance; liens and foreclosures; illegal parking of vehicles; storage facilities; and signs. Serve as staff for the Special Magistrate, who hears code compliance cases, and the Construction Regulation Board.

Development Services Section: Reviews development permit applications for site development and improvement plans; landscape plans; land clearing; parking lots; demolitions of buildings; dredging; storm drains; and subdivision plats. Conducts engineering and landscape inspections and coordinates closely with the Public Works and Utilities Departments.

FY 2016 Accomplishments

- Continuous update and improvement process for Development Services web page.
- Updated applications and permit guidelines to reflect online submittal options.
- All applications for miscellaneous site development permits now have the option for eTRAKiT online submittal.
- Approximately 35% of all miscellaneous site development permits have been submitted and reviewed electronically.
- Changed response areas for Code Officers to better distribute manpower.
- Assigned a Code Officer to review commercial landscaping to increase City beautification and ensure compliance with development orders.
- Developed weekly statistics review of code activity to ensure efficiency.
- Increased training for Code Officers to ensure proper preparation.
- Maintained participation in the 20th Judicial "Task Force for Unlicensed Contractors" as a cohesive unit for southwest Florida to address the continuing effects of unlicensed contractor activity.
- Collected over \$124,632.00 in liens from October 1, 2015 to February 29, 2016 that resulted in recording 89 release of liens.
- Continued to support special projects including: Bimini Basin Redevelopment, Seven Islands/Northwest Vision Plan, Land Use and Development Regulation Rewrite, Parks and Recreation Master Plan, Species Management, and Hearing Examiner.
- Completed the bi-annual update of the Build-Out Analysis planning document.

City of Cape Coral, Florida
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- Transmitted a large scale future land use map amendment of 4,010 acres from the Urban Service Reserve Area to the Urban Service Transition Area to facilitate the North 1 and North 2 Utility Expansion Program.
- Completed Comprehensive Plan Text Amendments to be consistent with state law as outlined in the Evaluation and Appraisal Report notification letter.
- Completed two amendments to the City's Land Use and Development Regulations to improve the aesthetics of commercial development within the City.
- Continued implementation and coordination of the Utility Expansion Grant program to assist low income households connect their homes to City utilities in the SW6 and SW7 expansion areas with Community Development Block Grant and State Housing Initiative Partnership Program funds. Fifty low income households have applied and been approved for this program.
- The Building Division exceeded 41% of available permits online with 90% of all permit types available online applied for electronically by the end of 2016.
- The Building Division continues to be active in all industry partnerships, providing support and technical services.
- The Building Division participates in a new stakeholders group meeting with industry partners to improve service levels.
- Internal communication was enhanced by increasing the frequency of meetings with Department Director, Division Managers, Supervisors, and within sections.
- Completed the cost allocation study, as recommended in the Zucker report, to assure all Departments are receiving funds that cover their costs in reviewing development applications. Engagement letter being developed with assistance from the City Auditor.

FY 2017 – FY 2019 Goals & Priorities

Administration

- Complete the LUDR rewrite.

Building Division

- Permitting: Continue to complete our online permitting with a goal of 30% of all permits applied for online.
 - With more online permits, maintain an average wait time for counter applicants of 10 minutes.
- Plan Review: All reviewed miscellaneous permits processed in four days or less.
 - Residential: New construction and addition remodels completed in 8 days or less.
 - Commercial: All commercial permits through the completed review in 8 days or less.
- Inspections: Have 95% of all inspections completed on schedule.
 - Continued Education & Training to insure consistency with inspection results.
 - Maintain 12 to 15 inspections per day per inspector to minimize errors and maintain efficiency.
- Industry Partnership:
Continue to maintain an active partnership with the CCCIA along with the Chamber of Commerce, the Cape Coral Realtors Association, and local business leaders.

Code Compliance Division

- Continue efforts to gain compliance and collect liens on outstanding cases through our amnesty and lien reduction programs.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

- Continue the Foreclosure Registration Program as an industry leader for effectiveness.
- Continue high rates of proactive enforcement efforts (above 50%) to aggressively address blight and health and safety violations.
- Maintain and analyze statistics to ensure efficient and effective operations.
- Increase the number of organized “code sweep” activities citywide by focusing on specific areas and specific issues.
- Advance the voluntary rental registration program by partnering with realtors, property managers, and property owners.
- Continue our community outreach programs through community presentations, participation in community events, and educational opportunities.
- Continue to monitor foreclosure properties and assess alternatives for compliance.
- Develop new relationships and continue speaking engagements with state associations, realtor associations, construction associations, community groups, and neighborhood associations.
- Enhance our training program for all staff through increased participation in state and local association training and educational events.
- Continue to increase volunteer program.
- Continue and increase the frequency of “Sting Operations” with the “Task Force for Unlicensed Contractors” and Cape Coral Police to address the continuing effects of unlicensed contractor activity.
- Continue our involvement and participation in the Florida Association of Code Enforcement (FACE), the Southwest Association of Code Enforcement (SWACE), Keep Lee County Beautiful, Inc., Contractor Licensing Officials Association of Florida (CLOAF), and training entities.

Development Services

- Continue to assist Utilities Department with the development of new utility standards for commercial and residential development.
- Continue to assist Public Works Department on updates to the Engineering Design Standards.
- Assist with LUDR update, as applicable, to commercial and residential development projects.
- In conjunction with the LUDR update, clarify/establish plat review approval process for staff and applicants.
- Continuous update and improvement process for Development Services web page.
- Continuous update and improvement process for Development Services online development applications and permits.
- Clarify the City website link for “I Want To”/“Apply For” as it relates to the Development Services Group permit applications.
- Develop an online calendar for available Advisory Meeting time slots.

Planning Division

- Amend the Land Use and Development Regulations (LUDR) to be consistent, as needed, with updates and changes in the Comprehensive Plan.
- In conjunction with the Community Rating Service (CRS) verification visit, continue to work and coordinate with other departments to maintain the city’s CRS classification of “Class 5” in order to provide financial benefit to flood insurance rate payers within the City of Cape Coral.
- Continue to support City Council/Mayor for special projects, such as community planning, land acquisition planning, Bimini Basin, public/private partnerships and the Seven Islands master planning.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

- Continue to provide support for the Community Redevelopment Area Board and Advisory Board on City planning functions.
- Monitor risk management mapping related to the Federal Emergency Management Agency's effort to update the flood insurance rate maps (FIRM) so City interests are effectively represented.
- Continue to provide assistance to the Economic Development Office for City planning topics and customer service improvements.
- Continue to improve level of service (LOS) for customers, including establishing completion targets for all public hearing applications.
- Continue to add more public hearing applications and permits to "online permitting" to provide more methods of convenience to the public and development community.
- Continue speaking engagements with realtor associations, developers, community groups, and neighborhood associations.
- Continue to provide environment assistance by reviewing development applications, coordination with State and Federal permitting agencies, and offering training programs, as needed, to the local development community on listed species within Cape Coral.
- Continue implementation and monitoring of the City-wide Incidental Take Permit and Habitat Conservation Plan for the Florida scrub jay.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

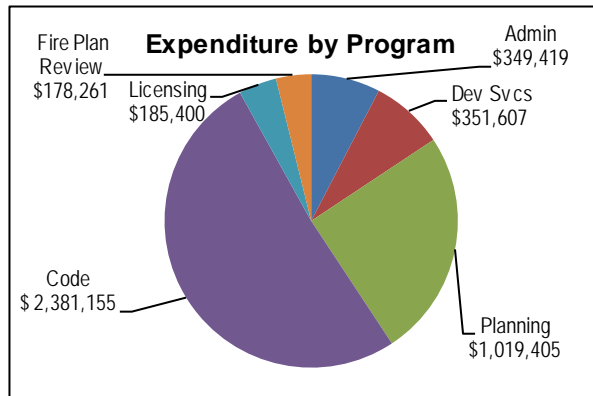
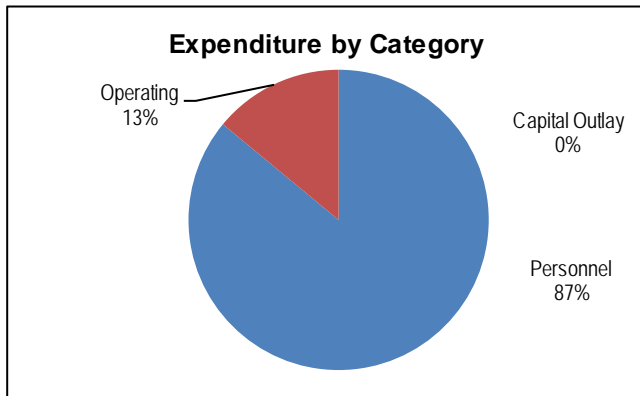
Operating Budget

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 3,326,760	\$ 3,878,668	\$ 3,879,668	\$ 3,950,059	\$ 4,087,859	\$ 4,250,050
Operating ²	303,671	578,079	584,341	643,504	575,893	587,389
Capital Outlay	-	8,500	6,527	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,630,431	\$ 4,465,247	\$ 4,470,536	\$ 4,593,563	\$ 4,663,752	\$ 4,837,439

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ 255,287	\$ 349,419	\$ 349,919	\$ 350,665	\$ 356,111	\$ 365,464
Development Services ³	281,659	351,607	351,607	369,613	379,363	390,818
Planning	756,847	1,019,405	1,024,194	1,150,397	1,136,037	1,207,193
Code Compliance	2,067,190	2,381,155	2,379,055	2,352,087	2,411,869	2,481,767
Licensing	166,245	185,400	187,500	193,061	197,980	204,211
Fire Plan Review ⁴	103,203	178,261	178,261	177,740	182,392	187,986
Total	\$ 3,630,431	\$ 4,465,247	\$ 4,470,536	\$ 4,593,563	\$ 4,663,752	\$ 4,837,439

- ¹ Funding for the Community Development Director is included beginning with the FY 2014 budget.
- ² A Special Magistrate/Hearing Examiner for development issues has been added based on Zucker recommendations.
- ³ Development Services moved back to Community Development from Public Works Transportation Division mid FY 2014. The Horticulturist moved from Code Compliance to Development Services in FY 2014. An Engineering Inspector was added in FY 2015.
- ⁴ Fire Plan Review moved to Community Development in mid FY 2015.

Other related funds can be found under the Special Revenue section: Building, Community Development Block Grant (CDBG), Local Housing Assistance (SHIP), CDBG Revolving Loan Fund and HUD Neighborhood Stabilization.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Performance Measures [Strategic Plan Element A]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Revenue (General Fund)	\$1,676,906	\$1,656,250	\$2,187,727	\$2,184,091	\$2,206,937	1%
	Expenditures (General Fund)	\$3,630,410	\$4,470,536	\$4,593,563	\$4,663,752	\$4,837,439	5%
Efficiency	% of Budget utilized	100%	100%	100%	100%	100%	100%
Outcome	% Increase/ (Decrease) from prior year	0%	0%	0%	0%	0%	0%

Perspective: Customer							
Goal: To increase the # of construction site inspections for unlicensed contractors.							
Objective: Identify and cite construction workers operating without a license.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Unlicensed contractor cases	1,149	500	1,000	1,000	275	3,000
Efficiency	# of Complaints handled per licensing investigator	1,149	1,000	500	500	600	1,500
Outcome	# of Unlicensed contractors identified/cited	39	35	30	25	25	90

Perspective: Internal							
Goal: To Increase community partnerships and volunteer program within the Code Compliance Division.							
Objective: To recruit and utilize volunteers within the Code Compliance Division.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Community meetings attended	5	6	8	10	8	24
Efficiency	# of Volunteers recruited	7	18	3	4	19	9
Outcome	# of Volunteer hours utilized	398	2,000	300	400	1,600	900

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Internal							
Goal: To process subrecipient invoices in a timely manner.							
Objective: To process invoices for subrecipients within 14 days or less.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Invoices received from subrecipients	167	145	88	88	100	274
Efficiency	Total # of invoices processed	167	145	88	88	100	274
Outcome	% of Invoices processed within 14 days or less	90%	90%	90%	90%	90%	90%

Perspective: Internal							
Goal: Ensure program compliance and timely processing of grants revenue funds for CDBG/SHIP/NSP							
Objective: To ensure the grant revenue is properly processed/budgeted throughout the fiscal year.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# of Revenue transactions received	24	10	10	10	10	32
Efficiency	# of Revenue transactions processed	24	10	10	10	10	32
Outcome	% of Revenue transactions processed within 7 days	100%	100%	100%	100%	100%	100%

POLICE TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Police Department

The Police Department is responsible for the maintenance of law and order, protection to persons and property, prevention and suppression of crime, investigations and apprehension of persons suspected of crimes, direction and control of traffic, traffic accident investigation, enforcement of all state and municipal criminal laws, and the safety and security of citizens at special events and public gatherings. The department is organized into five bureaus: Patrol, Investigative Services, Special Operations, Communications and Logistical Support, and Professional Standards.

Mission

The Mission of the Cape Coral Police Department is to ensure the safety and well-being of our community through a partnership with our citizens.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Functions

Patrol Bureau: The Patrol Bureau is responsible for day-to-day police functions, including crime suppression and detection; enforcement of criminal laws, traffic laws, and City ordinances; investigation of traffic accidents; initial crime reporting; and response to other calls for service.

Investigative Services Bureau: The Investigative Services Bureau is responsible for follow-up investigation of reported crimes, initiating investigations of criminal activity, apprehension of criminal suspects, gathering and processing forensic evidence, preparation of case reports for the State Attorney's Office, conducting on-scene investigations, gathering criminal intelligence information, crime analysis, forensic section, and juvenile liaison.

Special Operations Bureau: The Special Operations Bureau is responsible for providing traffic enforcement and safety, marine enforcement and safety, special tactical operations (SWAT), K-9 operations, Dive Team, Aviation Unit, Police Explorers, Police Volunteer Unit, and School Crossing Guards.

Communication & Logistical Support Bureau: The Communications and Logistical Support Bureau is responsible for all 911 and non-emergency calls, radio communications, records management, uniform crime reporting, maintaining and issuing equipment, and court services.

Professional Standards Bureau: The Professional Standards Bureau is responsible for personnel administration, training, internal affairs, information systems, payroll, and accreditation.

FY2016 Department Accomplishments

- Maintained the second safest City in Florida with a population over 150,000
- Decreased violent crimes by 16%, and property crimes by 4%
- Continued Body-Worn Camera Program by procuring an additional (60) cameras
- Increased Traffic Enforcement Unit by adding three Traffic Enforcement Officers
- Increased personnel training hours by 28%, while saving approximately \$68,000 in costs
- Implemented succession planning rotational policy for personnel growth and development
- Increased social media and community engagement programs

FY2017 - FY2019 Department Goals & Priorities

- Become the safest city in Florida with a population over 150,000
- Ensure the safe movement of people and vehicles by reducing the number of serious injury/fatal traffic crashes
- Reduce emergency response times by patrol officers
- Increase case clearance rates for property and violent crimes
- Increase efficiencies in the receipt and dispatch of emergency calls for service
- Develop and implement youth services programs
- Maintain compliance with all applicable accreditation standards through the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and the State of Florida Commission for Florida Accreditation (CFA)
- Completion of (Phase 1) of the planned public safety training facility
- Full deployment (approximately 180 units) of Body-Worn Cameras
- Order and equip all police vehicles to have more efficient and reliable equipment

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

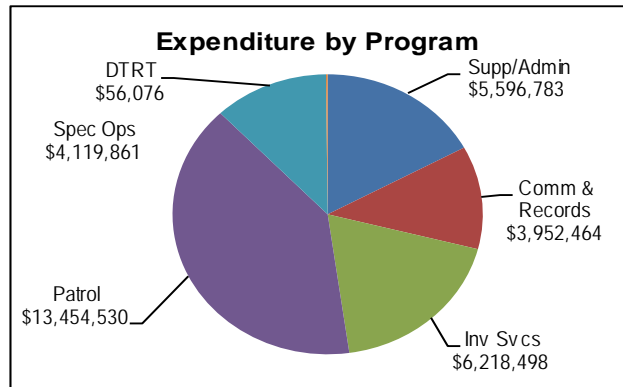
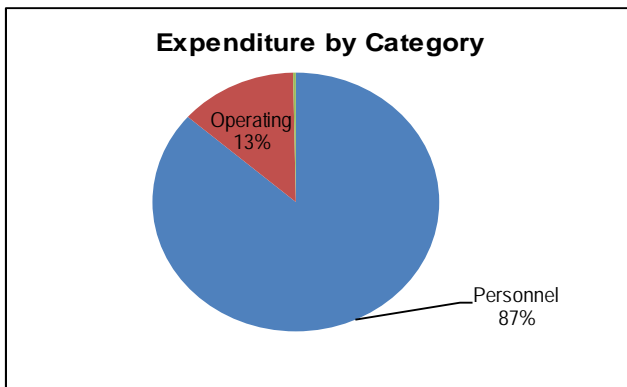
Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 27,602,396	\$ 28,938,582	\$ 29,175,722	\$ 29,414,654	\$ 30,236,239	\$ 31,208,150
Operating	4,120,276	4,276,130	4,318,364	4,513,970	4,574,313	4,704,943
Capital Outlay	274,983	183,500	354,470	105,000	98,000	607,400
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 31,997,655	\$ 33,398,212	\$ 33,848,556	\$ 34,033,624	\$ 34,908,552	\$ 36,520,493

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Police Support Administration	\$ 5,006,918	\$ 5,596,783	\$ 5,614,233	\$ 5,819,160	\$ 6,074,933	\$ 6,313,089
Communication & Records	3,498,010	3,952,464	3,952,464	4,052,517	4,186,321	4,321,847
Investigative Services Bureau	6,002,205	6,218,498	6,218,498	6,384,655	6,559,468	6,788,011
Patrol Bureau	13,526,966	13,454,530	13,479,079	13,640,476	13,893,486	14,402,540
Police Special Operations	3,614,638	4,119,861	4,134,985	4,078,286	4,134,277	4,632,891
Do The Right Thing	54,446	56,076	56,076	58,530	60,067	62,115
2015-JAGC-2414	43,333	-	-	-	-	-
2014-DJ-BX-0113	18,728	-	-	-	-	-
2014-DJ-BX-0113	-	-	81,081	-	-	-
SaDIP 2014	28,001	-	-	-	-	-
DOT-High Visibility Bicycle Fd	40,212	-	-	-	-	-
HVE Ped/Bike 2015-16	-	-	20,013	-	-	-
FDOT Impaired Driving	40,644	-	-	-	-	-
FDOT Impaired DE 2015-17	-	-	25,000	-	-	-
WCIND15-16 Cont L436	-	-	169,391	-	-	-
VOCA 2014-15	110,075	-	-	-	-	-
VOCA 2015-16	-	-	97,736	-	-	-
Total	\$ 31,997,655	\$ 33,398,212	\$ 33,848,556	\$ 34,033,624	\$ 34,908,552	\$ 36,520,493

¹ In FY 2012, the Park Ranger program was transferred from Parks & Rec to include 2 full time rangers but were moved back to Parks & Rec mid year FY 2014. In FY 2016, 1 Officer is being added to Patrol and 1 Lieutenant and 3 Traffic Officers are being added to Special Operations. In FY 2017, 2 Officers and 1 Lieutenant are being added to Patrol. In FY 2018, a Deputy Chief is being added.

Other related funds can be found under the Special Revenue section: Alarm Fee, Do the Right Thing, Police Protection Impact Fee, Police Confiscation State/Federal.



**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Element E]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets (General Fund excluding grants).							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Revenue	\$949,442	\$384,500	\$388,000	\$388,000	388,000	1%
	Expenditures	\$31,703,183	\$33,455,335	\$35,259,811	\$36,979,769	37,904,263	5%
Efficiency	% of Budget utilized	99%	100%	100%	100%	100%	100%
Outcome	(Decrease) from prior year	0.4%	0%	0%	0%	0%	0%

Perspective: Customer							
Goal: To enhance community partnerships.							
Objective: To increase social media and community oriented programs by five percent.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total number of hours spent on social media interaction	720	720	1,157	1,215	1276	5%
	Total number of community oriented programs	76	23.1	25.4	26.6	27.9	5%
Efficiency	Number of hours per day spent engaging social media audience	3 hrs	3 hrs	3 hrs	3 hrs	3 hrs	3 hrs
Outcome	Total number of engaged social media participants	21,126	15,534	12,155	12,762	13,400	5%

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Customer							
Goal: To increase the security and safety of our citizens through a rapid response to emergency calls for service							
Objective: To reduce patrol officer emergency response times by five percent initially, then maintain/re-evaluate.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Priority one citizen's requests for service	1894	1894	1,902	1,940	1979	2% yearly
Efficiency	Number of priority one calls per district:						
	South	711	711	725	739	754	2%
	Central	633	633	645	658	671	2%
	North	567	567	532	542	553	2%
	Minimum staffing requirements (per district)	5	5	5	5	5	5
Outcome	Average response time for priority one calls measured from time of dispatch to arrival	4:27	4:05	4:05	4:05	4:05	Maintain/ Re-evaluate

Perspective: Customer							
Goal: To reduce crime and victimization through the continued utilization of the Community Oriented Policing							
Objective: To assist in obtaining an average UCR index of 2175.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Citizen's requests for service	93,596	93,596	93,696	94,633	95,579	1% yearly
	Self-initiated incidents	73,150	73,150	92,175	93,097	94,028	1% yearly
Efficiency	Number of COPSTAR and Focus meetings annually	48	48	36	36	36	36
	Number of problem solving initiatives by District Captains	24	24	12	12	12	12
Outcome	UCR Index Rate	2142	2175	2,175	2,175	2175	Maintain

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

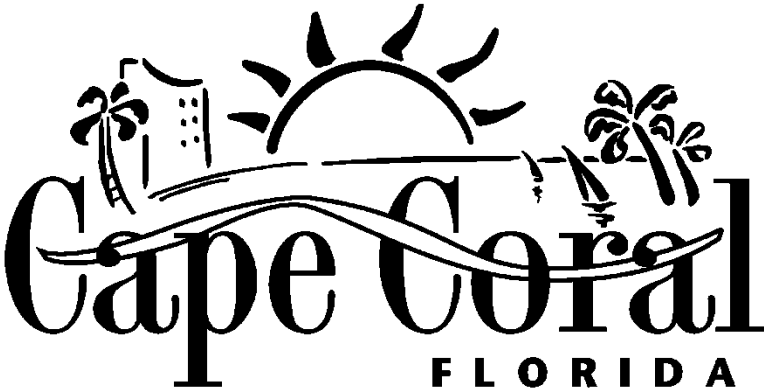
Perspective: Customer							
Goal: Ensure the safe movement of people and vehicles.							
Objective: To reduce the number of serious injury/fatal traffic crashes in the City by ten percent initially then maintain/re-evaluate.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of Uniform Traffic Citations issued by Special Operations Personnel	2,966	2,966	3,136	3,199	3,263	2% yearly
	Number of Uniform Traffic Citations issued overall	8,765	8,765	9,311	9,497	9,687	2% yearly
	Number of Selective Enforcement Initiatives by Special Operations Personnel	2,420	2,420	3,077	3,139	3,202	2% yearly
Efficiency	Time Committed to Selective Traffic Initiatives (Hours)	1,648	297	303	309	315	2% yearly
Outcome	Overall number of serious injury/fatal traffic crashes	50	32.4	32.4	32.4	32.4	10% initially then maintain/re-evaluate

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Perspective: Internal							
Goal: To increase the security and safety of our citizens through the rapid receipt and dispatch of Police, Fire and Rescue emergency calls.							
Objective: To answer 90 percent of 911 emergency calls within 10 seconds and dispatch all emergency calls							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Calls received on non-emergency lines	206,635	208,701	210,788	212,895	215,024	1%
	Calls received on emergency lines	68,843	69,531	70,226	70,928	71,637	1%
	Incidents handled	196,125	198,086	202,067	204,087	206,128	1%
Efficiency	Number of calls per call taker	22,678	20,586	21,204	21,840	22,495	3%
	Number of calls dispatched per TC	9,537	4,507	4,642	4,781	4,924	3%
Outcome	Percentage of 911 calls answered within 10 seconds	86%	90%	95%	95%	95%	Maintain
	Percentage of emergency calls dispatched within 2 minutes	49%	95%	95%	95%	95%	Maintain

Perspective: Learning & Growth							
Goal: To increase employee development through current and future training needs.							
Objective: To increase personnel training hours by five percent initially, then maintain/re-evaluate.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total hours of internal training	15,269	12,470	12,470	12,470	12,470	Initially 5% then maintain/re-evaluate
	Total hours of external training	11,441	11,317	11,317	11,317	11,317	Initially 5% then maintain/re-evaluate
Efficiency	Average amount of training hours per officer	125.16	109	109	109	109	Initially 5% then maintain/re-evaluate
Outcome	Number of total training hours	26,709	23,787	23,787	23,787	23,787	Initially 5% then maintain/re-evaluate

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



FIRE TAB

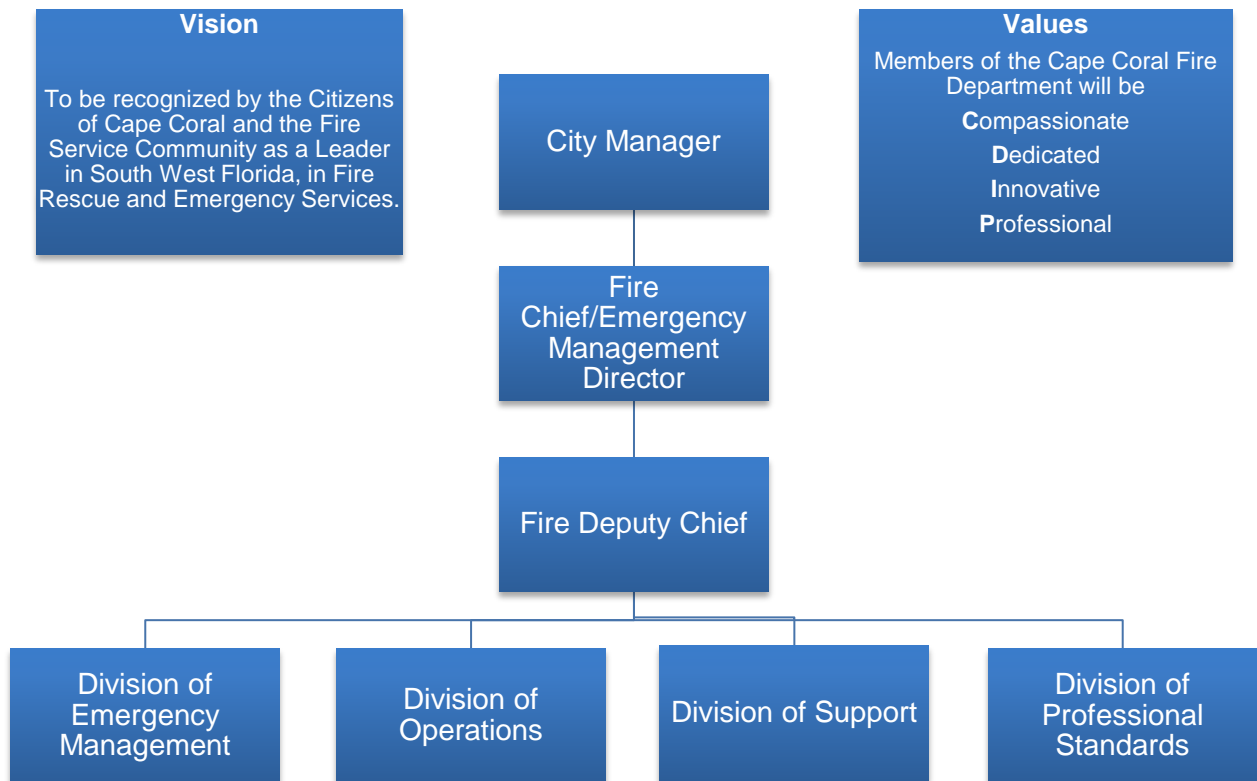
City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fire Department

The Fire Department is responsible for fire protection, prevention and suppression of fires, and a systematic fire prevention and education program. The Department currently maintains ten fire stations.

Mission

The Men and Women of the Cape Coral Fire Department are dedicated to the preservation of life and property through a commitment to excellence of service delivery, with pride, integrity and self-sacrifice.



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Department Functions

Emergency Management: The Division of Emergency Management (DEM) leads the City's mitigation, preparedness, response, and recovery efforts. The division maintains the City's Emergency Operations Center (EOC), which is used by City Officials and related agencies to provide a coordinated response to emergencies and disasters. DEM maintains and administers the City's Emergency Operations Plan which identifies the responsibilities of all departments and local agencies.

Operations: The Division of Operations is the primary division of the department with 175 members, including the ranks of Firefighter, Engineer, Lieutenant, Battalion Chief and is lead by a Division Chief. The division operates 10 fire stations and 17 apparatus, divided into two battalions. Crews are divided into three shifts, working 24/48 hour rotations.

Support Services: The Division of Support Services is responsible for managing and maintaining the physical resources of the department, to include all vehicles, apparatus, equipment, operating supplies and fire stations.

Professional Standards: The Division of Professional Standards has oversight in ensuring the highest level of emergency service for the City of Cape Coral. This includes training and education, state and professional licensing compliance, quality assurance/improvement, hiring/promotions and professional development.

FY 2016 Completed Accomplishments

- Held successful Toy Drive, with over 4,000 toys collected (up from 750 in FY15) and over 1,000 children received toys (up from 200 in FY15)
- Received grant from Firehouse Subs for Inflatable Fire Safety House
- Continued to increase number of people reached through programs, as well as increased number of programs
- Had greater attendance at Open House than any of the previous years
- Exceeded goals on number of Facebook followers
- Implemented Support Services Center swipe card access and video surveillance per City Audit.
- Implemented inventory control through the implementation of IntelliTrack software
- Created and implemented a Facilities Master plan
- Created Fire Fleet Master replacement plan used for budget forecasting
- Implemented CCFD barcode tag system used for master CCFD inventory below the capital amount.
- Specification and build of new fire apparatus E2, E5, Ladder 1, E9, E3, E8
- Stabilized Fire Fleet, including evaluation and implementation of new process
- Reduction of deferred parts for apparatus repairs
- Developed the Annual Training Plan
- Implemented Medical Priority Dispatch
- Completed new hire and promotional testing - 99.52% staffed currently
- Contract in place with a new Medical Director
- Improved ISO Compliance
- Completed Engineer Testing
- Completed Lieutenant Testing
- ISO training completed
- Strike Team S 330 certificate acquired

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

- Firefighter Survival Training conducted
- New grant submitted for 2016 Rescue Diver
- Set up multi-agency Hazmat training
- Changed the Hazmat building to a Special Operations Building; also removed all hazardous waste from the area
- Coordinated with Communications to improve response to incidents
- Conducted daily and Monthly meetings with the Battalion Chiefs for officer development and daily operations
- Operations personnel participated in the Lee County Co-op training
- Provided ongoing support and participation with the Ida Baker Fire Program.
- All target hazards have been inspected (154)
- Implemented online construction scheduling for Fire inspections
- Changed Fire Prevention Ordinance to current 5th Edition code
- All Life Safety forms have been converted to computer forms
- Life Safety web site added 20 interactive and customer friendly links
- Restructured inspection zones to achieve an efficient annual inspection system
- Life Safety Annual Training Plan created
- Customer survey questions have been completed and placed on survey monkey and posted on Fire website
- An inspection quality control system is in place; all inspectors have been checked twice a year
- All yearly school inspections done in September, October, and November
- Successfully conducted FEMA's week-long Integrated Emergency Management Course (IEMC) Training Grant which trained approximately 100 individuals from Cape Coral and other jurisdictions to respond to a disaster
- Completed a major technology upgrade to the Emergency Operations Center (EOC) which improved the City's operational readiness to emergencies and disasters as well as provided another large space to conduct trainings and meetings within the City
- Conducted more than a dozen new emergency management training courses for City staff, regional partners, and community members, which have helped to ensure that the City meets FEMA National Incident Management System (NIMS) compliance standards
- Conducted nearly a dozen disaster preparedness presentations throughout the community
- Presented a Best Practices Workshop at the Florida Emergency Preparedness Association (FEPA) Annual Conference
- Continued to meet with City Departments in order to improve operational readiness
- Conducted CERT Train-the-Trainer and CERT Program Manager Course - training 20 new regional CERT Instructors
- Completed Draft Emergency Operations Plan (EOP) update including Disaster Debris Management Plan (DDMP) and Recovery Plan Annexes

Cape Coral Fire Department

Anticipated Accomplishments – Balance of FY 2016

- Develop Social Media Policy
- Develop Ride Along Policy
- Complete update of the Fire Department's website
- Create Customer Satisfaction Survey link on the Fire Department's website
- Complete the design for Station 11
- Remodel Station 10

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

- Remodel Station 7
- Order 6 new CCFD Administration and Support vehicles
- Complete the purchase of a Light Rescue apparatus for Station 2
- Implement ImageTrend software
- Complete the Fire Engineer/Driver and Fire Lieutenant promotional lists
- All vacant and promotional positions filled
- Complete the Public Safety Training Facility Master Plan
- Revise the Annual Training Plan for 2017
- Create the CCFD Hiring and Promotional Guide
- Improve the new recruit orientation course
- Conduct a Fire Lieutenant Proficiency class
- Conduct a Fire Battalion Chief Proficiency class
- Implement the High Rise SOG and new equipment
- Create new Proficiency Manual for the Hazmat team
- Continue to write WCIND grants and look into Hazmat grant opportunities
- Install a new boat lift for Marine 3
- Install surveillance cameras at the Special Operations Building
- Continue to reduce overtime costs
- Continue to reduce response times
- Write Standing Order for Fire Inspections and Fines
- Write Standing Order for Investigator Respiratory Mask Use
- Write Grants for Hearing Impaired Smoke Alarm Program and Home Inspections
- Begin Home Inspection Program
- Complete the final draft of the Emergency Operations Plan (EOP) with Council Resolution to adopt the plan
- Complete the RFP for Disaster Recovery Services
- Complete the RFP and implementation of the Video Teleconferencing Project (VTC)
- Update the City's Local State of Emergency Ordinance
- Sign the MOU between the City and Faith Presbyterian Church of Cape Coral for Responder Support Center
- Implement a new Community Emergency Response Team (CERT) training schedule
- Implement a new CERT Steering Committee
- Provision the Carousel Digital Bulletin Board
- Apply for the Annual Florida Division of Emergency Management (FDEM) CERT Grant
- Apply for the FEMA CERT Award
- Complete the CERT "Operation Refresh" exercise
- Complete the Emergency Operations Center (EOC) message center upgrade

FY 2017-2019 Goals and Priorities

Emergency Management

- Continue to increase Emergency Management's role within the City
- Seek additional funding from grant opportunities
- Maintain oversight of Damage Assessment program
- Develop Emergency Management (EM) Duty Officer program
- StormReady Re-certification

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

- Enhance Community Emergency Response Team (CERT) program
- Enhance Ping4Alerts training and Awareness
- Develop and enhance planning documents
- Emergency Operations Plan (EOP) with Recovery Annex
- Disaster Debris Management Plan
- Continuity of Operations (COOP) and Continuity of Government Plan (COG)
- Complete Emergency Operations Center (EOC) remodel
- Explore internship opportunities with local institutions of Higher Learning
- Initiate the Emergency Management Accreditation Process (EMAP)
- Implement outreach to the Faith-Based and Public-Sector Communities
- Explore internship opportunities

Life Safety

- Inspect all identified target hazards within the City annually
- Inspect all commercial property annually
- Obtain approval for Fire Marshal position succession plan
- Evaluate Inspection Zones for effectiveness
- Create Community Risk Assessment and Mitigation program
- Begin home safety inspections
- Seek grant funding for Hearing Impaired Smoke Alarm program

Operations

- Increase the frequency of arriving on-scene within 5 minutes of dispatch
- Designate a dedicated Accountability/Safety Officer
- Reduce overtime
- Acquire a drone that would be utilized during brush fires, large structure fires, and search and rescue
- Develop a high rise/big box building response plan
- Reduce the Marine Unit response times
- Increase Departmental pride
- Upgrade TeleStaff to the web version

Professional Standards

- Develop the Public Safety Training Facility Master Plan
- Training Consistency and Compliance
- Develop and revise Training Policies
- Improve Training Programs
- Improve documentation
- Restructure credentialing process
- Establish an active role in local and State EMS policy creation/revision
- Improve ISO Compliance
- Increase grant opportunities for training programs
- Improve Inter-Agency Operability and Resource Utilization

Fire Public Education/Public Information

- Enhance Community Outreach
- Improve external communications

City of Cape Coral, Florida
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- Improve internal communications
- Increase grant opportunities for public education programs
- Grow Public Education/Public Information areas
- Reach all 4th Grade students in Cape Coral with Public Education programs
- Align Public Safety programs with school standards

Support

- Development of a master inventory database
- Improve Fire Department's asset management policies
- Continue the Fire Department's station and facility construction in accordance with the Department's Master Plan
- Improve the Facilities Maintenance Plan

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ^{1,2}	\$22,211,396	\$22,386,130	\$22,362,080	\$23,596,015	\$24,928,663	\$25,889,253
Operating ²	3,510,618	3,214,286	3,306,779	4,014,420	4,116,483	4,389,116
Capital Outlay ²	201,186	628,957	982,827	1,038,432	1,113,881	139,893
Transfers Out	-	-	-	470,470	989,600	1,173,328
Other	-	-	-	-	-	-
Total	\$25,923,200	\$26,229,373	\$26,651,686	\$29,119,337	\$31,148,627	\$31,591,590

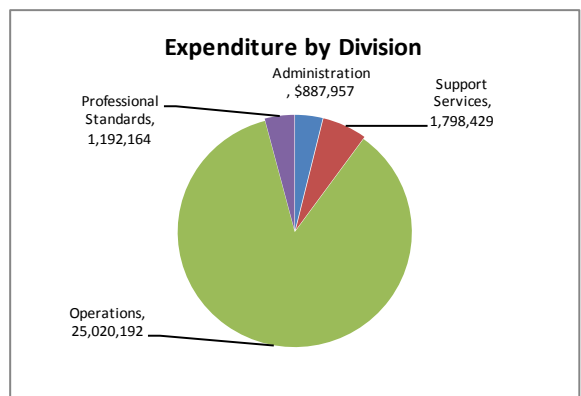
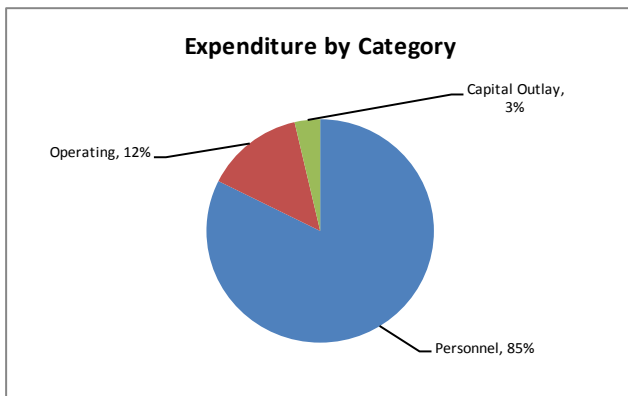
Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ 532,207	\$ 631,089	\$ 644,364	\$ 819,819	\$ 845,787	\$ 875,709
EOC Operations	157,309	161,876	125,790	177,768	179,174	184,318
Grants	-	-	-	-	-	-
Support Services	1,569,018	1,184,842	958,552	975,201	1,003,069	1,034,085
Special Ops	59,259	191,750	214,387	325,799	292,861	312,051
Fire Training	43,408	194,411	212,820	188,802	304,300	315,371
Emergency Medical Ser	260,622	524,026	602,630	402,879	423,328	459,920
Life Safety	750,623	814,506	831,866	823,228	847,426	867,142
Professional Standards	6,738	226,527	264,398	274,684	282,732	292,456
Operations	22,530,140	22,205,354	22,687,267	25,020,192	26,858,557	27,132,549
Public Education	13,876	94,992	109,612	110,965	111,393	117,989
Total	\$25,923,200	\$26,229,373	\$26,651,686	\$29,119,337	\$31,148,627	\$31,591,590

^{1,2} FY 2017 provides funding for 9 new firefighter positions to staff Fire Station #11 in the 3rd quarter which is funded to be designed and constructed in FY 2016 -2017, to include associated capital and operating expenses.

^{1,2} FY 2019 provides funding for 9 new firefighter and 3 new lieutenant positions to staff Fire Station #12 in the 3rd quarter which is to be designed and constructed in FY 2018 -2019, to include associated capital and operating expenses.

^{1,2} FY 2019 provides funding for 3 new Battalion Chief positions in the 3rd quarter.

Revenues from the Fire Service Assessment do not increase the Fire Department budget but provide an alternate funding source. Other related funds can be found under the Special Revenue section: Advanced Life Support Impact Fee, Fire, Rescue and Emergency Capital Improvement Impact Fee, and All Hazards.



**City of Cape Coral, Florida
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Performance Measures Strategic Element E

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Meet budget targets.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Revenue	\$14,683,182	\$20,515,369	\$23,131,868	\$24,507,548	\$25,040,382	124%
	Expenditures	\$25,923,200	\$26,651,686	\$29,119,337	\$31,148,627	\$31,591,590	26%
Efficiency	% of Budget utilized	99.29%	100.00%	100.00%	100.00%	100.00%	100%
Outcome	% Increase / (Decrease) from prior year	-0.71%	0.00%	0.00%	0.00%	0.00%	0%

Perspective: Internal							
Goal: Enhance its overall response time and fire safety to establish a high level of service.							
Objective(s): Respond to 60% of calls for service in 5 minutes or less							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Improve response ratio between percentage increase and response units	0.53	0.53	0.50	0.48	0.40	0.36
Efficiency	Number of response units	16.5	16.5	17	17	18	18
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average, and (5)Excellent	4	5	5	5	5	5
Outcome	Improve Annual Response Time %	31.0%	31.0%	34.0%	35.0%	45.0%	50.0%

City of Cape Coral, Florida
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Perspective: Customer							
Goal: Increase the community's education and involvement in Public Safety Programs.							
Objective: To increase information provided through social media							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total number of media releases and campaigns	30	35	40	45	50	50
Efficiency	5% Annual Reduction of Administrative Direct Labor (DL) hours	280	265	252	240	200	200
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average, and (5)Excellent	4	5	5	5	5	5
Outcome	5% Annual Increase of followers on social media outlets	4500	5500	6000	6500	7000	7000

Perspective: Customer							
Goal: Increase the community's education and involvement in Public Safety Programs.							
Objective: Increase participation in community orientated public education programs							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Total	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total hosted community oriented programs	138	200	220	245	270	270
Efficiency	5% Annual Reduction of Administrative Direct Labor (DL) hours	280	100	381	363	346	346
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average, and (5)Excellent	4	4	5	5	5	5
Outcome	5% Annual Increase of student and citizen contacts	18414	20,000	21,000	22,050	23,153	23,153

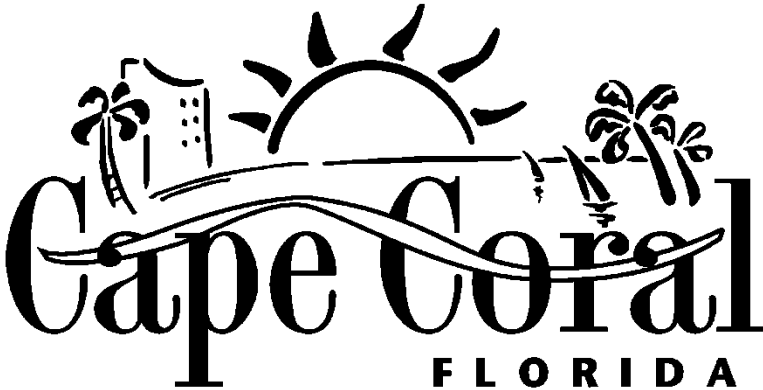
**City of Cape Coral, Florida
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Perspective: Learning & Growth (Firefighters)							
Goal: To increase employee development through training.							
Objective: To increase personnel firefighter training hours by five (5) percent, while decreasing administrative direct labor (DL) hours by five (5) percent annually.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Ratio of training hours to Administrative Direct Labor (DL)	6.42%	45351.47%	41135.12%	37310.77%	4.00%	4%
Efficiency	Number of DL hours to administer	1,100	1,361	1,296	1,234	1,200	5% decrease per year
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average,	3	3	4	4	4	4
Outcome	Total hours of Firefighter training	17,107.96	3	3.15	3.31	30,500.00	5% increase per year
Objective: To increase personnel Engineer training hours by five (5) percent, while decreasing administrative direct labor (DL) hours by five (5) percent annually.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Ratio of training hours to DL	6.99%	7.23%	6.55%	5.94%	6.00%	6%
Efficiency	Number of DL hours to administer program	1,300.00	907.03	863.84	822.70	800.00	5% decrease per year
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average, and (5)Excellent	3	3	4	4	4	4
Outcome	Total hours of Engineer training	18,587.03	12,552.23	13,179.84	13,838.83	14,000.00	5% increase per year

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Objective: To increase personnel training Officer hours by five (5) percent, while decreasing administrative direct labor (DL) hours by five (5) percent annually.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Ratio of training hours to DL	3.84%	3.37%	3.06%	2.77%	2.75%	3%
Efficiency	Number of DL hours to administer	525	454	432	411	400	5% decrease per year
Service Quality	Ratings based on (1)Poor, (2)Below Average, (3)Average, (4)Above Average.	3	3	3	4	4	4
Outcome	Total hours of Officer training	13,654.48	13,462.99	14,136.14	14,842.95	15,000.00	5% increase per year

City of Cape Coral, Florida
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PUBLIC WORKS TAB

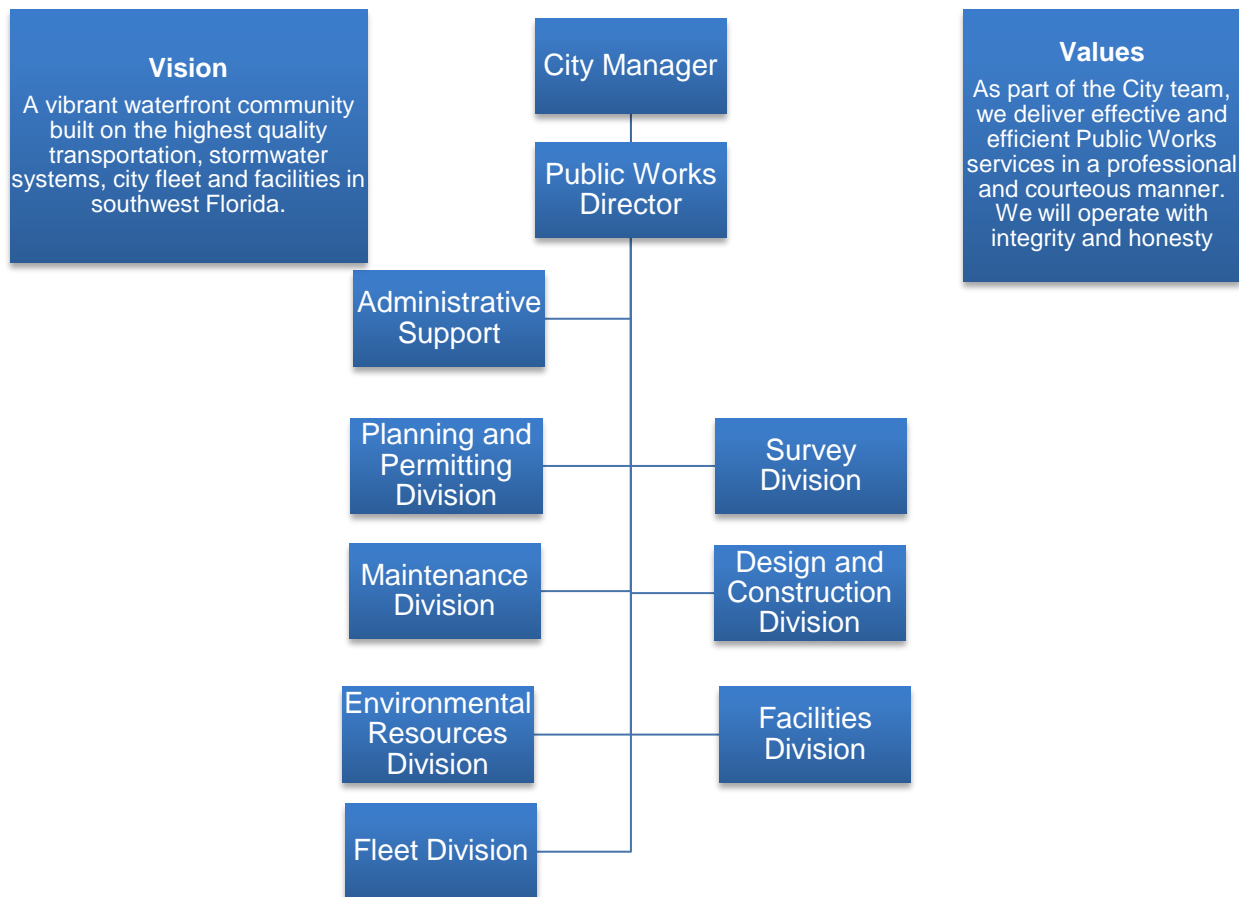
City of Cape Coral, Florida
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Public Works Department

The Public Works Department is a diverse group of divisions that are primarily responsible for construction and maintenance of transportation and stormwater facilities, and engineering support for Cape Coral's infrastructure (roads, canals, and stormwater systems, etc), as well as Facilities Management and the Fleet Maintenance.

Mission

Serve the citizens as a proactive skilled team using the best available methods to plan, design, construct and maintain the City's stormwater system, transportation network, facilities buildings and fleet.



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Department Function

Planning and Permitting: Provides supervision and direction to support the long range planning efforts and the issuance of permits within the Public Works Department. Oversees the Geographic Information System (GIS) that is part of the Public Works Department.

Environmental Resources: Monitors the terrestrial and aquatic environments; provides environmental guidance for sustainable and responsible development through cooperative education, habitat enhancement and other interdependent people/nature processes.

Survey: Provides professional surveying services for the City of Cape Coral in support of engineering projects within the public rights of way (ROW), and City owned properties.

Design and Construction: Prepares the necessary plans and specifications for Transportation and Drainage Capital Projects and then implements the construction of the improvements. The Capital Projects are identified by the Planning and Permitting Division, as well as other divisions, and using the information obtained by Survey and in coordination with the Environmental Resources Division, prepares the necessary construction plans. Project management and inspection services are provided during the construction of the improvements, whether by Maintenance staff or outside contractors.

Maintenance: Provides administrative support. Responsible for stormwater management maintenance to include catch basin repair, street sweeping, swale reconstruction, and drainpipe replacement and improvements. It also provides the maintenance of medians, road shoulders, bridge repairs, pothole repairs, and removal of exotic plants, new sidewalk construction and repair.

Facilities: The Division prepares preventive maintenance programs that insure high serviceability of building infrastructures, provide contract administration and project management for City building rehabilitation or replacement and provides new electrical install and maintenance for buildings and street/park decorator lights

Fleet: Monitors all phases of fleet operations. Maintains all inventory of City vehicles, heavy equipment and rolling stock. Provide specifications and is the lead in the acquisition and disposition of equipment. Maintains and controls the City's fueling operations

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FY2016 Accomplishments

- Local Road Resurfacing – 127 lane miles (this includes FY 2016 paving and the remaining portion of FY 2015 paving)
- Major Road Resurfacing – 83 lane miles (this includes FY 2016 paving and the remaining portion of FY 2015 paving)
- Alley – 1.8 miles (average 15 feet wide)
- Dredging – 2.2 miles with 4,700 cubic yards removed.
- Streetlights – 250 lights at bus stops
- Landscaping – 1 mile of upgraded median landscaping and 1 mile of new median landscaping
- Added 500+ TBMs (Benchmarks) to our existing Public Network.
- Anticipate to inform approximately 1,745 residents of environmental issues
- Lab passed Federal and State required inspections.
- Submittal of multiple grant applications for bike-ped facilities through MPO and CDBG programs
- Start and substantially completed Bicycle-Pedestrian Master Plan
- Coordinated scheduling and intergovernmental relations between FDOT, CDBG and City on sidewalk grant funding keeping 100% of the projects on schedule
- Coordinated with Lee County for the widening of Burnt Store Road. Segment 3 (Van Buren to Diplomat) to be completed FY 2016
- Completed the 2016 Stormwater rate analysis
- Established a successful pilot vehicle loaner program
- Improved the fleet asset disposal program
- Successfully completed several grant sidewalk projects on schedule and with minimal punch lists

FY2017 - 2019 Goals and Priorities

- Increase support of design projects for City owned properties and facilities.
- Add a minimum of 500 Benchmarks to our existing Public Network
- Complete the Height Modernization Project by changing the Datum from NGVD 29' to NAVD 88'
- Continue to expand public education on environmental issues through civic clubs, schools and partnerships with Parks and Recreation Department.
- Continue to remove exotic animals and vegetation
- Increase City use of Florida Yards and Neighborhood principles.
- Pursue projects related to meeting Caloosahatchee Basin Management Action Plan (BMAP) goals
- Update the 5 year local and major road paving program and implement, as outlined
- Evaluate dredging needs in the freshwater canals and implement, as outlined
- Design and construct stormwater/water quality projects as identified in work program
- Continue implementing street lighting program
- Implement median landscaping upgrade plan
- Implement Alley Paving
- Continue design and grant approval process for sidewalk program
- Completion of the Bicycle-Pedestrian Master Plan
- Start implementation of the Bicycle-Pedestrian Master Plan
- Coordination with Lee County on the widening of Burnt Store Road Segment 2 (Diplomat to Tropicana) to start construction in FY 2017 and Segment 1 (SR-78 to Tropicana) to start construction by FY 2019
- Establish and conduct an annual fleet underutilization review
- Lower the average age of the City's fleet to standards
- Update the current Standard Operating Procedures (SOP) Manual
- Apply to and be recognized as a Top 100 Fleet

City of Cape Coral, Florida
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- Become a Blue Seal Fleet Shop
- Complete and move into new Fleet Facility
- Perform swale grinding, storm pipe and road shoulder improvements/inspections in support of the paving program
- Complete sidewalk grant projects on Sands Boulevard, SW 20th Ave, SE 8th St, Tropicana Parkway, Palm Tree Boulevard, El Dorado Parkway, Skyline Boulevard and Pelican School.

**City of Cape Coral, Florida
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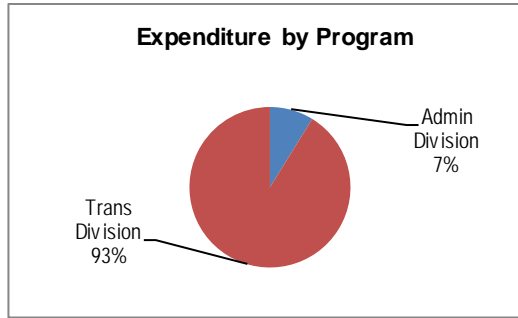
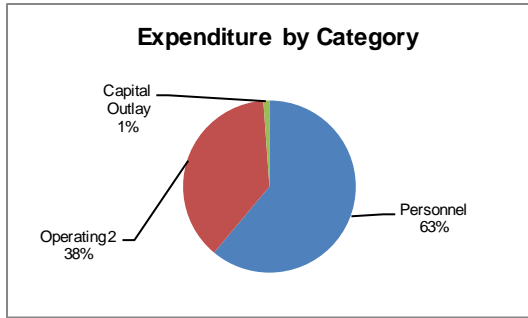
Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 4,052,525	\$ 4,985,953	\$ 4,985,953	\$ 5,175,541	\$ 5,417,468	\$ 5,687,470
Operating ²	2,208,885	3,008,468	3,055,240	3,202,153	3,198,816	3,429,959
Capital Outlay	21,665	84,008	105,690	95,952	52,139	29,328
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 6,283,075	\$ 8,078,429	\$ 8,146,883	\$ 8,473,646	\$ 8,668,423	\$ 9,146,757

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration Division	\$ 490,686	\$ 593,432	\$ 594,432	\$ 746,057	\$ 765,569	\$ 786,958
Transportation Division	5,792,390	7,484,997	7,552,451	7,727,589	7,902,854	8,359,799
Total	\$ 6,283,075	\$ 8,078,429	\$ 8,146,883	\$ 8,473,646	\$ 8,668,423	\$ 9,146,757

¹ FY 2015 Reinstate Business Manager (1/2 funded by Stormwater) and Project Manager/Professional Engineer for support of CIP Projects. FY 2016 additional Project Manager/Professional Manager reinstated and a Deputy Public Works Director
FY 2017 reinstates two Equipment Operators for infrastructure maintenance

² WCIND Grant transferred from Public Works to Parks & Recreation mid FY 2015



Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective(s): Meet budget targets (General Fund)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Revenue						
	Expenditures	\$6,283,075	\$8,146,883	\$8,473,646	\$8,668,423	\$9,146,757	
Efficiency	% of Budget utilized	83.15%	100.00%	100.00%	100.00%	100.00%	100.00%
Outcome	% Increase / (Decrease) from prior year	-6.70%	0.00%	0.00%	0.00%	0.00%	0.00%

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Performance Measures [Strategic Plan Element C]

Performance Measures: Roadway Resurfacing

Perspective: Residents and internal							
Goal: To provide sound infrastructure and quality roads to the users of Cape Coral's roadway network within							
Objective(s): Resurfacing of Local and Major Roads							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Local Road Resurfacing (Lane Miles)	28.3	203.7	60.0	56.0	44.0	
	Major Road Resurfacing (Lane Miles)	0.0	102.5	33.9	36.1	28.0	
Efficiency	Local Road Average Cost per Lane Mile	\$40,600.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	
	Major Road Average Cost per Lane Mile	N/A	\$65,000.00	\$65,000.00	\$65,000.00	\$65,000.00	
Outcome	Local Road City-wide Total (Lane Miles)	2430.0	2430.0	2430.0	2430.0	2430.0	
	Local Roads Paved more than 20 years ago (Lane Miles)	664.0	460.3	404.0	348.0	304.0	
	% Local Roads paved more than 20 years ago (Lane Miles)	27.3%	18.9%	16.6%	14.3%	12.5%	
	Major Road City-wide Total (Lane Miles)	721.0	721.0	721.0	721.0	721.0	
	Major Roads OCI <75 (Lane Miles)	282.0	179.5	144.9	108.8	80.8	
	% Major Roads OCI <75 (Lane Miles)	39.1%	24.9%	20.1%	15.1%	11.2%	
	% City Roads Improved within last 5 years	4.7%	14.5%	17.3%	20.3%	14.1%	

**City of Cape Coral, Florida
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Performance Measures [Strategic Plan Element C]

Performance Measures: Swale Program

Perspective: Customer and internal							
Goal: To provide citizens with proper swale elevations in order to maintain a flood free environment; and to							
Objective(s): Keep swale complaint backlog under 120 days in the dry season							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of swale grading requests received (in house and from Action Center)	346	252	239	226	220	Less than 239
	Number of swales regraded	546	400	400	400	400	400
	Square feet of swale regrading performed	1,326,156	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	Number of swale grading crews	5	5	5	5	5	5
Efficiency	Square feet of swale regrading performed per crew	265,226	300,000	300,000	300,000	300,000	300,000
Service Quality	Percent of projects receiving a positive score through the Survey Monkey system	100%	100%	100%	100%	100%	100%
Outcome	Average response time in days	53	60	55	50	50	Less than 50

City of Cape Coral, Florida
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Performance Measures [Strategic Plan Element C]

Performance Measures: Potholes

Perspective: Customer and internal							
Goal: To provide citizens with safe roadways to travel upon, devoid of any major potholes							
Objective(s): Respond to citizen pothole complaints within three business days							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of pothole requests received	920	0	950	900	875	900
	Total tons of asphalt used	840	0	750	700	700	700
Efficiency	Percent of requests filled	90-100%	90-100%	90-100%	90-100%	90-100%	90-100%
Service Quality	Percent of potholes having to be refilled	Less than 5%	Less than 5%	Less than 5%	Less than 5%	Less than 5%	Less than 5%
Outcome	Number of business days to respond	Fewer than 3	Fewer than 3	Fewer than 3	Fewer than 3	Fewer than 3	Fewer than 3

Performance Measures [Strategic Plan Element D]

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	98%	100%	100%	100%		100%
Efficiency	% of Timely completions	9800%	100%	100%	100%		100%
Outcome *	% Complete	98%	100%	100%	100%		100%
* Percent complete by fiscal year end							

PARKS & RECREATION TAB

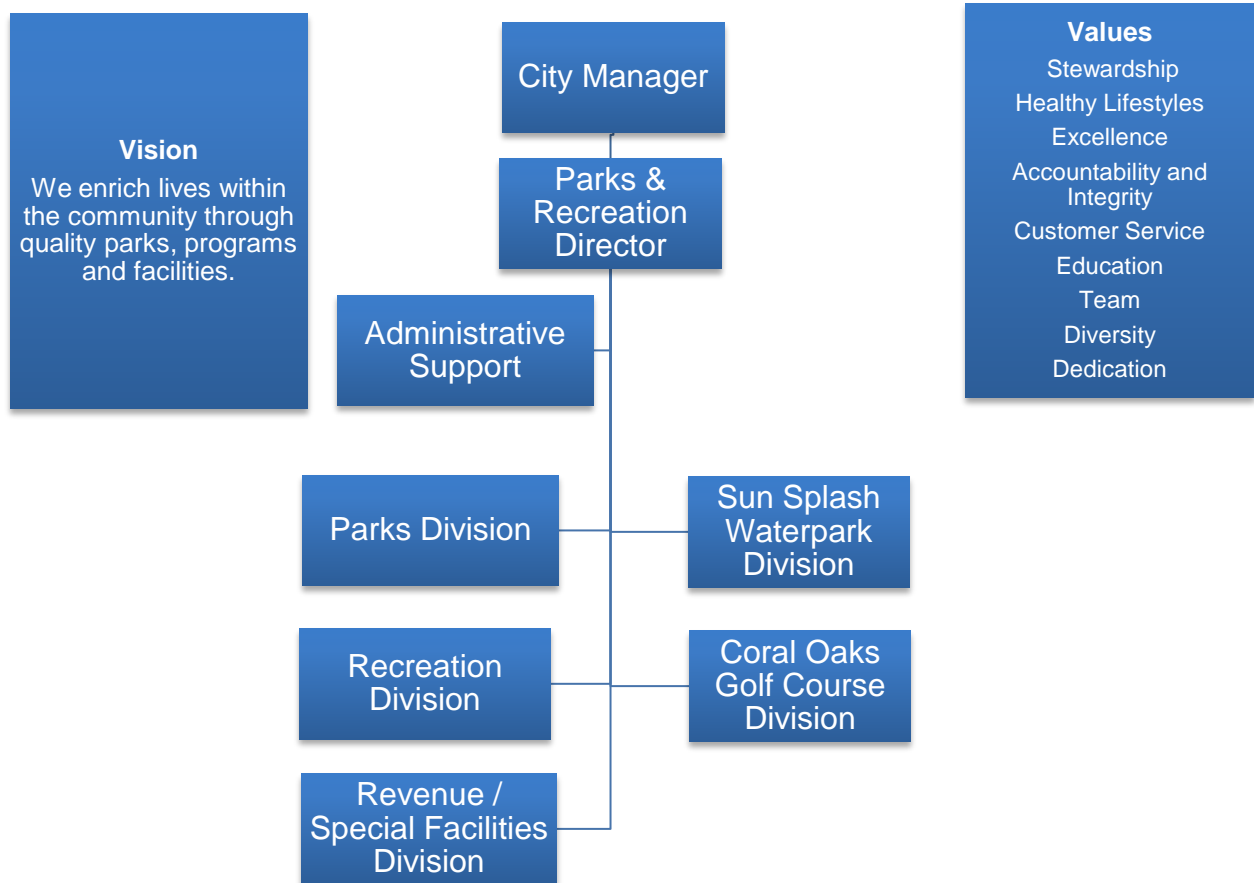
**City of Cape Coral, Florida
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Parks & Recreation Department

In addition to Administration, the Department is organized into three primary divisions: Parks, Recreation & Social Services, and Revenue & Special Facilities. The Parks Division maintains the athletic fields and parks throughout the City. The Recreation & Social Services Division operates instructional, cultural, and leisure programs and activities for all ages. Revenue & Special Facilities offers programs for individuals with developmental and physical handicaps, environmental education, athletic programs, and community wide special events. Coral Oaks Golf Course and the Yacht Basin operate as enterprise funds and Sun Splash Waterpark is a special revenue fund.

Mission

The mission of the Cape Coral Parks & Recreation Department is to provide premier parks and programs for individuals of various ages, skill levels, interests, social needs and economic capabilities that collectively enhance the overall quality of life within the City of Cape Coral.



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Department Functions

Parks & Recreation Administration: Provide leadership, direction, support and resources for all Parks & Recreation divisions.

Parks Division: Provide a multitude of safe and healthy locations for residents to exercise, relax and enjoy all that the park system has to offer.

Recreation Division: Offer a wide variety of programs within the park system for persons of all ages and abilities including aquatic programs, as well as educational and specialty programs for youth, adults and families; Also offer programming catered toward seniors including a transport program for mobility disadvantaged residents.

Revenue & Special Facility Division: Conduct and support community-wide special events, as well as provide support for athletics, environmental education and recreation, plus marine services and Special Populations programs.

Coral Oaks Golf Course: Provide quality, aesthetically pleasing conditions for professional yet affordable golf experiences within the golfing community.

Sun Splash Family Waterpark: Provide a unique park experience focusing on value, safety and fun for both residents and visitors alike while promoting water safety in the local community.

FY 2016 Accomplishments and Proposed Accomplishments

- Held public workshops and began work on the City Wide Park Master Plan process.
- Partnered with the Rotary Club to develop the plans for the City Hall Community Garden with anticipated start date of fall 2016.
- Certified as Tree City USA for 2016 and 2015 (accomplished annually since 1992).
- Received \$82,000 in TDC (Tourist Development Council) grants for park maintenance at the Yacht Club, Eco Park and Sirenia Vista.
- Received \$250,000 in TDC grants for the development of an observation boardwalk at Sirenia Vista Park.
- Installed manatee/osprey cameras at Sirenia Vista which feed to the City website for live viewing.
- Installed lightning alert systems with sound and strobe lights at seventeen athletic and neighborhood parks.
- Host the largest Fourth of July “Red, White and Boom” Festival.
- Held the Inaugural Future Fest, a New Year’s Eve party for high school participants, on Sun Splash Family Waterpark Fairgrounds.
- Completed demolition at the designated Sun Splash Family Waterpark Tot Spot area and began building process for new interactive water feature.
- Sun Splash Family Waterpark was invited to join the *Starguard Elite Program*.
- Established over seven routes and 90 miles, thanks to private – public partnerships, of interconnected bike routes with distinctive, easy to read signage.
- Increased cultural programs such as “Jam Sessions at the Park,” “Blue Grass Festival,” and “Dancing with Dolphins” (art festivals) due to private – public partnerships.
- Installed a new restroom/shower building at Rosen Park.

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- Hosted the Burrowing Owl Festival 2016 (partnership with Cape Coral Friends of Wildlife) which had over 3,000 attendees.
- Coral Oaks Golf Course Superintendent has created an agronomic plan which has reduced weeds and created healthier turf for better playing surfaces.
- Promoted comprehensive Anti-Bullying campaigns within youth programs.
- Utilized state funding to prepare/serve 34,000+ free meals to summer camp youth and 12,000+ meals to day care participants.
- Partnered with Fish Florida for a donation of 125 rods, reels and tackle kits for the annual Kids' Fishing Derby to promote responsible angling and encourage protection of marine fisheries and coastal habitats.
- Promote boater and swimmer safety via drowning prevention classes and lifejacket loaner stations.
- Acquired over \$17,400 in CDBG funds for Cape Coral Mini-Bus Service Fee Assistance Program which provides 2,900 round trip discounted rides to low income elderly individuals with disabilities and veterans for life sustaining services.
- Both senior centers instituted a "Snowbird" membership program to encourage part time residents to join at discounted rates.
- Lake Kennedy conducted "Lunch and Learn" Sessions with community experts to provide free education/information regarding health/wellness, Medicare information and fraud prevention.

FY 2017-2019 Goals and Priorities

- Implement City Wide Park Master Plan.
- Provide green and environmental resource education through special programming to adults and summer camp youth.
- Promote partnerships, sponsorships and agency support for Special Events Division.
- Continue to partner with the Guardian Angels for Special Populations.
- Continue to offer job training opportunities and professional development for staff.
- Ensure customer retention and recruitment at Coral Oaks Golf Course by re-grassing putting surfaces.
- Maintain PGA Growth of the Game targeting junior golfers.
- Maintain 5 Star rating with Star Fish Aquatics at all aquatic facilities.
- Adjust marketing strategies to maximize revenue while promoting the new interactive water feature, "Pirate's Cove" at Sun Splash Waterpark.
- Maintain a 95% customer satisfaction rating on surveys.
- Maintain or reduce the budgeted subsidy for all Parks and Recreation divisions.
- Maintain 100% compliance inspections with DCF and VPK attendance audits.
- Research grant opportunities to acquire funds that will help to further resources.
- Obtain and maintain top ratings on public travel rating sites such as Trip Advisor.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

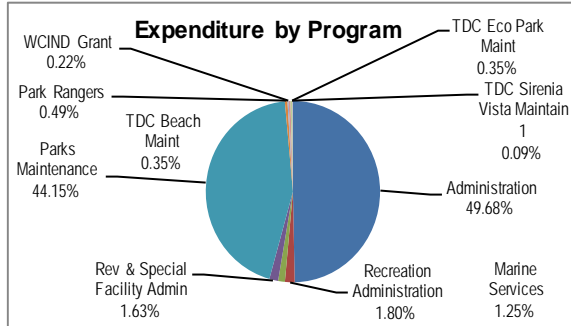
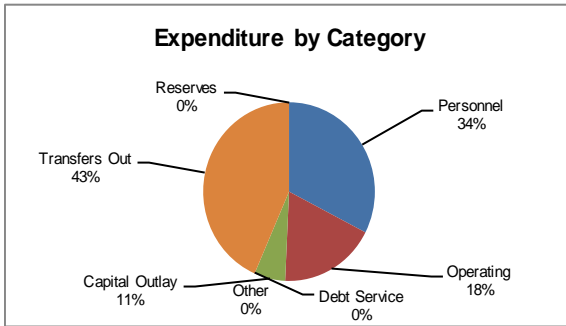
Operating Budget

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 3,438,207	\$ 3,727,243	\$ 3,724,843	\$ 3,894,168	\$ 3,986,787	\$ 4,103,276
Operating	2,079,573	2,062,192	2,092,956	2,174,825	2,325,571	2,400,586
Capital Outlay	200,966	1,411,200	2,505,667	699,675	718,225	987,265
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out	4,266,507	4,790,272	5,022,253	5,196,395	4,967,261	5,568,080
Reserves	-	-	-	-	-	-
Total	\$ 9,985,253	\$ 11,990,907	\$ 13,345,719	\$ 11,965,063	\$ 11,997,844	\$ 13,059,207

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ 4,893,337	\$ 5,508,394	\$ 5,740,375	\$ 5,943,933	\$ 5,732,014	\$ 6,358,470
Recreation Administration	193,996	203,336	203,336	214,814	220,537	227,003
Marine Services	114,747	135,628	135,628	149,920	151,951	152,395
Rev & Special Facility Admin	164,757	176,608	176,608	195,509	200,536	206,249
Parks Maintenance	4,468,304	5,787,447	6,910,278	5,283,122	5,513,646	5,933,886
Park Rangers	51,687	54,914	54,914	57,507	58,902	60,946
WCIND Grant	20,225	25,000	25,000	25,000	25,000	25,000
TDC Beach Maint	40,210	45,497	45,497	42,026	42,026	42,026
TDC Eco Park Maint	37,991	43,592	43,592	42,026	42,026	42,026
TDC Sirenia Vista Maintain ¹	-	10,491	10,491	11,206	11,206	11,206
Total	\$ 9,985,253	\$ 11,990,907	\$ 13,345,719	\$ 11,965,063	\$ 11,997,844	\$ 13,059,207

Notes:

¹ TDC Grant Awarded for Maintenance of Sirenia Vista Park in FY 2016



Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget							
Objective(s)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$ 9,640,944	\$ 13,345,719	\$ 11,965,063	\$ 11,997,844	\$ 13,059,207	
Efficiency	% of Budget utilized	85%	100%	100%	100%	100%	100
Outcome	% Increase / (Decrease) from prior year	15%		0%	0%	0%	0%

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Increase, establish and maintain partnerships with the community and local organizations							
Objective(s): Increase symbiotic partnerships within the community							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of partnerships	3971	3176	3255	3336	3419	Increase 2.5% annually
Efficiency	Donations	\$77,605	\$80,855	\$82,876	\$84,947	\$87,070	Increase 2.5% annually
Service Quality	Number of programs/events affected or	61	63	64	65	66	Increase 2.5% annually
Outcome	Average savings per	\$1,272	\$1,283	\$1,295	\$1,307	\$1,339	Increase 2.5%

Performance Measures [Strategic Plan Element F]

Perspective: Internal							
Goal: Increase volunteer hours on behalf of departmental activities							
Objective(s): Increase volunteer hours for all divisions within the department							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of volunteers	8963	10061	10,564	10,828	11,369	Increase 5% annually
Efficiency	Number of volunteer hours	161115	172340	180,957	190,004	199,500	
Service Quality	FTE Equivalency	77.46	82.86	87	91.35	95.91	
Outcome	Dollar value of volunteers	\$ 3,481,695	\$ 3,724,267	\$ 3,910,480	\$ 4,105,986	\$ 4,311,195	
2013 Hourly Value \$21.24	2014 Hourly Value \$21.61 Per independentsector.org						

Performance Measures [Strategic Plan Element D]

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	88 of 92%	100%	100%	100%	100%	100%
Efficiency	% of Timely completions	96%	100%	100%	100%	100%	100%
Outcome *	% Complete	96%	100%	100%	100%	100%	100%
* Percent complete by fiscal year end							

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element D]

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed			100%	100%		100%
Efficiency	% of Timely completions			100%	100%		100%
Outcome *	% Complete			100%	100%		100%
* Percent complete by fiscal year end							

GOVERNMENT SERVICES TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Government Services

Government Services is used to account for non-departmental contributions, transfers to other funds, reserves and costs not directly associated with just one department.

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$21,115,431	\$22,242,383	\$ 22,242,383	\$23,178,704	\$24,145,792	\$25,141,829
Operating	9,590,804	13,086,609	14,552,419	12,747,243	12,398,340	13,439,726
Capital Outlay ¹	4,417,948	3,658,597	8,016,286	4,126,025	2,065,621	4,102,806
Debt Service	-	-	-	-	-	-
Transfers Out	13,335,067	19,420,970	19,394,536	16,731,629	16,984,896	16,720,318
Subtotal Expenditures	48,459,250	58,408,559	64,205,624	56,783,601	55,594,649	59,404,679
Reserves	-	36,246,503	42,675,726	31,557,731	31,165,248	27,480,365
Total	\$48,459,250	\$94,655,062	\$ 106,881,350	\$88,341,332	\$86,759,897	\$86,885,044

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Donations						
Cape Coral Historical Soc	39,500	40,000	40,000	42,500	45,000	45,000
Good Weels	-	30,000	30,000	-	-	-
Bike/Pedestrian Paths	-	-	-	-	-	-
Public Private Partnership	30,677	-	87,778	-	-	-
Assessment Stormwater Fees	374,738	374,738	374,738	374,738	374,738	374,738
Assessment Lot Mow & Utility ³	459,098	509,240	509,240	990,230	990,230	990,230
General Fund Transfers						
On-Behalf Pension Pymts	2,495,940	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
To Transportation Cap-Alleys ⁴	-	500,000	500,000	510,000	520,000	520,000
To Transportation Cap-Medians ⁵	-	400,000	400,000	306,000	312,000	312,000
To PW Capital-Sign Shop ⁶	525,000	325,000	325,000	-	-	-
To CDBG ⁷	-	24,073	24,073	-	-	-
To CRA (Tax Increment) ⁸	574,486	815,242	788,808	1,001,219	1,051,280	1,093,331
To Computer ERP Systems	7,500	-	-	-	-	-
To Trans Cap -Road Resurf ⁹	5,347,036	6,900,000	6,900,000	6,500,000	6,500,000	6,500,000
To Fire Cap-FS #11/12 Const ¹⁰	-	331,569	331,569	-	274,230	-
To Self-Insurance Health	-	670,518	670,518	-	-	-
Charter School Charges ¹¹						
Full Time Accountant	43,061	62,904	62,904	42,192	43,328	44,709
Other City Costs	46,195	118,000	118,000	19,030	20,250	25,313
Charter School Buses	400,000	-	-	-	-	-
Retiree Cost						
Annual Costs - OPEB ¹²	5,233,510	5,535,734	5,535,734	5,955,164	6,405,676	6,869,427
UAAL General Pension	5,362,471	5,846,064	5,846,064	6,018,304	6,198,853	6,384,819
UAAL Police Pension	4,523,225	4,248,877	4,248,877	4,236,511	4,363,606	4,494,515
UAAL Fire Pension	5,953,164	6,548,804	6,548,804	6,926,533	7,134,329	7,348,359
Outside Contracts						
Community Theatre & Bldg	35,000	35,000	35,000	35,000	35,000	35,000
Animal Control ¹⁴	708,610	729,525	729,525	785,894	823,939	911,910

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

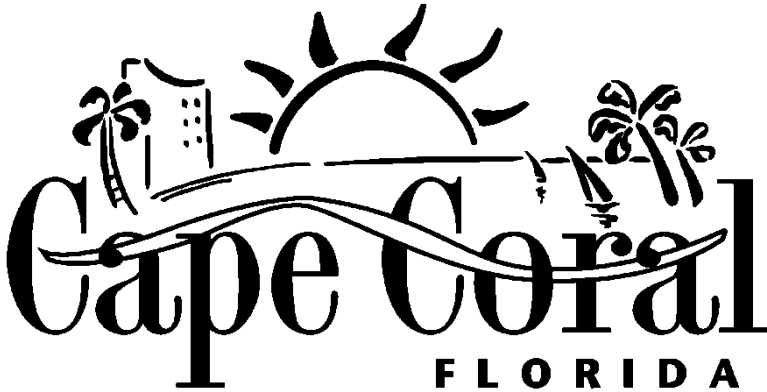
Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Debt Service						
2005 Capital Imprmt Bonds ¹⁵	1,255,920	960,857	960,857	-	-	-
2006 Land-Park Impact Fees ¹⁶	1,223,832	512,332	512,332	-	-	-
2008 Bonds Police HQ	2,467,519	2,471,932	2,471,932	2,470,232	2,470,414	2,530,412
2012 Bonds Fire St 3 & 4	461,935	462,640	462,640	462,641	462,643	462,636
2014 Cap Imprvmt Bonds ¹⁵	169,699	602,742	602,742	605,295	602,898	600,285
2012 Equipment Lease ¹⁷	439,591	440,000	440,000	440,000	-	-
2015 Fire Service Assess ¹⁸	25,986	350,000	350,000	1,801,446	1,801,539	1,803,648
2015 Equipment Lease ¹⁹	-	1,450,000	1,450,000	-	-	-
2015 Special Obligation Note ¹⁹	836,563	2,204,065	2,204,065	2,634,796	2,549,892	2,458,006
2018 Equipment Lease	-	-	-	-	440,000	440,000
Street Light Power ²²	2,585,386	2,999,728	2,999,728	3,001,705	3,103,735	3,879,669
Property/Liability Insurance ²³	853,158	884,857	884,857	902,554	920,605	943,620
Miscellaneous:						
Billing Service Fees	54,128	48,000	48,000	50,000	52,000	53,300
Nicholas Annex Util & Maint	26,119	7,663	164,695	7,806	7,952	9,950
Election Costs	-	173,056	178,056	178,000	180,000	225,000
Prod Rm Equip	29	10,000	12,400	10,000	10,000	10,000
Grant Software & FBC Memb	2,500	2,500	2,500	2,750	3,000	3,275
Other	290,479	17,580	17,580	15,700	16,250	18,800
Fleet Charges	-	1,404,329	1,404,329	748,800	452,116	351,671
City Hall Maint & Facility Chgs	726,124	2,083,765	2,083,765	2,109,275	2,102,264	2,321,889
Legal Fees	48,337	104,667	109,225	106,000	110,000	115,000
Actuarial Services	16,625	-	-	-	-	-
Outside Consulting Firms	1,633	110,000	478,504	211,500	115,500	119,600
Lobbyist-State & Federal	75,000	150,000	150,000	200,000	205,000	200,000
Daybreak Settlement	50,000	-	-	-	-	-
Land Purchase	82,942	-	57,216	1,800	1,800	1,800
Health Insurance Profit Share/MI	238,936	-	-	-	-	-
Studies & Master Plans						
Community Visioning ²⁴	-	-	-	-	-	-
Parks Master Plan Update ²⁴	-	-	-	-	-	-
DCD Fee Recovery Study ²⁴	-	-	-	-	-	-
LDR Update/Rewrite ²⁴	-	-	-	-	-	-
Bimini Basin ²⁴	-	-	-	-	-	-
7 Islands Master Plan ²⁴	-	-	-	-	-	-
Employee Walkin Clinic	12,925	15,000	15,000	15,000	15,000	15,000
BCBS Wellness Program	202,241	150,000	518,838	100,000	75,000	50,000
Electric Franchise Agreement	76,305	200,000	282,114	100,000	-	-
Scrub Jay Habitat Mitigation	-	151,754	391,512	151,754	151,754	151,754
Matlacha Property Lease	95	27,000	27,000	27,000	27,000	27,000
Fleet /Rolling Stock Replace ²⁵	4,002,147	3,603,597	7,769,286	4,102,602	2,065,621	4,065,906
Nicholas Annex Exterior Impr	-	30,000	30,000	-	-	-
Capital Maintenance Projects ²¹	124	-	-	23,423	-	36,900
Reseal City Hall Parking Lot	-	15,000	15,000	-	-	-
Fuel System EOC Generator Rep	-	10,000	10,000	-	-	-
Subtotal Expenditures	48,459,250	58,408,559	64,205,624	56,783,601	55,594,649	59,404,679
Reserves						
Designated: Disaster & Other ²⁶	-	5,394,737	20,909,026	4,544,737	4,544,737	4,544,737
Undesignated	-	30,851,766	21,766,700	27,012,994	26,620,511	22,935,628
Total	\$48,459,250	\$94,655,062	\$106,881,350	\$88,341,332	\$86,759,897	\$86,885,044

City of Cape Coral, Florida FY 2017 - 2019 Proposed Operating Budget

Government Services Notes:

- ¹ Decrease in capital funding is a result of FY 2015 Amended Budget rollover of rolling stock equipment from FY 2014. The Fleet Manager has the responsibility of replacing assets within the funding availability. The Fleet Manager is responsible for maintaining equipment listings.
- ² Assessments Lot Mowing & Utility - FY 2017 includes an estimate for North 2 Assessments based on the amortization option.
- ³ To Transportation Capital Project-Alleys for Alley repaving project to complete gaps in alleyways on Del Prado Blvd and CRA area.
- ⁴ To Transportation Capital Project - Medians. Reinstatement of median landscaping program.
- ⁵ To PW Capital-Sign Shop - Additional funding in order to complete the project.
- ⁶ To CDBG - To provide additional funding to the FY 2016 funding plan as recommended by CDBG Citizens Advisory Board.
- ⁷ CRA Transfer includes tax increment and an additional \$100,000 annually in FY 2016 to support additional improvements.
- ⁸ To Transportation Capital - Road Resurfacing. FY 2017 Local Road Resurfacing program funded at \$6.5 million.
- ⁹ To Fire Station #11 / 12 Construction. Design begins for Station #11 in FY 2016 followed by construction in FY 2018. FY 2018 Design begins for Station #12 followed by construction in FY 2019.
- ¹⁰ The City is fully reimbursed for the cost incurred on the behalf of the Charter School Authority. The Charter School is unable to issue debt, as such, debt funding was secured by the City for the Charter School buses. Annual debt service is paid by the Charter School Authority.
- ¹¹ Annual Cost - OPEB. Other post employment benefits (OPEB) include payment of health and life insurance premiums for retirees in accordance with eligibility under City ordinances. The City is only funding the annual pay-as-you amounts.
- ¹² Animal Control Services - An interlocal agreement exists with Lee County for providing animal control services. Annual funding is adjusted in accordance with a formally approved formula.
- ¹³ 2005 Capital Improvement Bonds. During FY 2014 there was a partial refunding of outstanding bonds. The FY 2015 budget was created with all debt having been refunded. Annual debt service for refunded bonds is identified as 2014 Cap Improvement Bonds.
- ¹⁴ 2006 Special Obligation Bonds. These bonds were issued for the purpose of buying land primarily for parks purposes and right-of-way for the widening of Del Prado and Santa Barbara Blvds. Funding has been established at 28.27% for Road Impact Fees and 71.73% for Park Impact Fees. The gas taxes provide additional funds if road impact fees are insufficient to cover annual debt service. This debt was refunded in FY 2015. The General Fund covers any shortfalls experienced by Park Impact Fees.
- ¹⁶ 2012 Equipment Lease. The last payment will be made in FY 2017.
- ¹⁸ 2017 Fire Service Assessment. In the final quarter of fiscal year 2015, \$1.5 million debt will be issued through a bank loan. Term will be 5 years and \$350,000 was estimated for budgeting purposes for the annual debt service.
- ¹⁹ 2015 Special Obligation Note. This note resulted from the refunding of the 2006 Special Obligation Bonds as discussed in note 16. Also included in the note was "new money" for the Charter School buses discussed in note 11 as well as \$4.4 million for other general fund vehicles and equipment.
- ²⁰ 2018 Equipment Lease. This lease will be for the new lease of equipment in the 2012 Equipment Lease
- ²¹ The street light program was reinstated with the FY 2015 budget. \$100,000 is being added annually through 2018 for the installation of additional lights as well as the related recurring power costs. Permanent school bus stop locations are the highest priority locations.
- ²² Property/Liability Insurance-This is an interfund service charge to the internal service fund. Allocation is based on estimated expenditures of the internal service fund with apportionment based on the value of the City's assets. The General Fund is responsible for the allocation related to the City's governmental assets.
- ²³ These are one time non-recurring studies/activities that will position the City for future initiatives.
- ²⁴ The City is moving to a centralized Fleet system. With adoption of the FY 2015 budget, funds were removed from the individual departments to a single business unit at the fund level.
- ²⁵ This category includes designated reserves identified within the financial policies plus \$544,737 for Economic Development.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



SPECIAL REVENUE FUNDS TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

SPECIAL REVENUE FUNDS

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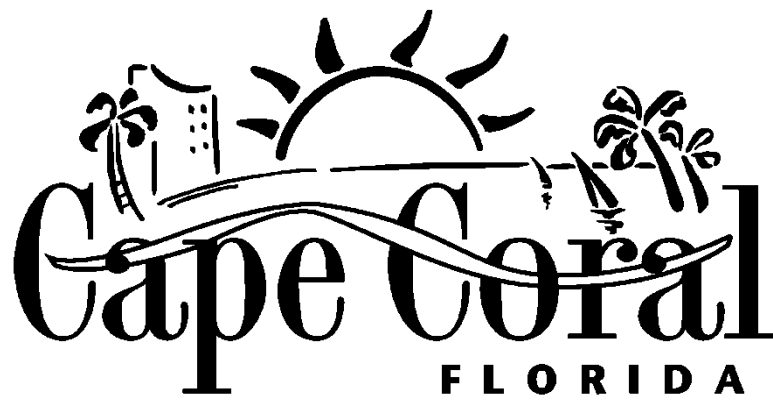
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City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Additional Five-Cent Gas Tax

Additional Five Cent Gas Tax is used to account for the Local Option Gas Tax, which is used for construction of new roads or the reconstruction or resurfacing of existing paved roads.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	50,000	619,503	50,000	50,000	50,000
Estimated Revenue:						
Sales, Use & Fuel Taxes	3,526,154	3,543,372	3,543,372	3,334,709	3,468,098	3,606,822
Intergovernmental	-	-	-	-	-	-
Miscellaneous	9,587	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,535,741	\$ 3,593,372	\$ 4,162,875	\$ 3,384,709	\$ 3,518,098	\$ 3,656,822

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	2,954,156	3,543,372	3,543,372	3,334,709	3,468,098	3,606,822
Reserves	-	50,000	619,503	50,000	50,000	50,000
TOTAL USES	\$ 2,954,156	\$ 3,593,372	\$ 4,162,875	\$ 3,384,709	\$ 3,518,098	\$ 3,656,822

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Transfers Out						
To General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To Capital Projects ¹	110,250	150,000	150,000	150,000	150,000	150,000
Gas Tax Rev Bonds	2,843,906	3,393,372	3,393,372	3,184,709	3,318,098	3,456,822
Reserves	-	50,000	619,503	50,000	50,000	50,000
TOTAL USES	\$ 2,954,156	\$ 3,593,372	\$ 4,162,875	\$ 3,384,709	\$ 3,518,098	\$ 3,656,822

Notes:

¹ To Transportation Capital Projects Fund for non-grant related sidewalk construction.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Six-Cent Gas Tax

Six Cent Gas Tax Fund is used to account for the Local Option Gas Tax which is used for road improvements and related items.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	1,967,807	2,111,763	4,523,507	4,618,506	5,760,027
Estimated Revenue:						
Sales, Use & Fuel Taxes	4,798,201	4,738,099	4,738,099	4,536,127	4,717,573	4,906,276
Charges for Services	-	-	-	-	-	-
Miscellaneous	27,853	-	-	-	-	-
Federal Grant	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,826,054	\$ 6,705,906	\$ 6,849,862	\$ 9,059,634	\$ 9,336,079	\$ 10,666,303

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	2,730,468	3,532,227	3,532,227	4,441,131	3,576,049	3,582,519
Reserves	-	3,173,679	3,317,635	4,618,503	5,760,027	7,083,784
TOTAL USES	\$ 2,730,468	\$ 6,705,906	\$ 6,849,862	\$ 9,059,634	\$ 9,336,076	\$ 10,666,303

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Transfers Out:						
To Road Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	2,230,468	2,411,786	2,411,786	3,237,574	3,426,779	3,523,808
To Capital Projects ¹	500,000	100,000	100,000	700,000	-	-
Operating Prog Costs	-	-	-	-	-	-
Gas Tax Rev Bonds	-	1,020,441	1,020,441	503,557	149,270	58,711
Reserves	-	3,173,679	3,317,635	4,618,503	5,760,027	7,083,784
TOTAL USES	\$ 2,730,468	\$ 6,705,906	\$ 6,849,862	\$ 9,059,634	\$ 9,336,076	\$ 10,666,303

Notes:

¹ To Transportation Capital Projects Fund - North 2 and North 1 Non-Assessed Transportation improvements.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Road Impact Fee

Road Impact Fee Fund is used to account for the impact fees, which are used to provide new roads.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	50,000	49,894	50,000	50,000	50,000
Estimated Revenue:						
Intergovernmental	755,556	743,343	743,343	743,343	743,343	743,343
Miscellaneous	53,457	7,302	7,302	7,404	7,404	7,404
Impact Fees	2,571,011	1,569,400	3,290,520	1,641,875	1,790,745	3,128,787
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,380,024	\$ 2,370,045	\$ 4,091,059	\$ 2,442,622	\$ 2,591,492	\$ 3,929,534

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	8,200	-	15,709	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	3,371,981	2,320,045	4,025,456	2,392,622	2,541,492	3,879,534
Reserves	-	50,000	49,894	50,000	50,000	50,000
TOTAL USES	\$ 3,380,181	\$ 2,370,045	\$ 4,091,059	\$ 2,442,622	\$ 2,591,492	\$ 3,929,534

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Transfers Out to:						
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	77,130	70,570	98,716	100,000	120,000	140,000
To Internal Loan (Bond Res)	-	-	-	-	-	-
Misc Operating Expenses	8,200	-	15,709	-	-	-
2006 Special Obligation Bonds	1,083,920	1,086,104	-	-	-	-
2015 Special Obligation Bonds	-	-	1,086,104	996,986	994,781	994,838
Gas Tax Rev Bonds	2,210,931	1,163,371	2,840,636	1,295,636	1,426,711	2,744,696
Reserves	-	50,000	49,894	50,000	50,000	50,000
TOTAL USES	\$ 3,380,181	\$ 2,370,045	\$ 4,091,059	\$ 2,442,622	\$ 2,591,492	\$ 3,929,534

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Police Protection Impact Fee

Police Protection Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for police protection services.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use Of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	386,638	404,629	848,837	1,273,392	1,738,871
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Miscellaneous	573	500	500	200	200	200
Misc-Impact Fees	378,990	393,894	393,894	433,015	474,774	520,708
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 379,563	\$ 781,032	\$ 799,023	\$ 1,282,052	\$ 1,748,366	\$ 2,259,779

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	1,905	1,400	4,400	8,660	9,495	10,415
Capital Outlay	-	-	-	-	-	88,179
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves ¹	-	779,632	794,623	1,273,392	1,738,871	2,161,185
TOTAL USES	\$ 1,905	\$ 781,032	\$ 799,023	\$ 1,282,052	\$ 1,748,366	\$ 2,259,779

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Police Impact	\$ 1,905	\$ 781,032	\$ 799,023	\$ 1,282,052	\$ 1,748,366	\$ 2,259,779
TOTAL USES	\$ 1,905	\$ 781,032	\$ 799,023	\$ 1,282,052	\$ 1,748,366	\$ 2,259,779

Notes:

¹ Funds will be held in reserve until such time as an eligible project has been approved such as creation of a sub-station, driving range, firing range, and/or training facility.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Advanced Life Support Impact Fee

Advanced Life Support (ALS) Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for Advanced Life Support Program.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	124,434	134,013	160,192	188,663	218,532
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Miscellaneous	902	140	140	160	180	200
Misc-Impact Fees	35,446	26,570	26,570	28,889	30,295	31,764
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 36,348	\$ 151,144	\$ 160,723	\$ 189,241	\$ 219,138	\$ 250,496

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	220	531	531	578	606	636
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfer Out	-	-	-	-	-	-
Reserves ¹	-	150,613	160,192	188,663	218,532	249,860
TOTAL USES	\$ 220	\$ 151,144	\$ 160,723	\$ 189,241	\$ 219,138	\$ 250,496

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Advanced Life Support In	\$ 220	\$ 151,144	\$ 160,723	\$ 189,241	\$ 219,138	\$ 250,496
TOTAL USES	\$ 220	\$ 151,144	\$ 160,723	\$ 189,241	\$ 219,138	\$ 250,496

Notes:

¹ Funds will be held in reserve until an eligible expenditure has been approved. An example might be the equipment required to establish an ALS program at one of the existing fire stations that are not considered an ALS station.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Do the Right Thing

The "Do the Right Thing" Program is sponsored by the Police Department and rewards the youth population in the community for "doing the right thing". The program had previously resided in the General Fund. This fund was established to account for the program donations that are used to offset the operating expenses of the program to include prizes and rewards for the program recipients.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 13,001	\$ -	\$ -	\$ -
Operating Fund Balance	-	4,000	-	-	-	-
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Intergovernmental Rev	-	-	-	-	-	-
Miscellaneous	12,181	8,000	8,000	8,000	8,000	8,000
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 12,181	\$ 12,000	\$ 21,001	\$ 8,000	\$ 8,000	\$ 8,000

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	12,513	12,000	21,001	8,000	8,000	8,000
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 12,513	\$ 12,000	\$ 21,001	\$ 8,000	\$ 8,000	\$ 8,000

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Do the Right Thing	\$ 12,513	\$ 12,000	\$ 21,001	\$ 8,000	\$ 8,000	\$ 8,000
TOTAL USES	\$ 12,513	\$ 12,000	\$ 21,001	\$ 8,000	\$ 8,000	\$ 8,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Police Confiscation/State

Police Confiscation-State Fund is used to account for monies received from the sale of confiscated items in non-federal cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 73,238	\$ 73,238	\$ 39,050	\$ 19,475	\$ 19,475
Operating Fund Balance	-	110,823	100,590	61,540	42,065	22,590
Estimated Revenue:						
Fines & Forfeits	2,500	-	-	-	-	-
Miscellaneous	1,261	100	100	100	100	100
Interfund Transfers ¹	41,605	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 45,366	\$ 184,161	\$ 173,928	\$ 100,690	\$ 61,640	\$ 42,165

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	16,165	73,338	73,338	39,150	19,575	19,575
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	110,823	100,590	61,540	42,065	22,590
TOTAL USES	\$ 16,165	\$ 184,161	\$ 173,928	\$ 100,690	\$ 61,640	\$ 42,165

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Confiscation	\$ 16,165	\$ 184,161	\$ 173,928	\$ 100,690	\$ 61,640	\$ 42,165
TOTAL USES	\$ 16,165	\$ 184,161	\$ 173,928	\$ 100,690	\$ 61,640	\$ 42,165

Notes:

1. Transfer from Police Evidence Fund (unbudgeted fund) following judicial process.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Police Confiscation/Federal

Police Confiscation-Federal Fund is used to account for monies received from federal confiscation cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 97,370	\$ 97,370	\$ 87,888	\$ 88,753	\$ 93,602
Operating Fund Balance	-	384,294	396,267	405,749	316,996	223,394
Estimated Revenue:						
Miscellaneous	76,773	300	300	300	300	300
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 76,773	\$ 481,964	\$ 493,937	\$ 493,937	\$ 406,049	\$ 317,296

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	110,306	97,670	97,670	88,188	89,053	93,902
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	384,294	396,267	405,749	316,996	223,394
TOTAL USES	\$ 110,306	\$ 481,964	\$ 493,937	\$ 493,937	\$ 406,049	\$ 317,296

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Confiscation	\$ 110,306	\$ 481,964	\$ 493,937	\$ 493,937	\$ 406,049	\$ 317,296
TOTAL USES	\$ 110,306	\$ 481,964	\$ 493,937	\$ 493,937	\$ 406,049	\$ 317,296

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Seawall Assessments

Seawall Assessment Funds are used to account for the collection of special assessments associated with the construction of seawalls.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	216,987	216,987	-	-	-
Estimated Revenue:						
Charges for Services	(1,836)	-	-	-	-	-
Miscellaneous Revenue	4,956	-	-	-	-	-
Misc-Spec Assessment	28,324	31,330	31,330	-	-	-
Fines & Forfeits	1,318	1,400	1,400	1,400	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 32,762	\$ 249,717	\$ 249,717	\$ 1,400	\$ -	\$ -

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	2	212,315	212,315	1,400	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service ²	2,198	26,974	26,974	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	10,428	10,428	-	-	-
TOTAL USES	\$ 2,201	\$ 249,717	\$ 249,717	\$ 1,400	\$ -	\$ -

Debt Service Payments related to repayment of advances from the General Fund for the cost of construction.

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Seawall Assmt 7A-A3	\$ -	\$ 209,415	\$ 209,415	\$ -	\$ -	\$ -
Seawall Assmt 7B	2,201	40,302	40,302	1,400	-	-
TOTAL USES	\$ 2,201	\$ 249,717	\$ 249,717	\$ 1,400	\$ -	\$ -

Notes:

¹ Assessment Refunds are planned for Assessment Phases 7A-A3 during FY 2016.

The final assessment billing for Phase B will be in FY 2016 followed by a refunding in FY 2017.

² Debt service payments are on a budgetary basis to the General Fund which funded the initial cost of the construction project

Community Development Block Grant (C.D.B.G.)

Community Development Block Grant (CDBG) is used to account for monies received from the U.S. Department of Housing and Urban Development for community redevelopment.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grants	927,146	917,441	917,441	940,159	940,159	940,159
Interfund Transfers ¹	-	24,073	24,073	-	-	-
Miscellaneous	307,266	-	84,632	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,234,412	\$ 941,514	\$ 1,026,146	\$ 940,159	\$ 940,159	\$ 940,159

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 98,695	\$ 77,408	\$ 22,428	\$ 124,458	\$ 123,885	\$ 123,887
Operating	1,079,448	852,163	1,001,048	796,598	796,598	796,203
Capital Outlay	115,547	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	7,175	11,943	2,670	19,103	19,676	20,069
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 1,300,865	\$ 941,514	\$ 1,026,146	\$ 940,159	\$ 940,159	\$ 940,159

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
2011 CDBG	-	-	-	-	-	-
2012 CDBG	-	-	(1,037)	-	-	-
2013 CDBG	-	-	(62,173)	-	-	-
2014 CDBG	438,258	-	(41,386)	-	-	-
2015 CDBG	862,417	-	(62,906)	-	-	-
2016 CDBG	144	941,514	1,193,648	-	-	-
2017 CDBG	45	-	-	940,159	-	-
2018 CDBG	-	-	-	-	940,159	-
2019 CDBG	-	-	-	-	-	940,159
TOTAL USES	\$ 1,300,864	\$ 941,514	\$ 1,026,146	\$ 940,159	\$ 940,159	\$ 940,159

Notes:

1. City Council approved the General Fund transfer for FY 2016 in support of the annual expenditure plan based on the recommendations of the CDBG Citizens Advisory Board.

**Fire Rescue and Emergency
Capital Improvement Impact Fee**

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fire Impact Fee Fund is used to account for impact fees, which are used to provide additional fire public safety facilities.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance		260,591	234,854	793,264	918,139	1,065,926
Estimated Revenue:						
Miscellaneous Revenue	2,367	1,088	1,088	1,624	1,998	1,998
Misc-Impact Fees	584,514	434,621	434,621	472,568	495,567	519,600
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 586,881	\$ 696,300	\$ 670,563	\$ 1,267,456	\$ 1,415,704	\$ 1,587,524

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	4,299	8,692	8,692	9,451	9,911	10,803
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	339,347	339,865	339,865	339,866	339,867	339,863
Reserves		347,743	322,006	918,139	1,065,926	1,236,858
TOTAL USES	\$ 343,646	\$ 696,300	\$ 670,563	\$ 1,267,456	\$ 1,415,704	\$ 1,587,524

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Fire Impact Fee	\$ 343,646	\$ 696,300	\$ 670,563	\$ 1,267,456	\$ 1,415,704	\$ 1,587,524
TOTAL USES	\$ 343,646	\$ 696,300	\$ 670,563	\$ 1,267,456	\$ 1,415,704	\$ 1,587,524

Funds are currently being used to pay debt service for Fire Station #9.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Park Recreational Facilities Impact Fee

Park Impact Fee Fund is used to account for impact fees, which are used to provide recreational facilities.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	10,000	10,000	10,000	10,000	10,000
Estimated Revenue:						
Misc-Impact Fees	1,041,410	781,823	781,823	858,550	944,405	1,038,065
Miscellaneous	22	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 1,041,432	\$ 791,823	\$ 791,823	\$ 868,550	\$ 954,405	\$ 1,048,065

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	7,444	13,031	13,031	12,878	14,167	15,571
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	1,033,966	768,792	768,792	845,672	930,238	1,022,494
Reserves	-	10,000	10,000	10,000	10,000	10,000
TOTAL USES	\$ 1,041,410	\$ 791,823	\$ 791,823	\$ 868,550	\$ 954,405	\$ 1,048,065

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Park Impact Fee	\$ 1,041,410	\$ 791,823	\$ 791,823	\$ 868,550	\$ 954,405	\$ 1,048,065
TOTAL USES	\$ 1,041,410	\$ 791,823	\$ 791,823	\$ 868,550	\$ 954,405	\$ 1,048,065

Funds are currently being used to support annual debt service related to the 2006 Special Obligation Revenue Bond and related 2015 Refunding Bonds issued for the purchase of parkland as well as the 2012 Special Obligation Note for park facilities. As impact fee revenue is insufficient to cover all debt service obligations, the General Fund has budgeted the following in FY 2017 - 2019 to cover the debt obligations

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Community Redevelopment Agency (CRA)

Community Redevelopment Agency Fund is used to account for monies received from tax incremental revenue by all taxing authorities in the community redevelopment area. For financial reporting purposes, the fund is a blended component unit.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 205,798	\$ 1,824,267	\$ -	\$ -
Operating Fund Balance	-	1,540,030	1,540,030	-	-	-
Estimated Revenue:						
Ad Valorem Taxes	255,534	426,718	41,949	615,653	646,436	672,293
Charges for Services	-	-	-	-	-	-
Miscellaneous	155,588	5,700	5,700	5,700	5,700	5,700
Interfund Transfer	574,486	815,242	788,808	1,001,219	1,051,280	1,093,331
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 985,608	\$ 2,787,690	\$ 2,582,285	\$ 3,446,839	\$ 1,703,416	\$ 1,771,324

Tax increment from Lee County recorded in Ad Valorem Taxes. Tax Increment from Cape Coral recorded in Interfund Transfer.

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 79,647	\$ 80,807	\$ 80,807	\$ 83,628	\$ 87,350	\$ 88,047
Operating	54,282	194,451	194,451	209,880	90,330	90,330
Capital Outlay	339,152	410,000	430,879	2,736,484	1,108,888	1,176,092
Debt Service	-	-	-	-	-	-
Other & Transfers Out	416,224	416,848	416,848	416,847	416,848	416,855
Reserves	-	1,685,584	1,828,300	-	-	-
TOTAL USES	\$ 889,305	\$ 2,787,690	\$ 2,951,285	\$ 3,446,839	\$ 1,703,416	\$ 1,771,324

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
CRA Management	\$ 473,081	\$ 2,370,842	\$ 2,534,437	\$ 3,029,992	\$ 1,286,568	\$ 1,354,469
LCEC Undergrounding	416,224	416,848	416,848	416,847	416,848	416,855
TOTAL USES	\$ 889,305	\$ 2,787,690	\$ 2,951,285	\$ 3,446,839	\$ 1,703,416	\$ 1,771,324

Beginning with FY 2012, the Transfer Out is to the Debt Service Fund for the CRA's proportional share of the debt service for the 2012 Special Obligation Bonds and is related to the cost of undergrounding electric lines in the CRA.

The City Manager serves as the Executive Director and the City Council as the CRA Board of Commissioners. One full time position is funded by the CRA. The balance of support is provided by City staff.

In FY 2016 the General Fund will transfer \$100,000 to provide support for additional capital improvement projects with the balance being the tax increment.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

City Centrum Business Park

City Centrum Business Park is used to account for monies collected from agencies that occupy the facilities.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 12,849	\$ 1,953	\$ 12,849	\$ -	\$ -
Operating Fund Balance	-	52,062	52,062	-	-	-
Estimated Revenue:						
Misc-Rent and Royalties	-	-	-	-	-	-
Misc-Other Revenues	889	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 889	\$ 64,911	\$ 54,015	\$ 12,849	\$ -	\$ -

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	47,370	52,062	52,062	12,849	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	12,849	1,953	-	-	-
TOTAL USES	\$ 47,370	\$ 64,911	\$ 54,015	\$ 12,849	\$ -	\$ -

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
City Centrum Business Pk	\$ 47,370	\$ 64,911	\$ 54,015	\$ 12,849	\$ -	\$ -
TOTAL USES	\$ 47,370	\$ 64,911	\$ 54,015	\$ 12,849	\$ -	\$ -

Notes:

It is anticipated that City Centrum Business Park will be phased out by FY 2018.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

All Hazards

All Hazards Fund is used to account for monies collected by Lee County in the All Hazards Protection District for the funding of shelters, emergency preparedness, and hazardous material response programs.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 48,288	\$ -	\$ -
Operating Fund Balance	-	1,128,847	1,018,872	1,023,585	1,023,585	1,107,398
Estimated Revenue:						
Ad Valorem Taxes	644,650	732,796	732,796	777,122	815,978	856,777
Intergovernmental	-	-	-	-	-	-
Miscellaneous	9,479	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 654,129	\$ 1,861,643	\$ 1,751,668	\$ 1,848,995	\$ 1,839,563	\$ 1,964,175

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 215,885	\$ 399,127	\$ 399,127	\$ 428,243	\$ 439,961	\$ 453,776
Operating	188,457	93,520	117,761	187,167	112,204	110,450
Capital Outlay	383,490	72,626	72,626	30,000	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	140,000	160,000	160,000	180,000	180,000	180,000
Reserves	-	1,136,370	1,002,154	1,023,585	1,107,398	1,219,949
TOTAL USES	\$ 927,832	\$ 1,861,643	\$ 1,751,668	\$ 1,848,995	\$ 1,839,563	\$ 1,964,175

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
All Hazards	\$ 927,832	\$ 1,861,643	\$ 1,751,668	\$ 1,848,995	\$ 1,839,563	\$ 1,964,175
TOTAL USES	\$ 927,832	\$ 1,861,643	\$ 1,751,668	\$ 1,848,995	\$ 1,839,563	\$ 1,964,175

Notes:

Through an interlocal agreement, the City has elected to participate in the All Hazards Protection District. The tax levy is made the Lee County Board of County Commissioners. The tax rate is 0.0693 mills per \$1,000 of taxable value. 100% of net revenues from Cape Coral properties are returned to the City. Capital Outlay includes technology and building improvements to the original part of the EOC building.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Alarm Fee

The Alarm Fee Fund is used to account for fees and fines collected by the City in connection with initial installation and false alarms thereafter.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 6,215	\$ 6,215	\$ 5,165	\$ -	\$ -
Operating Fund Balance	-	10,647	6,148	983	983	1,339
Estimated Revenue:						
Charges for Services	102,224	132,353	132,353	139,271	150,000	154,673
Intergovernmental	-	-	-	-	-	-
Miscellaneous	279	200	200	200	200	200
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 102,503	\$ 149,415	\$ 144,916	\$ 145,619	\$ 151,183	\$ 156,212

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 81,256	\$ 114,908	\$ 114,908	\$ 120,366	\$ 128,190	\$ 127,642
Operating	14,198	16,360	16,360	16,770	14,154	17,616
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	7,500	7,500	7,500	7,500	7,500	7,500
Reserves		10,647	6,148	983	1,339	3,454
TOTAL USES	\$ 102,954	\$ 149,415	\$ 144,916	\$ 145,619	\$ 151,183	\$ 156,212

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Alarm Fee	\$ 102,954	\$ 149,415	\$ 144,916	\$ 145,619	\$ 151,183	\$ 156,212
TOTAL USES	\$ 102,954	\$ 149,415	\$ 144,916	\$ 145,619	\$ 151,183	\$ 156,212

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Criminal Justice Education Fund

The Criminal Justice Education Fund is used to account for fines collected by the City in connection with citations issued by the Police Department. The \$2 fee per ticket is to be used for training purposes.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 5,149	\$ (647)	\$ 5,000	\$ 5,000	\$ 5,000
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Fines & Forfeits	14,376	16,000	16,000	17,000	18,000	19,000
Miscellaneous	183	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 14,559	\$ 21,149	\$ 15,353	\$ 22,000	\$ 23,000	\$ 24,000

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	14,030	21,149	15,353	22,000	23,000	24,000
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 14,030	\$ 21,149	\$ 15,353	\$ 22,000	\$ 23,000	\$ 24,000

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Criminal Justice Education	\$ 14,030	\$ 21,149	\$ 15,353	\$ 22,000	\$ 23,000	\$ 24,000
TOTAL USES	\$ 14,030	\$ 21,149	\$ 15,353	\$ 22,000	\$ 23,000	\$ 24,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Del Prado Mall Parking Lot

The Del Prado Mall Parking Lot Fund is used to account for assessment fees collected by the City in connection with the maintenance of a city owned parking lot.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	75,920	56,148	78,172	80,523	84,513
Estimated Revenue:						
Fines & Forfeits	75	-	-	-	-	-
Misc-Spec Assessment ¹	122,201	122,000	122,000	122,000	37,000	37,000
Miscellaneous	13,732	17,000	17,000	17,000	5,000	5,000
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 136,008	\$ 214,920	\$ 195,148	\$ 217,172	\$ 122,523	\$ 126,513

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	22,641	38,050	38,050	38,010	38,010	39,148
Capital Outlay	-	-	-	-	-	-
Debt Service ²	12,722	98,698	98,698	98,639	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	78,172	58,400	80,523	84,513	87,365
TOTAL USES	\$ 35,363	\$ 214,920	\$ 195,148	\$ 217,172	\$ 122,523	\$ 126,513

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Del Prado Mall Parking Lot	\$ 35,363	\$ 214,920	\$ 195,148	\$ 217,172	\$ 122,523	\$ 126,513
TOTAL USES	\$ 35,363	\$ 214,920	\$ 195,148	\$ 217,172	\$ 122,523	\$ 126,513

Notes:

¹ FY 2017 will be the final assessment billing for the capital component as the repayment of the construction funding advance from the General Fund will have been satisfied.

² FY 2015 actual is reflected on a budgetary basis to include the principal repayment to the General Fund.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Lot Mowing

The Lot Mowing Fund is used to account for fees collected for the maintenance of unimproved real property.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 300,000	\$ 300,000	\$ 366,079	\$ 327,177	\$ 331,787
Operating Fund Balance	-	1,752,966	1,721,126	1,549,483	1,222,306	890,519
Estimated Revenue:						
Charges for Services	3,118,088	3,256,118	3,256,118	3,434,685	3,417,869	3,401,135
Fines & Forfeits	42,554	51,000	51,000	51,000	51,000	51,000
Miscellaneous	50,184	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,210,826	\$ 5,360,084	\$ 5,328,244	\$ 5,401,247	\$ 5,018,352	\$ 4,674,441

Expenditure Category	FY 2015 Actual Expenditure	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 347,302	\$ 367,194	\$ 367,194	\$ 415,962	\$ 427,947	\$ 441,745
Operating	2,671,529	3,239,924	3,919,032	3,405,802	3,341,921	3,342,177
Capital Outlay	-	-	26,000	30,000	26,178	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	1,752,966	1,016,018	1,549,483	1,222,306	890,519
TOTAL USES	\$ 3,018,831	\$ 5,360,084	\$ 5,328,244	\$ 5,401,247	\$ 5,018,352	\$ 4,674,441

Program	FY 2015 Actual Expenditure	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Peppertree Program	\$ 734,596	\$ 824,300	\$ 878,717	\$ 824,846	\$ 825,833	\$ 826,641
Contracted Mow ing	1,920,329	4,225,484	4,113,227	4,221,599	3,833,873	3,505,646
Fin. Lot Mow ing Billing	117,627	87,891	87,891	90,821	92,910	95,935
PW Inspection Services	246,279	222,409	222,409	233,981	239,558	246,219
Fleet Replacement	-	-	26,000	15,000	26,178	-
TOTAL USES	\$ 3,018,831	\$ 5,360,084	\$ 5,328,244	\$ 5,386,247	\$ 5,018,352	\$ 4,674,441

Notes:

Beginning 2010, the City's lot mow ing program w as assessed on the tax bill. The program is divided into four districts and the calculation of the annual billing is based on the individual district's costs. Beginning 2013, PW Inspection Services w ere moved to a separate business unit. FY 2015-2019 utilizes fund balance to expand peppertree program.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Local Housing Assistance (S.H.I.P.)

Local Housing Assistance Fund is used to account for monies received from the State to provide assistance to low and moderate income families for the purpose of obtaining affordable housing in the City.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
State Shared Revenues	725,470	-	-	-	-	-
Miscellaneous	199,358	-	46,467	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 924,828	\$ -	\$ 46,467	\$ -	\$ -	\$ -

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 31,651	\$ -	\$ (974)	\$ -	\$ -	\$ -
Operating	470,177	-	47,441	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	7,175	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 509,003	\$ -	\$ 46,467	\$ -	\$ -	\$ -

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
2009 SHIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 SHIP	-	-	-	-	-	-
2011 SHIP	-	-	-	-	-	-
2012 SHIP	23,852	-	-	-	-	-
2013 SHIP	56,814	-	-	-	-	-
2014 SHIP	170,172	-	-	-	-	-
2015 SHIP	258,165	-	(3,297)	-	-	-
2016 SHIP	-	-	49,764	-	-	-
TOTAL USES	\$ 509,003	\$ -	\$ 46,467	\$ -	\$ -	\$ -

Notes:

The City was allocated \$740,341 for the State's FY 2014-2015 Budget which began July 1, 2014. These funds were included in FY 2014 Budget Amendment #2. Similarly on July 1, 2015, the City has been allocated for the State's FY 2015 - 2016 Plan in the amount of \$788,401. This allocation has been included in the City's budget amendment #2. As funding has not been guaranteed annually, none is being included for FY 2016, 2017, 2018 or 2019.

**City of Cape Coral, Florida
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Residential Construction Mitigation Program Grant Fund

This fund is used to account for residential wind mitigation retrofit improvements funded by the State of Florida, Division of Emergency Management.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grant	-	-	-	-	-	-
Miscellaneous	653	-	-	-	-	-
TOTAL SOURCES	\$ 653	\$ -	\$ -	\$ -	\$ -	\$ -

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
NSP 2008-2009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NSP 2010-2011	-	-	-	-	-	-
TOTAL USES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

City of Cape Coral, Florida
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Building

The fund is used to account for the activities of the Building and Permitting Services of the Department of Community Development as related to the construction of buildings and related structures within the City of Cape Coral.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	2,362,788	2,397,352	3,129,960	3,026,578	3,438,672
Estimated Revenue:						
Building Permits	4,637,101	4,522,280	4,522,280	4,974,505	5,471,960	6,004,485
Charges for Services	208,836	219,215	219,215	241,130	265,250	291,776
Fines and Forfeits	29,517	32,855	32,855	36,140	39,755	43,731
Misc-Interest Earnings	20,122	1,975	1,975	2,175	2,390	2,630
Misc-Other	437	100	100	100	100	100
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,896,013	\$ 7,139,213	\$ 7,173,777	\$ 8,384,010	\$ 8,806,033	\$ 9,781,394

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 2,693,682	\$ 3,220,947	\$ 3,220,947	\$ 4,124,735	\$ 4,208,801	\$ 4,342,629
Operating	236,271	285,503	286,217	323,036	331,184	340,468
Capital Outlay	-	-	-	145,344	40,842	107,210
Debt Service	-	-	-	-	-	-
Other & Transfers Out ²	696,548	743,808	743,808	764,317	786,534	809,468
Reserves	-	2,888,955	2,922,805	3,026,578	3,438,672	4,181,619
TOTAL USES	\$ 3,626,501	\$ 7,139,213	\$ 7,173,777	\$ 8,384,010	\$ 8,806,033	\$ 9,781,394

Expenditure Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Building	\$ 3,626,501	\$ 7,139,213	\$ 7,173,777	\$ 8,384,010	\$ 8,806,033	\$ 9,781,394
TOTAL USES	\$ 3,626,501	\$ 7,139,213	\$ 7,173,777	\$ 8,384,010	\$ 8,806,033	\$ 9,781,394

¹ In FY 2016, 12 full time positions were added mid-year as approved by Council as a result of customer volume.

² Interfund transfers include a payment to the General Fund for general administrative overhead costs incurred on the behalf of the Building Fund activities in the amount of \$742,189, \$764,455, and \$787,389 for FY 2017-2019 respectively.

HUD Neighborhood Stabilization

The Neighborhood Stabilization Program (NSP) was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

NSP is a component of the Community Development Block Grant (CDBG). The CDBG regulatory structure is the platform used to implement NSP and the HOME program provides a safe harbor for NSP affordability requirements.

NSP funds may be used for activities, which include, but are not limited to:

- Establish financing mechanisms for purchase and redevelopment of foreclosed homes and residential properties
- Purchase and rehabilitate homes and residential properties abandoned or foreclosed
- Establish land banks for foreclosed homes
- Demolish blighted structures
- Redevelop demolished or vacant properties.

City of Cape Coral, Florida
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Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Services	-	-	-	-	-	-
Intergovernmental	-	-	194,000	-	-	-
Miscellaneous	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ -	\$ -	\$ 194,000	\$ -	\$ -	\$ -

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 1,324	\$ -	\$ 19,250	\$ -	\$ -	\$ -
Operating	5,325	-	174,750	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 6,649	\$ -	\$ 194,000	\$ -	\$ -	\$ -

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Res Const Mit Pgm Grant	\$ 6,649	\$ -	\$ 194,000	\$ -	\$ -	\$ -
TOTAL USES	\$ 6,649	\$ -	\$ 194,000	\$ -	\$ -	\$ -

Parks & Recreation Programs

Parks & Recreation Programs are used to account for the recreational programs for individuals of various ages, skill levels, interests, social needs, and economic capabilities that collectively enhance the overall quality of life within the City.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018	FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
Revenue by Category	Revenue	Budget	Budget	Budget	Budget	Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	597,129	-	-	-
Estimated Revenue:						
Grants-Intergovmntl-Federal	193,970	214,844	214,844	242,630	242,630	242,630
Grants-Intergovmntl-State	250,058	199,633	199,633	238,317	238,767	238,767
Grants-Intergovmntl-Local	-	-	-	-	-	-
Charges for Service	3,295,449	3,803,866	3,803,866	3,614,357	3,669,867	3,671,668
Fines and Forfeits	3,873	800	800	800	800	800
Miscellaneous	27,743	5,244	5,244	7,100	7,240	7,383
Misc-Contribution/Donation	223,945	291,829	291,829	259,299	259,931	268,085
Interfund Transfers	3,265,587	4,071,704	4,071,704	4,371,917	4,443,583	5,066,833
Other Sources-Debt Proceed	575,491	-	-	-	-	-
TOTAL SOURCES	\$ 7,836,116	\$ 8,587,920	\$ 9,185,049	\$ 8,734,420	\$ 8,862,818	\$ 9,496,166
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018	FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
Expenditure by Category	Expenditures	Budget	Budget	Budget	Budget	Budget
Personnel ¹	\$ 4,610,889	\$ 5,218,420	\$ 5,211,920	\$ 5,494,520	\$ 5,695,837	\$ 5,866,542
Operating	2,523,509	2,879,575	2,893,194	2,836,650	2,924,981	2,980,124
Capital Outlay	5,199	494,925	1,084,935	403,250	242,000	649,500
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Reserves	-	-	30,681	-	-	-
TOTAL USES	\$ 7,139,597	\$ 8,592,920	\$ 9,220,730	\$ 8,734,420	\$ 8,862,818	\$ 9,496,166
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2018	FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
Expenditure by Program	Expenditures	Budget	Budget	Budget	Budget	Budget
Admin P&R	\$ 518,730	\$ 519,055	\$ 519,055	\$ 532,777	\$ 548,703	\$ 564,079
Aquatics	458,240	475,857	497,853	578,296	470,798	742,963
Art Studio	385,367	417,794	479,294	572,486	513,182	513,188
Athletics	534,238	607,416	607,416	559,763	571,667	585,109
Community Supported Event	66,763	71,600	71,600	72,600	72,600	72,600
Environmental Recreation	267,386	337,730	379,780	330,662	385,198	402,578
Four Freedoms	455,808	634,617	712,047	563,984	580,780	593,601
Lake Kennedy	342,628	345,273	375,273	364,570	371,088	382,900
Parking Program	113,927	171,248	171,248	207,610	214,993	208,091
Pops Café	177,310	173,864	180,189	150,218	153,686	157,329
Rotino Senior Center	307,264	381,416	387,301	391,505	402,460	413,165
Skate Park	122,961	273,217	294,964	227,926	246,063	268,410
Special Events	706,993	863,118	886,118	883,801	945,814	957,398
Special Population	909,175	1,055,848	1,069,848	1,080,560	1,095,186	1,152,390
Transportation	200,074	224,603	224,603	256,126	300,233	247,251
Yacht Club	482,585	575,629	604,690	567,451	562,744	668,746
Youth Center	529,891	632,043	668,878	608,472	614,588	661,693
Youth ChristaM	69,782	77,325	77,325	93,793	74,772	89,913
Youth Oasis	105,651	116,108	116,108	138,456	119,397	113,449
Youth Services	384,824	542,159	542,159	523,364	588,866	583,313
P&R Fleet Replacement	-	97,000	324,300	30,000	30,000	118,000
TOTAL USES	\$ 7,139,597	\$ 8,592,920	\$ 9,190,049	\$ 8,734,420	\$ 8,862,818	\$ 9,496,166

¹ FY 2015 12.1 FTEs added to include transfer of 1 full time Park Ranger from the General Fund; reinstatement of 3.6 FTE Park Rangers and 7.5 FTEs for Youth Services/Youth Center in decreased child/teacher ratios.

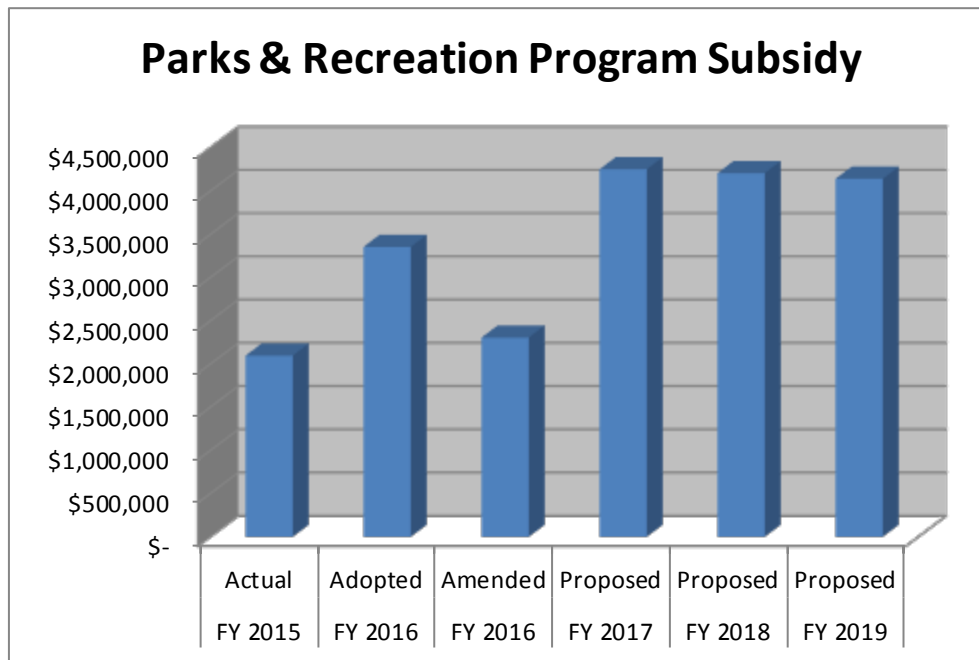
FY 2017 Recreation Specialist II Art Studio

FY 2018 Recreation Program Supervisor - Environmental Recreation

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

**Parks & Recreation
Subsidy by Program**

Program	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Administration	\$ (547,261)	\$ (196,326)	\$ (873,825)	\$ 345,264	\$ 311,971	\$ (273,065)
Aquatics	317,736	333,793	338,075	431,228	323,630	597,095
Art Studio	243,872	204,057	248,503	351,698	278,235	278,881
Athletics	77,114	105,916	42,330	101,263	101,634	104,659
Comm Supp Events	65,123	69,680	69,680	69,360	69,140	70,440
Environmental Rec	166,409	249,356	243,924	211,798	290,372	309,746
Four Freedoms	256,073	367,493	346,713	337,862	354,558	368,679
Lake Kennedy	212,770	191,493	199,242	208,430	213,088	225,200
Parking Program	2,828	71,368	75,815	86,554	90,243	80,938
Pops Café	31,528	15,580	19,037	1,450	5,102	6,459
Rotino Sr. Center	194,419	262,146	259,987	270,606	281,461	293,466
Skate Park	57,538	177,759	140,436	157,026	175,063	198,710
Special Events	248,300	168,238	(5,086)	318,100	365,828	365,576
Special Populations	340,337	422,220	316,605	421,030	411,168	469,672
Transportation	97,608	123,803	89,833	151,126	193,133	139,901
Yacht Club	271,360	354,910	357,774	349,050	339,903	452,065
Youth Center	185,035	286,170	224,131	253,696	259,712	308,117
Youth ChristaM	(21,491)	(2,385)	(3,027)	10,093	(9,028)	5,413
Youth Oasis	(10,493)	(7,737)	3,783	16,156	(3,003)	(7,651)
Youth Services	(91,690)	64,833	(15,172)	64,914	126,941	119,688
P&R Programs FleetReplace	-	92,000	227,300	97,000	30,000	30,000
Total Subsidy:	\$ 2,097,116	\$ 3,354,367	\$ 2,306,058	\$ 4,253,704	\$ 4,209,151	\$ 4,143,989



Notes:

- FY 2014-2018 Admin Budget includes UAAL General Retirement associated with all Program Areas.
- FY 2014-2018 Admin Budget does not include transfer in of \$115,000 each year from Yacht Basin
- FY 2016-2018 Capital Outlay is funded through General Fund Subsidy

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Waterpark

Sun Splash Family Waterpark is a combination of pools and water slides that provide a wide variety of water related participatory recreation activities. This aquatic center and leisure complex is designed with family in mind and gives individuals, groups, and organizations a place to gather with catering services. Sun Splash offers community programs such as swimming lessons, water safety training, specialized youth activity programming as well as many seasonal special events.

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel	\$ 1,065,913	\$ 1,277,120	\$ 1,277,120	\$ 1,318,306	\$ 1,330,651	\$ 1,358,284
Operating	878,241	1,037,107	1,037,107	995,785	973,414	977,535
Capital Outlay	-	156,500	908,820	146,000	91,000	113,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out ¹	446,545	492,706	492,706	502,264	512,111	522,248
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 2,390,700	\$ 2,963,433	\$ 3,715,753	\$ 2,962,355	\$ 2,907,176	\$ 2,971,067

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Waterpark	\$ 1,439,060	\$ 1,878,059	\$ 1,888,059	\$ 1,837,134	\$ 1,811,955	\$ 1,862,779
Aquatic Maintenance	46,292	72,091	72,091	73,185	73,185	74,283
Food & Beverage	332,128	332,213	332,213	330,469	330,469	332,432
Cashiers	99,537	112,755	112,755	114,466	114,466	116,183
Group Sales	23,555	29,411	29,411	29,811	29,811	30,214
Lifeguards	345,507	421,619	421,619	428,019	428,019	434,439
Sales Clerks	104,620	117,285	117,285	119,271	119,271	120,737
Waterpark Improvements ²	-	-	742,320	-	-	-
Waterpark Fleet Replacement	-	-	-	30,000	-	-
TOTAL USES	\$ 2,390,700	\$ 2,963,433	\$ 3,715,753	\$ 2,962,355	\$ 2,907,176	\$ 2,971,067

Notes:

¹ Transfers Out:

Annual Debt Service payment to Debt Service Fund

Payment to the General Fund for general administrative overhead costs incurred on the behalf of the waterpark activities in the amount of \$273,587, \$272,713, \$318,609, \$328,167, \$338,012 for FY 2014 - 2018 respectively.

² Waterpark Improvements FY 2015 allocated for the TotSpot

Perspective: Financial							
Goal: Develop a balanced multi-year budget							
Objective(s): Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$ 2,390,700	\$ 3,715,753	\$ 2,962,355	\$ 2,907,176	\$ 2,971,067	
Efficiency	% of Budget utilized	73%	100%	100%	100%	100%	100
Outcome	% Increase / (Decrease) from prior year	-18%	n/a	0%	0%	0%	0

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Customer							
Goal: Increase, establish and maintain partnerships with the community and local organizations							
Objective(s): Increase symbiotic partnerships within the community							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of partnerships	146	135	141	147	150	increase 3-5% per year
Output	Donations	\$7,406	\$7,776	\$8,164	\$8,572	\$9,001	increase 5% per year
Efficiency	Average savings per program via partnerships	\$51	\$58	\$58	\$58	\$60	
Service Quality	Number of programs/events affected or enhanced	5	6	7	8	9	increase 1 per year
Outcome	Percentage increase in partnerships	8%		1%	1%		

Perspective: Customer Attendance							
Goal: Increase Attendance							
Objective(s): Increase attendance to generate positive cash flow							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Attendance	116,293	122,597	127,500	132,600	137,904	Increase 4% annually (assuming 122 days open)
Output	Revenue generation based on attendance (ticket sales only)	\$1,377,122	\$1,423,351	\$1,480,275	\$1,539,486	\$1,539,486	\$1,539,486
Output	Maintain same amount of days open not to increase cost	122	105	122	122	122	122
Efficiency	Average revenue from admissions per operating day	\$ 11.84	\$ 11.61	\$ 11.61	\$ 11.61	\$ 11.61	12
Service Quality	Survey Maintain 96% overall rating	100	100	100%	100%	100%	100%
Outcome	Percentage increase in attendance	4%	3%	4%	4%	4%	4%

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Survey of guests							
Goal: Increase customer satisfaction							
Objective(s): Maintain Customer Satisfaction at or above 96%							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	actual number of su	155	160	166	172	178	Survey birthday parties, groups and random guests.
Efficiency	# of timely completed	100%	100%	100%	100%	100%	100
Service Quality	Maintain 96% rating	100%	100%	100%	100%	100%	100
Outcome	Customer Saticisation percentage	100%	100%	100%	100%	100%	100

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100%	100%	100%	100%	100%	100%
Efficiency	% of Timely completions	100%	100%	100%	100%	100%	100%
Outcome *	% Complete	100%	100%	100%	100%	100%	100%
* Percent complete by fiscal year end							

DEBT SERVICE FUND TAB

DEBT SERVICE FUND

Debt Service Fund	8
<i>Governmental Debt</i>	8-2
<i>Debt Service Fund</i>	8-3

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Governmental Debt

- **2005 Capital Improvement & Refunding Bonds** – Financed the cost of acquisition, construction and equipping of fire station 9 and the reconfiguration and renovation of Pelican Soccer Complex.
- **2006 Special Obligation Revenue Bonds** – Issued to finance the cost of acquisition of various land within the City. Primarily parkland and right-of-way for the widening of Del Prado and Santa Barbara Boulevards. A majority of the bonds were refunding in 2015.
- **2007 Special Obligation Revenue Bonds (Charter School)** – Issued to finance the cost of acquisition, construction and equipping of the City's two elementary and one middle schools. Annual debt service is paid by the Charter School Authority.
- **2008 Capital Improvement Revenue Bonds** - Issued to finance and refinance the cost of acquisition, construction and equipping of a new police headquarters facility.
- **2009, 2010, & 2014 Gas Tax Revenue Bonds** - Issued to finance and refinance the cost of acquisition, construction, and reconstruction of transportation improvements to include the widening of Del Prado and Santa Barbara Boulevards.
- **2011 Special Obligation Revenue Bonds (Charter Schools)** - Issued to finance and refinance the cost of acquisition, construction, and equipping of various capital improvements to the Oasis Campus to include the construction of a high school. Annual debt service is paid by the Charter School Authority.
- **2012 Special Obligation Bonds** - Refunded the outstanding Series 2009 Special Obligation Revenue Notes as well as commercial paper obligations issued to finance and refinance the acquisition, construction and equipping of various capital improvements with the City. The CRA pays a portion of the annual debt service related to the undergrounding of electric lines.
- **2014 Capital Improvement Refunding Revenue Bonds** – Issued to refund a portion of the City's outstanding Capital Improvement Revenue Bonds, Series 2005 in order to reduce total debt service.
- **2015 Special Obligation Refunding Bonds** – Parks Capital Projects Fund is used to account for the acquisition of parkland and improvements at various parks.
- **2012 Capital Lease (City)** – Issued to finance the acquisition of various police and fire vehicles, and information technology equipment.
- **2012 Capital Lease (Charter School)** – Issued to finance the acquisition of school buses for the City's Charter School. Annual debt service is paid by the Charter School Authority.
- **State Infrastructure Bank Loan** – Issued for the purpose of funding a capital improvement project which consisted of the construction of two additional travel lanes for State Road 78 from Chiquita Boulevard to Burnt Store Road capital improvement project. The principal will be repaid from the Federal Surface Transportation Program Urban Funds allocated through Lee County Metropolitan Planning Organization (MPO). The City is responsible for the interest only on this loan per the loan agreement.
- **2015 Fire Protection Assessment Revenue Note** – Issued to finance acquisition of fire apparatus and equipment. Annual debt service is paid by the Fire Protection Assessment
- **2015 Special Obligation Revenue Note** – Issued to finance acquisition of capital equipment and refunding remaining 2005 Capital Improvement & Refunding Bonds.

Please also refer to the Debt Management Section of this document and the Comprehensive Annual Financial Report (CAFR) for additional detail.

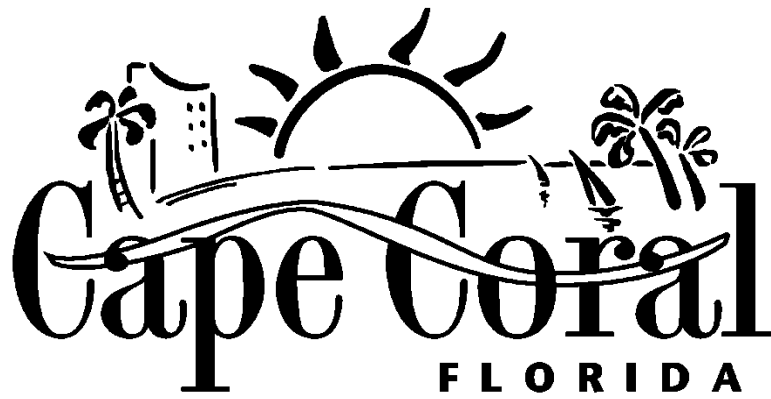
City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Debt Service Fund

Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	6,982,940	11,098,664	914,907	868,567	868,567
Estimated Revenue:						
Ad Valorem Taxes	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous	3,719,049	3,709,730	3,709,730	3,707,194	3,707,937	3,710,565
Interfund Transfers	17,019,200	18,247,769	18,247,769	17,651,138	18,167,503	18,594,214
Debt Proceeds	58,965,663	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 79,703,912	\$ 28,940,439	\$ 33,056,163	\$ 22,273,239	\$ 22,744,007	\$ 23,173,346
Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	4,335	3,980	15,230	2,980	2,980	2,980
Capital Outlay	-	-	-	-	-	-
Debt Service	20,308,855	21,953,519	21,953,519	21,355,352	21,872,460	22,301,799
Other & Transfers Out	59,492,199	-	-	-	-	-
Reserves	-	6,982,940	11,087,414	914,907	868,567	868,567
TOTAL USES	\$ 79,805,389	\$ 28,940,439	\$ 33,056,163	\$ 22,273,239	\$ 22,744,007	\$ 23,173,346
Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
2005 Capital Imp & Ref DSF	\$ 1,382,534	\$ 1,037,990	\$ 1,037,990	\$ -	\$ -	\$ -
2006 Sp Ob Reserve (Land)	-	3,877,043	3,873,554	-	-	-
2006 Special Oblig (Land)	2,868,650	1,503,300	1,503,300	-	-	-
2007 Sp Ob Reserve (Charter)	-	2,195,677	2,200,072	-	-	-
2007 Special Oblig (Charter)	2,174,756	2,718,086	2,718,396	2,721,398	2,720,198	2,722,598
2008 Spec Ob (Police HQ)	2,470,514	2,471,932	6,457,812	2,470,232	2,470,414	2,530,412
2010 Gas Tax Revenue Bond	3,153,680	3,100,681	3,100,681	3,153,482	3,154,282	3,451,981
2011 Special Oblig (Charter)	1,282,022	1,602,317	1,602,430	1,602,079	1,604,119	1,604,119
2012 Lease \$1,342,755 Charter	185,360	231,700	231,709	231,700	185,361	185,360
2012 Lease \$2,315,706 City	440,000	440,000	440,000	440,000	-	-
2012 Special Oblig Rev Note	1,596,612	1,596,616	1,596,616	1,596,617	1,596,623	1,596,614
2014 Capital Improvement DSF	182,199	650,813	650,813	653,570	650,981	648,160
2014 Gas Tax Refunding Rev DSF	2,607,936	2,608,768	2,608,768	2,608,544	2,608,264	2,607,906
2015 Capital Lease DSF	-	1,450,000	1,450,000	-	-	-
2015 Fire Service Asmt Debt	37,146	350,000	350,000	470,470	989,600	1,173,328
2015 Special Oblig Ref Revenue	53,250,279	2,843,056	2,854,306	4,339,007	4,338,005	4,338,606
2015 Special Oblig Rev Note	7,799,074	-	-	1,871,933	1,871,953	1,874,262
2018 Lease	-	-	-	-	440,000	440,000
State Infrastructure Bank Loan	374,628	262,460	379,716	114,207	114,207	-
TOTAL USES	\$ 79,805,389	\$ 28,940,439	\$ 33,056,163	\$ 22,273,239	\$ 22,744,007	\$ 23,173,346

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



CAPITAL PROJECTS FUNDS TAB

CAPITAL PROJECTS FUNDS

Capital Projects Fund	9
Capital Projects	9-2

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Projects

- **Academic Village** – Academic Village Fund is used to account for the design and permitting of the Academic Village site which was purchased with the intent of constructing institutions of higher education, a high school, library, and a recreational complex. Currently, costs being incurred are related to environmental mitigation and the site permit.
- **Charlie Disaster Fund** – Charlie Disaster Fund is used to account for the clean-up of Hurricane Charlie.
- **Computer (ERP) System** – Computer System Replacement Fund is used to account for the costs associated with replacing the City’s financial operating software and related applications. FY 2015 is related to the Cashier System.
- **Fire Station Construction**- Fire Stations Fund is used to account for the design and construction of new and replacement Fire Stations as well as the expansion of the Emergency Operations Center.
- **Santa Barbara Widening** - Santa Barbara Widening Fund is used to account for roadway improvements and access on Santa Barbara Boulevard from SR 78 to Cape Coral Parkway.
- **Del Prado Widening** - Del Prado Widening Fund is used to account for the roadway improvements of Del Prado Boulevard from State Road 78 to Kismet Parkway.
- **Road Resurfacing** – Road Resurfacing Fund is used to account for the roadway repaving throughout the City.
- **Non-Assessed Utility** – Non-Assessed Utility Fund is used to account for the restoration and repaving of roadways in coordination of the Utility Expansion Project.
- **Transportation Capital** – Transportation Capital Fund is used to account for improvements to various roadways including Median Landscaping, Sidewalks, Alleyway Resurfacing and miscellaneous road resurfacing.
- **Public Works Capital** – Public Works Capital Fund is used to account for various capital improvements including the Everest Complex perimeter wall, Sign/Stripping Building, Chiquita Lock Repairs, and North Spreader Waterway.
- **Fleet Maintenance Facility Construction** – Fleet Maintenance Facility Construction Fund is used to account for the design and construction of facilities.
- **Parks Capital Project** – Parks Capital Projects Fund is used to account for the acquisition of parkland and improvements at various parks.

On an annual basis, only additional appropriations to the capital project are budgeted.

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Projects

Revenue Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Balances Forward	\$ 43,413	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental Revenues	1,759,791	1,527,092	1,994,040	797,900	493,384	1,143,787
Miscellaneous Revenues	3,041,914	-	-	-	-	-
Interfund Transfers	6,745,749	8,806,569	8,806,569	8,166,000	7,756,230	7,482,000
Debt Proceeds	-	-	-	7,269,610	-	2,661,020
TOTAL SOURCES	\$ 11,547,454	\$ 10,333,661	\$ 10,800,609	\$ 16,233,510	\$ 8,249,614	\$ 11,286,807

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 929,727	\$ 972,802	\$ 972,802	\$ 988,226	\$ 1,014,484	\$ 1,047,602
Operating ¹	709,791	185,768	185,768	185,524	191,591	192,623
Capital Outlay	2,818,926	8,912,631	9,379,579	14,945,553	6,929,332	10,046,582
Debt Service	-	-	-	-	-	-
Transfers	1,292,099	262,460	262,460	114,207	114,207	-
TOTAL USES	\$ 5,750,542	\$ 10,333,661	\$ 10,800,609	\$ 16,233,510	\$ 8,249,614	\$ 11,286,807

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Government Service						
Academic Village	\$ 231,058	\$ -	\$ -	\$ -	\$ -	\$ -
Computer System	-	-	-	-	-	-
Public Safety						
Fire Station Construct ²	-	331,569	331,569	2,569,610	274,230	2,661,020
Public Works						
Transportation Funds						
Santa Barbara Widening	428,072	-	-	-	-	-
Del Prado Widening	29,839	-	-	-	-	-
Road Resurfacing ³	1,043,930	6,900,000	6,900,000	6,500,000	6,500,000	6,500,000
Sidewalks ⁴	1,620,211	1,677,092	2,144,040	947,900	643,384	1,293,787
Transportation ⁵	33,455	1,000,000	1,000,000	816,000	832,000	832,000
Non-Assessed Utility ⁶	472,297	100,000	100,000	700,000	-	-
Public Works Capital ⁷	114,574	325,000	325,000	-	-	-
Fleet Maint Facility Constr ⁸	-	-	-	4,700,000	-	-
Cultural/Recreation						
Parks & Recreation	1,164,391	-	-	-	-	-
TOTAL USES	\$ 5,137,827	\$ 10,333,661	\$ 10,800,609	\$ 16,233,510	\$ 8,249,614	\$ 11,286,807

On an annual basis, only additional appropriations to the capital projects are budgeted.

¹ Operating expenditures within the Sidewalk Capital Project become capitalized expenses.

² Fire Station 11 & 12 construction is funded by debt service. Design is funded by transfer from the General Fund. Station 11 construction is scheduled for FY2017 and Station 12 construction is scheduled for FY2019

³ Road Resurfacing is funding by a General Fund transfer.

⁴ Sidewalks are primarily funded by grant funds with \$150,000 being funded by Five Cent Gas Tax.

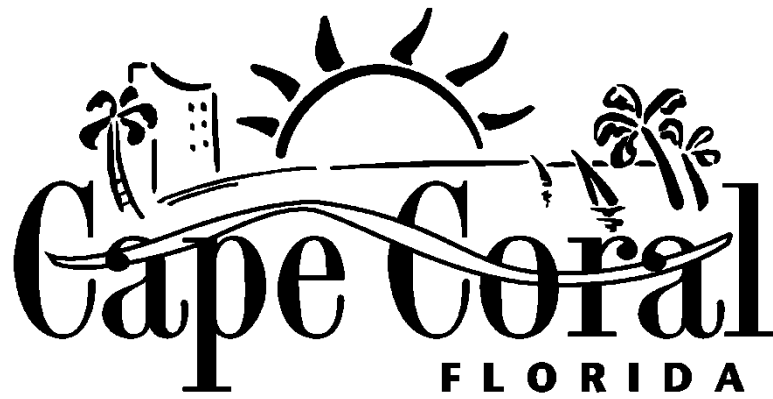
⁵ The General Fund is transferring \$500,000 for alley paving, \$300,000 for median landscaping and \$100,000 is being transferred from the Yacht Basin. Yacht Basin funding is for median landscaping on Coronado Parkway south of Cape Coral Parkway to the Yacht Club.

⁶ Funding will support non-assessed transportation work in North 1-2 utility extension areas and funded by 6 Cent Gas Tax.

⁷ FY 2016 funding in Public Works Capital is to complete the replacement of the sign shop, funded by General Fund transfer.

⁸ The Fleet Maintenance Facility Construction is being funded by a General Fund transfer.

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ENTERPRISE FUNDS

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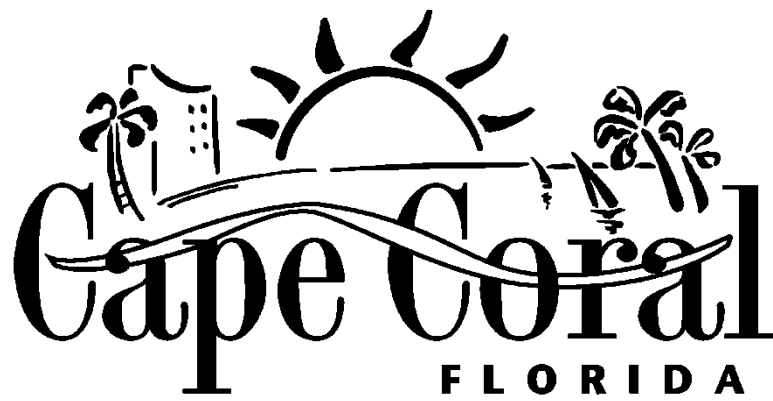
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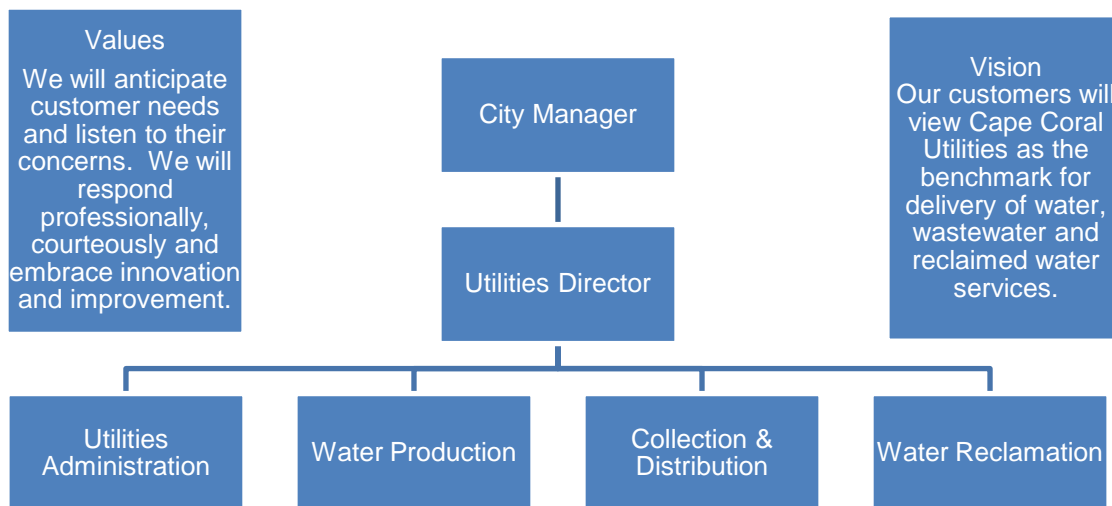
UTILITIES TAB

Utilities

The Utilities Department provides potable water supply, irrigation water supply, and collection, treatment and disposal of sanitary sewage for the residents of Cape Coral. The City owns and operates a system of raw water supply wells, raw water transmission mains, two potable water treatment facilities, potable water storage and pumping facilities, potable water distribution system, sanitary sewage collection system, two wastewater treatment and water reclamation facilities, reclaimed water storage and pumping facilities, canal withdrawal and pumping facilities for supplemental irrigation water supply, irrigation water distribution system, as well as, backup disposal facilities for excess reclaimed water during wet weather. The department is organized into four divisions: Administration, Water Production, Collection and Distribution and Water Reclamation.

Mission

Continue to improve our delivery of cost-effective water, irrigation water and wastewater collection services by empowering employees to responsively meet customer expectations for quality, value, safety, reliability and environmental responsibility.



City of Cape Coral, Florida
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Department Functions

Administration

Administration is responsible for overall utility operations and utility project management and is responsible for developing long range plans and implementing those plans through appropriate utility construction projects. Additional responsibilities include permitting, ordinances, grants and development of projects in coordination with agencies such as South Florida Water Management, US Geologic Survey, Department of Environmental Protection, and other State and Federal agencies to ensure all regulatory points and requirements are fully met. Administration also interacts and works with other Utility systems, trade organizations and local community groups.

Water Production

Utilities Water Production is responsible for producing water that meets or exceeds all Safe Drinking Water Act standards and permit requirements as established by the Environmental Protection Agency (EPA) and the Florida Department of Environmental Protection (FDEP). This Division is currently responsible for operating and maintaining the recently expanded 18.0 MGD Southwest Reverse Osmosis (RO) Water Treatment Plant, 33 raw water wells, and two off-site storage tanks with re-pump facilities, the new 12 MGD North Cape Coral RO Water Treatment Plant and 24 associated raw water wells.

Collection and Distribution

Collection and Distribution is broken down into three sections, water, sewer and irrigation. This Division is responsible for the operation and maintenance of over 2400 miles of water, sewer, and irrigation piping in conformance to regulatory standards along with appurtenances such as services, meters, valves, fire hydrants, and manholes which are spread throughout the City. UCD repairs service leaks and major line breaks including restoration, performs new meter installation and meter change-outs, existing and new line inspections and utility locates.

Water Reclamation

Water Reclamation is responsible for processing wastewater so that after treatment it meets and/or exceeds all standards and different permit requirements as established by the EPA and the FDEP for river discharge, deep injection and/or reuse water for the City's irrigation system. The Division operates and maintains the 13.4 MGD Everest Water Reclamation Facility; the 15.1 MGD Southwest Water Reclamation Facility, and 277 wastewater pump lift stations throughout the City and 5 freshwater canal pump stations to supplement the irrigation system.

FY 2015 Accomplishments

- Continue implementing best management practices and continue efforts that promote utility rate affordability and value.
- Recommend and implement revisions to City Ordinance-Chapter 19.
- Complete the HSQ software and server upgrade at the Everest WRF.
- Complete the North SCADA System Optimization Project.
- Complete construction of the Hancock Creek water main extension project.
- Begin installation of the centrifuges for the Southwest WRF.
- Begin engineering design and permitting for construction of a new deep injection well at the Southwest RO and WRF facilities.
- Begin engineering design and permitting for the Phase I Palm Tree Pump Station improvements.
- Complete Galvanized pipe replacement program section 3A engineering design and permitting for construction bids.
- Complete South RO landscaping project.
- Complete Everest WRF landscaping project.
- Complete engineering design and permitting and qualify contractors for duplex and master pump stations that include WRF Plant Lift Stations; SW#1, #214 and Master Pump Station #200 Rehab Project.
- Complete design for the Southwest RO Warehouse Project.

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- Select a design-build firm for demolition of existing operations building and construction of a new Southwest WRF Operations building.
- Select vendor to install new Water meter test bench equipment.
- Complete current Manhole Rehabilitation project per the budget.
- Rehab two Sodium Hypochlorite Storage Rooms at Canal Pump Stations by coating with an industrial chemical resistant material to prevent damage to concrete from occasional bleach leaks and reduce hazards from broken or deteriorated concrete flooring. Rehab also includes recoating structures which support the chemical feed bleach pumps.
- Design awning structure for portable generators at the Southwest WRF.
- Begin radio read water meter change out replacement program.
- Complete engineering design for the Southwest RO Plant 1 structural improvements.
- Complete engineering analysis for Southwest RO Odor Control Improvements.
- Begin design and permitting for Weir Improvements.
- Complete Weir #11 Control Panel Relocation.
- Complete specifications for an RFQ to update the Hydrogeologic Model for Cape Coral.
- Close-out MWH work authorizations from the Program Manager at risk contract.
- Begin engineering design for the Auxiliary Power Project at the Van Loon re-pump station.
- Recoat 30,000 gallon Acid Bulk Tank at North RO and decommission the two temporary plastic tanks.
- Initiate Southwest WRF SCADA System Optimization Project.
- Continue the Sanitary Sewer Cured in Place Pipe Lining Project.
- Begin Phase I for multi-year Potable Watermain Extension to provide additional fire-protection to Multi-family/Commercial Structures Project.
- Complete engineering for Southeast 34th Street Potable Watermain Upgrade Project.
- Begin construction for underground Utility Casings for Future UEP Utility Main Road Crossings Joint Participation Agreement (JPA) with Lee County DOT's Burnt Store Widening Project.
- Southwest WRF 42-inch Force Main Interconnect Improvements. Complete engineering and permitting.
- North 2 Canal Pump Station Basis of Design Report (BODR) for obtaining FDEP Permit Variance. Complete Basis of Design Report.
- Begin Surface Water Storage Feasibility Study for Irrigation Water Supply.
- Continued rehabilitation of multiple existing lift stations and continued infiltration and inflow program (I&I). In FY 14 and 15, Seven (7) Lift Stations were rehabbed with one more rehab to be completed by end of fiscal year.
- Complete design and go out to bid for new instrumentation/analyzer building at the Everest Parkway WRF by end of FY15.
- Install reuse server capable of creating dynamic reports for multiple users. Purchased Telog Enterprise software to install on new powerful server to create Reuse data that can be utilized by different user groups for reuse reporting, dynamic modeling, environmental and stormwater data.
- Provide increased training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.
- Complete new Boil Water Notification Program.

FY 2016 Goals

- Complete design for the North RO Perimeter Wall project as required by the PDP.
- Complete design for the North RO Plant Landscaping as required by the PDP.
- Begin construction on a new deep injection well at the Southwest RO and WRF facilities.
- Begin design Southwest RO Control Systems Upgrade project.
- Begin work on the SW RO Plant Well Communication/Control retrofit project.
- Construction of the Southwest RO Plant Maintenance Warehouse.
- Begin work on the Southwest RO Plant Odor Control Improvements.
- Begin work on the Southwest RO Plant 1 structural improvements.
- Complete the engineering design and permitting for the Phase I Palm Tree Pump Station

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improvements.

- Complete the Auxiliary Power and Control project at the Van Loon re-pump station.
- Select an engineering firm to update the Hydrogeologic ground water model.
- Selection of an engineer for North RO Deep Injection Well design and permitting.
- Begin design on the Southwest RO Plant Control System Retrofit.
- Introduce a fats, oil, grease program/ordinance.
- Continued rehabilitation of multiple existing lift stations and continued infiltration and inflow program (I&I).
- In FY 16, multiple rehabs are scheduled including the largest Master Station in the City which has six (6) 88 horsepower pumps.
- Increase the number of lift station rehabs per year to ten in order to target rehabbing one station per every 30 years. In-house rehab work and increased competitive pricing will be considered to reduce costs while increasing the quantity of rehabs.
- Complete installation of all 3 centrifuges for Bio-solids.
- Initiate Construction of Operations Building at the Southwest Water Reclamation Facility. Move the upgraded SCADA system for the Facility from trailer to new building once completed.
- Improve internal IT Policies, governance and procedures in Utilities with primary focus on disaster recovery and troubleshooting procedures.
- Complete construction of new instrumentation/analyzer building at the Everest Parkway WRF by end of FY16.
- Work with Finance and Human Resources to allow funding for succession planning of numerous positions that will be retiring that need to be filled with competent replacements. Certain positions should be filled prior to incumbent leaving so the replacement can work with incumbent side by side to create a smoother transition.
- Utilize purchased Telog Enterprise software on server to create/modify customized report "Dashboards" that can be utilized by different user groups for reporting, dynamic modeling, environmental and stormwater data.
- Optimize asset management software to create accurate asset inventory and verify proper maintenance is being performed.
- Rehab coating of concrete for North Chlorine Contact Chambers 1 and 2 at the Everest Parkway WRF.
- End Rexel spare parts agreements for Allen-Bradley equipment and purchase the equipment at reduced cost.
- Go out to bid and initiate construction of second dual use Deep injection Well for SW RO/WRF.
- Utilize Neptune water meter software to realize enhanced customer service online access, improved leak detection and meter tampering capabilities.
- Complete construction of awning structure for portable generators at the Southwest WRF.
- Continue the Sanitary Sewer Cured in Place Pipe Lining Project.
- Continue potable watermain extensions to provide additional fire-protection to multi-family/commercial structures.
- Continue Manhole Rehabilitation project per the budget.
- Expand large water meter rebuild, testing and replacement program.
- Continue training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.

FY 2017 Goals

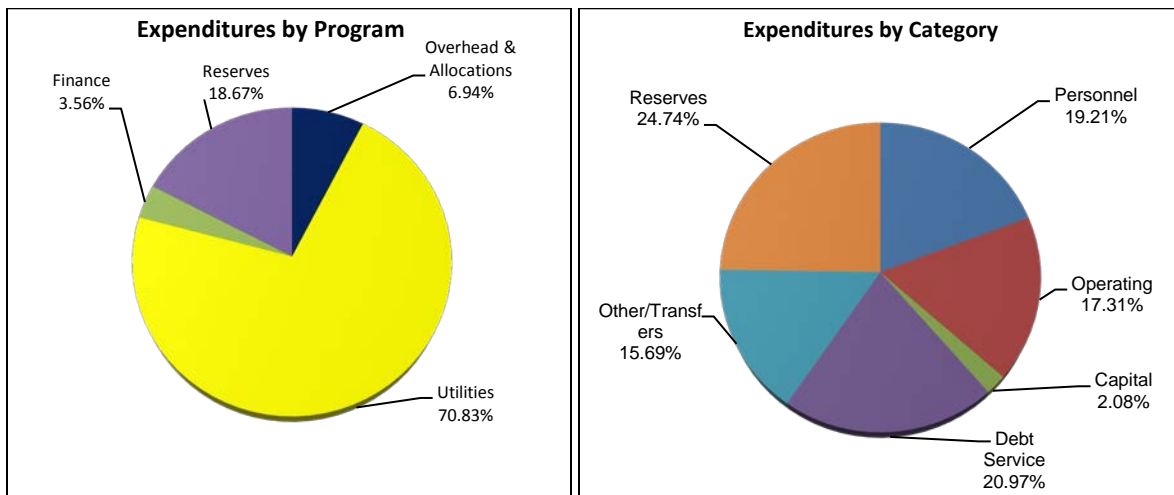
- Construct 5 Million Gallon reuse storage tank with re-pump and disinfection injection capability to improve system reliability and increase storage.

**City of Cape Coral, Florida
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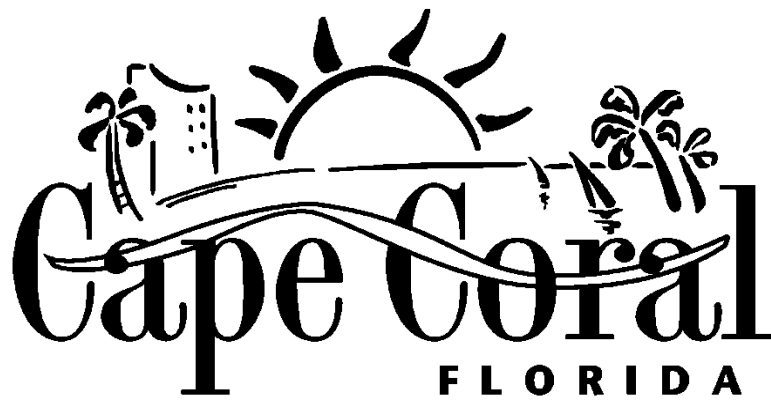
- Continued rehabilitation of multiple existing lift stations and continued infiltration and inflow program (I&I).
- Rehab coating of concrete for Old Chlorine Contact Chambers at the Southwest WRF.
- Complete Construction of Operations Building at the Southwest Water Reclamation Facility.
- Complete construction of second dual use Deep injection Well for SW RO/WRF. Required by Consent Order from DEP to be completed by December 2017.
- Initiate feasibility study for Bio-solids to consider most cost effective method for disposal. (i.e. status quo with landfill or alternate methods like composting)
- Continue Sanitary Sewer Cured in Place Pipe Lining Project.
- Continue potable watermain extensions to provide additional fire-protection to multi-family/commercial structures.
- Continue Manhole Rehabilitation project per the budget.
- Complete budgeted lift station rehabs.
- Continue training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.

FY 2018 Goals

- Continue Sanitary Sewer Cured in Place Pipe Lining Project.
- Continue potable watermain extensions to provide additional fire-protection to multi-family/commercial structures.
- Continue Manhole Rehabilitation project per the budget.
- Continued rehabilitation of multiple existing lift stations and continued Infiltration and Inflow Program (I&I).
- Complete budgeted lift station rehabs.
- Continue training to improve knowledge of staff including but not limited to supervisory training, industry trade shows, continuing education units and specific job classification related training.



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WATER & SEWER TAB

City of Cape Coral, Florida
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Water & Sewer Operations

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 6,302,688	\$ 6,302,688	\$ -	\$ -	\$ -
Operating Fund Balance	-	20,812,231	29,388,045	16,308,086	35,474,887	36,149,051
Internal Service	222,137	583,944	583,944	609,840	631,891	671,703
Licenses and Permits	-	-	-	-	-	-
Intergovernmental	-	790,135	790,135	-	-	-
Charges for Services	75,171,917	77,742,576	77,742,576	80,538,056	83,329,181	100,173,450
Fines & Forfeits	609,075	773,574	773,574	773,574	773,574	773,574
Miscellaneous	794,120	596,267	596,267	682,286	836,173	2,572,707
Other & Transfers In	32,120,595	11,839,998	11,839,998	54,487,688	32,132,783	44,933,655
TOTAL SOURCES	\$ 108,917,844	\$ 119,441,413	\$ 128,017,227	\$ 153,399,530	\$ 153,178,489	\$ 185,274,140

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 19,709,022	\$ 24,931,260	\$ 24,931,260	\$ 25,800,014	\$ 26,573,318	\$ 27,298,146
Operating ²	18,812,032	23,228,952	23,939,796	24,606,722	25,702,886	26,197,297
Capital	1,494,888	4,316,639	5,694,962	4,173,407	3,237,853	3,048,357
Debt Service	31,162,163	29,779,651	29,779,651	31,866,371	28,859,547	28,989,009
Other & Transfers Out	53,835,599	16,470,490	16,470,490	31,478,129	32,655,834	37,110,859
Reserves	-	20,714,421	27,201,068	35,474,887	36,149,051	62,630,472
TOTAL USES	\$ 125,013,704	\$ 119,441,413	\$ 128,017,227	\$ 153,399,530	\$ 153,178,489	\$ 185,274,140

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Overhead & Allocations ³	\$ 7,575,031	\$ 9,040,501	\$ 9,040,501	\$ 9,590,110	\$ 9,850,543	\$ 10,118,319
Utilities Department ^{4,6}	114,034,820	85,466,251	87,518,948	104,108,261	102,847,672	108,070,489
Financial Services ⁵	3,403,853	4,220,240	4,256,710	4,226,272	4,331,223	4,454,860
Reserves	-	20,714,421	27,201,068	35,474,887	36,149,051	62,630,472
TOTAL USES	\$ 125,013,704	\$ 119,441,413	\$ 128,017,227	\$ 153,399,530	\$ 153,178,489	\$ 185,274,140

Utilities Divisions	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Utilities Administration	\$ 54,030,208	\$ 19,301,738	\$ 19,518,024	\$ 33,932,265	\$ 35,031,502	\$ 39,526,505
Water Production	7,514,754	9,178,377	9,586,817	9,990,296	10,086,493	10,166,849
Collection & Distribution	7,706,416	10,232,291	10,232,291	10,835,142	10,915,461	11,264,768
Water Reclamation	12,845,727	13,551,448	13,841,819	14,611,228	15,326,735	15,924,001
Operations Debt Service	33,019,911	29,779,651	29,790,901	31,866,371	28,859,547	28,989,009
UEP Administration	787,758	1,188,275	1,199,945	1,385,933	1,399,434	1,372,357
Utilities Fleet Replacement ⁶	9,001	2,234,471	3,349,151	1,487,026	1,228,500	827,000
TOTAL USES	\$ 115,913,775	\$ 85,466,251	\$ 87,518,948	\$ 104,108,261	\$ 102,847,672	\$ 108,070,489

Notes: FY 2015 Expenditures are on a budgetary basis.

¹ Personnel does not reflect OPEB of \$2,635,965 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation of \$6,074,781 as this is a non-cash accounting entry.

³ Overhead & Allocations include Pension UAAL, Full Cost Allocation to General Fund, and Property/Liability Insurance.

⁴ Utilities Department includes Utilities Admin, Water Production, Water Reclamation, Collection/Distribution Maintenance and the UEP. Debt service payments and Utilities Fleet Replacement are included in this total.

⁵ Financial Services includes accounting, billing, procurement and customer service operations.

⁶ Utilities Fleet Replacement includes new and replacement Rolling Stock: Heavy Equipment and Vehicles.

**City of Cape Coral, Florida
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Water & Sewer Capital Project Fund

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	263,981	-	-	-	-	-
Other Sources	23,262,721	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
TOTAL SOURCES	\$ 23,526,702	\$ 16,369,023	\$ 16,369,023	\$ 21,828,168	\$ 23,004,987	\$ 25,092,442

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	129,519	-	-	-	-	-
Capital ^{1,3}	5,030,778	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
Debt Service ⁴	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 5,160,297	\$ 16,369,023	\$ 16,369,023	\$ 21,828,168	\$ 23,004,987	\$ 25,092,442

Program⁵	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
WSCP Adm SW WR Facility Exp	156,702	-	-	-	-	-
ADM-36 Palm Tree BI Phase 1	37,382	1,700,000	1,700,000	-	-	-
ADM-37 Galvanized Pipe Rpl 1A	986,494	-	(223,948)	-	-	-
IRR-14 SW 6/7 Non Assd Util	286,240	-	-	-	-	-
UCD-1 Administration Building	12,167	-	-	-	500,000	4,000,000
ADM-47 Forcmain I/C Veterans	-	100,000	100,000	-	1,750,000	500,000
IRR-15 Weir#29 Construction	170,133	-	-	-	-	-
ADM-38 Fire Sprinkler ConvFY14	289,189	-	-	-	-	-
IRR-16 Weir# 16 & 17 Const	-	1,450,000	750,000	-	-	-
IRR-17 Reuse River Crossing	-	-	-	-	1,000,000	1,250,000
ADM-39 Potable Wtr Infr FY14	54,429	-	-	-	-	-
WRE3 Everest Landscaping	26,658	-	-	-	-	-
WRC-8 Plant LS Rehabs FY13	299,012	-	(59,782)	-	-	-
ADM-40 Infiltrn & Inflow FY14	614,935	-	-	-	-	-
WRB-2 Biosolids Centrifuge	162,777	-	-	-	-	-
UCD-8 Manhole Rehab FY14	418,235	-	(16,966)	-	-	-
WRC-9 Lift Station Rehab FY12	4,334	-	(98,656)	-	-	-
WRE-4 Plant LS Rehab FY13	24,779	-	-	-	-	-
WRSW-4 Operations Building	147,253	-	-	1,500,000	-	-
WRSW-5 Plant LS Rehabs FY13	295	-	(70,247)	-	-	-
NRO-4 Mod control Sys(SCADA)	321,928	-	-	-	-	-
SRO-4 Plant 1 Structural Upgrd	32,575	250,000	250,000	-	-	-
SRO-5 Retrofit Well Field Com	32,703	-	-	-	-	-
SRO-6 Control System Upgrade	58,762	250,000	250,000	250,000	-	-
SRO-7 Underground Well Feeds	-	46,423	46,423	47,816	-	-

Continued on next page

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Program⁵	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
SRO-8 Deep Injection Well# IW2	242,698	-	-	-	-	-
SRO-9 Whse & Storage Bldg	9,440	-	-	-	-	-
SRO-10 Lightning & Grounding	13,361	-	-	-	-	-
NRO-5 Deep Injection Well IW1	-	1,500,000	1,500,000	-	3,000,000	-
NRO-8 Aux Power Van Loon PS	6,469	-	-	-	-	-
NRO-9 Distribtn Sys Automate	-	-	-	-	240,000	390,000
NRO-10 Rehab/Rpl Raw Wtr Well	-	-	-	100,000	800,000	800,000
WRC-11 Lift Station Rehab FY14	37,762	-	130,029	-	-	-
WRC-12 Lift Station Rehab FY16	-	1,487,600	1,487,600	-	-	-
WRC-13 Lift Station Rehab FY17	-	-	-	1,790,352	-	-
WRE-5 Building for Analyzers	10,676	-	-	-	-	-
ADM-48 Infiltrn & Inflow FY15	15	-	27,515	-	-	-
ADM-43 42" Forcemain Intercon	41,592	2,000,000	2,000,000	500,000	-	-
SRO-11 Landscaping	29,784	-	-	-	-	-
ADM-44 Unspecified Projects	-	-	(214,899)	-	-	-
ADM-45 ASR/IRR Supply FY14	9,277	-	-	-	-	-
SRO-3 Odor Control Mod	21,921	-	-	-	-	-
ADM-24 Land Purchases	454,027	1,765,000	1,765,000	1,025,000	975,000	865,000
WRSW-1 Chlorine Chamber Coatg	-	-	-	150,000	-	-
IRR-1 Weir Improvements	-	-	-	100,000	1,000,000	1,000,000
WRC-1 Lift Station Rehab FY18	-	-	-	-	2,114,987	-
IRR-2 NE 10MG Stor Tank & Pump	-	-	500,000	-	100,000	5,950,000
IRR-3 SW 5MG Stor Tank & Pump	-	1,000,000	500,000	1,500,000	-	-
UCD-7 MARS Test Bench	-	-	(1,445)	-	-	-
WRE/WRSW-1 Clar/Launder Trough	-	-	-	-	-	210,000
WRE-2 Reseal EWR CI Chamber	-	120,000	120,000	-	-	-
WRC-5 LS Odor Control Rehab	-	75,000	75,000	75,000	75,000	75,000
ADM-1 Smoke Testing I&I	-	50,000	50,000	50,000	50,000	50,000
IRR-7 Reuse Sys Improve FY15	48,307	-	-	-	-	-
WRC-6 Maint Bldg-Gen Storage	-	-	-	1,000,000	-	-
ADM-3 Galvanized Pipe Rpl 3A	13,665	-	-	-	-	-
ADM-4 Galvanized Pipe Rpl 3B	-	1,650,000	1,838,267	-	-	-
ADM-5 Galvanized Pipe Rpl 2A	-	-	16,470	1,700,000	-	-
ADM-6 Galvanized Pipe Rpl 2B	-	-	-	-	1,350,000	-
WRC-2 Lift Station Rehab FY19	-	-	-	-	-	2,452,442
ADM-8 Fire Sprinkler Conv FY16	-	500,000	500,000	-	-	-
ADM-10 Fire Sprnkler ConvFY18	-	-	-	-	500,000	-
ADM-11 Fire Sprnkler ConvFY19	-	-	-	-	-	500,000
ADM-12 Potable Wtr Infr FY15	8,633	-	-	-	-	-
ADM-13 Potable Wtr Infr FY16	-	100,000	100,000	-	-	-
ADM-14 Potable Wtr Infr FY17	-	-	-	300,000	-	-
ADM-15 Potable Wtr Infr FY18	-	-	-	-	300,000	-
ADM-16 Potable Wtr Infr FY19	-	-	-	-	-	300,000
ADM-49 ASR/IRR Supply FY15	29,016	-	-	-	-	-
UCD-2 Manhole Rehab FY16	-	500,000	516,966	-	-	-
UCD-3 Manhole Rehab FY17	-	-	-	500,000	-	-
UCD-4 Manhole Rehab FY18	-	-	-	-	500,000	-
UCD-5 Manhole Rehab FY19	-	-	-	-	-	500,000
ADM-54 Burnt St Widg-Casings	20,113	-	-	-	-	-
ADM-19 Infiltrn & Inflow FY16	-	500,000	500,485	-	-	-

Continued on next page

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Program⁵	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
ADM-20 Infiltrn & Inflow FY17	-	-	-	750,000	-	-
ADM-21 Infiltrn & Inflow FY18	-	-	-	-	750,000	-
ADM-22 Infiltrn & Inflow FY19	-	-	-	-	-	750,000
SRO-2 Plt 2 Bldg Replacement	-	-	-	-	-	500,000
NRO-3 Reconst Van Loon PS Bldg	-	-	-	-	250,000	250,000
ADM-26 ASR/IRR Supply FY16	-	100,000	100,000	-	-	-
ADM-27 ASR/IRR Supply FY17	-	-	-	100,000	-	-
ADM-28 ASR/IRR Supply FY18	-	-	-	-	100,000	-
ADM-29 ASR/IRR Supply FY19	-	-	-	-	-	100,000
ADM-42 Irr to PW (F/H) FY15	-	-	(20,000)	-	-	-
ADM-31 Irr to PW (F/H) FY16	-	500,000	500,000	-	-	-
ADM-33 Irr to PW (F/H) FY18	-	-	-	-	500,000	-
ADM-34 Irr to PW (F/H) FY19	-	-	-	-	-	500,000
IRR-8 Reuse Sys Improve FY16	-	350,000	370,000	-	-	-
IRR-9 Reuse Sys Improve FY17	-	-	-	350,000	-	-
IRR-10 Reuse Sys Improve FY18	-	-	-	-	350,000	-
IRR-11 Reuse Sys Improve FY19	-	-	-	-	-	350,000
IRR-4 NaClO Storage Rooms	26,560	25,000	25,000	-	-	-
WRC-7 Rehab Master LS 200	-	-	98,656	80,000	-	-
WRSW-7 Vault Coating FY16	-	-	25,000	-	-	-
WRE-6 Vault Coating FY16	-	-	40,000	-	-	-
WRE/WRSW-2 Clarifier Ctnng FY16	-	-	100,000	100,000	100,000	50,000
ADM-56 NE Reservoir	-	-	500,000	-	-	-
ADM-57 NC Reservoir	-	-	200,000	400,000	-	-
SRO-12 Containment Pits	-	-	-	300,000	-	-
NRO-2 Containment Pits	-	350,000	350,000	-	-	-
SRO-13 Pit 2 MCC Replacement	-	-	42,555	750,000	-	-
WRE-7 Headworks & Structl Ctg	-	-	-	200,000	200,000	-
WRE-9 Bleach Containment Ctg	-	-	-	250,000	-	-
WRSW-6 Rpl Utility Mains MCC-1	-	-	-	-	-	150,000
ADM-58 Burnt St-Casings Ph II	-	-	-	600,000	-	-
ADM-62 Fiber Optics	-	-	-	750,000	750,000	500,000
ADM-63 WAS Line	-	-	-	500,000	1,000,000	1,000,000
ADM-65 FM/MOV/MPS Sys & Comr	-	-	-	1,000,000	500,000	1,000,000
IRR-21 Irrigation System Comm	-	-	-	500,000	-	-
ADM-71 North 2 Canal PS (1)	-	-	-	3,500,000	3,500,000	-
WRE-10 MCC Blower Conduit Clar	-	-	-	50,000	-	-
WRSW-8 Odor Control Rehab	-	-	-	60,000	-	-
IRR-22 North 2 Non Assd Util	-	-	-	1,000,000	-	-
IRR-23 North 1 Non Assd Util	-	-	-	-	-	350,000
ADM-64 F/Main Replace Pelican	-	-	-	-	-	750,000
ADM-59 Burnt St-Casings Ph III	-	-	-	-	750,000	-
TOTAL USES	\$ 5,160,297	\$ 16,369,023	\$ 16,369,023	\$ 21,828,168	\$ 23,004,987	\$ 25,092,442

Notes: FY 2015 Expenditures are on a budgetary basis.

¹ Personnel costs are related to inspection and project administration; these costs become part of the capitalized asset.

² Operating costs do not include Depreciation of \$14,769,085 as these are non-cash accounting entries.

³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.

⁵ Capital Projects are in accordance with the Rate Sufficiency Analysis prepared for City by consultant.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Water & Sewer Utility Extension Capital Projects

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	14,293,608	14,293,608	13,809,858	16,705,526	19,936,227
Estimated Revenue:						
Permits, Assessments	12,586,051	21,011,680	21,011,680	22,159,662	22,495,053	19,291,574
Fines & Forfeits	190,858	-	-	-	-	-
Miscellaneous	8,288,119	-	-	-	-	-
Other/Transfer In	18,309,489	-	-	-	-	-
Debt Proceeds	-	62,659,583	62,659,583	53,330,060	73,255,169	73,255,169
Charges for Service	28,194	-	-	-	-	-
TOTAL SOURCES	\$ 39,402,711	\$ 97,964,871	\$ 97,964,871	\$ 89,299,580	\$112,455,748	\$112,482,970

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Payroll	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	53,162	-	-	-	-	-
Capital ²	29,509,629	62,659,583	62,659,583	53,330,060	73,255,169	73,255,169
Debt Service ³	15,232,740	21,011,680	21,011,680	19,263,994	19,264,352	19,291,574
Other	-	-	-	-	-	-
Transfers Out	21,979,470	-	-	-	-	-
Reserves	-	14,293,608	14,293,608	16,705,526	19,936,227	19,936,227
TOTAL USES	\$ 66,775,001	\$ 97,964,871	\$ 97,964,871	\$ 89,299,580	\$112,455,748	\$112,482,970

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Southeast 1	\$ 3,870,224	\$ -	\$ -	\$ -	\$ -	\$ -
Surfside	303,014	-	-	-	-	-
Blue & Green Water	382	-	-	-	-	-
North Loop Water Assessment	-	-	-	-	-	-
South west Area I	2,527,337	-	-	-	-	-
South west Area II	4,071,550	-	-	-	-	-
South west Area III	3,941,446	-	-	-	-	-
South west Area IV	9,786,681	-	-	-	-	-
South west Area V	6,833,917	-	-	-	-	-
South west Area VI/II	14,113	-	-	-	-	-
Striped Green Wastewater	62	-	-	-	-	-
Orange Wastewater	13,961	-	-	-	-	-
Pine Island Area	1,018,205	-	-	-	-	-
North Central Loop Area	102,756	-	-	-	-	-
SRF Drinking Water 360103 SW6/7	199,518	-	-	-	-	-
SRF Clean Water 360100	4,267,918	-	-	-	-	-
SW6/7 Water Distribution	2,659,174	-	-	-	-	-
SW6/7 WW Collection Construct	4,562,488	-	-	-	-	-
SW6/7 Irrig Distrib Construct	2,075,645	-	-	-	-	-
SW6/7 Water Trans Construct	83,162	-	-	-	-	-
SW6/7 WW Trans Construct	3,284,769	-	-	-	-	-
SW6/7 Irrig Trans Construct	392,563	-	-	-	-	-
SW 6/7 All Svc C/D/T Constr	15,198,288	-	-	-	-	-
SW6/7 MPS 540 Construct	-	-	-	-	-	-
N1 All Services CDT Construct	8,671	5,637,862	5,637,862	-	65,962,983	65,692,983
N2 All Services CDT Construct	1,559,157	57,021,721	57,021,721	53,330,060	-	-
N3 All Services PreDesign	-	-	-	-	7,292,186	7,292,186
Utility Ext Special Assessment	-	35,305,288	35,305,288	35,969,520	39,200,579	39,227,801
TOTAL USES	\$ 66,775,001	\$ 97,964,871	\$ 97,964,871	\$ 89,299,580	\$112,455,748	\$112,212,970

Notes: FY 2015 Expenditures are on a budgetary basis.

¹ FY 2015 Operating does not include Depreciation of \$11,694,029 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

³ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

**Water & Sewer Impact, Capital Facility Expansion Charges (CFEC) &
Contribution in Aid of Construction (CIAC) Fees**

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 14,750	\$ 14,750	\$ 600	\$ 700	\$ 800
Operating Fund Balance	-	13,746,390	15,057,094	19,974,025	294,913	713,906
Estimated Revenue:	-	-	-	-	-	-
Special Assessment	5,478,347	-	-	-	-	-
Charges for Service	56,878	-	-	-	-	-
Fines & Forfeits	95,804	-	-	-	-	-
Permits, Impacts	4,328,696	11,839,998	11,839,998	24,745,512	21,286,231	33,024,648
Miscellaneous	1,137,113	-	-	-	-	-
Misc Other Sources ¹	-	467,687	467,687	525,787	583,887	641,987
Transfer In	-	-	-	-	-	-
TOTAL SOURCES	\$ 11,096,838	\$ 26,068,825	\$ 27,379,529	\$ 45,245,924	\$ 22,165,731	\$ 34,381,341

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	42,192	14,750	14,750	15,950	17,150	18,350
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ³	1,591,239	11,839,998	11,839,998	44,934,361	21,273,831	33,011,648
Reserves	-	14,214,077	15,524,781	295,613	874,750	1,351,343
TOTAL USES	\$ 1,633,431	\$ 26,068,825	\$ 27,379,529	\$ 45,245,924	\$ 22,165,731	\$ 34,381,341

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Water Impact & CFEC Fees	\$ 784,779	\$ 3,496,930	\$ 3,496,930	\$ 7,130,890	\$ 4,814,942	\$ 7,454,708
Sewer Impact & CFEC Fees	714,249	8,446,006	9,756,710	20,696,671	14,216,147	22,010,075
Sewer Impact Fees Dist2	2,367	1,084,739	1,084,739	1,440,903	1,500	800
Irrigation Impact & CFEC Fees	128,084	2,123,493	2,123,493	3,981,644	2,255,142	3,559,865
Water CIAC Fees	1,232	4,449,462	4,449,462	4,886,452	160,794	176,794
Sewer CIAC Fees	2,393	5,882,603	5,882,603	6,442,820	390,593	494,273
Irrigation CIAC Fees	326	585,592	585,592	666,544	326,613	684,826
TOTAL USES	\$ 1,633,430	\$ 26,068,825	\$ 27,379,529	\$ 45,245,924	\$ 22,165,731	\$ 34,381,341

Notes: FY 2015 Expenditures are on a budgetary basis.

¹ Other Sources include capital contributions in aid of construction from private sources.

² Operating costs do not include Depreciation of \$34,969 as this is a non-cash accounting entry.

³ Other uses includes transfers out to various utility capital expansion funds and water & sewer operations to cover the cost of debt service; for financial reporting these transactions would be eliminated.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Department Performance Measures							
Perspective: Learning and Growth							
Goal: Implement effective employee development.							
Objective: Training Hours per Employee (hours)							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total annual hours	7,124	8,178	9,200	9,250	9,300	7,420
Efficiency	Average amount of training hours per employee	45	45	40	40	40	35
Outcome	Number of total training hours	9,540	9,540	8,480	8,480	8,480	7,420

Water Production Division Performance Measures							
Perspective: Internal							
Goal: Provide an uninterrupted supply of safe potable water for the consumer at a reasonable							
Objective: Maintain and promote increased efficiencies across industry recognized benchmarks.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Average Daily Amount of Potable Water Pumped to system in Millions of Gallons per Day (MGD)	9.982	10.353	10.596	11.020	11.389	12.000
	Maximum Day Amount of Potable Water Pumped to system in Millions of Gallons per Day (MGD)	17.124	12.715	13.224	13.224	13.667	14.400
Efficiency	Percent of Unaccounted for System Water Losses	10.10%	< 10.00%	10.00%	10.00%	10.00%	<10.00%
	Cost per 1,000 Gallons Produced	\$ 1.72	\$ 1.79	\$ 1.86	\$ 1.94	\$ 2.00	<\$2.00
Outcome	Southwest R.O. Plant number of POE Finished Water Quality Violations of MCL's	0	0	0	0	0	0
	North R.O. Plant number of POE Finished Water Quality Violations of MCL's	0	0	0	0	0	0

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

UCD/CBS Performance Measure

Perspective: Customer							
Goal: Provide for effective water and sewer collection and distribution services for the consumer at							
Objective: Coordinate meter read conversion across Utility to reduce unaccounted water losses and							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Replace manual read meters with radio read meters.	823	800	6,000	6,000	5,088	18,840
Efficiency	Decrease meter reading cost per month.	230	224	1,680	1,680	1,419	5,275
Outcome	100% radio meter reading.	71%	70%	90%	100%	100%	100%

W&S Performance Measures

Perspective: Financial							
Goal: Develop a balanced multi-year budget.							
Objective: Effectively manage financial resources to established plan across Utility.							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	W&S Revenues	108,909,046	128,017,227	153,399,530	153,178,489	185,274,140	\$0 Rate Increase
	Utilities Expenditures*	122,275,535	124,552,357	149,931,521	149,614,142	181,609,107	\$0 Rate Increase
Efficiency	% Utilized	92.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Outcome	% Increase or (Decrease) from prior year	-19.18%	8.00%	0.00%	0.00%	0.00%	\$0 Rate Increase

STORMWATER TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Stormwater Operations

In 1990, City Council passed Ordinance #18-90 creating a Stormwater Utility Program in order to meet City stormwater management goals and responsibilities in compliance with Environmental Protection Agency and State regulations.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 2,803,606	\$ 2,803,606	\$ 524,834	\$ -	\$ 12,163,299
Operating Fund Balance	-	-	313,453	9,412,881	9,412,881	-
Estimated Revenue:						
Licenses and Permits	4,450	3,660	3,660	3,660	3,660	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	12,133,601	12,961,563	12,961,563	14,112,848	17,464,572	17,155,081
Fines & Forfeits	46,932	51,570	51,570	54,664	54,664	54,664
Miscellaneous	402,109	106,700	106,700	108,862	108,862	108,862
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 12,587,092	\$ 15,927,099	\$ 16,240,552	\$ 24,217,749	\$ 27,044,639	\$ 29,481,906

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 6,254,869	\$ 7,520,527	\$ 7,520,527	\$ 7,710,317	\$ 7,920,308	\$ 8,155,832
Operating ²	4,912,233	5,673,900	5,922,792	5,451,551	5,318,032	5,440,977
Capital Outlay ³	1,099,800	1,200,000	1,698,680	1,200,000	1,200,000	267,392
Debt Service ⁴	-	443,000	443,000	443,000	443,000	443,000
Other & Transfers Out ⁵	-	-	-	-	-	-
Reserves	-	1,089,672	655,553	9,412,881	12,163,299	15,174,705
TOTAL USES	\$ 12,266,902	\$ 15,927,099	\$ 16,240,552	\$ 24,217,749	\$ 27,044,639	\$ 29,481,906

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
PW Administration ⁶	\$ 1,087,503	\$ 1,193,389	\$ 1,193,389	\$ 1,228,521	\$ 1,264,667	\$ 1,296,255
Stormwater Operations ⁷	8,560,529	11,953,593	11,747,841	20,173,034	22,940,410	26,178,378
Surface Water Mgmt ⁸	334,843	350,551	350,551	438,976	437,241	446,245
Environmental Division ⁹	1,098,235	1,237,957	1,254,945	1,173,725	1,145,955	1,161,196
Financial Services ¹⁰	85,991	130,482	134,019	135,169	140,066	143,345
Stormwater Fleet Replacement	-	1,061,127	1,559,807	1,068,324	1,116,300	256,487
TOTAL USES	\$ 11,167,102	\$ 15,927,099	\$ 16,240,552	\$ 24,217,749	\$ 27,044,639	\$ 29,481,906

Notes:

- ¹ Personnel costs do not include "OPEB" at \$575,820 as this is a non-cash accounting entry.
- ² Operating costs do not include "Depreciation" of \$575,820 as this is a non-cash accounting entry.
- ³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.
- ⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes. Related to non-assessed drainage improvements in SW 6/7 funded by the SRF loan.
- ⁵ Other & transfers out includes dollars transferred to the Stormwater Capital Project Fund but eliminated for financial reporting purposes.
- ⁶ PW Administration includes interfund service payments to the General Fund, Property/Liability Fund and Water & Sewer are budgeted and recorded here.
- ⁷ Stormwater Operations includes programs such as drainpipe replacement, catch basins, drainage management, swales, regrading, and canal maintenance.
- ⁸ Surface Water Management is associated with new construction and related drainage issues in right-of-ways.
- ⁹ Environmental Division is responsible for testing of canal waters and the operation of the laboratory.
- ¹⁰ Financial Services includes accounting and billing costs.
- ¹¹ Stormwater Fleet Replacement includes Rolling Stock, Heavy Equipment and Vehicles.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Stormwater Capital Projects

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Balances Forward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	26,661	-	46,161	-	-	-
Interfund Transfer	-	-	-	-	-	-
Other Sources	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
TOTAL SOURCES	\$ 26,661	\$ 2,500,000	\$ 2,546,161	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	57,312	-	-	-	-	-
Capital Outlay ²	820,993	2,500,000	2,546,161	2,500,000	2,500,000	2,500,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 878,305	\$ 2,500,000	\$ 2,546,161	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Program	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
SWR CPF-DP Improvements	\$ 750,832	\$ -	\$ -	\$ -	\$ -	\$ -
SWR CPF-CRA DP Imprvmnts	-	-	-	-	-	-
Env. Resources -Building	55,504	-	-	-	-	-
SW6/7 DP Improvements	-	-	-	-	-	-
NW Drainage Improvements	71,969	-	-	-	-	-
SWR CPF-NA N1 DP Improvermer	-	-	-	2,500,000	2,500,000	2,500,000
SWR CPF-NA N2 DP Improvermer	-	2,500,000	2,500,000	-	-	-
TOTAL USES	\$ 878,305	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Notes: Actual Expenditures are on a budgetary basis:

¹ Operating costs do not include "Depreciation" at \$641863 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

Capital improvements will be accomplished with existing funds in the Capital Project.

Capital outlay in FY 2015-2019 is to support non-assessed stormwater work in the North 1 and 2 utility extension areas and is anticipated to be funded by State Revolving Loan Funds.

YACHT BASIN TAB

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Yacht Basin

The Yacht Basin is responsible for providing wet slip storage for deep-water recreational boats and provides regular access from the freshwater canals to saltwater canals and the Gulf of Mexico. The basin offers over 99 slips for monthly and transient dockage.

Revenue by Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 180,878	\$ 180,878	\$ -	\$ -	\$ -
Operating Fund Balance	-	611,022	800,123	877,561	891,398	895,195
Estimated Revenue:						
Charges for Service	561,945	539,127	539,127	539,127	539,127	541,318
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous	(7,123)	1,200	1,200	1,200	1,200	1,200
Misc-Contributions/Donation	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 554,821	\$ 1,332,227	\$ 1,521,328	\$ 1,417,888	\$ 1,431,725	\$ 1,437,713

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 137,314	\$ 155,017	\$ 155,017	\$ 165,868	\$ 169,120	\$ 172,779
Operating ²	180,741	234,188	234,285	245,622	252,410	250,663
Capital Outlay ³	-	25,000	366,342	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out ⁴	115,000	215,000	215,000	115,000	115,000	115,000
Reserves	-	703,022	600,684	891,398	895,195	899,271
TOTAL USES	\$ 433,054	\$ 1,332,227	\$ 1,571,328	\$ 1,417,888	\$ 1,431,725	\$ 1,437,713

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Yacht Basin	\$ 925,691	\$ 1,275,427	\$ 1,417,296	\$ 1,382,998	\$ 1,394,634	\$ 1,400,912
Rosen Park	12,271	31,800	107,946	34,890	37,091	36,801
Yacht Basin Fleet Replacement	-	25,000	46,086	-	-	-
TOTAL USES	\$ 937,962	\$ 1,332,227	\$ 1,571,328	\$ 1,417,888	\$ 1,431,725	\$ 1,437,713

Notes: Expenditures are on a budgetary basis:

¹Personnel costs do not include "OPEB" recorded at \$7,239 as this is a non-cash accounting entry.

²Operating costs do not include "Depreciation" recorded at \$20,014 as this is a non-cash accounting entry.

Operating also includes an interfund service payment to the General Fund in the amounts of \$69,962, \$77,995, \$80,331, \$82,736, \$87,377 FY 2015 - 2019 respectively.

³ Capital Outlay in FY 2015 includes the repaving/resurfacing of roadways/parking areas within the Yacht Club Complex. \$115,000 for P&R Program Fund has been included to support the activities of the facilities at the Yacht Basin Complex.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget							
Objective(s): Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$ 464,857	\$ 629,205	\$ 512,152	\$ 523,910	\$ 539,610	
Efficiency	% of Budget utilized	37%	100%	100%	100%	100%	
Outcome	% Increase / (Decrease) from prior year	-50%	0%	0%	0%	0%	

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Provide a premier venue that is affordable for both residents and visitors as well as economically							
Objective(s): Maintain 100% of Slips rented							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total Number of Slips	89	89	89	89	89	89
Efficiency	Percentage of Slips rented	86%	96%	100%	100%	100%	100%
Service Quality	Survey Percentage of Good to Excellent	100%	100%	100%	100%	100%	100%
Outcome	Percentage of Slips rented	86%	92%	100%	100%	100%	100%

Performance Measures [Strategic Plan Element D]

Perspective: Internal							
Goal: Provide excellent customer service measurable through survey							
Objective(s): Maintain 95% efficiency							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	No surveys taken	45	50	50	50	50	50
Efficiency	staff hrs used	12	10	10	10	10	10
Outcome	Increaseservice level efficiency rating 3 %	100%	100%	100%	100%	100%	increase efficiency rating 3 %

Performance Measures [Strategic Plan Element D]

Perspective: Learning & Growth							
Goal: To increase employee development through current and future training needs.							
Objective(s): To increase personnel training hours by three percent							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total hours of internal training	88	55	60	65	65	65 Annual
	Total hours of external training	0	25	0	25	25	25 hours Bi-Annually
Efficiency	Average amount of training hours per staff member	18	16	5	5	5	5 Each
Outcome	Number of total training hours	88	80	60	90	90	85

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100%	100%	100%	100%	100%	100%
Efficiency	% of Timely completions	100%	100%	100%	100%	100%	100%
Outcome *	% Complete	100%	100%	100%	100%	100%	100%
* Percent complete by fiscal year end							

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



GOLF COURSE TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Golf Course

The Coral Oaks Golf Course provides for a year-round municipal golf facility to include Clubhouse, Greens, and Restaurant operations.

Revenue by Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 19,497	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Service	2,212,778	2,529,510	2,529,510	2,535,545	2,607,862	2,678,424
Fines & Forfeits	-	-	-	-	-	-
Miscellaneous	2,694	-	-	-	-	-
Misc-Contributions/Donations	1,936	508	508	16,500	16,995	17,165
Interfund Transfers	287,100	305,053	487,034	474,911	262,614	172,511
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,504,508	\$ 2,835,071	\$ 3,036,549	\$ 3,026,956	\$ 2,887,471	\$ 2,868,100

Expenditure by Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Personnel ¹	\$ 1,157,445	\$ 1,514,315	\$ 1,514,315	\$ 1,487,961	\$ 1,538,563	\$ 1,593,126
Operating ²	1,169,185	1,184,022	1,218,212	1,226,561	1,280,874	1,237,240
Capital ³	14,025	136,734	284,525	312,434	68,034	37,734
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Reserves	-	-	19,497	-	-	-
TOTAL USES	\$ 2,340,655	\$ 2,835,071	\$ 3,036,549	\$ 3,026,956	\$ 2,887,471	\$ 2,868,100

Expenditure by Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Greens	\$ 983,103	\$ 1,148,018	\$ 1,166,915	\$ 1,486,736	\$ 1,211,992	\$ 1,235,826
Clubhouse	1,169,707	1,336,195	1,318,295	1,233,369	1,314,504	1,296,529
Restaurant	280,629	350,858	354,358	306,851	360,975	335,745
Fleet Replacement	-	-	196,981	-	-	-
TOTAL USES	\$ 2,433,439	\$ 2,835,071	\$ 3,036,549	\$ 3,026,956	\$ 2,887,471	\$ 2,868,100

Notes: Actual Expenditures are on a budgetary basis:

¹Personnel costs do not include "OPEB" recorded at \$46,107 as this is a non-cash accounting entry.

²Operating costs do not include "Depreciation" recorded at \$78,477 as this is a non-cash accounting entry.

Operating costs also include an interfund service payment to the General Fund in the amount of \$304,523, \$314,075, \$323,440, \$323,440 and \$331,527 for FY 2015 - 2019 respectively.

³Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element B]

Perspective: Financial							
Goal: Develop a balanced multi-year budget							
Objective(s): Meet budget targets							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Expenditures	\$2,610,014	\$2,835,071	\$2,753,694	\$2,872,160	\$2,872,160	
Efficiency	% of Budget utilized	104%	100%	100%	100%	100%	
Outcome	% Increase / (Decrease) from prior year	7%	0%	0%	0%	0%	

Performance Measures [Strategic Plan Element D]

Perspective: Customer							
Goal: Increase, establish and maintain partnerships with the community and local organizations							
Objective(s): Increase symbiotic partnerships within the community							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of partnerships	30	30	31	32	33	35
Output	Donations	\$17,100	\$17,000	\$17,500	\$18,000	\$18,500	20000
Efficiency	Added Revenue to Tournament Stream	\$17,100	\$17,000	\$17,500	\$18,000	\$18,500	20000
Service Quality	Number of programs/events affected or enhanced	4	4	4	5	5	5
Outcome	Percentage increase in Partnerships	7%	7%	3%	3%	3%	6%

Perspective: Revenue Per Round

Goal: Revenue and Round Growth							
Objective(s): Player and Revenue Growth 18500							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Total Rounds	57,360.00	59,916.00	60,515.16	61,120.15	61,126.00	1%
	Total Revenue	\$2,224,207	\$2,530,018	\$2,611,775	\$2,599,239	\$2,599,239	Balanced Budget
Efficiency	Revenue per round	\$ 38.78	\$ 42.23	\$ 43.16	\$ 42.53	\$ 42.52	Balanced Budget
Outcome	Percentage increase in rounds		1%	1%	1%	0%	
Outcome	Percentage increase in Revenue	3%	4%	3%	0%		

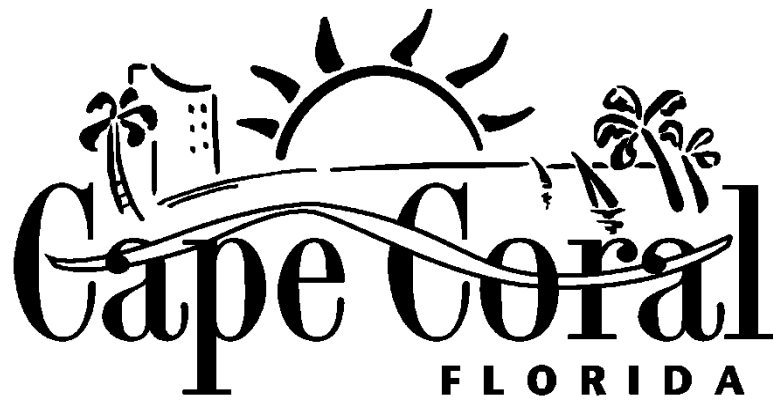
**City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget**

Performance Measures [Strategic Plan Element D]

Perspective: Internal							
Goal: Increase volunteer hours on behalf of departmental activities							
Objective(s): Maximize Volunteer hours							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	Number of Volunteers	16	16	16	16	16	
Output	Number of Volunteer hours	3643	3552	3,615	3,660	3,714	1.5% increase in volunteer hours each year
Efficiency	Ratio of volunteer hours to total number of hours available	100%	100%	100%	100%	100%	Total hours available 3,660
Service Quality	Satisfaction Survey - service quality volunteer						
Outcome	Percentage of volunteer hours		0%	0%	0%	0%	Total hours available 3,660

Perspective: Learning & Growth							
Goal: Support the learning and growth of department employees							
Objective: Complete all annual performance evaluations							
Measurement Type	Key Performance Indicator(s)	FY 2015 Actual	FY 2016 Target	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	3 - 5 Yr Goal
Output	# Completed	100%	100%	100%	100%	100%	100%
Efficiency	% of Timely completions	100%	100%	100%	100%	100%	100%
Outcome *	% Complete	100%	100%	100%	100%	100%	100%
* Percent complete by fiscal year end							

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



CHARTER SCHOOL AUTHORITY TAB

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Charter School Authority

The Charter School Fund is used to account for the operations of the City of Cape Coral Charter School Authority as agreed to in a contract with the Lee County School District to establish a charter school system.

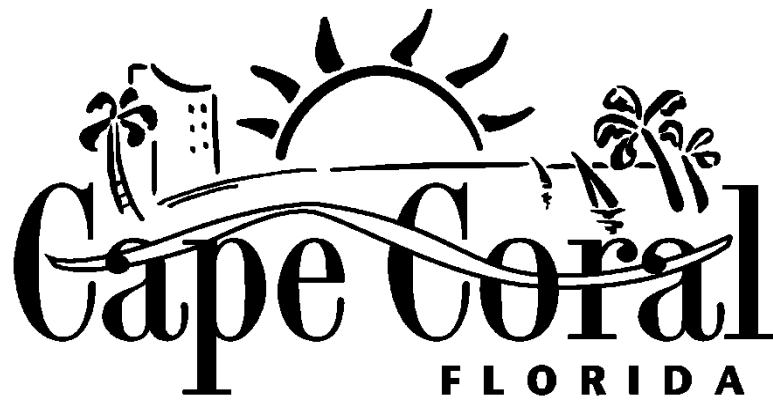
Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 263,948	\$ 1,001,414	\$ 981,622	\$ 981,622	\$ 981,622
Operating Fund Balance	-	3,567,989	2,830,523	3,101,390	3,101,390	3,101,390
Estimated Revenue:						
Intergovernmental	21,908,419	21,894,389	21,602,259	22,662,513	22,662,513	22,662,513
Capital Outlay	1,052,576	1,047,739	522,247	749,131	749,131	749,131
Charges for Serv	594,295	593,300	593,300	585,400	585,400	585,400
Miscellaneous	257,448	176,929	222,985	222,475	222,475	222,475
TOTAL SOURCES	\$ 23,812,738	\$ 27,544,294	\$ 26,772,728	\$ 28,302,531	\$ 28,302,531	\$ 28,302,531

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ 15,614,927	\$ 16,220,033	\$ 16,195,453	\$ 16,692,799	\$ 16,692,799	\$ 16,692,799
Operating	7,363,966	7,688,272	7,708,852	7,429,520	7,429,520	7,429,520
Capital Outlay	27,598	68,000	37,900	77,200	77,200	77,200
Other Expenses	-	-	-	-	-	-
Reserves	-	3,567,989	2,830,523	4,103,012	4,103,012	4,103,012
TOTAL USES	\$ 23,006,491	\$ 27,544,294	\$ 26,772,728	\$ 28,302,531	\$ 28,302,531	\$ 28,302,531

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Basic Instruction	\$ 11,691,906	\$ 11,860,989	\$ 11,910,037	\$ 12,242,492	\$ 12,242,492	\$ 12,242,492
Exceptional	343,934	331,114	330,363	250,547	250,547	250,547
Guidance Services	309,072	304,589	305,643	374,747	374,747	374,747
Health Services	92,434	104,661	105,009	112,887	112,887	112,887
Other Pupil Services	115,500	167,441	168,933	186,632	186,632	186,632
Instructional Media Serv	168,813	196,257	195,807	178,499	178,499	178,499
Instr Staff Training Svcs	28,828	36,613	38,682	34,163	34,163	34,163
Board	47,997	54,143	29,143	24,166	24,166	24,166
General Administration	384,006	543,051	542,320	577,590	577,590	577,590
School Administration	1,758,117	1,879,377	1,818,069	2,055,417	2,055,417	2,055,417
Facilities Acq & Constr	-	30,000	-	-	-	-
Fiscal Services	290,331	367,632	367,632	319,929	319,929	319,929
Food Services	922,250	1,007,896	1,007,896	1,042,280	1,042,280	1,042,280
Data Processing Service	309,801	324,939	325,547	325,238	325,238	325,238
Pupil Transportation Serv	1,003,291	1,109,066	1,109,066	1,072,501	1,072,501	1,072,501
Operation of Plant	5,152,221	5,201,608	5,410,794	5,136,464	5,136,464	5,136,464
Maintenance of Plant	387,990	456,929	277,264	265,967	265,967	265,967
Reserves	-	3,567,989	2,830,523	4,103,012	4,103,012	4,103,012
TOTAL USES	\$ 23,006,491	\$ 27,544,294	\$ 26,772,728	\$ 28,302,531	\$ 28,302,531	\$ 28,302,531

The Charter School System is a component unit of the City of Cape Coral. The budget is approved by the Governing Board. The Charter School has not adopted a multi-year budget. The FY 2017 Adopted Budget is being used to populate the FY 2018 and 2019 Proposed Budget columns. FY 2016 Budget was amended by the Governing Board on June 14, 2016. Additional information can also be found on the City's and Charter School websites.

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

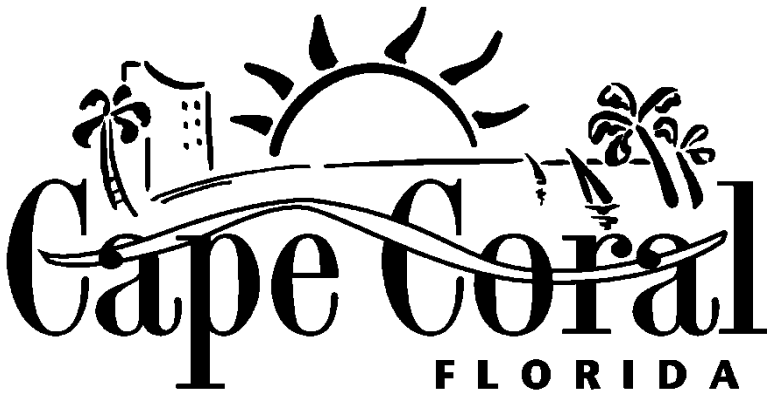


INTERNAL SERVICE FUNDS TAB

INTERNAL SERVICE FUNDS

Internal Service Funds.....	11
<i>Workers Compensation Insurance Fund</i>	<i>11-3</i>
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City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget



**City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget**

Workers Compensation Insurance Fund

The Internal Service Fund of Workers' Compensation Insurance is to account for the self-insurance of workers compensation. The primary source of funding for cost recovery is through bi-weekly payroll contributions of the individual operating funds.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	6,613,620	6,963,485	5,790,531	5,784,024	6,052,679
Estimated Revenue:						
Charges for Services	3,213,571	3,565,776	3,565,776	3,549,874	3,763,540	3,817,843
Interest	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	538,283	-	-	-	-	-
TOTAL SOURCES	\$ 3,751,854	\$ 10,179,396	\$ 10,529,261	\$ 9,340,405	\$ 9,547,564	\$ 9,870,522

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 210,081	\$ 243,487	\$ 243,487	\$ 282,407	\$ 209,379	\$ 215,950
Operating ²	2,773,049	2,989,152	2,989,152	3,273,974	3,285,506	3,302,835
Capital	28,547	25,000	25,000	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	6,921,757	7,271,622	5,784,024	6,052,679	6,351,737
TOTAL USES	\$ 3,011,678	\$ 10,179,396	\$ 10,529,261	\$ 9,340,405	\$ 9,547,564	\$ 9,870,522

1. Risk Manager is charged 100% to Workers' Comp Fund. Claims Examiner is charged to Property/Liability Fund. Risk Generalist and Safety Officer (Added in FY 2015) are split equally at 50% each between Workers Comp and Property Liability Funds. Actual does not include OPEB costs of \$6,257 as this is a non-cash accounting entry.
2. Actual Operating does not include Depreciation of \$919 as this is a non-cash accounting entry.

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Workers' Comp Ins	3,011,678	10,179,396	10,529,261	9,340,405	9,547,564	9,870,522
TOTAL USES	\$ 3,011,678	\$ 10,179,396	\$ 10,529,261	\$ 9,340,405	\$ 9,547,564	\$ 9,870,522

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Property/Liability Insurance Fund

The Internal Service Fund of Property Liability Insurance is to account for the self-insurance liability. The primary source of funding is through an annual allocation to operating funds based on the recorded value of capital assets.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ 440,933	\$ 440,933	\$ 3,421	\$ -	\$ -
Operating Fund Balance	-	1,673,506	1,926,712	2,084,569	2,084,569	2,243,050
Estimated Revenue:						
Charges for Services	3,202,901	3,351,463	3,351,463	3,855,633	3,932,745	4,012,189
Interest	13,933	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	150,950	-	-	-	-	-
TOTAL SOURCES	\$ 3,367,784	\$ 5,465,902	\$ 5,719,108	\$ 5,943,623	\$ 6,017,314	\$ 6,255,239

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 274,335	\$ 196,933	\$ 196,933	\$ 207,100	\$ 212,171	\$ 218,685
Operating ²	2,629,463	3,595,463	3,595,463	3,651,954	3,562,093	3,623,313
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	1,673,506	1,926,712	2,084,569	2,243,050	2,413,241
TOTAL USES	\$ 2,903,798	\$ 5,465,902	\$ 5,719,108	\$ 5,943,623	\$ 6,017,314	\$ 6,255,239

1. Risk Manager is charged 100% to Workers' Comp Fund. Claims Examiner is charged to Property/Liability Fund. Risk Generalist and Safety Officer (Added in FY 2015) are split equally at 50% each between Workers Comp and Property Liability Funds.
2. Operating costs do not include Depreciation in the amount of \$3,907 as this is a non-cash accounting entry.

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Property/Liab. Ins	2,903,798	5,465,902	5,719,108	5,943,623	6,017,314	6,255,239
TOTAL USES	\$ 2,903,798	\$ 5,465,902	\$ 5,719,108	\$ 5,943,623	\$ 6,017,314	\$ 6,255,239

**City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget**

Self-Insured Health Plan Fund

The Internal Service Fund of Self-Insured Health Plan is to account for the self-insurance of medical insurance. The primary source of funding for cost recovery is through bi-weekly payroll contributions of the individual operating funds.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	408,276	3,059,311	4,330,956
Estimated Revenue:						
Charges for Services	-	12,730,640	12,730,640	17,797,040	18,258,245	19,394,194
Interest	-	-	-	-	-	-
Interfund Transfers	-	670,519	670,518	-	-	-
Other	-	-	375,750	140,000	140,000	140,000
TOTAL SOURCES	\$ -	\$ 13,401,159	\$ 13,776,908	\$ 18,345,316	\$ 21,457,556	\$ 23,865,150

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel	\$ -	\$ 81,767	\$ 81,767	\$ 99,395	\$ 102,079	\$ 105,213
Operating	-	13,286,865	13,286,865	15,186,610	17,024,521	19,127,789
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	408,276	408,276	3,059,311	4,330,956	4,632,148
TOTAL USES	\$ -	\$ 13,776,908	\$ 13,776,908	\$ 18,345,316	\$ 21,457,556	\$ 23,865,150

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Self-Insured Health Plan	-	13,776,908	13,776,908	18,345,316	21,457,556	23,865,150
TOTAL USES	\$ -	\$ 13,776,908	\$ 13,776,908	\$ 18,345,316	\$ 21,457,556	\$ 23,865,150

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Facilities Management Fund

The Internal Service Fund of Facilities Management provides project management, facilities management and contract management services for a broad spectrum of municipal capital improvement and maintenance projects. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	334,509	-	-	-
Estimated Revenue:						
Charges for Services	3,923,408	4,250,912	4,383,782	4,663,561	4,582,172	4,669,206
Miscellaneous	23,816	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,947,224	\$ 4,250,912	\$ 4,718,291	\$ 4,663,561	\$ 4,582,172	\$ 4,669,206

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 2,608,916	\$ 3,046,101	\$ 3,046,101	\$ 3,273,976	\$ 3,448,307	\$ 3,557,832
Operating ²	1,111,064	1,006,811	1,011,611	1,056,585	1,082,865	1,111,374
Capital	-	198,000	326,070	333,000	51,000	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	334,509	-	-	-
TOTAL USES	\$ 3,719,980	\$ 4,250,912	\$ 4,718,291	\$ 4,663,561	\$ 4,582,172	\$ 4,669,206

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Facilities Admin	\$ 1,092,523	\$ 1,126,252	\$ 1,460,761	\$ 1,106,918	\$ 1,177,412	\$ 1,214,614
Facilities Maintenance	2,166,436	2,144,865	2,149,665	2,335,337	2,397,629	2,469,762
Facilities Custodial Svcs	429,334	496,697	496,697	519,416	575,329	595,455
Facilities Project Admin	194,089	315,098	315,098	368,890	380,802	389,375
Facilities Capital Outlay	-	168,000	296,070	333,000	51,000	-
TOTAL USES	\$ 3,882,382	\$ 4,250,912	\$ 4,718,291	\$ 4,663,561	\$ 4,582,172	\$ 4,669,206

Notes:

¹ Personnel

FY 2015 1 Laborer new

FY 2016 1 Laborer new , 1 Project Manager new

FY 2017 1 Alarm Technician new , 1 Electricial Specialist new

FY2018 1 Customer Service Representative new , 1 Custodial Specialist new

Personnel does not reflect OPEB of \$134,673 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation of \$27,729 as this is a non-cash accounting entry.

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Fleet Maintenance Fund

The Internal Service Fund of Fleet Maintenance is responsible for the maintenance of the City Fleet, the City's equipment repair facilities and the City's fueling operations, ensuring that sufficient resources are available to maintain equipment at a satisfactory level of operating efficiency. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2015 Actual Revenue	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	645,118	-	-	-
Estimated Revenue:						
Charges for Services	3,996,454	4,609,971	4,787,255	4,609,537	4,577,727	4,650,706
Miscellaneous	49,097	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,045,551	\$ 4,609,971	\$ 5,432,373	\$ 4,609,537	\$ 4,577,727	\$ 4,650,706

Expenditure Category	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Appropriations						
Personnel ¹	\$ 1,369,212	\$ 1,866,928	\$ 1,866,928	\$ 1,890,880	\$ 1,942,995	\$ 2,003,665
Operating ²	2,365,584	2,062,460	2,239,744	2,426,657	2,528,732	2,581,041
Capital	25,417	680,583	680,583	292,000	106,000	66,000
Debt Service	-	-	-	-	-	-
Other ³	-	-	-	-	-	-
Reserves	-	-	645,118	-	-	-
TOTAL USES	\$ 3,760,213	\$ 4,609,971	\$ 5,432,373	\$ 4,609,537	\$ 4,577,727	\$ 4,650,706

Program	FY 2015 Actual Expenditures	FY 2016 Adopted Budget	FY 2016 Amended Budget	FY 2017 Proposed Budget	FY 2018 Proposed Budget	FY 2019 Proposed Budget
Fleet Administration	\$ 976,083	\$ 810,581	\$ 1,456,299	\$ 788,303	\$ 799,756	\$ 832,302
Fleet Maintenance	3,074,953	3,381,807	3,134,220	3,296,243	3,278,810	3,398,928
Fleet Capital Outlay	-	417,583	417,583	135,000	90,000	-
Fleet-Fire Frontline ⁴	-	-	424,271	389,991	409,161	419,476
TOTAL USES	\$ 4,051,036	\$ 4,609,971	\$ 5,432,373	\$ 4,609,537	\$ 4,577,727	\$ 4,650,706

Notes:

¹ Personnel

FY 2015 Fleet Technician III reinstated

FY 2016 Fuel Technician reinstated

FY 2017 Fleet Technician III reinstated

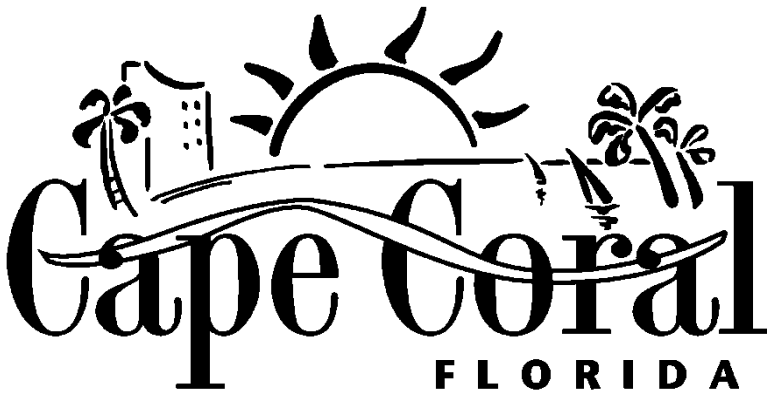
Personnel does not reflect OPEB of \$16,482 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation of \$299,758 as this is a non-cash accounting entry.

³ The loss on the sale of a fixed asset in the amount of \$6,115 was excluded.

⁴ FY 2016 Maintenance of Fire Frontline was split out from Fleet Maintenance

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ASSET MANAGEMENT PROGRAM TAB

ASSET MANAGEMENT PROGRAM

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Asset Management Program

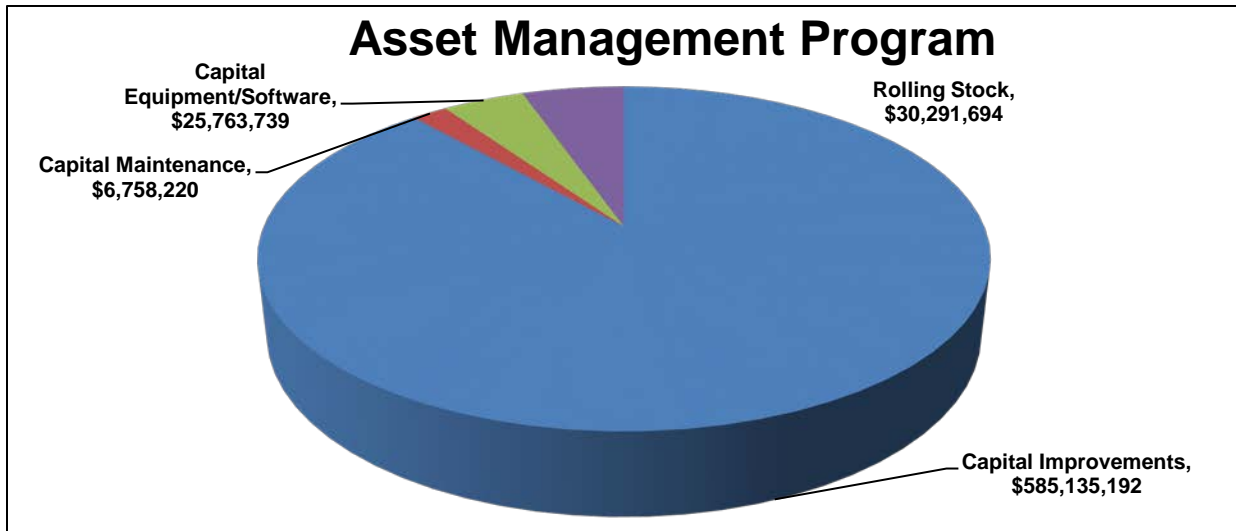
The City of Cape Coral Asset Management Program is a comprehensive program including a summary of assets owned by the City coupled with the condition and future plans for those assets. The Asset Management Program's budgetary process encompasses the integration of revenues and expenditures along with program and policy issues included in the City's long range planning process.

The goals and objectives of the Program are:

- To increase efficiency of City operations by maintaining assets in acceptable condition.
- To recommend an annual level of combined expenditures for capital, major maintenance and vehicle and equipment replacement to aid in the stabilization of property tax levies from year to year.
- To identify assets no longer needed by the City and assess the salvage/recoverable value of these assets, if any.
- To reduce utility and maintenance costs by identifying improvements that will result in annual cost savings.
- To suggest a long-term plan for each asset.
- To identify a plan for the proposed maintenance and replacement of existing assets and acquisition of new assets which is based on a reasonable expectation of what the City can afford.
- To be an on-going tool for annual asset tracking, to update the asset inventory and re-assess long-term plans.

The funding requirements of the Asset Management Program for FY 2017-2021 are summarized below:

Capital Improvements	\$585,135,192
Capital Maintenance	6,758,220
Capital Equipment/Software	25,763,739
Rolling Stock	<u>30,291,694</u>
Total	\$647,948,845



The Program presents a structured plan to support orderly growth patterns with relevant capital improvements, to include:

- Compliance with the capital improvement element of the Comprehensive Plan.
- Design and construction of Fire Stations #11 and #12 and relocation and modernization of Fire Station #2.
- Design and construction of the Police North Sub Station.

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- Design and construction of the Public Safety Training Facility.
- Construction of sidewalks along major transportation corridors.
- Resurfacing and strategic improvements to existing roadways.
- Stormwater improvements.
- Enhanced median landscaping.
- Increased streetlighting.
- Expansion of utility services.
- Maintenance, repair and modernization of existing utilities.

The ability for the City to finance these needs and remain in compliance with the Comprehensive Plan will be a major directive in future City budgets.

Capital Improvement Plan (CIP) Selection Process

In general, submissions for the CIP are prepared by individual departments. Replacement capital vehicles and rolling stock are scheduled for funding and replacement by the Fleet division and integrated into the overall Asset Management Plan. Requests for new vehicles and new and replacement equipment are submitted by the individual departments for integration into the Asset Management Plan. Replacement technology (hardware, software and recurring maintenance) is scheduled for funding and replacement by Information Technology Services. All requests for new technology must be evaluated and approved by ITS for compatibility with current information systems. Non-Utility related projects are reviewed by the Facilities Management division for thoroughness and accuracy of costs. The Capital Project submissions include the project title, project location, department/division, objective of project, justification of project, scope of project, linkage to strategic and comprehensive plans, funding source and schedule, impact on operating budget, and project detail.

The CIP is updated annually to accommodate changes based on the community's needs, changes in the availability and cost of funds, and to extend the program plan by one year to replace the prior budget year completed. The CIP process begins in early December with an evaluation of the capital budgeting process to determine necessary changes to improve the budgeting process. Submissions from City departments are aggregated by the budget division for sequential review by the Finance Director, City Manager, Citizen's Budget Review Committee, and City Council. Projects related to the Utilities Department are evaluated in a similar manner, but are also submitted to the City's rate consultant to determine the potential impact of the proposed projects on water and sewer rates.

Unfunded Improvements

The identified but unfunded improvement projects total \$450,626,478 and include additional transportation projects, enhanced street lighting, and the development and renovation of various Parks and Recreation properties.

Elements of the Program

The Asset Management Program integrates the Capital Improvements Program, Capital Equipment Program, Fleet/Rolling Stock Program and significant maintenance projects. The program identifies and combines the funding required for these elements into an overall financial management plan. Pursuant to City Charter Section 7.05, the City Manager must prepare and submit annually to Council a five-year program. The Council, by resolution, adopts the program with or without amendments after public hearings and on or before the first day of September of each year. The Program recognizes charter requirements by developing the capital improvements element within the required time frame.

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PROGRAM CALENDAR

January-February	Departments prepare and submit program elements to Financial Services
February-June	Program integrated into annual budget preparation and reviewed by staff
July	Program presented to City Council Program revised and adopted in accordance with public hearing review

Definitions

The terms delineated below are used to distinguish types of assets.

Capital Improvement – New construction, acquisition of assets and one-time projects which have a value greater than \$50,000 and an expected life longer than one year and are not vehicles or equipment. The projects also extend the useful life, increase the asset value or increase the asset's capacity.

Equipment – Assets used in an operation or activity with a cost greater than \$5,000, an expected life longer than one year, and are not rolling stock. Also included in this list are assets generally related to electronic data processing, including but not limited to laptop computers, certain software, printers, modems, and related accessories.

Fleet/Rolling Stock – Assets which can generally be described as licensed or unlicensed rolling stock that have an expected life greater than one year and a cost greater than \$5,000.

On-going Maintenance – Regular maintenance performed on at least an annual basis that should be included in departmental operating budgets.

Limitations of the Program

The Program includes projected asset replacement, acquisition and maintenance expenses related to City assets for the period from FY 2017–2021. The Program addresses projected asset needs while still operating within projected financial constraints. City staff makes every effort to develop reasonable, educated estimates to prioritize asset expenditures.

The City's Fleet/Rolling Stock program for years 2017–2021 is based primarily on the replacement costs of existing assets. The limited funding for both new and replacement vehicles has necessitated that staff focus on maintaining the essential elements of the existing fleet first and expansion second. To this end, the Fleet Manager reviews the life expectancy criteria against the actual maintenance record of each vehicle scheduled for replacement (see attached chart). Where indicated, some exceptions are approved and vehicles can be kept in service subject to ongoing review.

The on-going maintenance referenced in the Program consists of a description of the general types of items accounted for as maintenance expenses associated with individual assets. In most cases, departments that manage the assets include maintenance expenses for several assets in one line item in their annual budget. City staff attempts to itemize utility and maintenance costs by asset on the individual data pages to be maintained by the City which are included in the Program.

The national and local economies continue to exercise significant impact upon a local government's funding capabilities. The aforementioned projects are important to the continued growth and success of the City and need to proceed. In the event of unanticipated deterioration of the economy, the City is prepared to adjust the scheduling of projects within the five-year program in recognition of those changing financial realities.

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Relationship to Comprehensive Plans

The Capital Improvements element of the Asset Management Program, Comprehensive Plan, Utility Master Plan, Engineering/Feasibility Studies, and various neighborhood plans are intended to be mutually supportive. The Comprehensive Plan/Utility Master Plan and Neighborhood Plans identify the areas of the City suitable for development and the rehabilitation or addition of public facilities that are required. The Capital Program translates these requirements into capital projects designed to support the goals and policies of the aforementioned plans. In this way, neighborhood improvements and development projects are guided by the provision of adequate public facility capacities, and support is provided for recommended levels of development. By encouraging further development and rehabilitation in the directions indicated by the Comprehensive Plan/Utility Master Plan/Neighborhood Plans, the Capital Program can facilitate orderly growth and circulation patterns in the best interests of the citizens of Cape Coral.

On February 13, 1989, the City of Cape Coral adopted its Comprehensive Plan in accordance with Florida Statutes, Chapter 163, Part II. Since that time, the plan has been amended four times. The Comprehensive Plan consists of goals, objectives, policies, supporting documentation, and a Future Land Use Map that work in concert to guide future growth and development in Cape Coral.

The Comprehensive Plan contains 11 elements:

- ❖ Capital Improvement Element
- ❖ Coastal Management Element
- ❖ Conservation Element
- ❖ Housing Element
- ❖ Future Land Use Element
- ❖ Infrastructure Element
- ❖ Intergovernmental Coordination Element
- ❖ Mass Transit Element
- ❖ Ports, Aviation and Related Facilities Element
- ❖ Recreation and Open Space Element
- ❖ Traffic Circulation Element

Each element contains one or more goals. In order to achieve said goal, the City has adopted a series of short-term goals called objectives. These objectives are met by the implementation of policies – measurable and specific programs that are in essence the building blocks of the plan. Together, the goals, objectives and policies form a strategy that will move the City forward through the Twenty-first Century. Rule 9J-5.005(7) requires that the City establish procedures to monitor, evaluate, and update its Comprehensive Plan in the preparation of its five-year Evaluation and Appraisal Reports. This requirement is in addition to the annual procedures established in the Comprehensive Plan's Capital Improvements Element. The FY 2017 – 2022 Capital Improvements Program is in compliance with the proposed amendments to the City's Capital Improvements Element of the Comprehensive Plan.

Community Issues

The Capital Improvements Program is impacted by a number of community issues that have a direct relationship to the sustainability of the community and the quality of life in our City. Some of the issues that have the most significant impact on the Program are the need to provide utility services, public safety, upgrades to transportation infrastructure, parks and recreational opportunities, and stormwater management.

Utility Service - The Capital Program includes approximately \$119.1 million for the design and construction of utility improvements and \$383.1 million in the extension of Utility services, \$4.6 million for rolling stock, and \$11.2 million for equipment, in addition to ongoing maintenance across the system.

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Public Safety – In order to provide the community with adequate services in the area of public safety, the police and fire departments must upgrade and expand facilities, technology and vehicles. As the community grows, public safety facilities must be added and/or renovated as well as upgrading equipment to include computer and communication systems to keep up with changing technology. Over the next six years, \$20.1 million will be utilized for the design and construction of public safety facilities, \$7.8 million for the purchase of rolling stock and \$1.9 million in equipment to enable the public safety departments to provide a high level of service to the community.

Transportation Infrastructure – The transportation infrastructure consists of over 3,000 lane miles of paved streets. Roadways are repaired through an on-going local road re-surfacing program. Additionally, roadway modifications are made based on changing traffic patterns to include new or widened streets as well as sidewalks and bike lanes. Included in this Program is \$41.2 million for essential capital projects.

Parks and Recreational Opportunities – The City owns and operates a municipal golf course, a waterpark, a swimming pool, a yacht basin, two senior centers, an arts studio, a special populations facility, tennis and racquetball facilities, a beach, thirty-four developed parks and twenty-four undeveloped parks. This program identifies \$72.9 million in unfunded capital projects, \$1.4 million for equipment, \$2.7 million for rolling stock and \$4.8 million for on-going maintenance.

Stormwater Management - Effective management of the City's drainage system and compliance with stormwater quality regulations will require an investment of approximately \$12.5 million over the next six years.

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Impact on Operating Budget and Debt Service

The relationship between the Capital Improvements Program and the annual operating budget/debt service obligations is often misunderstood. The Capital Program has two direct impacts on the operating budget. The primary impact is reflected in the various debt service accounts.

Assuming an average interest rate of 4.0% and \$1 million of bonds issued, the following table delineates debt service costs.

<u>YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
1	\$50,000	\$40,000	\$90,000
2	50,000	38,000	88,000
3	50,000	36,000	86,000
4	50,000	34,000	84,000
5	50,000	32,000	82,000
6	50,000	30,000	80,000
7	50,000	28,000	78,000
8	50,000	26,000	76,000
9	50,000	24,000	74,000
10	50,000	22,000	72,000
11	50,000	20,000	70,000
12	50,000	18,000	68,000
13	50,000	16,000	66,000
14	50,000	14,000	64,000
15	50,000	12,000	62,000
16	50,000	10,000	60,000
17	50,000	8,000	58,000
18	50,000	6,000	56,000
19	50,000	4,000	54,000
20	<u>50,000</u>	<u>2,000</u>	<u>52,000</u>
TOTAL	\$1,000,000	\$420,000	\$1,420,000

**City of Cape Coral, Florida
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Vehicle/ Equipment Life Expectancy Chart

Car	10 years/100,000* miles
Police Patrol	7 years / 75,000 miles
Pick up (Gas)	10 years / 100,000* miles
Van (Gas)	10 years / 100,000* miles
Truck (Light/Gas) in excess of 1 ton GVWR, F450 or F550 equivalent	10 years / 100,000 miles
Truck (Medium/Diesel) F450-F800, equivalent	12 years / 140,000 miles
Truck (Heavy/Diesel) F-80000-9000, equivalent	12 years / 200,000 miles
Construction Equipment	10 years / 6,000 hours
Farm Tractor	10 years and/or 6,000 hours
Trailers	12 years (all trailers)
Mowers	5 years
Miscellaneous Equipment	5 years
Truck (Fire/Brush)	10 years
Truck (Fire/Custom Pumper)	15 years Front Line/5 years Reserve
Truck (Fire/Aerial Ladder-Platform)	15 years Front Line/5 Years Reserve

*Use drop dead age of 12 years or 120,000 miles
(Vehicles w/less than 100,000 miles but >= 12 years – Replace)
(Vehicles w/less than 10 years but >= 120,000 miles – Replace)

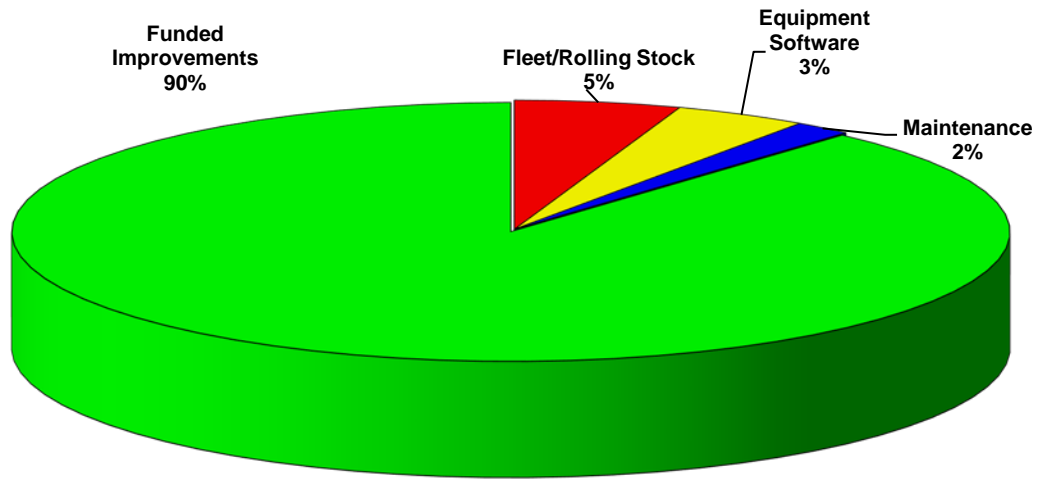
*May require input from Fleet eff. 12.16.14

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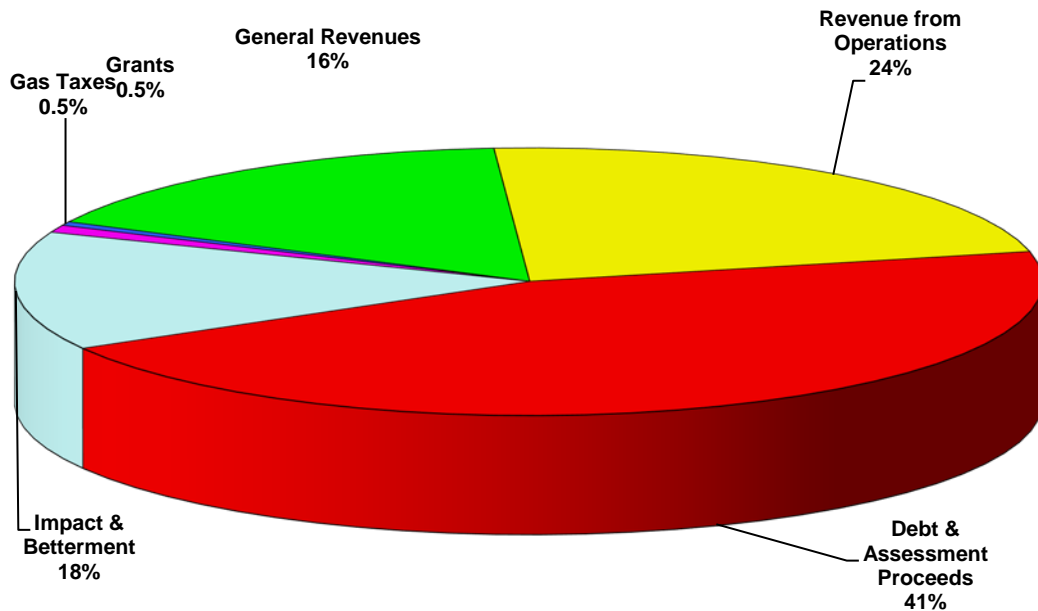
ASSET MANAGEMENT PROGRAM

FY 2017– FY 2022

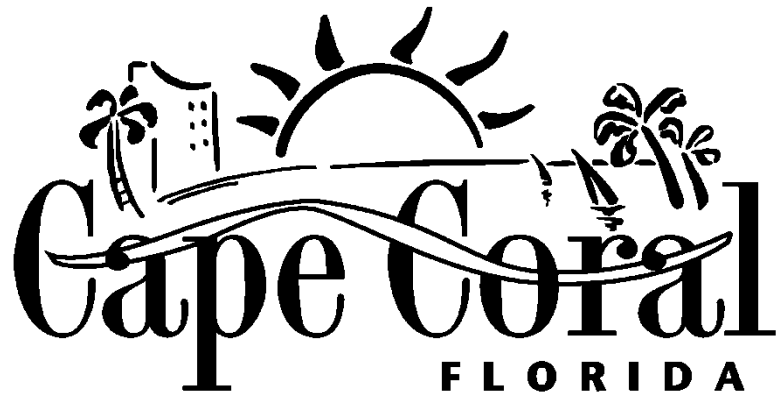
Expenditures by Program Area



Expenditures by Funding Source



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Asset Management Program Tables

CAPITAL IMPROVEMENT PROGRAM FY2017-FY2022

The budget process includes a review of all departmental requests for capital improvement projects. Those projects with value to the community are ultimately designated as funded capital improvement projects, funded recurring capital improvement projects, or identified but unfunded capital improvement projects.

Funding Source	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY17-21 TOTAL
Capital Facility Expansion Charge	40,587,934	16,340,132	16,340,132	24,114,252	24,114,252	121,496,702
Federal, State, Local Grants	797,900	493,384	1,874,868	646,565	-	3,812,717
Five Cent Gas Tax	121,551	127,628	134,010	140,711	147,746	671,646
General Fund	14,685,610	7,706,230	11,682,020	17,575,765	9,749,610	61,399,235
Police Impact Fees	-	88,179	965,950	-	-	1,054,129
Six Cent Gas Tax	700,000	-	800,000	-	800,000	2,300,000
Stormwater Revenues	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
Tax Increment Funding	482,000	100,000	235,000	115,000	115,000	1,047,000
Utility Special Assessment	12,742,126	56,915,038	56,915,041	67,546,126	67,546,126	261,664,458
Water/Sewer User Fees	21,828,168	23,004,987	25,092,442	28,179,709	21,084,000	119,189,306
Grand Total	94,445,290	107,275,578	116,539,463	140,818,128	126,056,734	585,135,192

Non-Utility Funded Capital Projects

DESCRIPTION	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY17-21 TOTAL
Fire Station #11	General Fund	2,569,610	-	-	-	-	2,569,610
Fire Station #12	General Fund	-	274,230	2,661,020	-	-	2,935,250
Fire Station #2	General Fund	-	-	-	261,765	2,269,610	2,531,375
Fire Training/Support Facility	General Fund	-	-	-	2,500,000	-	2,500,000
North Sub Station	Police Impact Fees	-	88,179.00	965,950.00	-	-	1,054,129
Public Safety Training Facility	General Fund	-	-	1,573,000.00	7,350,000.00	-	8,923,000
CRA District Enhancements	Tax Increment Funding	482,000.00	100,000.00	235,000.00	115,000.00	115,000.00	1,047,000
Streetlighting	General Fund	100,000	100,000	100,000	100,000	100,000	500,000
Sidewalks CPF	Five Cent Gas Tax	121,551	127,628	134,010	140,711	147,746	671,646
Fleet Maintenance Facility	General Fund	4,700,000	-	-	-	-	4,700,000
Road Resurfacing	General Fund	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	32,500,000
Sidewalks CPF - TEA	Federal, State, Local Grants	797,900	493,384	1,874,868	646,565	-	3,812,717
North Area 1 Stormwater	Stormwater Revenues	2,500,000	2,500,000	-	-	-	5,000,000
North Area 3 Stormwater	Stormwater Revenues	-	-	2,500,000	2,500,000	-	5,000,000
North Area 1 Transportation	Six Cent Gas Tax	700,000	-	-	-	-	700,000
North Area 3 Transportation	Six Cent Gas Tax	-	-	800,000	-	-	800,000
North Area 4 Transportation	Six Cent Gas Tax	-	-	-	-	800,000	800,000
North Area 4 Stormwater	Stormwater Revenues	-	-	-	-	2,500,000	2,500,000
Landscaping	General Fund	306,000	312,000	318,000	324,000	330,000	1,590,000
Alley Paving	General Fund	510,000	520,000	530,000	540,000	550,000	2,650,000
TOTAL		19,287,061	11,015,421	18,191,848	20,978,041	13,312,356	82,784,727

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Utilities Capital Projects Program

Description	Funding Source	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY17-21 TOTAL
UCD-1 Administration Building	Water/Sewer User Fees	-	500,000	4,000,000	3,000,000	-	7,500,000
ADM-47 Forcemain I/C Veterans	Water/Sewer User Fees	-	1,750,000	500,000	-	-	2,250,000
IRR-17 Reuse River Crossing	Water/Sewer User Fees	-	1,000,000	1,250,000	4,750,000	3,000,000	10,000,000
WRSW-4 Operations Building	Water/Sewer User Fees	1,500,000	-	-	-	-	1,500,000
SRO-6 Control System Upgrade	Water/Sewer User Fees	250,000	-	-	-	-	250,000
SRO-7 Underground Well Feeds	Water/Sewer User Fees	47,816	-	-	-	-	47,816
NRO-5 Deep Injection Well IW1	Water/Sewer User Fees	-	3,000,000	-	-	-	3,000,000
NRO-9 Distribtn Sys Automate	Water/Sewer User Fees	-	240,000	390,000	-	-	630,000
NRO-10 Rehab/Rpl Raw Wtr Well	Water/Sewer User Fees	100,000	800,000	800,000	1,600,000	1,600,000	4,900,000
WRC-13 Lift Station Rehab FY17	Water/Sewer User Fees	1,790,352	-	-	-	-	1,790,352
ADM-43 42" Forcemain Intercon	Water/Sewer User Fees	500,000	-	-	-	-	500,000
ADM-24 Land Purchases	Water/Sewer User Fees	1,025,000	975,000	865,000	715,000	615,000	4,195,000
WRSW-1 Chlorine Chamber Coatg	Water/Sewer User Fees	150,000	-	-	-	-	150,000
IRR-1 Weir Improvements	Water/Sewer User Fees	100,000	1,000,000	1,000,000	1,500,000	-	3,600,000
WRC-1 Lift Station Rehab FY18	Water/Sewer User Fees	-	2,114,987	-	-	-	2,114,987
IRR-2 NE 10MG Stor Tank & Pump	Water/Sewer User Fees	-	100,000	5,950,000	5,950,000	-	12,000,000
IRR-3 SW 5MG Stor Tank & Pump	Water/Sewer User Fees	1,500,000	-	-	-	-	1,500,000
WRE/WRSW-1 Clar/Launder Trough	Water/Sewer User Fees	-	-	210,000	165,000	-	375,000
WRC-5 LS Odor Control Rehab	Water/Sewer User Fees	75,000	75,000	75,000	75,000	75,000	375,000
ADM-1 Smoke Testing I&I	Water/Sewer User Fees	50,000	50,000	50,000	50,000	50,000	250,000
WRC-6 Generator Storage Bldg	Water/Sewer User Fees	1,000,000	-	-	-	-	1,000,000
ADM-5 Galvanized Pipe Rpl 2A	Water/Sewer User Fees	1,700,000	-	-	-	-	1,700,000
ADM-6 Galvanized Pipe Rpl 2B	Water/Sewer User Fees	-	1,350,000	-	-	-	1,350,000
WRC-2 Lift Station Rehab FY19	Water/Sewer User Fees	-	-	2,452,442	-	-	2,452,442
WRC-3 Lift Station Rehab FY20	Water/Sewer User Fees	-	-	-	2,524,709	-	2,524,709
WRC-4 Lift Station Rehab FY21	Water/Sewer User Fees	-	-	-	-	2,594,000	2,594,000
ADM-10 Fire Sprnkler ConvFY18	Water/Sewer User Fees	-	500,000	-	-	-	500,000
ADM-11 Fire Sprnkler ConvFY19	Water/Sewer User Fees	-	-	500,000	-	-	500,000
ADM-14 Potable Wtr Infr FY17	Water/Sewer User Fees	300,000	-	-	-	-	300,000
ADM-15 Potable Wtr Infr FY18	Water/Sewer User Fees	-	300,000	-	-	-	300,000
ADM-16 Potable Wtr Infr FY19	Water/Sewer User Fees	-	-	300,000	-	-	300,000
ADM-17 Potable Wtr Infr FY20	Water/Sewer User Fees	-	-	-	300,000	-	300,000
UCD-3 Manhole Rehab FY17	Water/Sewer User Fees	500,000	-	-	-	-	500,000
UCD-4 Manhole Rehab FY18	Water/Sewer User Fees	-	500,000	-	-	-	500,000
UCD-5 Manhole Rehab FY19	Water/Sewer User Fees	-	-	500,000	-	-	500,000
UCD-6 Manhole Rehab FY20	Water/Sewer User Fees	-	-	-	500,000	-	500,000
ADM-20 Infiltrn & Inflow FY17	Water/Sewer User Fees	750,000	-	-	-	-	750,000
ADM-21 Infiltrn & Inflow FY18	Water/Sewer User Fees	-	750,000	-	-	-	750,000
ADM-22 Infiltrn & Inflow FY19	Water/Sewer User Fees	-	-	750,000	-	-	750,000
ADM-23 Infiltrn & Inflow FY20	Water/Sewer User Fees	-	-	-	750,000	-	750,000
SRO-2 Plt 2 Bldg Replacement	Water/Sewer User Fees	-	-	500,000	3,000,000	4,000,000	7,500,000
NRO-3 Reconst Van Loon PS Bldg	Water/Sewer User Fees	-	250,000	250,000	250,000	-	750,000
ADM-27 ASR/IRR Supply FY17	Water/Sewer User Fees	100,000	-	-	-	-	100,000
ADM-28 ASR/IRR Supply FY18	Water/Sewer User Fees	-	100,000	-	-	-	100,000
ADM-29 ASR/IRR Supply FY19	Water/Sewer User Fees	-	-	100,000	-	-	100,000
ADM-30 ASR/IRR Supply FY20	Water/Sewer User Fees	-	-	-	100,000	-	100,000
ADM-33 Irr to PW (F/H) FY18	Water/Sewer User Fees	-	500,000	-	-	-	500,000
ADM-34 Irr to PW (F/H) FY19	Water/Sewer User Fees	-	-	500,000	-	-	500,000
ADM-35 Irr to PW (F/H) FY20	Water/Sewer User Fees	-	-	-	500,000	-	500,000
IRR-9 Reuse Sys Improve FY17	Water/Sewer User Fees	350,000	-	-	-	-	350,000
IRR-10 Reuse Sys Improve FY18	Water/Sewer User Fees	-	350,000	-	-	-	350,000
IRR-11 Reuse Sys Improve FY19	Water/Sewer User Fees	-	-	350,000	-	-	350,000
IRR-12 Reuse Sys Improve FY20	Water/Sewer User Fees	-	-	-	350,000	-	350,000
WRC-7 Rehab Master LS 200	Water/Sewer User Fees	80,000	-	-	-	-	80,000
WRE/WRSW-2 Clarifier Ctng FY16	Water/Sewer User Fees	100,000	100,000	50,000	-	-	250,000
ADM-57 NC Reservoir	Water/Sewer User Fees	400,000	-	-	-	-	400,000
SRO-12 Containment Pits	Water/Sewer User Fees	300,000	-	-	-	-	300,000
SRO-13 Pit 2 MCC Replacement	Water/Sewer User Fees	750,000	-	-	-	-	750,000
WRE-7 Headworks & Structl Ctg	Water/Sewer User Fees	200,000	200,000	-	-	-	400,000
WRE-9 Bleach Containment Ctg	Water/Sewer User Fees	250,000	-	-	-	-	250,000
WRSW-6 Rpl Utility Mains MCC-1	Water/Sewer User Fees	-	-	150,000	-	-	150,000
ADM-58 Burnt St-Casings Ph II	Water/Sewer User Fees	600,000	-	-	-	-	600,000
ADM-62 Fiber Optics	Water/Sewer User Fees	750,000	750,000	500,000	-	-	2,000,000
ADM-63 WAS Line	Water/Sewer User Fees	500,000	1,000,000	1,000,000	-	-	2,500,000
ADM-65 FMMOV/MPS Sys & Comm	Water/Sewer User Fees	1,000,000	500,000	1,000,000	1,000,000	1,000,000	4,500,000

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**City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget**

Utilities Capital Projects Program (continued)

IRR-21 Irrigation System Comm	Water/Sewer User Fees	500,000	-	-	-	-	500,000
ADM-71 North 2 Canal PS (1)	Water/Sewer User Fees	3,500,000	3,500,000	-	-	-	7,000,000
WRE-10 MCC Blower Conduit Clar	Water/Sewer User Fees	50,000	-	-	-	-	50,000
WRSW-8 Odor Control Rehab	Water/Sewer User Fees	60,000	-	-	-	-	60,000
IRR-22 North 2 Non Assd Util	Water/Sewer User Fees	1,000,000	-	-	-	-	1,000,000
IRR-23 North 1 Non Assd Util	Water/Sewer User Fees	-	-	350,000	350,000	-	700,000
IRR-24 North 3 Non Assd Util	Water/Sewer User Fees	-	-	-	250,000	250,000	500,000
ADM-64 F/Main Replase Pelican	Water/Sewer User Fees	-	-	750,000	-	-	750,000
ADM-59 Burnt St-Casings Ph III	Water/Sewer User Fees	-	750,000	-	-	-	750,000
UCD-9 Manhole Rehab FY21	Water/Sewer User Fees	-	-	-	-	500,000	500,000
ADM-66 Fire Sprnkler ConvFY20	Water/Sewer User Fees	-	-	-	500,000	-	500,000
ADM-51 Infiltrn & Inflow FY21	Water/Sewer User Fees	-	-	-	-	750,000	750,000
ADM-52 ASR/IRR Supply FY21	Water/Sewer User Fees	-	-	-	-	3,000,000	3,000,000
ADM-53 Irr to PW (F/H) FY21	Water/Sewer User Fees	-	-	-	-	1,000,000	1,000,000
IRR-13 Reuse Sys Improve FY21	Water/Sewer User Fees	-	-	-	-	350,000	350,000
NSRO-3 Replace Membranes	Water/Sewer User Fees	-	-	-	-	1,500,000	1,500,000
ADM-67 Fire Sprnkler ConvFY21	Water/Sewer User Fees	-	-	-	-	500,000	500,000
ADM-69 Potable Wtr Infr FY21	Water/Sewer User Fees	-	-	-	-	300,000	300,000
TOTAL		21,828,168	23,004,987	25,092,442	28,179,709	21,084,000	119,189,306

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Utilities Expansion Program

Description	Funding Source	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY'17-21 Total
North Area 1 Irrigation Collection & Distribution	Utility Special Assessment		11,618,773	11,618,773			23,237,547
North Area 1 Irrigation Transmission	Capital Facility Expansion Charge		6,225,618	6,225,618			12,451,236
North Area 1 Potable Water Collection & Distribution	Utility Special Assessment		11,121,848	11,121,848			22,243,697
North Area 1 Potable Water Transmission	Capital Facility Expansion Charge		447,117	447,117			894,234
North Area 1 Wastewater Collection & Distribution	Utility Special Assessment		28,803,009	28,803,009			57,606,019
North Area 1 Wastewater Transmission	Capital Facility Expansion Charge		7,746,618	7,746,618			15,493,236
North Area 2 Irrigation Transmission	Capital Facility Expansion Charge	12,707,793					12,707,793
North Area 2 Irrigation Transmission - CPS	Capital Facility Expansion Charge	9,933,709					9,933,709
North Area 2 Potable Water Collection & Distribution	Utility Special Assessment	6,412,987					6,412,987
North Area 2 Potable Water Transmission	Capital Facility Expansion Charge	6,864,933					6,864,933
North Area 2 Wastewater Collection & Distribution	Utility Special Assessment	6,329,139					6,329,139
North Area 2 Wastewater Transmission	Capital Facility Expansion Charge	11,081,499					11,081,499
North Area 3 Irrigation Collection & Distribution	Utility Special Assessment		1,143,865	1,143,866	13,383,224	13,383,224	29,054,180
North Area 3 Irrigation Transmission	Capital Facility Expansion Charge		696,843	696,843	8,153,061	8,153,061	17,699,807
North Area 3 Potable Water Collection & Distribution	Utility Special Assessment		1,391,893	1,391,894	16,285,153	16,285,153	35,354,094
North Area 3 Potable Water Transmission	Capital Facility Expansion Charge		185,743	185,743	2,173,192	2,173,192	4,717,870
North Area 3 Wastewater Collection & Distribution	Utility Special Assessment		2,835,649	2,835,650	33,177,093	33,177,093	72,025,486
North Area 3 Wastewater Transmission	Capital Facility Expansion Charge		1,038,193	1,038,193	12,146,853	12,146,853	26,370,092
North Area 4 Irrigation Collection & Distribution	Utility Special Assessment				1,015,506	1,015,506	2,031,012
North Area 4 Irrigation Transmission	Capital Facility Expansion Charge				655,116	655,116	1,310,233
North Area 4 Potable Water Collection & Distribution	Utility Special Assessment				1,167,703	1,167,703	2,335,407
North Area 4 Potable Water Transmission	Capital Facility Expansion Charge				27,869	27,869	55,737
North Area 4 Wastewater Collection & Distribution	Utility Special Assessment				2,517,446	2,517,446	5,034,891
North Area 4 Wastewater Transmission	Capital Facility Expansion Charge				958,161	958,161	1,916,323
TOTAL		53,330,061	73,255,170	73,255,173	91,660,378	91,660,378	383,161,159

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Identified/Unfunded Capital Improvement Projects

PROJECT #	DEPARTMENT	DESCRIPTION	FUNDING SOURCE	ESTIMATED COST
1	Parks & Rec	Yacht Club Pool Gatehouse/Restrooms Renovations	Program Revenues	900,000
2	Parks & Rec	Eco Park Kayak/Nature Center	General Fund	5,000,000
3	Parks & Rec	Lake Saratoga Park Kayak rental/launch	General Fund	200,000
4	Parks & Rec	Rotary Nature Center/add more office space	General Fund	150,000
5	Parks & Rec	Rotary Park Board walk from Rotary to Glover	General Fund	500,000
6	Parks & Rec	Rotary Park Observation Tower Replace	Program Revenues	90,000
7	Parks & Rec	Serenia Vista Kayak Rental Center	General Fund	150,000
8	Parks & Rec	Serenia Vista manatee education center	General Fund	300,000
9	Parks & Rec	Yellow Fever Creek parking lot per master plan	General Fund	150,000
10	Parks & Rec	Four Freedoms - Water Enhancement	Program Revenues	65,000
11	Parks & Rec	Boat Access Park Development	Park Impact Fees	2,000,000
12	Parks & Rec	Festival Park Development	Park Impact Fees	7,000,000
13	Parks & Rec	Freshwater Boat Access	General Fund	75,000
14	Parks & Rec	Horton Park - Small Fish Pier	General Fund	150,000
15	Parks & Rec	Jaycee Park - Replace Australian Pine on Shoreline	General Fund	90,000
16	Parks & Rec	Lake Meade - NE Community Park	Park Impact Fees	10,000,000
17	Parks & Rec	Land Acquisition - Various Parks	Park Impact Fees	4,000,000
18	Parks & Rec	Lost Pond Loop	General Fund	500,000
19	Parks & Rec	Major Park - Yellow Fever Creek	Park Impact Fees	4,100,000
20	Parks & Rec	Neighborhood Park #10 Devlpmnt Adult	Park Impact Fees	5,000,000
21	Parks & Rec	Neighborhood Park #2 Development	Park Impact Fees	4,000,000
22	Parks & Rec	Neighborhood Park #3 Dvlpmnt. - Football	Park Impact Fees	4,000,000
23	Parks & Rec	Neighborhood Park #6 Development Sand Blvd.	Park Impact Fees	3,000,000
24	Parks & Rec	Neighborhood Park #8 Development	Park Impact Fees	4,000,000
25	Parks & Rec	Neighborhood Park #9 - Youth Baseball/Softball Devlpmnt.	Park Impact Fees	5,000,000
26	Parks & Rec	New Park - Neighborhood Park #7 Development	Park Impact Fees	4,000,000
27	Parks & Rec	Nursery - Parks Maintenance Bldg. - Relocation Operations	General Fund	500,000
28	Parks & Rec	Sirena Vista Park education center/bdwwk	Park Impact Fees	450,000
29	Parks & Rec	Southwest Community Park Development	Park Impact Fees	7,000,000
30	Parks & Rec	Waterpark Interactive Water Playground	Waterpark Revenues	1,000,000
31	Parks & Rec	Waterpark Parking Lot Expansion	Waterpark Revenues	500,000
32	Public Works	Chiquita Lock	Undetermined	13,000,000
33	Public Works	Drainage Projects	Stormwater Capital Proj Funds	8,976,564
34	Public Works	Access management & circulation improvements	Five Cent Gas Tax	6,000,000
35	Public Works	Access management & circulation improvements	Transportation Capital Proj	1,450,000
36	Public Works	Andalusia/Cultural Connection	Road Impact Fees	17,000,000
37	Public Works	Chiquita Blvd. Ph. I (Veterans - SR 78)	Road Impact Fees	35,000,000
38	Public Works	Chiquita Blvd. Ph. II (Veterans - CCPW)	Road Impact Fees	35,000,000
39	Public Works	Downtown Circulation	Five Cent Gas Tax	56,959,000
40	Public Works	Downtown Circulation	Transportation Capital Proj	250,000
41	Public Works	Intersection/roadway lighting	Five Cent Gas Tax	75,000
42	Public Works	Intersection/Roadway Lighting	Transportation Capital Proj	450,000
43	Public Works	Median curbing projects	Five Cent Gas Tax	1,000,000
44	Public Works	Median curbing with local match	Five Cent Gas Tax	120,000
45	Public Works	NCGC Sign Shop & Future Signal Maint.	General Fund	900,000
46	Public Works	North Cape East/West Arterial Phase I	Road Impact Fees	100,000,000
47	Public Works	Skyline Blvd C/C Pkwy to SR 78	Road Impact Fees	40,000,000
48	Public Works	SR-78 Parallel Access Road	Five Cent Gas Tax	27,000,000
49	Public Works	Street Programs	Six Cent Gas Tax	19,752,914
50	Public Works	Traffic Control Devices/Intersection Impr	Five Cent Gas Tax	1,350,000
51	Public Works	Weir 1 Re-Design	Stomwater Fund	75,000
52	Public Works	Weir 1 Re-Construction	Stomwater Fund	425,000
53	Public Works	Weir 20 Re-Design	Stomwater Fund	112,000
54	Public Works	Weir 20 Re-Construction	Stomwater Fund	658,000
55	Public Works	Secondary Drainage Improvements & Water Quality Projects	Stomwater Fund	8,050,000
56	Parks & Recreation	Fuel pumps (gas/diesel) Rosen Park	Yacht Basin Revenues 450001	100,000
57	Parks & Recreation	Rosen Park Marina - shops, store, restaurant	Yacht Basin Revenues 450001	750,000
58	Parks & Recreation	Designate triangle piece of land for parking lot expansion	General Fund 172001	100,000
59	Parks & Rec	Expansion of Clubhouse w/ outside covered deck	Golf Course Revenues	150,000
60	Parks & Rec	Cart Paths Renovation	Golf Course Revenues	120,000
61	Parks & Rec	Driving and Practice Green Renovation	Golf Course Revenues	85,000
62	Parks & Rec	Greens Renovation - Regrassing	Golf Course Revenues	500,000
63	Parks & Rec	Irrigation System - Replacement	Golf Course Revenues	998,000
64	Parks & Rec	Parking Lot Re Paving	Golf Course Revenues	100,000
65	Parks & Rec	Tee Renovation	Golf Course Revenues	250,000
66	City Council	Seven Islands	Undetermined	Undetermined
67	City Council	Bimini Basin	Undetermined	Undetermined
Project # listing does not represent a priority order.				\$ 450,626,478.00

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Department Requested Capital Equipment/Software

CAPITAL EQUIPMENT/SOFTWARE PROGRAM FY2017-FY2021

SUMMARY OF REQUIRED REVENUES

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
All Hazards						-
Building Fees	87,000					87,000
General Fund	3,502,067	2,971,492	2,671,021	2,153,043	1,908,975	13,206,598
Golf Course Revenues	5,734	19,534	21,234	-	8,500	55,002
IS Fleet Fund	157,000	16,000	66,000			239,000
P&R Programs	88,000	122,000	80,000	134,000	70,000	494,000
Stormwater Revenues	131,676	83,700	10,905	12,500	25,191	263,972
Water/Sewer Fees	2,686,381	2,009,353	2,221,357	2,259,152	2,071,926	11,248,168
Waterpark Revenues	81,000	31,000	28,000	15,000	15,000	170,000
TOTAL	\$6,738,858	\$5,253,079	\$5,098,517	\$4,573,694	\$4,099,592	\$25,763,739

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
City Attorney	-	-	-	-	-	-
City Auditor		35,000				35,000
City Clerk	-	14,600	17,000	14,600		46,200
DCD	87,000					87,000
Fire	823,110	766,453	129,293	129,581	147,975	1,996,412
Human Resources	-	-	-	6,200		6,200
ITS	1,962,505	1,613,300	1,416,000	1,612,500	1,460,000	8,064,305
Parks & Recreation	609,234	510,534	601,234	254,000	93,500	2,068,502
Police	186,000	152,000	607,400	265,000	270,000	1,480,400
Public Works	384,628	151,839	106,233	32,662	56,191	731,553
Utilities	2,686,381	2,009,353	2,221,357	2,259,152	2,071,926	11,248,168
TOTAL	\$6,738,858	\$5,253,079	\$5,098,517	\$4,573,694	\$4,099,592	\$25,763,739

Detailed schedule can be found in Appendix Section

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Department Requested Capital Maintenance

CAPITAL MAINTENANCE PROGRAM FY2017-FY2021

SUMMARY OF REQUIRED REVENUES

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
General Fund	\$ 1,021,835	\$ 1,300,885	\$ 1,345,000	\$ 280,250	\$ 83,500	\$ 4,031,470
Golf Course Revenues	-	48,500	16,500	190,000	15,000	270,000
IS Facilities Fund	-	-	-	45,000	-	45,000
Tax Increment Funding	365,000	115,000	235,000	115,000	115,000	945,000
Waterpark Revenues	35,000	60,000	85,000	15,000	25,000	220,000
Yacht Basin Revenues	-	-	-	150,000	-	150,000
P&R Programs	285,250	90,000	451,500	186,000	74,000	1,086,750
Water/Sewer Fees	-	-	-	-	-	0
TOTAL	\$ 1,707,085	\$ 1,614,385	\$ 2,133,000	\$ 981,250	\$ 312,500	\$ 6,748,220

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Community Redevelopment	\$ 365,000	\$ 115,000	\$ 235,000	\$ 115,000	\$ 115,000	\$ 945,000
Fire	215,322	347,428	10,600	162,000	11,000	746,350
Governmental Services	23,423	9,732	36,900	78,250	-	148,305
Parks & Recreation	1,103,340	1,142,225	1,850,500	581,000	186,500	4,863,565
Public Works	-	-	-	45,000	-	45,000
Utilities	-	-	-	-	-	0
TOTAL	\$ 1,707,085	\$ 1,614,385	\$ 2,133,000	\$ 981,250	\$ 312,500	\$ 6,748,220

Detailed schedule can be found in Appendix Sec

City of Cape Coral, Florida
FY 2017 - 2019 Adopted Operating Budget

Fleet/Rolling Stock

FLEET ROLLING STOCK PROGRAM FY2017-FY2021

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
City Clerk	\$ 25,000	\$ -	\$ -	\$ -		\$ 25,000
City Manager	30,000	30,000	-	35,000	-	95,000
DCD	155,584	102,105	386,514	175,000	232,000	1,051,203
Finance	-	-	-	24,000	-	24,000
Fire	1,770,784	433,359	2,160,915	1,870,000	1,629,000	7,864,058
ITS	-	19,000	-	40,000	-	59,000
Parks & Recreation	507,500	277,000	332,000	753,000	877,500	2,747,000
Police	1,262,397	920,523	748,000	1,300,000	1,759,000	5,989,920
Public Works	2,111,036	1,715,277	920,174	2,100,000	1,121,000	7,967,487
Utilities	1,457,026	1,228,500	827,000	693,000	263,500	4,469,026
TOTAL	\$ 7,319,327	\$ 4,725,764	\$ 5,374,603	\$ 6,990,000	\$ 5,882,000	\$ 30,291,694

TYPE/FUND

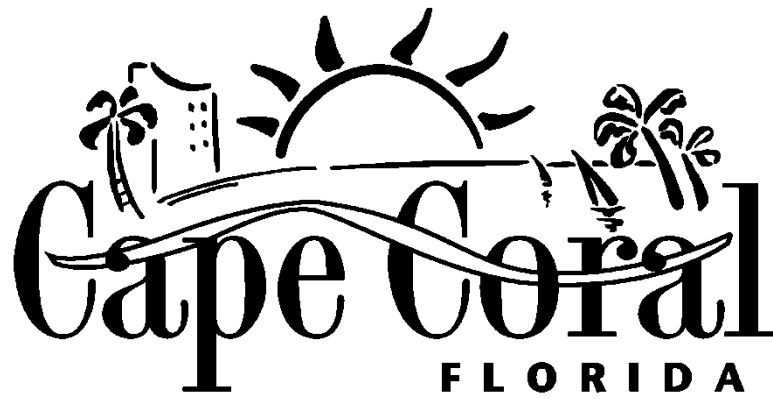
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Additional						
General Fund	\$ 891,000	\$ 41,000	\$ 1,013,415	\$ -	\$ -	\$ 1,945,415
IS Facilities Fund	27,000	-	-	-	-	27,000
All Hazards	-	-	-	-	-	-
Lot Mowing Fees	30,000	-	-	-	-	30,000
Water/Sewer Fees	411,694	123,625	60,000	118,000	-	713,319
Subtotal	\$ 1,359,694	\$ 164,625	\$ 1,073,415	\$ 118,000	\$ -	\$ 2,715,734
Replacement						
Building Fees	\$ 58,344	\$ 40,842	\$ 107,210	\$ 60,000	\$ 24,000	290,396
General Fund	3,211,602	2,024,621	3,052,491	4,802,000	4,390,500	17,481,214
Golf Course Revenues	-	-	-	30,000	445,000	475,000
IS Facilities Fund	306,000	51,000	-	145,000	210,000	712,000
IS Fleet Fund	135,000	90,000	-	100,000	-	325,000
Lot Mowing Fees	-	26,178	-	30,000	-	56,178
Risk Fund	-	-	-	-	-	-
Stormwater Revenues	1,068,324	1,116,300	256,487	730,000	470,000	3,641,111
Waterpark Revenues	30,000	-	-	-	-	30,000
Yacht Basin Revenues	-	-	-	30,000	-	30,000
All Hazards	-	-	-	15,000	-	15,000
P&R Programs	30,000	30,000	118,000	140,000	79,000	397,000
Water/Sewer Fees	1,075,332	1,104,875	767,000	575,000	263,500	3,785,707
Transportation	45,031	77,323	-	215,000	-	337,354
Subtotal	\$ 5,959,633	\$ 4,561,139	\$ 4,301,188	\$ 6,872,000	\$ 5,882,000	27,575,960
TOTAL	\$ 7,319,327	\$ 4,725,764	\$ 5,374,603	\$ 6,990,000	\$ 5,882,000	\$ 30,291,694

DEBT MANAGEMENT PROGRAM TAB

DEBT MANAGEMENT PROGRAM

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City of Cape Coral, Florida
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Debt Management

The City's primary objective in debt management is to maintain the level of indebtedness within available resources and legal debt limitations established by resolution, while keeping the cost to the taxpayer at a minimum. Although the City has set no legal debt limit, specific policies have been established as part of the Financial Management Policies.

One such policy is that any capital project financed through the issuance of general obligation, revenue and/or special assessment bonds should be financed for a period not to exceed the expected useful life of the project. The City also maintains debt service ratios at levels in compliance with bond requirements.

There are several key debt ratios that investors and financial analysts use when reviewing a city's creditworthiness. As part of its overall policy, the City reviews such ratios used by the national credit rating agencies. Additionally, the financial management policies that are in place have allowed the City to build up the General Fund reserves and commit to sound financial practices.

The Financial Services Department prepares and releases an Annual Debt and Credit Report to the City Council. This report is posted on the City's website and contains the following elements:

- Calculations of the appropriate ratios and measurements necessary to evaluate the City's credit, and that of its various enterprise systems.
- Information related to any significant events affecting outstanding Debt, including Conduit Debt Obligations, if any.
- An evaluation of savings related to any refinancing activity.
- A summary of any changes in Federal or State laws affecting the City's debt program.
- A detailed description, individual and aggregate schedules and summaries of the City's outstanding debt.

Debt Per Capita

Direct debt is defined as a government unit's gross debt less the enterprise system's self-supporting debt. The City will strive to maintain Direct Debt per Capita at or below the standard municipal rating agency median for cities of comparable size. In any case, the amount should not exceed 135% of such median. The Direct Debt per Capita shall be calculated by dividing the Governmental Direct Debt by the most current population within the City. Our Direct Debt per Capita is estimated at \$1,031 for the fiscal year ending September 30, 2015.

Rating agency median	2,141
135% of rating agency median	2,890
City of Cape Coral estimated population at September 30, 2015	163,602
Direct debt	\$ 168,741,478
Direct debt per capita	\$ 1,031

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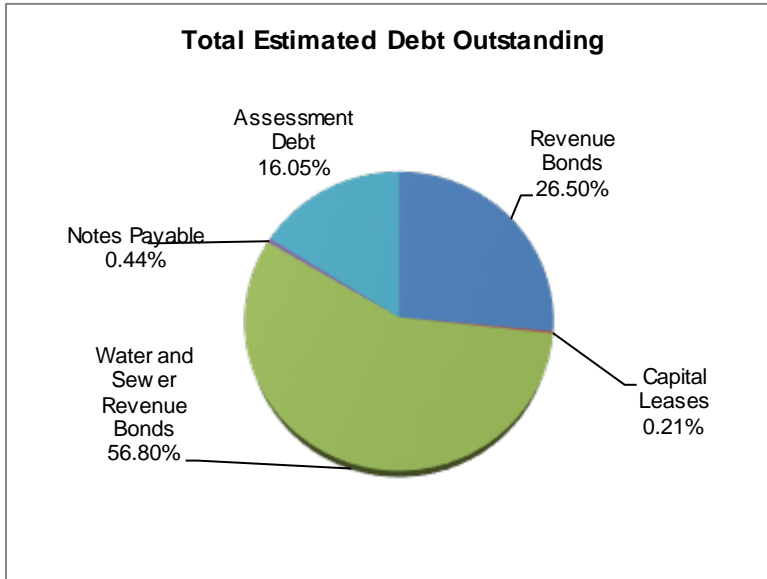
Debt Administration

As of September 30, 2015, the City had total outstanding debt of \$833,768,852. The following is a summary of the debt by type.

Category	Outstanding 9/30/2015	Percentage of Total
Governmental Fund Debt	\$ 220,542,710	25.46%
Enterprise - Water & Sewer Debt	645,706,502	74.54%
	<u>\$ 866,249,212</u>	<u>100.00%</u>

Total Estimated Debt Outstanding

	9/30/2015
Governmental	
Revenue Bonds	\$ 218,878,427
Capital Leases	1,664,283
Total Governmental Debt	<u>\$ 220,542,710</u>
Enterprise	
Water and Sewer Revenue Bonds	\$ 456,841,180
Notes Payable	68,925,322
Assessment Debt	119,940,000
Total Enterprise Debt	<u>\$ 645,706,502</u>
Total Estimated Debt Outstanding	<u><u>\$ 866,249,212</u></u>



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Proposed New Debt

In September 2013, City Council approved a loan agreement with the State of Florida. The State Revolving Fund Loan is for the purpose of extending water, sewer, and irrigation collection and transmission lines in the area known as Southwest 6 & 7. This loan was approved by City Council in September 2013. Debt service schedules will not be established until final project close out which is expected in late 2016. The adopted budget provides \$6.5 million for annual debt service.

It is anticipated the City will seek another State Revolving Fund Loan for utility improvements in the next planned area known as North 2. No annual debt service has been included in the budget.

The General Fund financial model has been developed utilizing short-term borrowing to finance vehicles and equipment. The annual budgets for FY 2017 – 2019 have been proposed utilizing this funding mechanism. The budget includes annual debt service for each note to be issued in the amount of \$1.25 million, \$1.9 million, and \$1.2 million.

City of Cape Coral, Florida
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FY 2017 - FY 2042 Debt Service Schedule

	Original Issue Amount	Principal Outstanding 9/30/2016	FY 2017 Principal	FY 2017 Interest	FY 2017 Requirement
Governmental					
Revenue Bonds					
2005 Special Obligation Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
2006 Special Obligation Revenue*	60,000,000	1,445,000	-	-	-
2007 Special Obligation Revenue	35,380,000	29,455,000	905,000	1,268,794	2,173,794
2008 Capital Improvement Revenue	28,200,000	24,960,000	1,055,000	1,415,232	2,470,232
2010 Gas Tax Revenue	40,000,000	24,960,000	730,000	2,422,501	3,152,501
2011 Special Obligation Revenue	17,690,000	16,752,000	360,000	919,116	1,279,116
2012 Special Obligation Revenue	17,669,950	11,482,190	1,317,600	279,017	1,596,617
2014 Gas Tax Revenue Bond	21,433,000	16,752,000	2,240,000	368,544	2,608,544
2014 Capital Improvement&Refund	5,300,000	4,700,000	545,000	108,570	653,570
2015 Special Obligation Revenue	51,790,000	50,915,000	2,150,000	2,189,006	4,339,006
2015 Fire Protection Assessment Revenue	1,500,000	1,405,000	275,000	20,914	295,914
2015 Special Obligation Note	13,675,000	12,092,000	1,618,000	253,932	1,871,932
Capital Leases					
2012 Lease - City	2,315,707	435,163	435,163	4,837	440,000
2012 Lease - Charter School Bus	1,342,755	627,623	175,609	9,751	185,360
State Infrastructure Bank Loan Note	759,875	-	-	114,207	114,207
Total Governmental Debt	\$ 297,056,287	\$ 195,980,976	\$ 11,806,372	\$ 9,374,421	\$ 21,180,793
Enterprise					
Revenue Bonds					
2006 Water & Sewer Revenue Refunding	\$ 2,865,000	\$ 2,865,000	\$ 2,865,000	\$ 137,625	\$ 3,002,625
2011 Water & Sewer Revenue Refunding	185,000,000	176,185,000	2,060,000	8,126,788	10,186,788
2011A Water & Sewer Revenue	185,000,000	179,285,000	1,565,000	4,953,600	6,518,600
2013 Water & Sewer Revenue Refunding	10,440,000	4,265,000	2,120,000	59,284	2,179,284
2015 Water & Sewer Revenue Refunding	72,415,000	72,415,000	-	3,393,900	3,393,900
2015 Water & Sewer Revenue	94,740,000	93,310,000	4,215,000	2,355,032	6,570,031
Notes - State Revolving Fund Loans					
State Revolving Fund Loan #7516L-01	682,496	308,464	40,316	8,745	49,061
State Revolving Fund Loan #7516L-02	2,898,884	1,466,876	154,352	41,857	196,209
State Revolving Fund Loan #7516P	2,390,719	1,196,324	133,654	35,789	169,443
Special Assessment Bonds					
2003 Water Improvement Assessment (SW3)	2,085,000	1,865,000	230,000	84,230	314,230
2005 Wastewater & Irrigation Water Refunding Assessment	15,140,000	12,905,000	2,265,000	528,063	2,793,063
2005 Utility Improvement Assessment Bond (SW 2)	15,350,000	14,070,000	1,335,000	574,931	1,909,931
2006 Utility Improvement Assessment (SE 1)	15,690,000	14,525,000	1,210,000	593,035	1,803,035
2007 Utility Improvement Assessment (SW 4)	41,775,000	39,055,000	2,840,000	1,726,131	4,566,131
2007 Utility Improvement Assessment(SW 5 & Surfside)	29,900,000	28,135,000	1,825,000	1,279,713	3,104,713
Total Enterprise Debt	\$ 676,372,099	\$ 641,851,664	\$ 22,858,321	\$ 23,898,722	\$ 46,757,043
Total Debt	\$ 973,428,386	\$ 837,832,640	\$ 34,664,693	\$ 33,273,143	\$ 67,937,836

* 2006 Special Obligation Bonds refunded in FY 2015 as 2015 Special Obligation Refunding Bonds.

Additional Note: Proposed new debt is not included in this schedule.

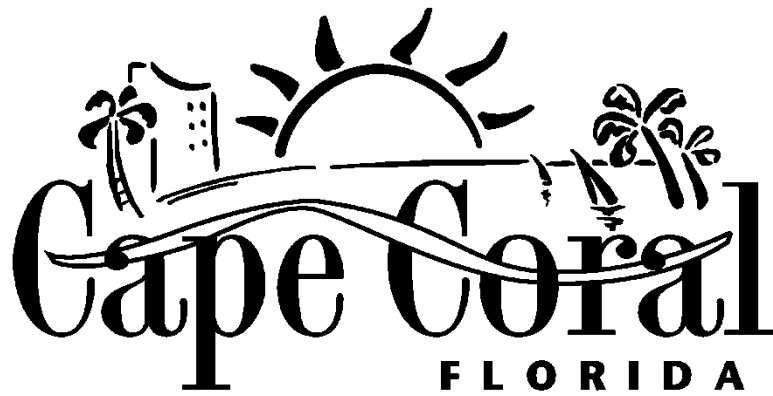
City of Cape Coral, Florida
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	FY 2018 Principal	FY 2018 Interest	FY 2018 Requirement	FY 2019 Principal	FY 2019 Interest	FY 2019 Requirement	FY 2020 - 2042 Requirement
Governmental							
Revenue Bonds							
2005 Special Obligation Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2006 Special Obligation Revenue*	-	-	-	-	-	-	1,445,000
2007 Special Obligation Revenue	940,000	1,232,594	2,172,594	980,000	1,194,994	2,174,994	26,630,000
2008 Capital Improvement Revenue	1,115,000	1,355,414	2,470,414	1,175,000	1,355,412	2,530,412	21,615,000
2010 Gas Tax Revenue	760,000	2,393,301	3,153,301	795,000	2,656,001	3,451,001	22,675,000
2011 Special Obligation Revenue	375,000	906,156	1,281,156	390,000	891,156	1,281,156	15,627,000
2012 Special Obligation Revenue	1,349,621	247,002	1,596,623	1,382,410	214,204	1,596,614	7,432,558
2014 Gas Tax Revenue Bond	2,289,000	319,264	2,608,264	2,339,000	268,906	2,607,906	9,884,000
2014 Capital Improvement&Refund	555,000	95,981	650,981	565,000	83,160	648,160	3,035,000
2015 Special Obligation Revenue	2,235,000	2,103,006	4,338,006	2,325,000	2,013,606	4,338,606	44,205,000
2015 Fire Protection Assessment Revenue	275,000	16,376	291,376	280,000	11,798	291,798	575,000
2015 Special Obligation Note	1,652,000	219,954	1,871,954	1,689,000	185,262	1,874,262	7,133,000
Capital Leases							
2012 Lease - City	-	-	-	-	-	-	-
2012 Lease - Charter School Bus	178,554	6,807	185,361	181,548	3,812	185,360	91,911
State Infrastructure Bank Loan Note	-	114,207	114,207	-	-	-	-
Total Governmental Debt	\$ 11,724,175	\$ 9,010,062	\$ 20,734,237	\$ 12,101,958	\$ 8,878,311	\$ 20,980,269	\$ 160,348,469
Enterprise							
Revenue Bonds							
2006 Water & Sewer Revenue Refunding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2011 Water & Sewer Revenue Refunding	2,115,000	8,064,988	10,179,988	2,225,000	7,892,488	10,117,488	169,785,000
2011A Water & Sewer Revenue	1,645,000	4,878,600	6,523,600	1,710,000	4,812,800	6,522,800	174,365,000
2013 Water & Sewer Revenue Refunding	2,145,000	29,816	2,174,816	-	-	-	-
2015 Water & Sewer Revenue Refunding	-	3,393,900	3,393,900	-	3,393,900	3,393,900	72,415,000
2015 Water & Sewer Revenue	4,310,000	2,261,134	6,571,134	6,825,000	2,144,916	8,969,916	77,960,000
Notes - State Revolving Fund Loans							
State Revolving Fund Loan #7516L-01	41,506	7,556	49,062	42,731	6,330	49,061	183,912
State Revolving Fund Loan #7516L-02	158,908	37,302	196,210	163,598	37,301	200,899	990,018
State Revolving Fund Loan #7516P	137,911	32,499	170,410	142,303	28,107	170,410	782,457
Special Assessment Bonds							
2003 Water Improvement Assessment (SW3)	240,000	74,455	314,455	250,000	64,135	314,135	1,145,000
2005 Wastewater & Irrigation Water Refunding Assessment	2,345,000	437,463	2,782,463	2,445,000	343,663	2,788,663	5,850,000
2005 Utility Improvement Assessment Bond (SW 2)	1,390,000	521,531	1,911,531	1,440,000	465,931	1,905,931	9,905,000
2006 Utility Improvement Assessment (SE 1)	1,260,000	546,148	1,806,148	1,305,000	495,748	1,800,748	10,750,000
2007 Utility Improvement Assessment (SW 4)	2,975,000	1,597,431	4,572,431	3,095,000	1,469,631	4,564,631	30,145,000
2007 Utility Improvement Assessment(SW 5 & Surfside)	1,900,000	1,204,431	3,104,431	1,985,000	1,123,681	3,108,681	22,425,000
Total Enterprise Debt	\$ 20,663,324	\$ 23,087,254	\$ 43,750,578	\$ 21,628,631	\$ 22,278,631	\$ 43,907,262	\$ 576,701,388
Total Debt	\$ 32,387,499	\$ 32,097,317	\$ 64,484,816	\$ 33,730,589	\$ 31,156,942	\$ 64,887,531	\$ 737,049,857

* 2006 Special Obligation Bonds refunded in FY 2015 as 2015 Special Obligation Refunding Bonds.

Additional Note: Proposed new debt is not included in this schedule.

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APPENDICES TAB

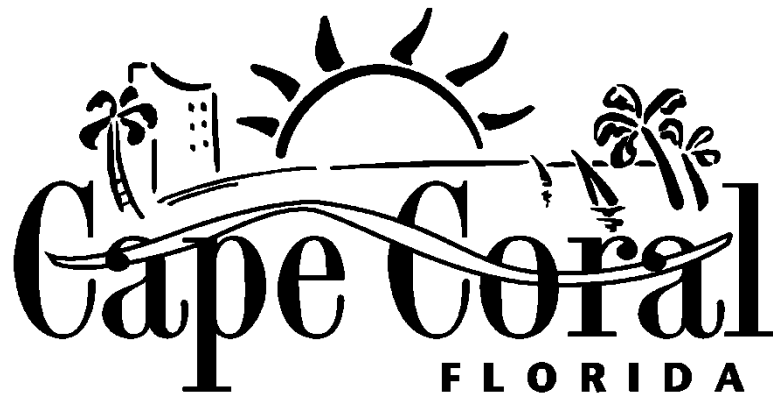
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APPENDICES

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SECTION A TAB

Financial Terms

Account: Financial reporting unit for budget, management, or accounting purposes.

Accounting Period: A period of time (e.g. one month, one year) where the city determines its financial position and results of operations.

Accrual Basis: The basis whereby transactions and events are recognized when they occur, regardless of when cash is received or paid.

Actuarial: A person or methodology that makes determinations of required contributions to achieve future funding levels that addresses risk and time.

Ad Valorem Tax: Tax levied in proportion to the value of the property against which it is levied.

Adopted Budget: The proposed budget as initially formally approved by the City Council.

Aggregate Millage Rate: A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body by the taxable value of the municipality, expressed as an average tax rate.

All Years Budgeting: The method of budgeting and reporting grant and capital project appropriations and expenditures from grant or project inception through the reporting period, as opposed to, budgeting and reporting on a fiscal year basis. As a result, each year's budget only reflects that year's changes in funding, such as additional funds being added to a project budget or unneeded funds being subtracted from the budget.

Allocation: Component of an appropriation earmarking expenditures for a specific purpose and/or level of organization.

Amendments: Process in which budget appropriations are increased or decreased as a result of unanticipated changes in sources/uses. Amendments must be approved by the City Council in the same form the budget was originally approved.

Appropriation: A legal authorization granted by the legislative body to incur expenditures and obligations for a specific purpose. An appropriation is usually limited in amount, and as to the time when it may be expended.

Assessed Valuation: A valuations set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. In Florida, assessed value is required to approach 100% of market value.

Balanced Budget: A budget in which the amount available from taxation and other sources, including balances brought forward from prior fiscal years, equal the total appropriations for expenditures and reserves.

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Benchmark: To determine the quality of products, services and practices by measuring critical factors (i.e., how fast, how reliable a product or service is) and compare the results to those of comparable entities.

Bond: Written evidence of the issuer's obligation to repay a specified principal amount on a certain date (maturity date), together with interest at a stated rate, or according to a formula for determining that rate.

Bond Rating: The rating established by a rating company (Moody's, Standard and Poor's, Fitch) that assesses the City's financial stability, resources and capacity to repay the financing issue by evaluating the organization's administrative management, financial management, debt load and local economy.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend city funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law, charter, and/or administrative rules and regulations.

Budget Calendar: The schedule of key dates, which the City follows in the preparation, and adoption of the budget.

Budget Message: A general discussion of the proposed budget as presented in writing to the legislative body.

Capital Expenditure (Outlay): An expenditure to acquire long-term assets. The asset will have a unit cost of \$5,000 or more and a useful life in excess of one year.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of years to meet capital needs arising from the long-term work program. It sets forth each project and its related expenditures and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Lease: An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

Capitalized Interest: When interest cost is added to the cost of an asset and expensed over the useful life of an asset.

Charges for Service: This revenue results from user fees for various City services. Golf course fees, fees for planning and zoning services, and charges for utility service are examples.

Charter School: A school receiving public money but operates independently of the established public school system.

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City Core Service: A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population not special sectors or groups and is one in which resources are located and distributed to make the service universally accessible to the general population.

Commercial Paper: An unsecured promissory note that is used for a specific amount, maturing on a specific day. Normally, the maximum maturity is 270 days, but the most common length is 30 days.

Communication Services Tax Simplification Law: A law created by Florida Legislature to combine communication services revenues with a two-tiered tax composed of State and local-option tax.

Comprehensive Annual Financial Report (CAFR): This report is prepared by the Accounting Division of the Financial Services Department. It is usually referred to by its abbreviation, and summarizes financial data for a fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues with expenditures.

Comprehensive Plan: As required by Florida Statutes, the comprehensive plan is a definitive guide for growth management of our community. The Plan consists of eleven elements in such areas as capital improvements, land use, housing, transportation, recreation and infrastructure and provides goals, objectives, policies and supporting documentation.

Community Development Block Grant (CDBG): An entitlement grant program authorized by the federal government, which provides a federal grant for each year in which the program is authorized by Congress. The entitlement is based upon a formula, which includes the City's population. The CDBG is limited in eligible uses of the funds to projects generally affecting low and moderate-income persons or the elimination of slums and blight.

Community Redevelopment Agency (CRA): The Community Redevelopment Agency is a dependent special district established pursuant to State law by a local government. A CRA is established in an area suffering from blighted conditions. As the property within the district's boundaries is improved, ad valorem revenue generated from the difference between the base year taxable value and the current year taxable value is returned to the CRA fund. Generated revenue is used as a mechanism to finance additional capital improvements within the area.

Continuing Appropriations: Funding approved in the current budget but not expended during that current budget year. These appropriations are carried forward into the next fiscal year for their intended purposes. (Grants and capital projects)

Debt Limit: The maximum amount of gross or net debt that is legally permitted. The Constitution of the State of Florida (FS 200.181) and the City of Cape Coral set no legal debt limit.

Debt Ratios: Comparative statistics showing the relationship between the issuer's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of an issue.

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Debt Service: The annual payments required to support debt issues, including interest and principal payments.

Department: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

Depreciation: The decrease in value of physical assets due to use and the passage of time.

Distinguished Budget Presentation Award Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Efficiency: A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as “cost per service provided.”

Encumbrance: Purchase orders, contracts, salaries or other commitments which are chargeable to an appropriation and for which a part of the appropriation is obligated. They cease to be encumbrances when the obligations are paid or otherwise liquidated.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein the stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees.

Escrow: Money or property held in the custody of a third party that is returned only after the fulfillment of specific conditions.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

Financial Management Policies: A comprehensive set of financial management policies that are necessary to strengthen the city's financial condition and bond ratings. These policies, which are based on widely accepted credit industry measures and standards, are applied to the ongoing management of the City's finances.

Fines and Forfeitures: Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.

Fiscal Year: A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Cape Coral's fiscal year begins October 1st and ends September 30th of each year.

Fixed Assets: Assets of a long-term character which are intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment. Also see capital expenditures.

Franchise Fee: Charges to utilities for exclusive rights to operate within municipal right-of-ways or to provide a service. Examples are electricity and solid waste.

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Full Cost Allocation Plan: A plan to distribute central services overhead costs to operating departments. Central services are those administrative functions that mainly provide services to other governmental departments and not to the public.

Full-Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a clerk working for 20 hours per week would be the equivalent to .5 of a full-time position.

Functions: Expenditure classification according to the principal purposes for which expenditures are made. Examples are general government, culture/recreation, public safety, and transportation.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording assets, liabilities, revenues and expenditures associated with a particular purpose.

Fund Balance: The difference between a governmental fund's assets and liabilities.

Funded Positions: A term referring to the number of authorized positions for which funding is included in a given fiscal year's budget.

Government Accounting Standards Board (GASB): The independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

General Fund: This fund is used to account for all financial transactions applicable to the general operations of the city. Revenues are derived principally from property taxes, state shared revenues, franchise fees, fines, licenses and permits, and grants. This fund accounts for the general operating expenditures of the City including police and fire protection, engineering/public works, parks and recreation, planning and development, and general administration.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

General Obligation Bonds: Bonds, which are secured by the full faith and credit of the issuer. General obligation bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. Such bonds constitute debts of the issuer and require voter approval prior to issuance in the State of Florida.

Government Finance Officers Association (GFOA): GFOA is the professional association of state/provincial and local finance officers in the United States and Canada, as has served the public finance profession since 1906. Approximately 16,000 GFOA members are dedicated to the sound management of government financial resources.

Homestead Exemption: Pursuant to the Florida State Constitution, when someone owns property and makes it his or her permanent residence or the permanent residence of his or her dependent, the

City of Cape Coral, Florida
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property owner maybe be eligible to receive a homestead exemption up to \$50,000. The first \$25,000 applies to all property taxes, including school district taxes. The additional exemption up to \$25,000 applies to the assessed value between \$50,000 and \$75,000 and only to non-school taxes.

Impact Fee: A fee imposed on new development to for all or a portion of the costs of providing public services to the new development.

Indirect Costs: Costs associated but not directly attributable to, the providing of a product or service. These costs are usually incurred by a department in the support of other operating departments.

Infrastructure: Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Interest Income: Revenue associated with the City cash management activities of investing fund balances.

Intergovernmental Revenue: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

Interlocal Agreement: A contractual agreement between two or more governmental entities.

Internal Service Fund: A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided. Example: self insurance funds and maintenance funds for Fleet and Facilities.

Legally Adopted Budget: The total of the budgets of each City fund including budgeted transactions between funds.

Licenses and Permits: This category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

Mandate: A requirement from a higher level of government that a lower government perform a task in a particular way or standard.

Measurement: A variety of methods used to assess the results achieved and improvements still required in a process or a system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not working.

Mil: One thousandth of a dollar or \$1.00 of tax per \$1,000 assessed valuation.

Millage Rate: A rate expressed in thousandths. As used with ad valorem (property) taxes the rate expresses the dollars of tax per one thousand dollars of taxable value.

Mission Statement: A broad statement of purpose derived from an organization's and/or community's values and goals.

City of Cape Coral, Florida
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Modified Accrual Basis: The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred. Exceptions to this rule include principal and interest on long term debt as well as expenditures related to compensated absences and claims and judgments which are recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

Multi-Year Fiscal Forecast: An estimation of revenues and expenditures over a period of five or more years with the use of relevant financial, economic and demographic information. It serves as an aid to elected and administrative officials in anticipating future fiscal issues, enabling them to take corrective action where necessary. It also assists the staff and Council in operations planning and strengthens estimates of revenues and expenditures in the annual budget process.

Net position: The differences between an enterprise fund's assets and liabilities.

Non-Ad Valorem Assessment: A fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit those properties. The value of the property is not considered when calculating a Non-Ad Valorem Assessment. Instead, the cost of the facility or service is allocated proportionately to the benefited properties in a defined area. It is sometimes referred to as a Special Assessment. Generally, this is collected by the Tax Collector's Office on the annual consolidated tax bill along with Ad Valorem Taxes.

Objective: Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specified time frame. A good statement of objectives should state a specific standard of performance for a given program: (1) An operational objective focuses on service delivery. (2) A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

Operating Lease: A lease that is paid out of current operating income.

Operating Transfers: Legally authorized transfers between object codes as needed to balance specific line items.

Ordinance: A formal legislative enactment by the City that carries the full faith and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

Outcomes: Quality performance measures of effectiveness and of achieving goals. (e.g. customer satisfaction, awareness level, etc.)

Outputs: Process performance measures of efficiency and productivity. (e.g., per capita expenditures, transactions per day, etc.)

Pay-as-You-Go Financing: A method of paying for the capital projects that relies on current tax and grant revenues rather than on debt.

Per capita: A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

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Performance Budget: A budget which relates expenditures to measures of activity and performance.

Performance Measures: Data collected to determine how effective and and/or efficient a program is in achieving its objectives. The measures are also reported for prior years to allow comparison and evaluation. Performance measures include workload indicators, effectiveness and efficiency standards, and outcomes.

Potable Water: Water that is safe to drink.

Present Value: The discounted value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money. A dollar is worth a dollar today, but is worth less than today's dollar tomorrow.

Projected Expense: The estimated expense through the end of the current fiscal year for a respective budget line item.

Property Tax: Another term for Ad Valorem Tax. See Ad Valorem Tax.

Quality: Excellence as defined by the customer.

Resolution: A legislative act by the City with less legal formality than an ordinance.

Revenues: Monies received from all sources (with exception of fund balance) which will be used to fund expenditures in a fiscal year.

Rolled-Back Rate: The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

Rolling Stock: Wheeled vehicles in the City's fleet.

Self Insurance Fund: Internal service funds used to centrally manage the City's insurance coverage for workers' compensation, property/liability and health.

Service Level: Service(s) or product(s), which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results not measures of workload.

Special Assessment: Another name for Non-Ad Valorem Assessment.

Special Assessment Bonds: Obligations payable from special assessment revenues or charges imposed against property in a particular locality because that property receives a special benefit by virtue of a public improvement, separate and apart from the general benefit accruing to the public at large.

Special Revenue Funds: Funds, exclusive of the General Fund and capital funds, which are separately administered because they are associated with a distinct function or purpose.

Statute: A written law enacted by a duly organized and constituted legislative body.

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Strategic Plan: A document outlining long-term goals, critical issues and action plans, which will increase the organization's effectiveness in attaining its mission, priorities, goals and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.

Supplemental Requests: Budget requests by Departments for new positions, new equipment, and/or program expansions.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Tax Rate: The amount tax stated in terms of a unit of the tax base; for example, 5 mils equal 5 dollars per thousand of taxable value.

Taxable Valuation: The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$50,000 homestead exemption. There are also exemptions for disability, government-owned, and non-profit-owned property.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds.

TRIM Notice: A tentative tax notice sent to all property owners in August, to provide information reflecting tentatively adopted millage rates.

Truth in Millage: The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertising specifications prior to the adoption of a budget tax rate. The intent of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled-back" rate).

Unappropriated: Not obligated for a specific purposes, undesignated.

Undesignated: Without a specific purpose.

User Fees: Charges for specific governmental services. These fees cover the cost of providing that service to the user (ex. building permits). The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming. Also see Charges for Service.

Vision: A guiding statement describing a desirable future state toward which efforts should be directed. An effective vision statement inspires creativity while keeping an organization "on track" for the future by aligning its priorities.

**City of Cape Coral, Florida
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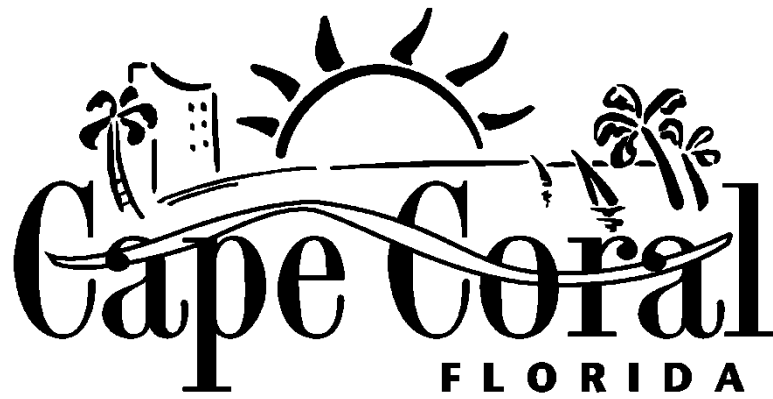
Acronyms

ADA	Americans with Disabilities Act
ALS	Advanced Life Support
AMP	Asset Management Program
ARRA	American Recovery and Reinvestment Act
BIOC	Building Industry Oversight Committee
BLS	Basic Life Support
BRC	Budget Review Committee
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CFEC	Capital Facility Expansion Charges
CIAC	Contribution in Aid of Construction
CDBG	Community Development Block Grant
CERT	Community Emergency Response Team
CIP	Capital Improvement Plan
CPI	Consumer Price Index
CRA	Community Redevelopment Agency
DCD	Department of Community Development
EAR	Evaluation and Appraisal Report
EFT	Electronic Funds Transfer
EMS	Emergency Medical Services
EPA	Environmental Protection Agency
ERU	Equivalent Residential Unit
FAPPO	Florida Association of Public Procurement Officials
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FS	Florida Statute
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
HR	Human Resources
IT	Information Technology
JPA	Joint Participation Agreement
LAP	Local Agency Program
MGD	Million Gallons per Day
MHz	Megahertz
MPO	Metropolitan Planning Organization
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
PILOT	Payment in Lieu of Taxes
RO	Reverse Osmosis

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ROW	Right-Of-Way
SCADA	Supervisory Control and Data Acquisition
SWFWMD	Southwest Florida Water Management District
TDC	Tourist Development Council
TIF	Tax Incremental Financing
TRIM	Truth in Millage
UEP	Utilities Extension Project
WCIND	West Coast Inland Navigation District
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

City of Cape Coral, Florida
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SECTION B TAB

Statistical Section

Geography and Community Profile

Cape Coral's existence began about 60 years ago by two land speculators, brothers Leonard and Jack Rosen, who believed that the property's location on the Gulf Coast provided abundant sunshine and almost endless opportunities for waterfront living. The city is a large peninsula bordered by the Caloosahatchee River on the east and Matlacha Pass on the west. It is located between Sarasota and Marco Island.

The Rosen brothers purchased the property, platted the community and created more than 400 miles of canals. The largest concentration of earth moving equipment in Florida history was brought in to excavate canals and prepare home sites, commercial areas, and industrial districts. The brothers began a massive marketing campaign that resulted in the sale of nearly all of the 350,000 residential building sites, the majority to people living in other states.

In the ceaseless promotion of Cape Coral, the Rosen brothers, along with other land developers, helped to introduce millions of people to the benefits of living in Florida. By selling home sites on installment, the price of waterfront real estate was placed within the reach of even blue-collar Americans. At one point in the 1960's, the Rosen's were spending more money on promoting Florida than the State of Florida.

Since incorporating in August 1970, Cape Coral's population has experienced rapid growth. With nearly 170,000 residents, Cape Coral's population is anticipated to grow at an annual rate of 1.44 percent through 2020. At build out, the Cape Coral population is estimated to be more than 400,000.

Cape Coral is the state's third largest city by land mass - 120 square miles. The city features thousands of waterfront residential properties on canals, including many with direct, saltwater access to the Gulf of Mexico and Charlotte Harbor. The supply and affordability of these waterfront sites makes Cape Coral one of the most attractive communities on the Gulf Coast.

Seasonal Normal Temperatures

Winter (Dec-Feb) 56-77° F

Spring (Mar-May) 59-89° F

Summer (Jun-Aug) 73-92° F

Autumn (Sep-Nov) 62-90° F

Source: Southeast Regional Climate Center



Date of Incorporation

August 1970

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Form of Government

The City of Cape Coral operates under the Council-City Manager form of government. City Council members are nonpartisan and elected at large from seven districts. The mayor is also nonpartisan and elected at large. The Mayor serves as the eighth member of council and presides over council meetings. The City Council enacts ordinances and resolutions, adopts the budget, comprehensive plan and land-use regulations. The Council appoints the City Manager, City Auditor and City Attorney, as well as the members of all boards and commissions. The City Manager hires all department directors and oversees the day-to-day operations of the city.

Assessed Taxable Property Valuation

2016 Tax Year/2017 Fiscal Year	
July Certified	\$ 12,044,983,615
October Final	Unknown at this time
Proposed Budget	\$ 698,189,616

Proposed Property Tax Millage Rate:

FY2017 General Operating	6.7500
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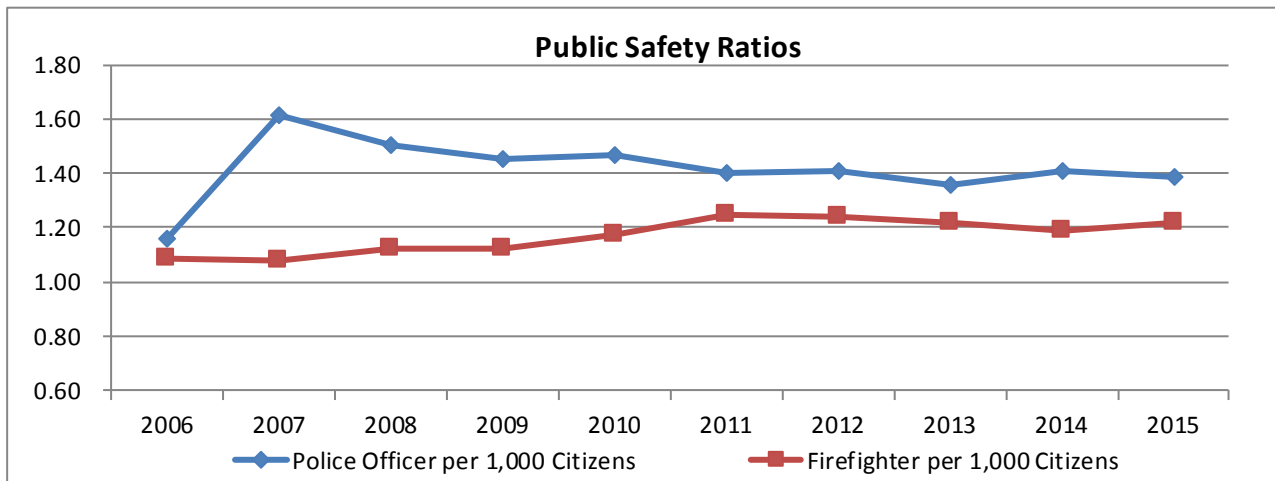
Public Safety

The Cape Coral Police Department is comprised of a number of units-Patrol, Investigations, Traffic, K9, Aviation, Marine, and others to serve the varied needs of our community.

Police Uniform Strength	226
Number of calls dispatched	275,478
Police Officer per 1,000 Citizens	1.387

The Cape Coral Fire Department consists of the Operations, Administration, Professional Standards and Life Safety Divisions.

Fire Uniform Strength	198
Calls for service	20,321
Fire Inspections	8,092
Number of Fire Stations	11
Firefighter per 1,000 Citizens	1.215



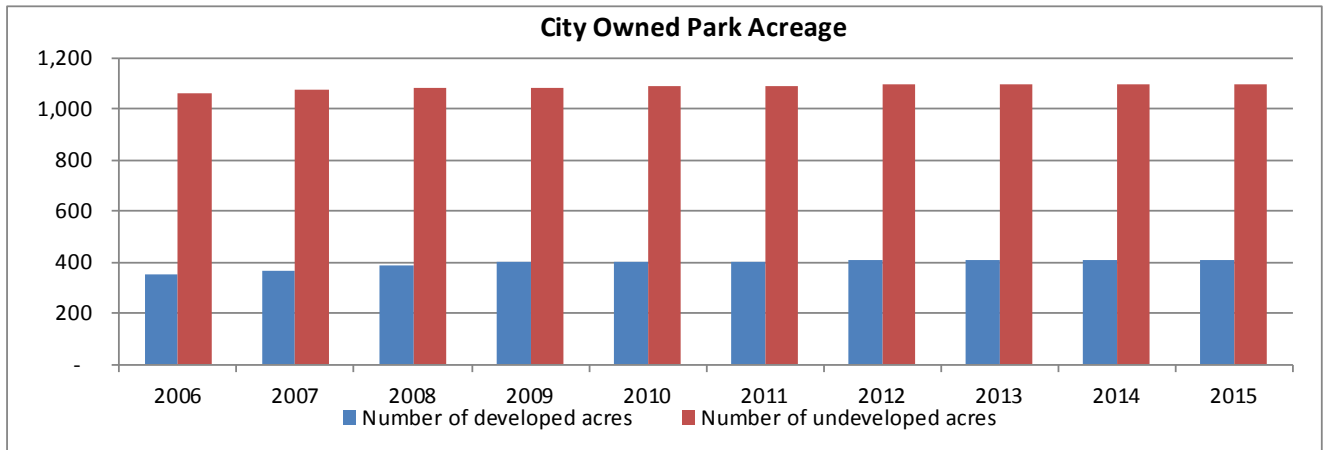
2015 CAFR City of Cape Coral, Population, Police/Firefighter, 2015 ESRI Forecast

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Parks & Recreation

The Department is made up of five (5) Divisions: Administration, Coral Oaks Golf Course, Parks, Recreation & Social Services, and Revenue & Special Facilities. The department operates two enterprise funds and one special revenue fund: Coral Oaks Golf Course, the Cape Coral (Godman) Yacht Basin and Sun Splash Family Waterpark, respectively.

Number of developed parks	34
Number of undeveloped parks	24
Number of developed acres	409
Number of undeveloped acres	1,098
City owned boat launches, lifts and locks	22
City owned golf courses	1
Rounds played	57,390
City owned waterpark	1
Admissions	116,293
Cultural Park Theater (seats)	187
City owned yacht basin	1
Number of slips	112
Senior Activity Centers	2
Senior center memberships	751
Mini-bus Transportation (total miles)	85,173



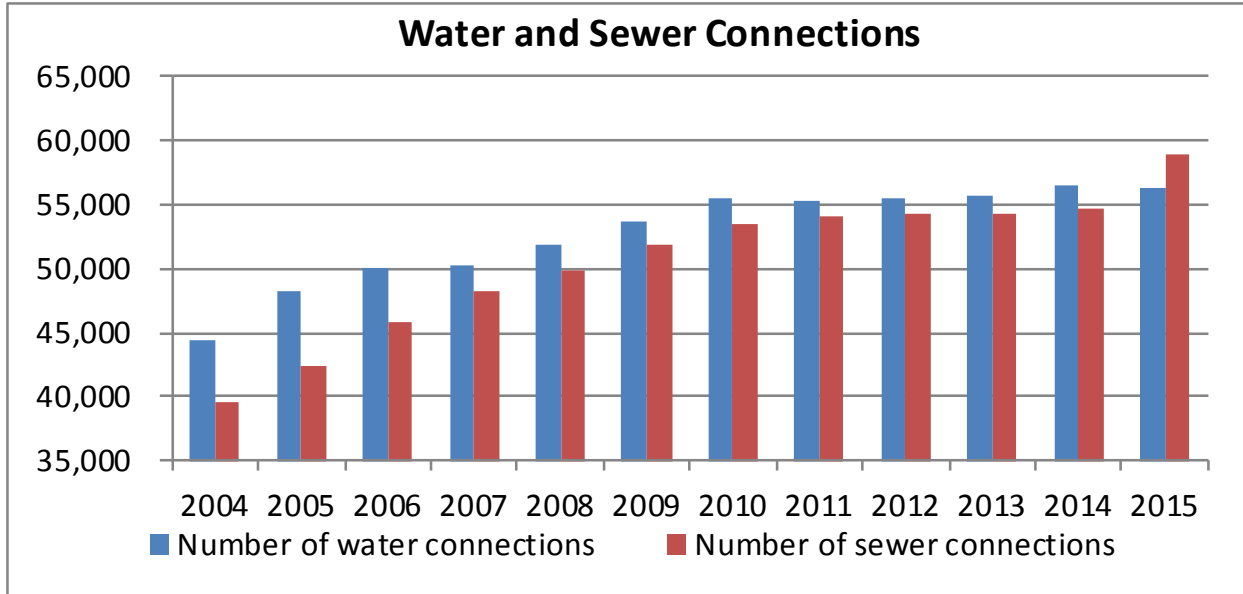
Source: 2015 CAFR City of Cape Coral, Parks and Recreation

Water and Sewer

The Utilities Department consists of the Water Production, Water Reclamation, Collection and Distribution and Administration divisions.

Number of water meters	56,215
Number of sewer connections	58,899
Miles of water distribution	907
Finished water pumped to system	3,644 million gallons
Dry tons of bio-solids generated	1,763

**City of Cape Coral, Florida
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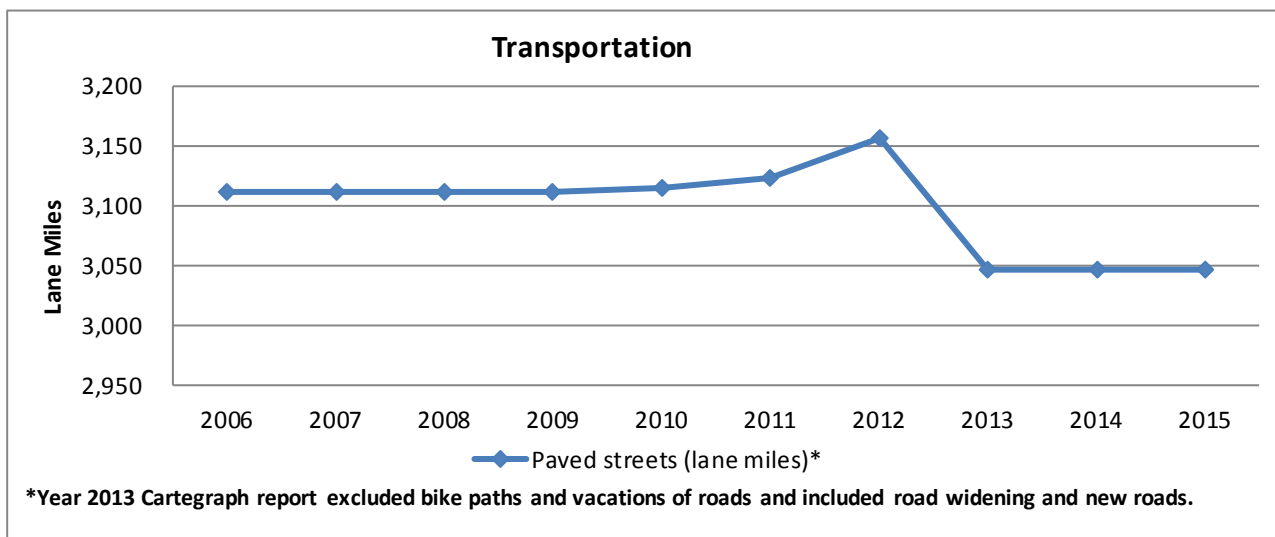


Source: 2015 CAFR City of Cape Coral, Water and Sewer

Public Works

The Public Works Department is primarily responsible for construction, maintenance, operations, testing, and engineering/scientific guidance/support for Cape Coral's infrastructure (to include: planning, design, roads, canals, stormwater systems, city buildings, fleet, etc.).

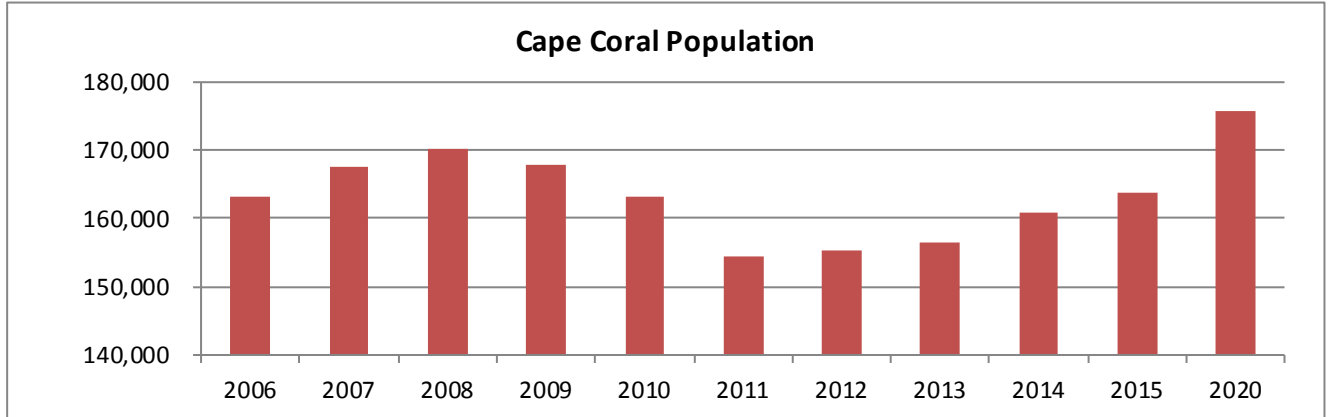
Stormwater drainage pipes (miles)	519
Swales (miles)	3,363
Catch basins	22,940
Paved streets	3,047
Sidewalks (miles)	209
Paved alleys (miles)	12



Source: 2015 CAFR City of Cape Coral, Transportation

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

Demographics

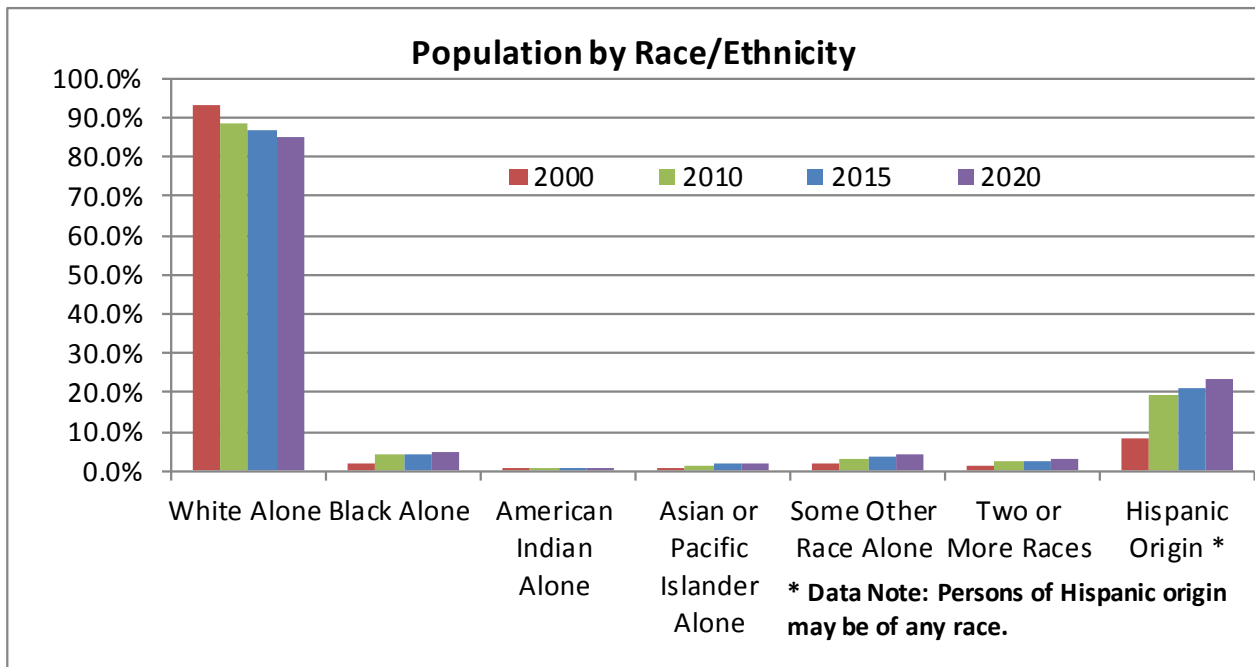


Source: 2015 CAFR per Cape Coral EDO and ESRI Forecast FY15 and FY20

Fast Fact - Cape Coral recorded the third highest population growth rate in the decade, according to the U.S. Census Bureau (CNN Money, May 2013)

In 2008, immediately prior to the extended period of economic decline, Cape Coral's population peaked at an estimated 170,074. The area population is currently rebounding and is forecasted to increase to 175,699 by 2020. By 2020, the gender profile for Cape Coral will be 51.1% female and 48.9% male. The median age is anticipated to increase from 44.4 years of age in 2015 to 44.8 years of age by 2020. By 2020, 51.4% of the population will be between the ages of 25 and 64 with 26.4% under the age of 24 and 22.2% over the age of 64.

Source: Cape Coral EDO and ESRI Forecast FY15 and FY20



Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

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Due to population and job growth, Cape Coral's median income increased from \$43,523 in 2000 to 2015's median of \$51,370. Cape Coral has a nationally recognized suite of Florida workforce development programs and its mixed population of young and mature (45-60 year olds) residents provides a pool of both experienced and educated workers for the economy.

Per Capita Income

2000	\$21,021
2010	\$26,031
2015	\$25,599
2020	\$28,934

Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Median Household Income

2000	\$43,523
2010	\$55,989
2015	\$51,370
2020	\$57,518

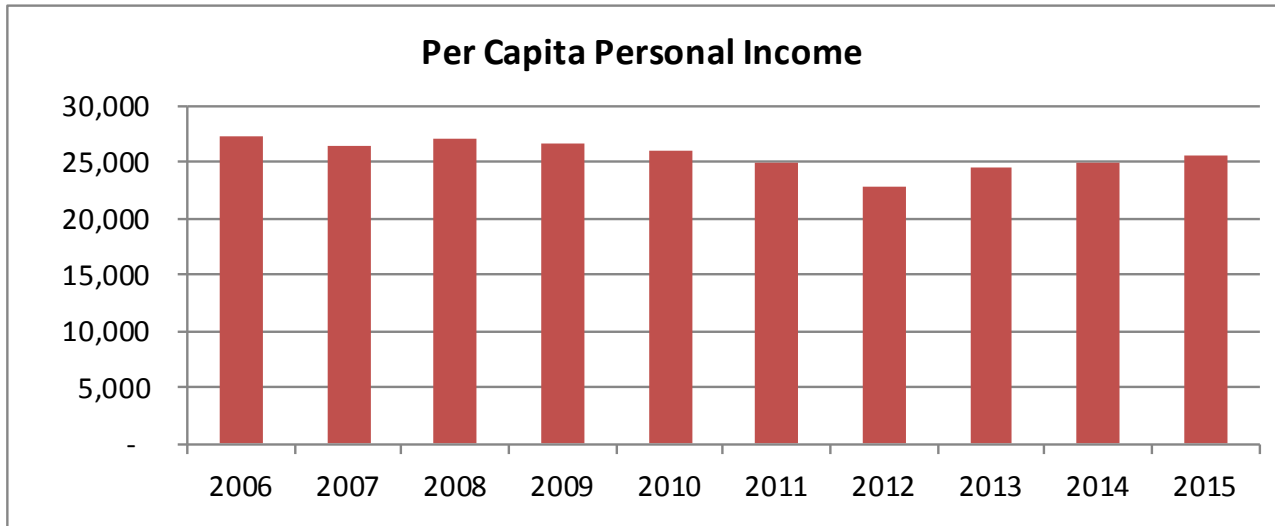
Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Median Home Value

2000	\$106,471
2010	\$135,665
2015	\$158,399
2020	\$205,207

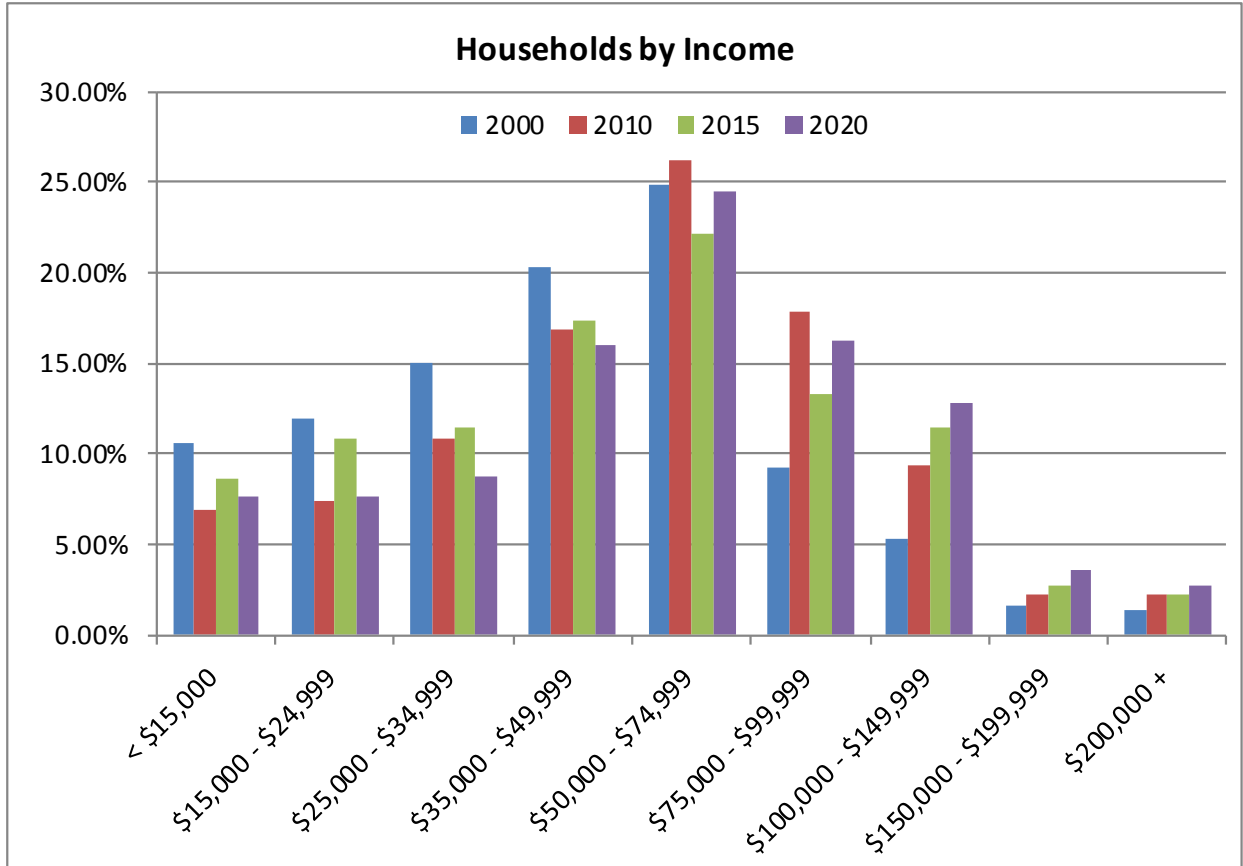
Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Fast Fact - The American Chamber of Commerce Research Association's 2012 Cost of Living Index scored the Cape Coral-Fort Myers metropolitan area as having the third best cost-of-living score in the nation.



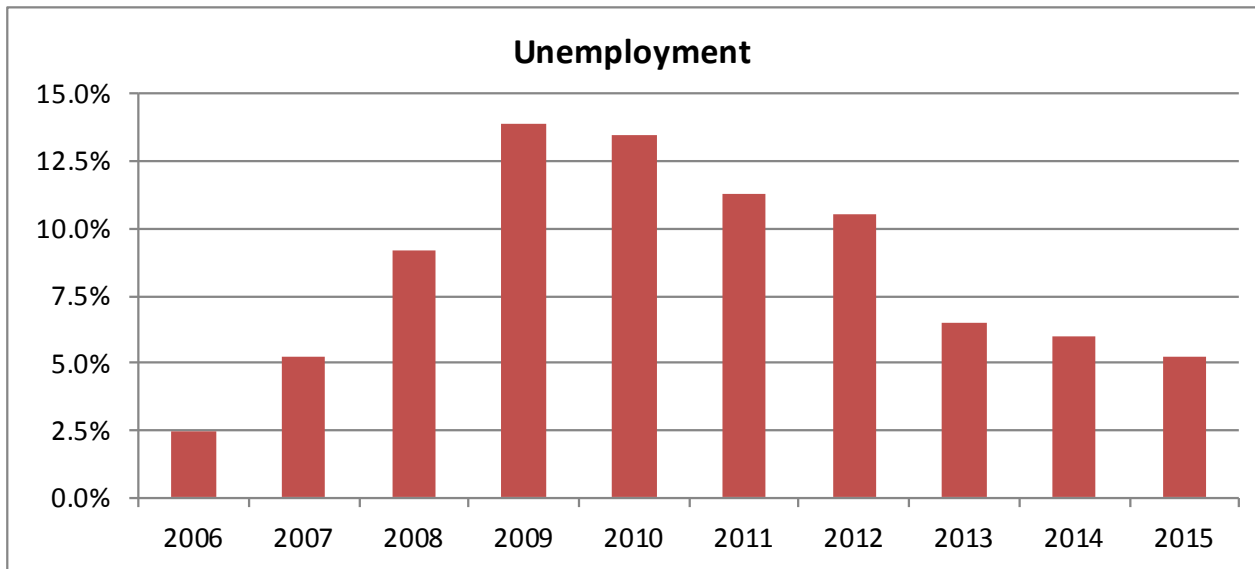
Source: 2015 CAFR; Lee County Economic Development, per capita income is for entire Lee County as City of Cape Coral was not available.

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Source: 2000 Census Population & Housing, 2010 Census, EDO/ESRI Data 2015 & 2020

Fast Fact - Cape Coral ranked as the No. 2 "Best City in the Nation for Jobs" (Forbes 2013).



Source: 2015 CAFR per Department of Labor, Bureau of Labor Statistics

**City of Cape Coral, Florida
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Lee County’s population grew by more than 40% between 2000 and 2010. The growth of the county’s 18-24 year old population—those beginning or available to enter the workforce—is outpacing the national average, according to the public-private Horizon Council.

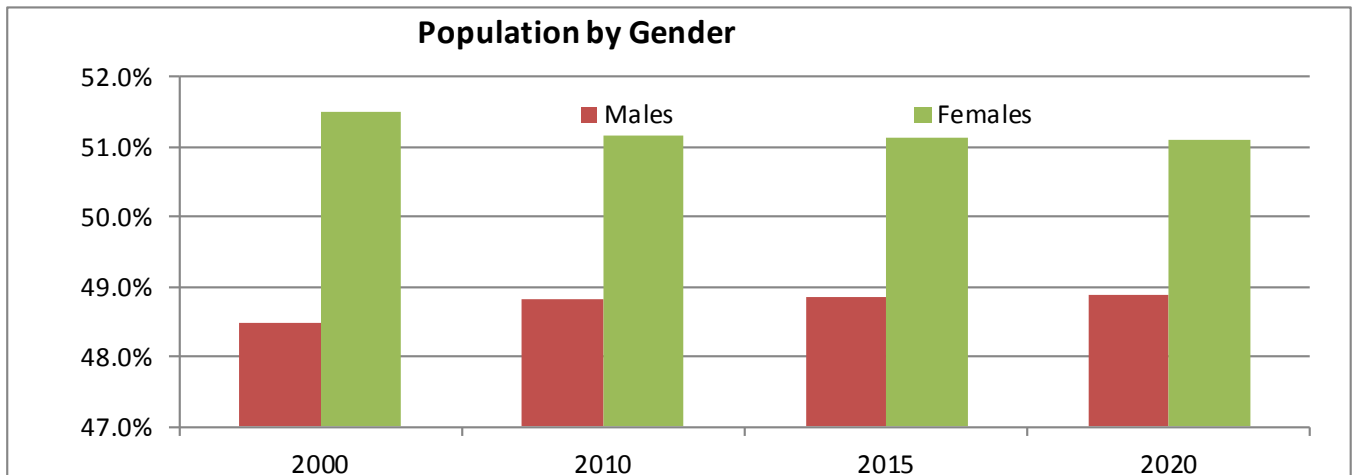
Fast Fact - According to a Forbes survey, the percentage of residents who moved into the 100 most populous metropolitan areas were attracted by the presence of quality higher education, and Cape Coral ranked No. 7 in the U.S.

Almost 60% of the Cape Coral workforce is employed in largely white-collar occupations, such as management, professional, sales and administrative support. The retail and service industries are Cape Coral’s top employers.

Median Age

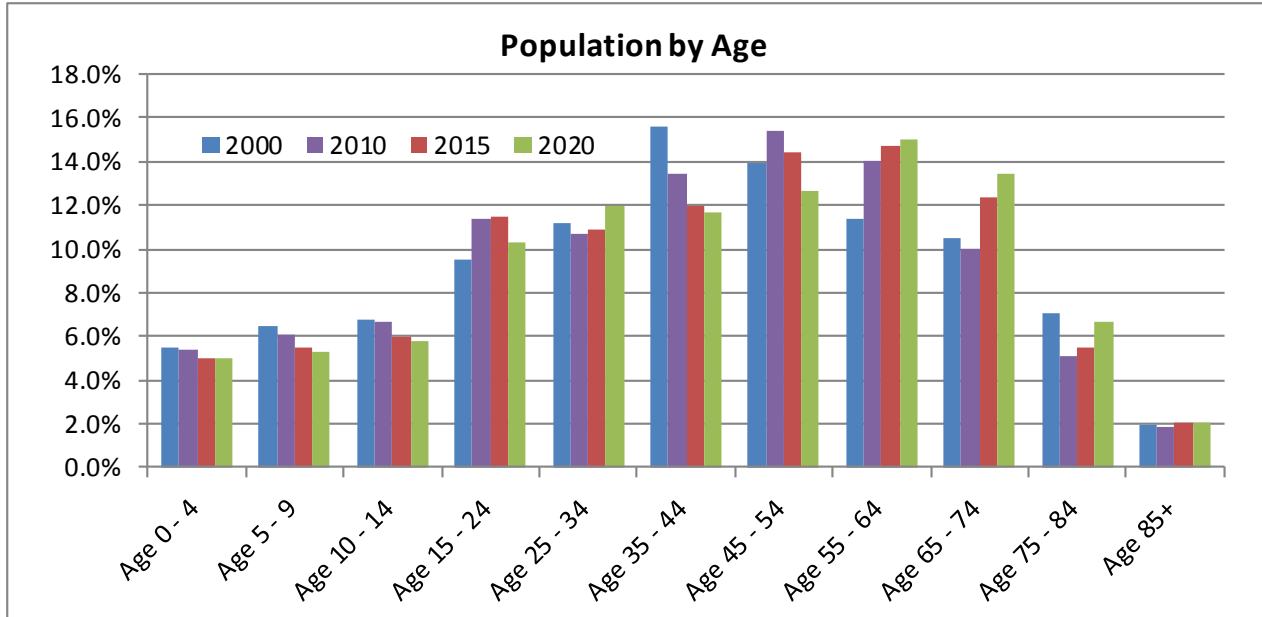
2000	41.7
2010	42.4
2015	44.4
2020	44.8

Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020



Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020

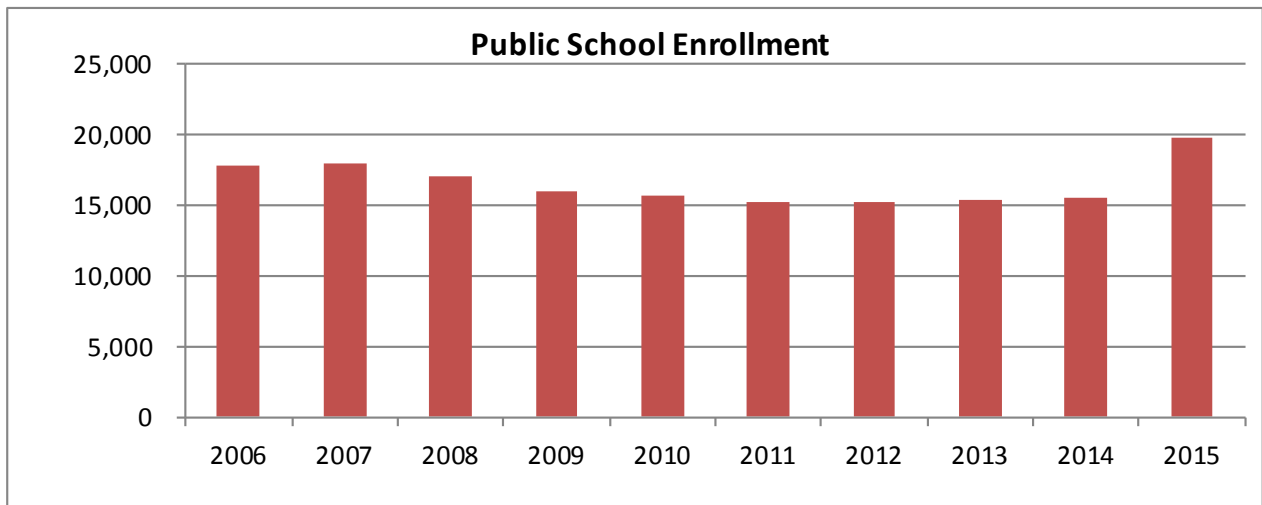
**City of Cape Coral, Florida
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Source: 2000 Census Population & Housing, EDO/ESRI Data 2010, 2015 & 2020

Southwest Florida is well-served by 10 colleges and a state university, and has an array of choices for K-12 education in public, private and charter schools.

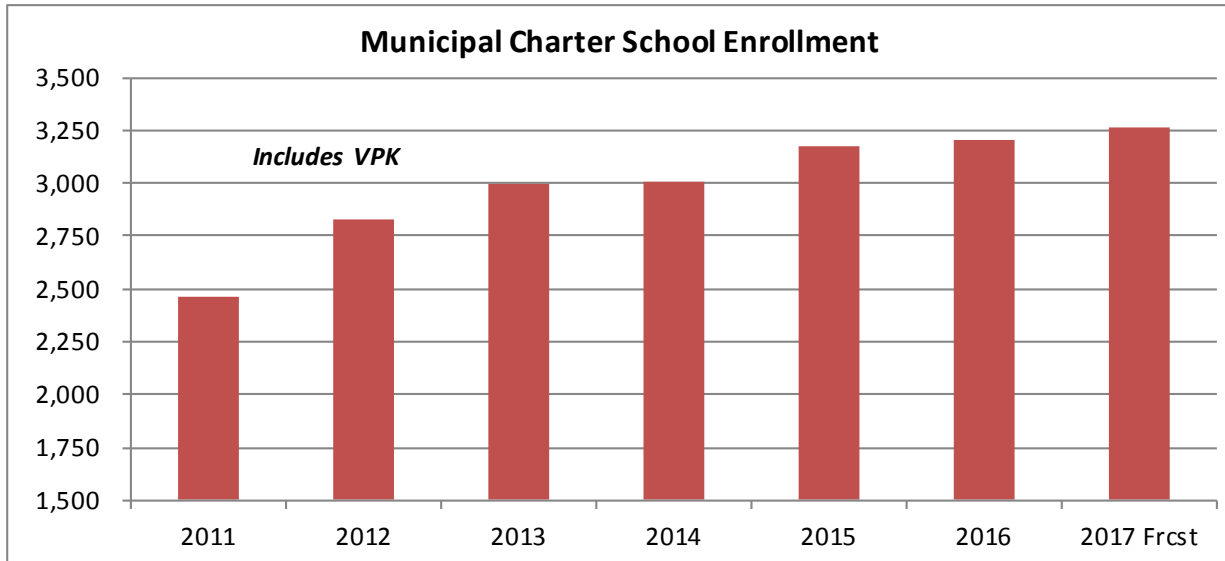
Growth momentum in Cape Coral is sustained by continuously expanding public and private school systems with high performance standards. Public schools are operated by the Lee County School District, which is the ninth-largest district in the state. It operates eight elementary, six middle and four high schools in Cape Coral.



Source: 2015 CAFR per School District of Lee County (Excludes Charter Schools)

The City of Cape Coral has created a municipal charter school system that is governed by the Cape Coral Charter School Authority. It provides a challenging curriculum in a small classroom environment. Students can begin with a voluntary pre-K and carry their educational pursuits all the way through to Oasis High School. The four charter schools provide a seamless opportunity for nurturing students during their pre-college years. Because the system is public, there is no tuition. The municipal charter schools are available exclusively to children who live in Cape Coral.

**City of Cape Coral, Florida
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Source: Cape Coral Charter School FY16-17 Proposed Budget www.capecharterschools.org

Cape Coral is also home to the Cape Coral Institute of Technology (Cape Coral Tech), a post-secondary educational institution operated by the School District of Lee County. It provides training in medical, computer and food-science fields and supplies a constant stream of qualified workers with curricula designed to offer maximum training in a minimum amount of time.

The region's largest higher education facility is Florida Gulf Coast University (FGCU) located in Fort Myers. Now known nationally as "Dunk City," FGCU is one of Florida's youngest state universities, but has exceeded annual enrollment rates of 10,000-plus students since opening in 1997. FGCU is located only 20 miles from Cape Coral and offers undergraduate, graduate and doctorate degrees. The nationally recognized Lutgert College of Business' Center for Leadership and Innovation provides the region's premier executive and technology education programs for middle and upper managers in the private and public sectors. FGCU partnered with Cape Coral to offer a Small Business Development Center office in the city and has established a Cape Coral satellite facility, which provides free and confidential business assistance.

Florida SouthWestern State College, with four campuses in the region, offers associate and bachelor's degrees, plus technical training in fields such as allied health, computer networking and programming, business administration, paralegal, criminal justice and fire science.

Land Use

Cape Coral is Florida's third largest city by land mass at 120 square miles and currently only at 45% of build-out. With 6,500 businesses, the city's year-round population of 165,000 swells to 185,000 during the winter months with seasonal residents, tourists and European visitors. Despite being hard-hit during the economic recession, Cape Coral experienced the largest amount of growth throughout the last decade.

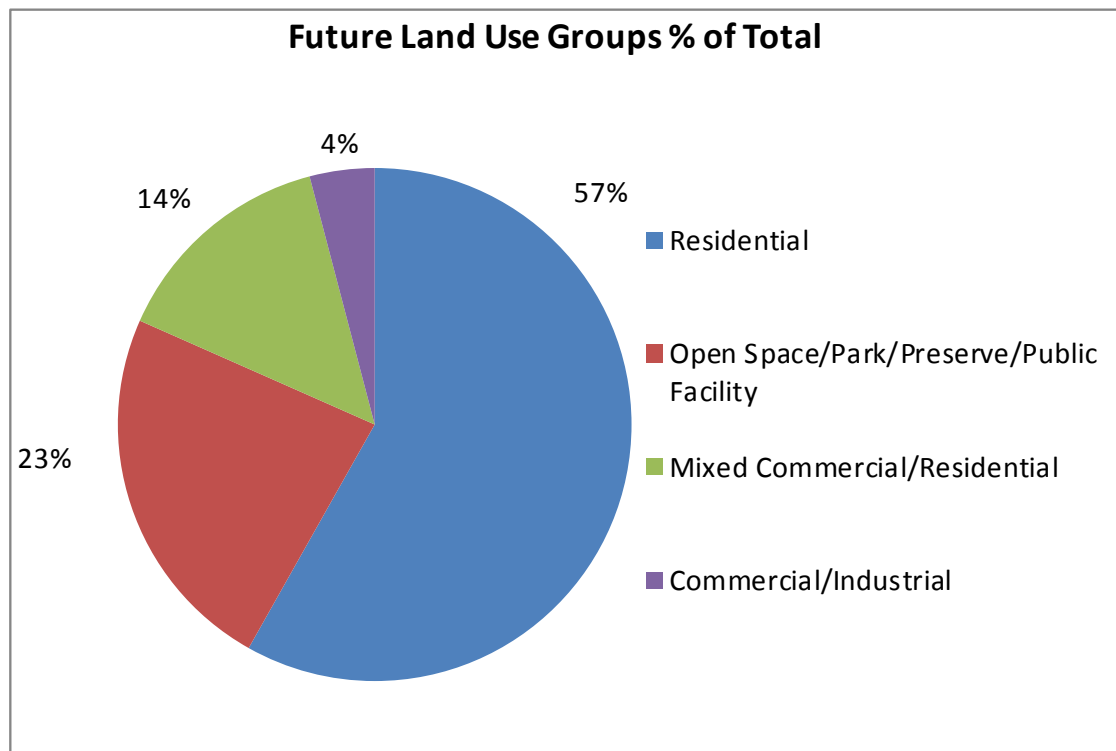
The city offers more than six distinct investment areas that include two industrial parks and two Foreign Trade Zones for a total of 3,844 acres for commercial/industrial development. Commercial properties are available for competitive, low-cost leasing. Cape Coral has approximately 65 square miles of unimproved commercial and residential land within its total 120 square miles.

**City of Cape Coral, Florida
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Residents of Cape Coral enjoy living in a widely renowned locale with plenty of educational, cultural and recreational opportunities. The American Chamber of Commerce Research Association's 2012 Cost of Living Index scored the Cape Coral-Fort Myers metropolitan area as having the third, best cost of living rate in the nation. At build-out, the Cape's population is estimated to be more than 400,000.

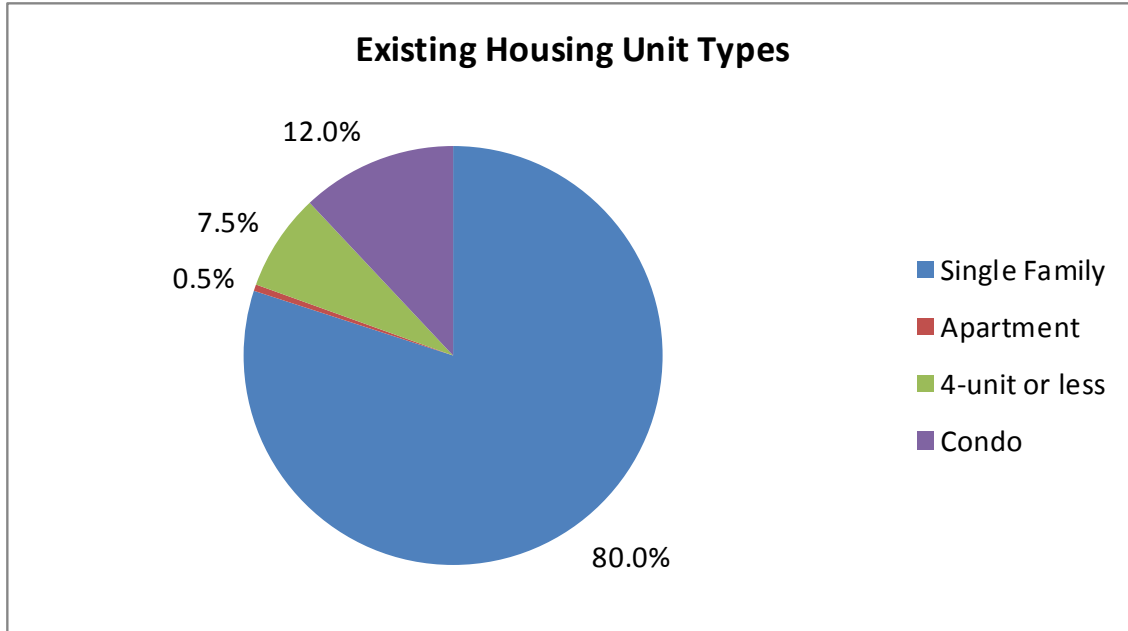
	Number of Parcels	% by Parcel Count	% by Land Area
Improved Parcels	69,833	54%	35%
Unimproved Parcels	59,421	46%	65%
Total	129,254	100%	100%

Source: Cape Coral Department of Community Development, Planning & Growth Management, 2015



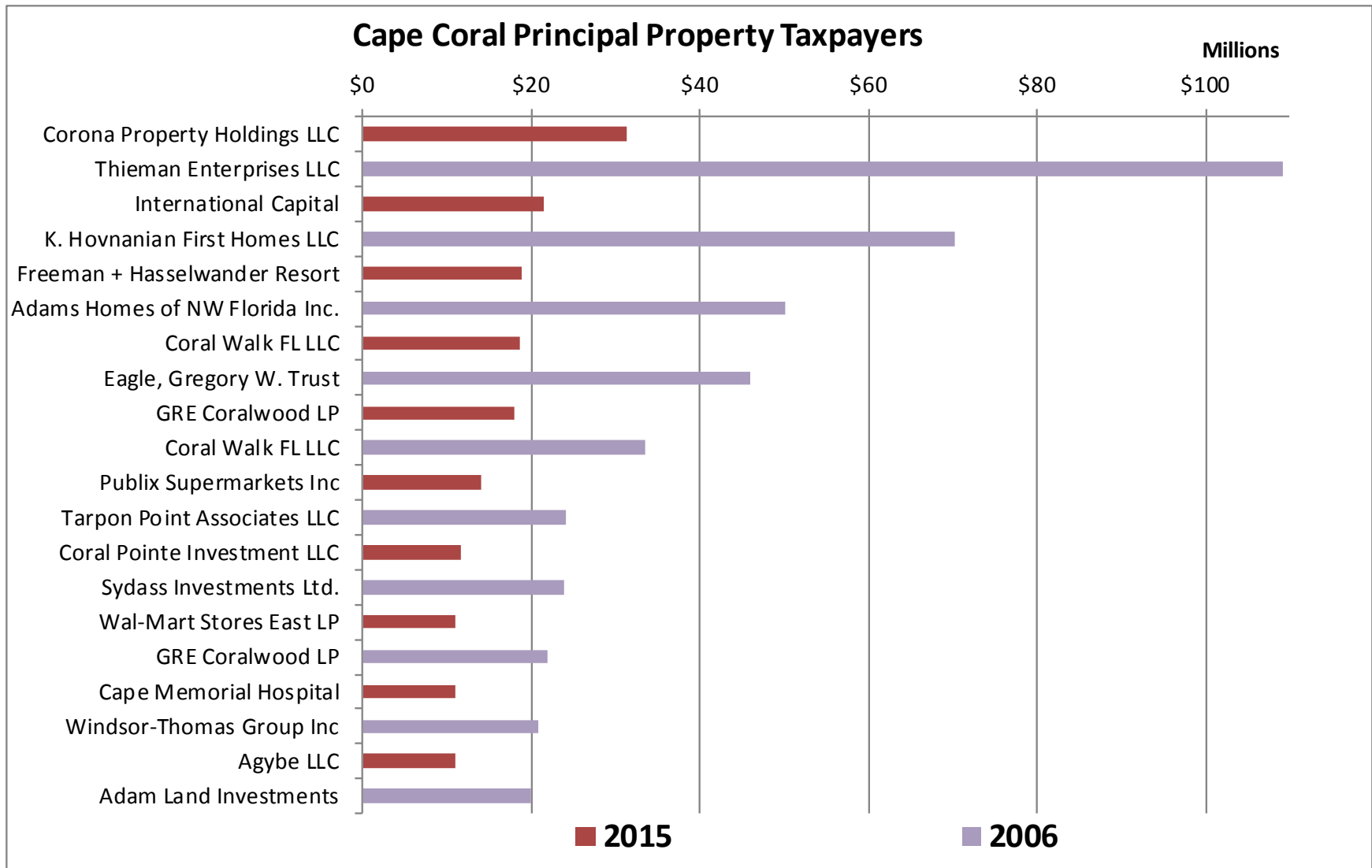
Source: Cape Coral Department of Community Development, Planning & Growth Management, 2015

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Source: Cape Coral Department of Community Development, Planning & Growth Management, 2015

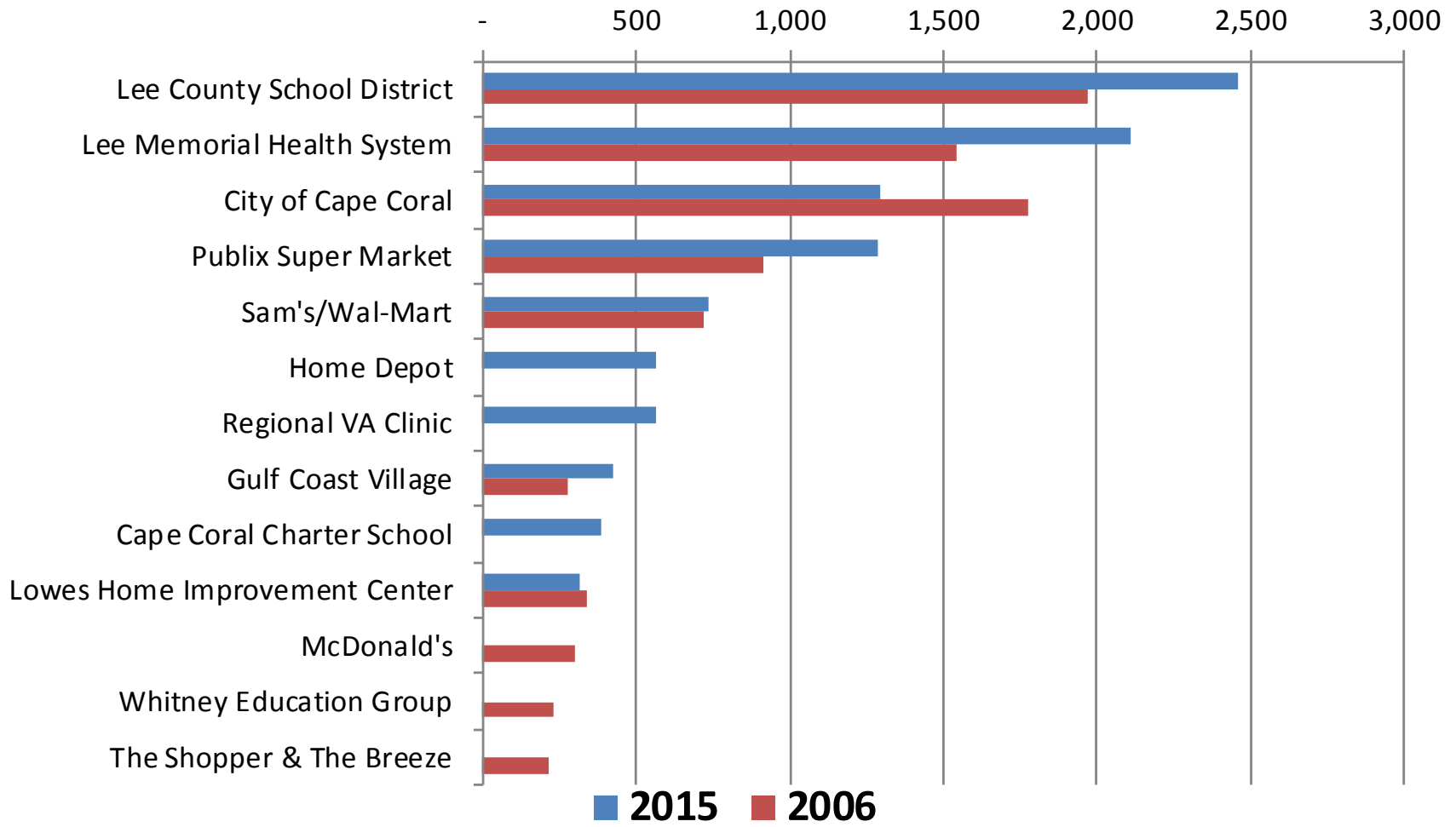
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Source: Lee County Property Appraiser, 2015 CAFR City of Cape Coral

City of Cape Coral, Florida
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Cape Coral Principal Employers



Source: City of Cape Coral, Economic Development Office, 2015 CAFR City of Cape Coral

SECTION C TAB

City of Cape Coral, Florida
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Pay Scales
DIRECTOR PAY PLAN
 Effective 10/01/2015

Grade	Range Minimum	Range Midpoint	Range Maximum
Director 29	\$ 47.60	\$ 63.07	\$ 78.53
Assistant City Manager 30	\$ 53.51	\$ 70.90	\$ 88.29

ENGINEERING PAY PLAN
 Effective 10/01/2015

Grade	Range Minimum	Range Midpoint	Range Maximum
Engineer 1	\$ 24.50	\$ 30.63	\$ 36.75
Engineer 2	\$ 26.95	\$ 33.69	\$ 40.42
Engineer 3	\$ 29.91	\$ 37.39	\$ 44.87
Engineer 4	\$ 33.20	\$ 41.50	\$ 49.80
Engineer 5	\$ 36.85	\$ 46.07	\$ 55.28

INFORMATION TECHNOLOGY PAY PLAN
 Effective 10/01/2015

Grade	Range Minimum	Range Midpoint	Range Maximum
IT01	\$ 23.53	\$ 30.00	\$ 36.47
IT02	\$ 24.71	\$ 31.50	\$ 38.29
IT03	\$ 25.94	\$ 33.08	\$ 40.21
IT04	\$ 27.24	\$ 34.73	\$ 42.22
IT05	\$ 28.60	\$ 36.47	\$ 44.33
IT06	\$ 30.03	\$ 38.29	\$ 46.54
IT07	\$ 31.82	\$ 40.58	\$ 49.34
IT08	\$ 34.06	\$ 43.43	\$ 52.79
IT09	\$ 36.44	\$ 46.47	\$ 56.49
IT10	\$ 39.36	\$ 50.18	\$ 61.00

City of Cape Coral, Florida
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NON-BARGAINING PAY PLAN

Effective 10/01/2015

Grade	Range Minimum	Range Midpoint	Range Maximum
NB100	\$ 14.35	\$ 18.66	\$ 22.96
NB101	\$ 15.07	\$ 19.59	\$ 24.11
NB102	\$ 15.82	\$ 20.57	\$ 25.32
NB103	\$ 16.62	\$ 21.60	\$ 26.58
NB104	\$ 17.45	\$ 22.68	\$ 27.91
NB105	\$ 18.32	\$ 23.82	\$ 29.31
NB106	\$ 19.24	\$ 25.01	\$ 30.77
NB107	\$ 20.20	\$ 26.26	\$ 32.31
NB108	\$ 21.21	\$ 27.57	\$ 33.93
NB109	\$ 22.27	\$ 28.95	\$ 35.63
NB110	\$ 23.38	\$ 30.40	\$ 37.41
NB111	\$ 24.55	\$ 31.92	\$ 39.28
NB112	\$ 25.78	\$ 33.51	\$ 41.24
NB113	\$ 27.07	\$ 35.19	\$ 43.30
NB114	\$ 28.42	\$ 36.95	\$ 45.47
NB115	\$ 29.84	\$ 38.79	\$ 47.74
NB116	\$ 31.33	\$ 40.73	\$ 50.13
NB117	\$ 33.21	\$ 43.18	\$ 53.14
NB118	\$ 35.20	\$ 45.77	\$ 56.33
NB119	\$ 37.67	\$ 48.97	\$ 60.27
NB120	\$ 40.68	\$ 52.89	\$ 65.09
NB121	\$ 44.34	\$ 57.65	\$ 70.95

**City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget**

CITY ATTORNEY'S STAFF PAY PLAN

Effective 10/01/2015

	Range Minimum	Range Midpoint	Range Maximum
Administrative Clerk	\$ 17.44	\$ 22.68	\$ 27.91
Legal Secretary	\$ 19.19	\$ 24.95	\$ 30.70
Legal /Admin Assistant to the City Attorney	\$ 21.30	\$ 27.69	\$ 34.08
Paralegal I	\$ 22.13	\$ 28.77	\$ 35.41
Paralegal II	\$ 23.90	\$ 31.07	\$ 38.24
Senior Paralegal	\$ 25.82	\$ 33.56	\$ 41.30
Assistant City Attorney I	\$ 33.24	\$ 44.21	\$ 55.18
Assistant City Attorney II	\$ 36.20	\$ 48.15	\$ 60.09
Assistant City Attorney III	\$ 46.21	\$ 61.58	\$ 76.94
City Attorney	Negotiable per Contract		

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

POLICE UNION PAY PLANS

Effective 10/1/2015

Step	Hourly Pay Rate		
	Officers	Sergeants	Lieutenants
1	\$ 21.65	\$ 33.73	\$ 41.91
2	\$ 22.85	\$ 35.45	\$ 43.98
3	\$ 23.95	\$ 37.11	\$ 45.82
4	\$ 25.14	\$ 38.60	\$ 47.21
5	\$ 26.34	\$ 40.90	\$ 48.57
6	\$ 27.54		
7	\$ 28.75		
8	\$ 29.87		
9	\$ 31.13		
10	\$ 32.50		
11	\$ 34.29		

**City of Cape Coral, Florida
 FY 2017 – 2019 Proposed Operating Budget**

FIRE UNION PAY PLANS

Effective 10/1/2014

Forty-Eight (48) Hour Work Week Shift Employees:

Hourly Pay Rate			
Step	Fire Fighter	Fire Engineer / Driver	Fire Lieutenant
1	\$ 19.60	\$ 21.89	\$ 26.63
2	\$ 20.29	\$ 22.92	\$ 27.88
3	\$ 20.90	\$ 24.00	\$ 29.19
4	\$ 21.55	\$ 25.13	\$ 30.57
5	\$ 22.30	\$ 26.32	\$ 32.02
6	\$ 23.11	\$ 27.55	\$ 33.53
7	\$ 23.84	\$ 28.84	
8	\$ 24.58	\$ 30.16	
9	\$ 25.18		
10	\$ 26.06		
11	\$ 27.08		

Forty (40) Hour Work Week Non-Shift Employees:

Hourly Pay Rate		
Step	Fire Lieutenant	Inspector
1	\$ 31.95	\$ 28.29
2	\$ 33.46	\$ 29.71
3	\$ 35.04	\$ 31.20
4	\$ 36.69	\$ 32.60
5	\$ 38.42	\$ 34.24
6	\$ 40.23	\$ 35.36
7		\$ 37.79

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Supervisory Employees (Battalion Chief and Fire Marshal):

Step	Hourly Pay Rate	
	Supervisory Shift	Supervisory Non-Shift
1	\$ 26.39	\$ 31.68
2	\$ 27.39	\$ 32.87
3	\$ 28.38	\$ 34.05
4	\$ 29.37	\$ 35.25
5	\$ 30.25	\$ 36.31
6	\$ 31.15	\$ 37.36
7	\$ 32.03	\$ 38.43
8	\$ 32.91	\$ 39.49
9	\$ 33.79	\$ 40.55
10	\$ 34.67	\$ 41.61
11	\$ 35.34	\$ 42.40
12	\$ 36.00	\$ 43.20
13	\$ 36.44	\$ 43.72
14	\$ 36.88	\$ 44.26
15	\$ 37.32	\$ 44.79
16	\$ 37.76	\$ 45.33
17	\$ 38.21	\$ 45.85
18	\$ 38.65	\$ 46.38

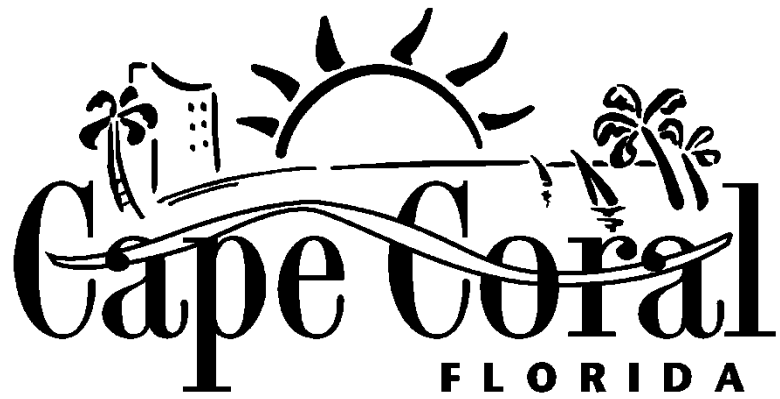
City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

GENERAL UNION PAY PLAN

Effective 2/14/2015

Grade	Range Minimum	Range Midpoint	Range Maximum
4	\$ 11.40	\$ 14.62	\$ 17.83
5	\$ 12.08	\$ 15.48	\$ 18.87
6	\$ 12.79	\$ 16.40	\$ 20.01
7	\$ 13.50	\$ 17.31	\$ 21.12
8	\$ 14.22	\$ 18.24	\$ 22.26
9	\$ 14.61	\$ 18.73	\$ 22.85
10	\$ 15.31	\$ 19.63	\$ 23.95
11	\$ 16.01	\$ 20.53	\$ 25.04
12	\$ 16.70	\$ 21.41	\$ 26.11
13	\$ 17.02	\$ 21.84	\$ 26.65
14	\$ 17.69	\$ 22.68	\$ 27.66
15	\$ 18.60	\$ 23.85	\$ 29.09
16	\$ 20.07	\$ 25.73	\$ 31.39
17	\$ 21.00	\$ 26.95	\$ 32.89
18	\$ 22.30	\$ 28.61	\$ 34.91
19	\$ 23.65	\$ 30.33	\$ 37.00
20	\$ 24.97	\$ 32.02	\$ 39.06
21	\$ 25.78	\$ 33.06	\$ 40.34
22	\$ 27.08	\$ 34.73	\$ 42.37
23	\$ 28.41	\$ 36.43	\$ 44.45
24	\$ 29.68	\$ 38.06	\$ 46.43
25	\$ 31.05	\$ 39.83	\$ 48.60
26	\$ 33.59	\$ 43.08	\$ 52.57
27	\$ 36.14	\$ 46.35	\$ 56.55
28	\$ 39.01	\$ 50.02	\$ 61.03
29	\$ 42.14	\$ 54.04	\$ 65.93
30	\$ 45.49	\$ 58.33	\$ 71.16

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget



SECTION D TAB

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

DETAILED ASSET MANAGEMENT SCHEDULES

Detail Asset Management Schedules Section 14-D1
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City of Cape Coral, Florida
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City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

CAPITAL EQUIPMENT/SOFTWARE PROGRAM FY2017-FY2021

SUMMARY OF REQUIRED REVENUES

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
All Hazards						-
Building Fees	87,000					87,000
General Fund	3,502,067	2,971,492	2,671,021	2,153,043	1,908,975	13,206,598
Golf Course Revenues	5,734	19,534	21,234	-	8,500	55,002
IS Fleet Fund	157,000	16,000	66,000			239,000
P&R Programs	88,000	122,000	80,000	134,000	70,000	494,000
Stormwater Revenues	131,676	83,700	10,905	12,500	25,191	263,972
Water/Sewer Fees	2,686,381	2,009,353	2,221,357	2,259,152	2,071,926	11,248,168
Waterpark Revenues	81,000	31,000	28,000	15,000	15,000	170,000
TOTAL	\$6,738,858	\$5,253,079	\$5,098,517	\$4,573,694	\$4,099,592	\$25,763,739

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
City Attorney	-	-	-	-	-	-
City Auditor		35,000				35,000
City Clerk	-	14,600	17,000	14,600		46,200
DCD	87,000					87,000
Fire	823,110	766,453	129,293	129,581	147,975	1,996,412
Human Resources	-	-	-	6,200		6,200
ITS	1,962,505	1,613,300	1,416,000	1,612,500	1,460,000	8,064,305
Parks & Recreation	609,234	510,534	601,234	254,000	93,500	2,068,502
Police	186,000	152,000	607,400	265,000	270,000	1,480,400
Public Works	384,628	151,839	106,233	32,662	56,191	731,553
Utilities	2,686,381	2,009,353	2,221,357	2,259,152	2,071,926	11,248,168
TOTAL	\$6,738,858	\$5,253,079	\$5,098,517	\$4,573,694	\$4,099,592	\$25,763,739

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
City Auditor	Auditing Software	General Fund		35,000			
City Clerk	WorkGroup Scanner(s) 26394,26933	General Fund	-	-	6,000		
City Clerk	Digital Microfilm Machine 22764	General Fund	-	-	11,000		
City Clerk	Blueprint Scanner(s) 26318/25248	General Fund	-	14,600	-	14,600	
DCD	In Wall Filing System	Building Fees	87,000				
Fire	Repl/Outboard motors M-7 #24612	General Fund	40,000	-	-	-	
Fire	Replace 3 Ton Air Handler - Fire Station	General Fund	4,080				
Fire	Replace 3 Ton Air Handler - Officers Bedrooms	General Fund		4,680			
Fire	Portable Radio for 3 New BCs Station 12 FY19 Only	General Fund			5,067		
Fire	Replace 3 Ton Air Handler	General Fund	5,100				
Fire	Replace 4 Ton Air Handler	General Fund	5,100				
Fire	Replace 4 Ton Air Handler - Downstairs	General Fund		5,200			
Fire	Replace 5 Ton Air Handler	General Fund			5,300		
Fire	Replace 4 Ton Air Handler	General Fund				5,400	
Fire	Replace 5 Ton Air Handler - Upstairs	General Fund			5,830		
Fire	Replace 5 Ton Pkg Unit	General Fund	6,120				
Fire	Replace 5 Ton Air Handler	General Fund	6,120				
Fire	Replace 2 - 2.5 Ton Air Handlers - Bathrooms/Offices off of Training Room	General Fund	6,630				
Fire	Replace 7.5 Ton Air Handler - Training Room	General Fund	7,650				
Fire	Replace 7.5 Ton Air Handler - Upstairs Bedrooms	General Fund		10,400			
Fire	Gear Washer/Extractor	General Fund	9,503	9,740	9,984	10,500	10,762
Fire	Breathing Air Compressor for HP System	General Fund	36,468	37,379	-	44,650	45,766
Fire	Thermal imaging camera - (5 yr. exp. Life)	General Fund	34,848	35,719	36,612	36,634	25,033
Fire	Hydraulic Rescue	General Fund	61,491	63,335	66,500	32,397	66,414
Fire	Air Packs(119) Air Bottles (220), Masks (250)	General Fund	600,000	600,000	-	-	
Human Resources	Heavy Duty Scanner Replacement (#24516) Admin.	General Fund	-	-	-	6,200	
ITS	Faster Fleet Tanks Module	General Fund		15,000			
ITS	Provision for Hyland OnBase Customization	General Fund	5,000	5,000	5,000	7,500	
ITS	Recruitment Software HR	General Fund	25,000				
ITS	D-Fast3 - Provision for customization	General Fund	5,000	5,000	5,000	5,000	5,000
ITS	Kronos Records Retention Manager *****	General Fund	26,505				
ITS	Kronos IVR Upgrade	General Fund		20,000		20,000	
ITS	CRW TrakiT 9 Implementation	General Fund		50,000			
ITS	CRW Enhancements	General Fund	20,000	25,000	25,000	25,000	
ITS	Kronos WFC: Future upgrades	General Fund		60,000		60,000	
ITS	Provision for new software modules for Faster, FootPrints	General Fund		70,000		70,000	
ITS	JDE Upgrades 9.0 to 9.1 **	General Fund	540,000	-	-	-	

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
ITS	Fire Suppression Systems	General Fund	-	45,000	-	-	
ITS	Identity Management Systems - FASTPASS	General Fund		10,000	-		45,000
ITS	Printer Replacement	General Fund	10,000	15,000	15,000	15,000	15,000
ITS	Miscellaneous Equipment Replacement -Emer Basis	General Fund	25,000	10,000	25,000	25,000	
ITS	Environmental Systems - AC & Humidity	General Fund	-	45,000	-	-	45,000
ITS	Inspectors	General Fund	11,000	11,000	11,000	45,000	15,000
ITS	Firewall Upgrade	General Fund	50,000	-	-	45,000	
ITS	ESX Server Upgrade	General Fund	-	50,000	-		50,000
ITS	Labtop Replacements	General Fund	35,000	35,000	12,000	25,000	
ITS	Business Continuity Software ***	General Fund		120,000			
ITS	WiFi Systems Upgrade	General Fund	50,000	-	25,000	-	45,000
ITS	UPS Upgrade - City Hall (Data Center Power)	General Fund	25,000	25,000	35,000	-	45,000
ITS	IPS - Intrusion Prevention Systems Upgrade	General Fund	50,000	-	45,000	-	45,000
ITS	Access & Monitoring Systems Upgrade - Cameras; Video Storage	General Fund	100,000			50,000	
ITS	Network Blades	General Fund	50,000	-	65,000		45,000
ITS	Server Upgrade (DR Sites)	General Fund	-	120,000	-	45,000	
ITS	Cable Plant Infrastructure	General Fund	50,000	20,000	20,000	50,000	25,000
ITS	Security Log Appliance - SPAM/Anti-Virus	General Fund	-	25,000	-	100,000	45,000
ITS	Routers Upgrade	General Fund	-	50,000	150,000	-	
ITS	VO/IP Infrastructure	General Fund	15,000	15,000	200,000	25,000	25,000
ITS	Upgrade Network Security Systems	General Fund		50,000			250,000
ITS	Data Recovery & Backup	General Fund	45,000	-	-	300,000	
ITS	Server & Virtualization Upgrade	General Fund	150,000	-	45,000	-	200,000
ITS	Switches & Routers Upgrade	General Fund	100,000	65,000	150,000	75,000	45,000
ITS	Backup System Upgrade - Media Server(s)	General Fund	-	300,000	-		250,000
ITS	Fire Suppression Systems-EOC	General Fund	20,000	14,300	20,000	-	
ITS	WiFi Systems Upgrade	General Fund	15,000	-	50,000	-	25,000
ITS	Cooling System Upgrade	General Fund	50,000	-	-	50,000	
ITS	Fire Toughbooks	General Fund	48,000	48,000	48,000	25,000	65,000
ITS	Access & Monitoring Systems Upgrade - Cameras; Video Storage	General Fund	100,000	-	45,000		150,000
ITS	UPS Upgrade-Data Center	General Fund	100,000	45,000	-	150,000	
ITS	Server Upgrade	General Fund	45,000	45,000	45,000	150,000	75,000
ITS	Police Toughbooks	General Fund	187,000	200,000	200,000	200,000	
ITS	Replace Freeance	General Fund	10,000				
ITS	Server Infrastructure	General Fund	-	-	175,000	-	
Parks & Recreation	Yorkrake #24424 (2007)	General Fund	-	-	-	5,000	
Parks & Recreation	Ice Machine Replacements (Multi)	General Fund	10,000	-	-		
Parks & Recreation	Multi Sports - Maint Bldg. Ice Machine replace	General Fund	-	10,000	-		
Parks & Recreation	Picnic Tables	General Fund	-	-	-	10,000	
Parks & Recreation	Park Bench Replacements	General Fund	-	-	-	10,000	

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	Playground Equipment Replace - Lake Kennedy	General Fund	12,500	-	-		
Parks & Recreation	Misc. Small Equip. Replacements	General Fund	8,000	10,000	-		
Parks & Recreation	Irrigation Parts Replace BMX	General Fund	-	20,000	-		
Parks & Recreation	Security Cameras - New (Athletic fields)	General Fund	25,000	-	-		
Parks & Recreation	Dethacher (New)	General Fund	-	-	30,000		
Parks & Recreation	# New * NA * NA * NEW DETHACHER *	General Fund			30,000		
Parks & Recreation	Playground Equipment Replacement - Yacht Club Pool	General Fund	50,000	-	-		
Parks & Recreation	Playground Equipment Replace - Caloosa	General Fund	-	-	55,000		
Parks & Recreation	Playground Equipment Replace - Saratoga	General Fund	61,000	-	-		
Parks & Recreation	Playground Equipment Replacement	General Fund			80,000		
Parks & Recreation	Playground Equipment Replace - Storm Complex	General Fund	-	-	86,000		
Parks & Recreation	Playground Equipment Surface Replacement - Four Freedoms	General Fund	-	90,000	-		
Parks & Recreation	Playground Equipment Replace - Giuffrida	General Fund	-	-	90,000		
Parks & Recreation	Playground Equipment Replace - Jaycee	General Fund	93,000	-	-		
Parks & Recreation	Playground Equipment Replace - Veterans	General Fund	95,000	-	-		
Parks & Recreation	Playground Equipment Replace - Multi Sports	General Fund	-	-	101,000		
Parks & Recreation	Playground Equipment and Tiles Replmt-Yacht Club Bch	General Fund	-	118,000	-		
Parks & Recreation	Playground Equipment Replacement	General Fund	80,000	90,000		80,000	
Parks & Recreation	Electrical Switching Panels	Waterpark Revenues	-	-	5,000		
Parks & Recreation	Stormwater Liftstation Motor/Pump	Waterpark Revenues	-	5,000	-		
Parks & Recreation	Air Conditioning Replacement	Waterpark Revenues	-	5,000	-		
Parks & Recreation	Transformer Replacement	Waterpark Revenues	-	6,000	-		
Parks & Recreation	Oven Replacement	Waterpark Revenues	6,000	-	-		
Parks & Recreation	Pool Filter Replacement (speed slide)	Waterpark Revenues	6,000	-	-		
Parks & Recreation	Pool Pump Impellers	Waterpark Revenues	6,000	-	-		
Parks & Recreation	Utility Car Replacement	Waterpark Revenues	6,000				
Parks & Recreation	Funbrellas	Waterpark Revenues	-	-	8,000		
Parks & Recreation	Filter Media Replacement	Waterpark Revenues	15,000				
Parks & Recreation	Tot Spot Floatables	Waterpark Revenues	27,000				
Parks & Recreation	* Pool Motor & Pump Replacement	Waterpark Revenues	15,000	15,000	15,000	15,000	15,000
Parks & Recreation	5 Ton Air Handler & Conditioner	P&R Programs	7,000	-	-		
Parks & Recreation	All Purpose Deck and Z Stands Drum Riser	P&R Programs		-	-		5,000
Parks & Recreation	Replace Distribution boxes/electric panel	P&R Programs		5,000			
Parks & Recreation	Box Trussing	P&R Programs	5,000				
Parks & Recreation	Stage Back Drop, Front Skirt and Sidewalls	P&R Programs	-	6,000	-		
Parks & Recreation	Replace 20x30 Tent	P&R Programs		8,000			
Parks & Recreation	Hydraulic Replacement on Stage	P&R Programs	-	8,000	5,000		
Parks & Recreation	All Purpose Deck and Z Stands Drum Riser	P&R Programs	9,000	-	-		5,000
Parks & Recreation	New Movie screen & Projector	P&R Programs		16,000			
Parks & Recreation	Replace Event trailer	P&R Programs				16,000	

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	Replace 70KW Generator	P&R Programs				25,000	
Parks & Recreation	Replace 125KW Generator	P&R Programs			30,000		
Parks & Recreation	Lake Kennedy Ice Machine Replacement	P&R Programs	3,000	-	-		
Parks & Recreation	Replace pool pump motor 15HP, 3 phase Orig line	P&R Programs				8,000	
Parks & Recreation	Replace pool blankets	P&R Programs				14,500	
Parks & Recreation	Replace pool pump motor 15HP, 3 phase	P&R Programs					15,000
Parks & Recreation	Replace Funbrella, Canvas & Pole, #128948 (1 of 2) ORIG Line	P&R Programs	14,000	14,000	-		
Parks & Recreation	Replace kitchen Range	P&R Programs				5,000	
Parks & Recreation	Electronic/Game Equipment Replacement	P&R Programs	5,000	5,000		5,500	
Parks & Recreation	Audio Visual Equipment	P&R Programs	5,000	5,000	5,000	5,000	5,000
Parks & Recreation	Skate Park Reconfiguration	P&R Programs		15,000		15,000	
Parks & Recreation	Skate Ramp Additions	P&R Programs	20,000	20,000	20,000	20,000	20,000
Parks & Recreation	Replacement/Repair of Equipment	P&R Programs	20,000	20,000	20,000	20,000	20,000
Parks & Recreation	Versa Vac - NEW EQPT	Golf Course Revenues			5,734	-	
Parks & Recreation	Electric Range Ball Dis.#20102 (2003)	Golf Course Revenues	-	6,000	-		
Parks & Recreation	Versa Vac - NEW EQPT	Golf Course Revenues	5,734	5,734		-	
Parks & Recreation	Sand Pro 3040 / Bunker Rake (2009)	Golf Course Revenues			15,500		
Parks & Recreation	Walk In Cooler # 20304 (2003)	Golf Course Revenues	-	7,800	-		
Parks & Recreation	Stove grid, 4 burn & 2 ovens #17564 (2000)	Golf Course Revenues	-	-	-		8,500
Police	Polygraph Equipment (Replacement)	General Fund					10,000
Police	Firearms Simulator-Training (New)	General Fund				56,000	
Police	Shredder (Replacement) - Records	General Fund			9,000		
Police	Shredder (Replacement) - Comm Ctr.	General Fund				9,000	
Police	Shoe Print Comparison Equip. (New)	General Fund				5,000	
Police	Polygraph Equipment (Replacement)	General Fund				10,000	
Police	Fume Hood (Replacement)	General Fund			12,000		
Police	Forensics-Alternate Light Source (ALS)(Replacement)	General Fund		18,000			
Police	AFIT (AFIX) Retro (New)	General Fund			30,000		
Police	FRED-Forensic Recovery Unit (Replacement)	General Fund					30,000
Police	Fingerprint Machine (Replacement)	General Fund					30,000
Police	Rapid DNA Equipment (New)	General Fund	40,000				
Police	DSC4 Forensic Light Source & Camera (Replacement)	General Fund				50,000	
Police	360 Degree DSD System	General Fund					70,000
Police	Police Segways - Model I2 (2 new & 2 replacements)	General Fund				30,000	
Police	License Plate Readers (Replacement) & Reader & Server in FY 2021	General Fund	22,000		22,000		40,000
Police	Sniper Optics-1 (Replacement)	General Fund				7,000	
Police	Electronic Message Boards (Replacement)	General Fund				13,000	
Police	SWAT Communication (Replacement)	General Fund			32,400		
Police	Personal Watercraft-2 (Replacement)	General Fund			34,000		
Police	Police K-9's (Replacement)	General Fund	9,000	9,000	9,000	10,000	15,000

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Police	Marine Law Enforcment Boats (Replacement)	General Fund	60,000	70,000	-	-	-
Police	In-Car Video Cameras (Replacement)	General Fund	55,000	55,000	84,000	75,000	75,000
Police	Fixed Wing w/FLIR System - Aviation (New)	General Fund	-	-	375,000	-	-
Public Works	Replace 1999 Grinder/Planer #16569	General Fund	-	-	-	5,162	-
Public Works	New Computer for future FTE	General Fund	5,000	-	-	-	-
Public Works	New Computer for future FTE	General Fund	5,000	-	-	-	-
Public Works	Repair 2012 GPS Base Station	General Fund	5,000	5,000	5,000	5,000	5,000
Public Works	Repair 2012 Total Stations	General Fund	5,000	5,000	5,000	5,000	5,000
Public Works	Repair 2012 GPS Rovers	General Fund	5,000	5,000	5,000	5,000	5,000
Public Works	Replace Walk Behind Paint Sprayer #24346	General Fund	6,468	-	-	-	-
Public Works	Replace 1990 PM Eraser/Grinder #11440	General Fund	-	-	-	-	9,000
Public Works	Replace Bitminus Machine #25432	General Fund	-	6,517	-	-	7,000
Public Works	Replace Sign Shop Plotter #19947	General Fund	-	-	14,328	-	-
Public Works	# 24422 * 2007 * FW * MANUAL AUGER *	General Fund	29,003	-	-	-	-
Public Works	Replace Walk Behind Thermo Machine #25317	General Fund	-	30,622	-	-	-
Public Works	Replace Thermo Applicator #24494	General Fund	35,481	-	-	-	-
Public Works	Replace Panasonic laptop #22910	Stormwater Revenues	5,074	-	-	-	-
Public Works	Replace NEI Trimble GEO Explorer Survey System	Stormwater Revenues	-	6,500	-	-	-
Public Works	Replace HydroLab MS5 & Survey #26437	Stormwater Revenues	12,000	-	-	-	-
Public Works	Replace Muffle Furnace #26011	Stormwater Revenues	-	-	-	5,000	-
Public Works	Replace Easy Block Digestor #21203	Stormwater Revenues	5,000	-	-	-	-
Public Works	Replace Easy Block Digestor #25434	Stormwater Revenues	5,000	-	-	-	-
Public Works	Replace # 23186 Circulating Water Bath	Stormwater Revenues	-	-	5,000	-	-
Public Works	Replace #26359 Recirculating Water Bath	Stormwater Revenues	-	5,000	-	-	-
Public Works	Replace Scale AX204 # 19331	Stormwater Revenues	-	-	-	7,500	-
Public Works	Purchase Sterilizer/Autoclave	Stormwater Revenues	-	10,000	-	-	-
Public Works	Replace #26349 Sterilizer/Autoclave	Stormwater Revenues	10,000	-	-	-	-
Public Works	Replace #26481 Fluorometer	Stormwater Revenues	10,000	-	-	-	-
Public Works	Replace Balance	Stormwater Revenues	-	-	-	-	10,000
Public Works	Replace Ion Chromatograph ISC #25936	Stormwater Revenues	38,000	-	-	-	-
Public Works	Replace 4x4 Infrared Heater #22977	Stormwater Revenues	-	6,609	-	-	-
Public Works	Replace 07 Portable Air compressor #24452	Stormwater Revenues	15,690	-	-	-	-
Public Works	Replace Panasonic laptop #22907	Stormwater Revenues	5,074	-	-	-	-
Public Works	Replace Panasonic laptop #22908	Stormwater Revenues	5,074	-	-	-	-
Public Works	Replace Panasonic laptop #22909	Stormwater Revenues	5,074	-	-	-	-
Public Works	# 18151-22180 * NA * Replace 60" Ditch Bucket on #18151 - #22180 * NA *	Stormwater Revenues	-	9,390	-	-	-
Public Works	Replace Air compressor #24485	Stormwater Revenues	-	-	5,905	-	-
Public Works	Replace 10X16 Miter band saw #22088	Stormwater Revenues	-	6,124	-	-	-
Public Works	Replace Mig welder #24324	Stormwater Revenues	-	-	-	-	7,561
Public Works	Replace Pipe Threading Machine #22181	Stormwater Revenues	-	-	-	-	7,630

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Public Works	Replace 06 Air Compressor #23570	Stormwater Revenues	15,690	-	-		
Public Works	Replace 17' Alum boat w/motor #22838	Stormwater Revenues	-	9,588	-		
Public Works	Replace Pontoon Boat #24685	Stormwater Revenues	-	30,489	-		
Public Works	Replace Lift SE (1of2) #17821	IS Fleet Fund	7,000	-	-		
Public Works	Replace Lift HE #17779	IS Fleet Fund	-	16,000	-		
Public Works	Replace Lift CB (4of4) #24348	IS Fleet Fund	-	-	16,000		
Public Works	Replace office furniture	IS Fleet Fund	-	-	20,000		
Public Works	Replace Lift HT Bay #24455	IS Fleet Fund	-	-	30,000		
Public Works	New portable 20 ton lift (6)	IS Fleet Fund	150,000	-	-		
Utilities	Replace Plant 1 Magmeters (Concentrate)	Water/Sewer Fees	-	6,000	-		
Utilities	Replace Plant 2 Magmeter (Concentrate)	Water/Sewer Fees	-	6,000	-		
Utilities	New Rosemount Handheld Calibrator Model 3051	Water/Sewer Fees	-	-	6,300		
Utilities	Replace Paint Storage Locker	Water/Sewer Fees	-	-	-	7,000	
Utilities	Replace 1 Spectrophotometer	Water/Sewer Fees	-	8,500	-		
Utilities	Replace Plant 2 Magmeter (Product)	Water/Sewer Fees	-	9,000	-		
Utilities	Replace Plant 2 Magmeter-Blend	Water/Sewer Fees	-	-	-		10,000
Utilities	Plant Flowmeter for Scale Inhibitor	Water/Sewer Fees	5,000	-	-	5,384	
Utilities	Replace 2 Air Compressors P1	Water/Sewer Fees	-	12,000	-		
Utilities	Replace 2 Air Compressors P2	Water/Sewer Fees	-	12,000	-		
Utilities	# New * NA * NA * NEW MAINTENANCE CART *	Water/Sewer Fees	-	-	-	12,000	
Utilities	Plant Transmitter for CHLORINE Analyzer	Water/Sewer Fees	-	-	6,719	-	7,059
Utilities	Replace 3 - 4,000 gal Bleach Tanks	Water/Sewer Fees	-	-	24,200		
Utilities	Replace Plant #1 Ultrasonic Meters (2)	Water/Sewer Fees	-	-	10,000	15,769	
Utilities	Replace Total Concentrate Flowmeter	Water/Sewer Fees	-	31,399			
Utilities	Replace Plant 2 Magmeter-Raw	Water/Sewer Fees	-	-	-		38,000
Utilities	Replace Worchester 6" Ball Valve (1/yr)	Water/Sewer Fees	8,803	-	9,683	9,925	10,173
Utilities	# Replace * NA * Replace 4' Diesel Pump (Portable/Maint) * NA *	Water/Sewer Fees	-	-	40,000		
Utilities	Plant Transmitter for FLOW-Ultrasonic (1/yr)	Water/Sewer Fees	6,000	-	11,735	12,028	12,329
Utilities	Replace Degas Blowers with Aluminum Blowers	Water/Sewer Fees	-	75,289	-		-
Utilities	Security Equipment Replacements	Water/Sewer Fees	-	-	-		80,000
Utilities	Replace Well Pumps and Accessories (2/yr)	Water/Sewer Fees	-	30,375	-	31,914	32,712
Utilities	Wellfield VFD's 50 HP	Water/Sewer Fees	27,204	28,020	28,860	29,582	30,322
Utilities	Replace 1 High Pressure Pump for Plant 1	Water/Sewer Fees	-	-	-	200,000	
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer Fees	23,800	49,025	50,496	51,758	53,052
Utilities	Replace VFD's Plant 1 & 2 Prod. Train (2/yr)	Water/Sewer Fees	54,921	56,294	57,702	59,144	60,623
Utilities	Replace 1 Spectrophotometer	Water/Sewer Fees	-	8,500	-		
Utilities	Calibrator and Verification Equipment	Water/Sewer Fees	-	-	-	11,000	
Utilities	Replace 2 Air Compressors	Water/Sewer Fees	-	26,000	-		
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	30,000	-		
Utilities	Flow Meters for Chemical System	Water/Sewer Fees	-	6,000	10,335	10,593	10,858

City of Cape Coral, Florida
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Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Utilities	Replace Ball Valves	Water/Sewer Fees	17,600	-	18,304	18,762	
Utilities	Security Equipment Replacements	Water/Sewer Fees					60,000
Utilities	Vertical Sump Pump	Water/Sewer Fees				60,000	
Utilities	New SS Silent Check Valve on High Pressure Pump Distr. System	Water/Sewer Fees		37,856	-		40,695
Utilities	Radio (SCADA) Supervisory Control & Data Acquisition	Water/Sewer Fees	-	80,000			
Utilities	Wellfield VFD's 50 HP	Water/Sewer Fees	27,204	28,020	28,860	29,582	30,322
Utilities	Replace Well Pumps and Accessories (3/yr)	Water/Sewer Fees	29,475	30,375	31,286	32,068	32,870
Utilities	Replace Chemical Pumps 3/yr	Water/Sewer Fees	-	39,881	40,679	41,696	42,738
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer Fees	23,800	49,025	50,496	51,758	53,052
Utilities	Replacement Components for Multiple VFD's	Water/Sewer Fees	54,921	56,294	57,702	59,144	60,623
Utilities	Buss Duct Replacements	Water/Sewer Fees	815,000				
Utilities	Replace 3.5 ton condensing unit & air handler in Admin Bldg	Water/Sewer Fees	-	-	-	5,657	
Utilities	"NEW" Radiodetection RD1000 GPR	Water/Sewer Fees				17,387	
Utilities	Replace (2) 3.5ton AC units, 7.5 air handler & duct work Admn Bldg	Water/Sewer Fees	-	-	-	20,000	
Utilities	# Replace * NA * Replace 4' Diesel Pump (Portable/Maint) * NA *	Water/Sewer Fees			40,000	40,000	
Utilities	"NEW" Insert Valve Installation Equipment (Valves 4", 6", 8", 10, 12")	Water/Sewer Fees	180,653				
Utilities	Genie E26 MINI EXCAVATOR -Description Change	Water/Sewer Fees					35,000
Utilities	# New * NA * New 4" Diesel Pump (Portable/Maint) * NA *	Water/Sewer Fees		38,000			
Utilities	# New * NA * New Portable Pump 6" Diesel * NA *	Water/Sewer Fees			44,000		
Utilities	# New * NA * New 6" Portable Silent Run Diesel Pump * NA *	Water/Sewer Fees			-	92,000	
Utilities	#New Portable Generator 100KW	Water/Sewer Fees					150,000
Utilities	# New * NA * New Portable Generators 100 KW * NA *	Water/Sewer Fees		175,000	125,000		
Utilities	New SCADA System Up-Grades	Water/Sewer Fees	-	100,000	125,000		150,000
Utilities	Replacement LIFT STATIONS Pumps	Water/Sewer Fees	311,000	260,000	300,000	315,000	330,000
Utilities	Replace Chlorine Analyzers	Water/Sewer Fees	-	-	9,000		
Utilities	Replace Turbidity Meter	Water/Sewer Fees	-	-	-	10,000	
Utilities	Replacement of Overhead Door & Opener	Water/Sewer Fees	-	-	10,000		
Utilities	Replace CL2 Recirculating Pump	Water/Sewer Fees	-	11,000			
Utilities	Replace Orp Receivers	Water/Sewer Fees	-	-		14,000	
Utilities	Replace Odor Control Fan & Motors	Water/Sewer Fees	-	7,000	-	8,000	
Utilities	Replacement Floating Mixer Motor	Water/Sewer Fees	-			15,000	
Utilities	Replace Composite Sampler	Water/Sewer Fees	8,000	-		10,000	
Utilities	Replace Service Water Motor	Water/Sewer Fees	10,000	-			15,000
Utilities	Replace Valve Actuator Motor	Water/Sewer Fees	-	15,000		15,000	
Utilities	Replace Service Water Pump	Water/Sewer Fees	-	-	30,000		
Utilities	SECURITY & CCTV	Water/Sewer Fees	10,000		10,000		10,000
Utilities	Replace Odor Control Recirculating Pump	Water/Sewer Fees	13,000		15,000		15,000
Utilities	SPARE/REPLACEMENT ELECTRICAL CIRCUIT BREAKERS	Water/Sewer Fees		25,000		25,000	
Utilities	Replace Chemical Feed Pumps	Water/Sewer Fees	20,000	20,000		13,000	
Utilities	Replacement Mix Liquor Return pump	Water/Sewer Fees	-	-	30,000		30,000

City of Cape Coral, Florida
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Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Utilities	Replacement W.A.S. Pumps	Water/Sewer Fees	-	30,000			30,000
Utilities	Replace Submersible Pumps (Scum, AB Filter & Liftstations)	Water/Sewer Fees	-	20,000	22,500	22,500	22,500
Utilities	Server/Computer Hardware	Water/Sewer Fees	-	50,000		50,000	
Utilities	Replacement WAS Transfer Pumps	Water/Sewer Fees	-	50,000			50,000
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	-	100,000		
Utilities	Replace 80 ton A/C EWRf Operations Bldg-Acct #662301	Water/Sewer Fees			100,000		
Utilities	Replace Grit Equipment	Water/Sewer Fees	-		60,000		60,000
Utilities	Replace Transfer Pump & Motor	Water/Sewer Fees	75,000	-	75,000		
Utilities	Replace Reuse Pump / Motor	Water/Sewer Fees	120,000	-		30,000	
Utilities	Replace VFD	Water/Sewer Fees	50,000	30,000	30,000	30,000	30,000
Utilities	Replacement R.A.S. Pumps (Pumps & Motors)	Water/Sewer Fees	60,000	-	60,000	-	60,000
Utilities	Replace Aeration Blower / Motor	Water/Sewer Fees	-	200,000			
Utilities	Replacement Bar screen Equipment	Water/Sewer Fees	215,000				
Utilities	SCADA SERVER PLC COMPONENTS-NEW LINE	Water/Sewer Fees	25,000	75,000	25,000	75,000	47,500
Utilities	Replace Reuse Pump Check Valve	Water/Sewer Fees	6,000	-			
Utilities	Replace CL2 Recirculating Pump	Water/Sewer Fees	-	-	10,000		
Utilities	Replace Turbidity Meter	Water/Sewer Fees	-	-	10,000		
Utilities	New Mechanical Seals	Water/Sewer Fees	-	-	15,000		
Utilities	Replacement Floating Mixer	Water/Sewer Fees	-	-	15,000		
Utilities	Replace Step Screen Motor/Gearbox	Water/Sewer Fees	-	-	-	15,000	
Utilities	Replace MLR 24" Checkvalve	Water/Sewer Fees	-	-			20,000
Utilities	Replace Grit Pump	Water/Sewer Fees	-	-	20,000		
Utilities	Replace Composite Sampler	Water/Sewer Fees	7,500	-	8,000	-	8,000
Utilities	Replace Overhead Door & Opener	Water/Sewer Fees	10,000	-		15,000	
Utilities	Replace Odor Control Recirculating Pump	Water/Sewer Fees	-	10,000			15,000
Utilities	Replace Valve Actuator Motor & Controller	Water/Sewer Fees	-	15,000		16,000	
Utilities	New Small Portable Manlift -	Water/Sewer Fees			44,000		
Utilities	Replace Chemical Feed Pumps	Water/Sewer Fees	15,000	-	15,000		15,000
Utilities	Replacement Air Compressor & Drier	Water/Sewer Fees	-	-		50,000	
Utilities	SCADA REPLACEMENT PARTS (Description Change)	Water/Sewer Fees	-	25,000		25,000	
Utilities	Replace Bleach Tanks	Water/Sewer Fees	-	-	50,000		
Utilities	Replace VFD's	Water/Sewer Fees	12,500	12,500	12,500	12,500	12,500
Utilities	Replacement W.A.S. Pumps	Water/Sewer Fees	-	30,000			35,000
Utilities	Replacement Mix Liquor Return pump	Water/Sewer Fees	35,000	-	35,000		
Utilities	SECURITY & CCTV -NEW LINE ITEM	Water/Sewer Fees	50,000		10,000		10,000
Utilities	Replace Jockey Pump/ Motor Description Change	Water/Sewer Fees	25,000	-		50,000	
Utilities	Replace Flygt Pumps (Scum, AB Filter & Liftstations)	Water/Sewer Fees	25,000		25,000		25,000
Utilities	Replace 450HP Turbplex Blower/ Motor Descrip Change	Water/Sewer Fees	-	-	-	75,000	
Utilities	New Launder Trough Covers for Clarifiers	Water/Sewer Fees			100,000		
Utilities	Replacement R.A.S. Pumps	Water/Sewer Fees	60,000	-	50,000		

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Equipment/Software Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY17-21 TOTAL
Utilities	Replace Reuse Pump / Motor -Description Change	Water/Sewer Fees	45,000	-	-	100,000		145,000
Utilities	Replace Transfer Pump /Motor -Description Change	Water/Sewer Fees	40,000	-		105,000		145,000
Utilities	New Waste Transfer VFD's	Water/Sewer Fees					10,000	10,000
Utilities	Chemical Pump	Water/Sewer Fees	-	-		10,000		10,000
Utilities	Centrifuge Motor VFD	Water/Sewer Fees	25,000	-		-		25,000
Utilities	Sludge Grinder Pumps	Water/Sewer Fees	-			30,000		30,000
Utilities	Centrifuge Motor	Water/Sewer Fees	-	-		35,000		35,000
Utilities	Replace Flow Meter (CPS) Ultrasonic/Storage Tanks	Water/Sewer Fees	-	-			12,000	12,000
Utilities	Canal Station RTU	Water/Sewer Fees			10,000	10,000		20,000
Utilities	New CPS Chlorine Feed Pumps	Water/Sewer Fees			12,000	12,000		24,000
Utilities	New Solar RTU Weir Telemetry (CPS)	Water/Sewer Fees	-	25,000				25,000
Utilities	Replace Magmeters CPS	Water/Sewer Fees	35,000					35,000
Utilities	New SCADA RTU Upgrade (CPS)	Water/Sewer Fees	-	-	35,000			35,000
Utilities	Replace Grinder Pumps CPS#5	Water/Sewer Fees	-	12,000	12,000	12,000		36,000
Utilities	Replace Bleach Tanks (5 Double Wall Tanks) (CPS)	Water/Sewer Fees	12,000	13,000	14,000	30,000		69,000
Utilities	Replacement Pump CPS #5	Water/Sewer Fees					70,000	70,000
Utilities	Replacement Pump CPS #8	Water/Sewer Fees					70,000	70,000
Utilities	REHAB Adams Strainers all CPS	Water/Sewer Fees		45,000			45,000	90,000
Utilities	Replace VFD's (CPS)	Water/Sewer Fees	22,000	-	25,000	25,000	24,000	96,000
Utilities	Canal Transfer Pumps	Water/Sewer Fees	70,000			75,000		145,000
TOTAL			6,738,858	5,253,079	5,098,517	4,573,694	4,099,592	25,763,739

City of Cape Coral, Florida
 FY 2017 – 2019 Proposed Operating Budget

CAPITAL MAINTENANCE PROGRAM FY2017-FY2021

SUMMARY OF REQUIRED REVENUES

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
General Fund	\$ 1,021,835	\$ 1,300,885	\$ 1,345,000	\$ 280,250	\$ 83,500	\$ 4,031,470
Golf Course Revenues	-	48,500	16,500	190,000	15,000	270,000
IS Facilities Fund	-	-	-	45,000	-	45,000
Tax Increment Funding	365,000	115,000	235,000	115,000	115,000	945,000
Waterpark Revenues	35,000	60,000	85,000	15,000	25,000	220,000
Yacht Basin Revenues	-	-	-	150,000	-	150,000
P&R Programs	285,250	90,000	451,500	186,000	74,000	1,086,750
Water/Sewer Fees	-	-	-	-	-	0
TOTAL	\$ 1,707,085	\$ 1,614,385	\$ 2,133,000	\$ 981,250	\$ 312,500	\$ 6,748,220

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Community Redevelopment	\$ 365,000	\$ 115,000	\$ 235,000	\$ 115,000	\$ 115,000	\$ 945,000
Fire	215,322	347,428	10,600	162,000	11,000	746,350
Governmental Services	23,423	9,732	36,900	78,250	-	148,305
Parks & Recreation	1,103,340	1,142,225	1,850,500	581,000	186,500	4,863,565
Public Works	-	-	-	45,000	-	45,000
Utilities	-	-	-	-	-	0
TOTAL	\$ 1,707,085	\$ 1,614,385	\$ 2,133,000	\$ 981,250	\$ 312,500	\$ 6,748,220

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Maintenance Program Plan (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Governmental Services	6 chiller fan motor replacements	General Fund	-	-	-	3,250	-
Governmental Services	Nicholas Annex Exterior Improvements	General Fund	23,423	9,732	-	-	-
Governmental Services	Chester Street office section re-roof	General Fund	-	-	36,900	-	-
Governmental Services	Building Pressure Washing/Painting	General Fund	-	-	-	75,000	-
Parks & Recreation	Glover Bight- repaveparking lot	General Fund	5,000	-	-	-	-
Parks & Recreation	Glover Bight- repaveparking lot	General Fund	-	-	5,000	-	-
Parks & Recreation	Historical museum parking lot repave	General Fund	5,000	-	-	-	-
Parks & Recreation	Jim Jeffers Resurface basketball courts	General Fund	-	-	-	5,000	-
Parks & Recreation	Jim Jeffers-Resurface Tennis Courts	General Fund	-	-	-	5,000	-
Parks & Recreation	Lake Kennedy walk path	General Fund	-	5,000	-	-	-
Parks & Recreation	Miscellaneous Repairs - Fishing Pier	General Fund	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Parks & Recreation	Miscellaneous Repairs - Fishing Pier	General Fund	-	5,000	-	-	-
Parks & Recreation	Multi Sports - replace office stairs	General Fund	-	-	5,000	-	-
Parks & Recreation	Nursery parking lot repave	General Fund	5,000	-	-	-	-
Parks & Recreation	NW Softball-Repaint roofs	General Fund	-	-	5,000	-	-
Parks & Recreation	Replace Playgd. Mulch - Koza	General Fund	-	5,000	-	-	-
Parks & Recreation	Yacht Club Fishing Pier Repairs	General Fund	-	5,000	-	-	-
Parks & Recreation	Replace water heater/pump with commerical grade	P&R Programs	5,000	-	-	-	-
Parks & Recreation	Paint interior - Environmental Bldg	P&R Programs	-	5,000	-	-	-
Parks & Recreation	Repave parking lot - Glover Bight	P&R Programs	-	-	5,000	-	-
Parks & Recreation	Remodel unisex restroom	P&R Programs	-	-	-	5,000	-
Parks & Recreation	Remodel interior restroom Gallery Bldg #1	P&R Programs	-	-	-	5,000	-
Parks & Recreation	Repair interior of art rooms Gallery Bldg 1	P&R Programs	-	-	-	-	5,000
Parks & Recreation	Replace carpeting in hallway & office	P&R Programs	-	-	5,000	-	-
Parks & Recreation	Renovate Pavilion restrooms	P&R Programs	-	-	-	-	5,500
Parks & Recreation	Pump Station Repair - Athletic Complexes	General Fund	-	6,000	-	-	-
Parks & Recreation	Replace Playgd. Mulch - Camelot	General Fund	6,000	-	-	-	-
Parks & Recreation	Paint exterior	P&R Programs	-	-	-	-	6,000
Parks & Recreation	Tennis Pro Shop-replace roof/Harbormaster Bldg	General Fund	-	6,175	-	-	-
Parks & Recreation	BMX Park Reroof with 5V Metal - Admin Bldg	General Fund	-	6,500	-	-	-
Parks & Recreation	Re-pipe Main Building	P&R Programs	-	-	-	6,500	-
Parks & Recreation	Clubhouse Doors- Replace	Golf Course Revenues	-	-	6,500	-	-
Parks & Recreation	Yacht Club Shuffleboard Courts resurface	General Fund	-	-	7,000	-	-
Parks & Recreation	Impellers	Waterpark Revenues	-	-	7,000	-	-
Parks & Recreation	Resurface Shuffleboard Courts	P&R Programs	-	-	7,000	-	-
Parks & Recreation	Caloosa Park replace plumbing-locker rom	General Fund	-	-	7,500	-	-
Parks & Recreation	Tennis Courts-Remodel restroom	General Fund	-	-	-	-	7,500
Parks & Recreation	Replace Plumbing - B1 (Gallery)	P&R Programs	-	-	-	-	7,500
Parks & Recreation	Burton resurface tennis court	General Fund	-	-	8,000	-	-
Parks & Recreation	Paul Sanborn Park-Repave parking lot	General Fund	-	8,000	-	-	-
Parks & Recreation	Replace Playgd. Mulch - Rotary	General Fund	-	-	8,000	-	-
Parks & Recreation	Sanborn NP#1 - repave parking lot and pathway	General Fund	-	8,000	-	-	-
Parks & Recreation	Verdow Replace Plumbing	General Fund	-	-	8,000	-	-
Parks & Recreation	Remodel kitchen - Enclave area	P&R Programs	-	-	-	-	8,500

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Maintenance Program Plan (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	Art Studio - parking lot repave	General Fund	-	10,000	-	-	-
Parks & Recreation	Art Studio - parking lot repave	General Fund	-	-	10,000	-	-
Parks & Recreation	Horton Park seawall repair	General Fund	-	-	-	-	10,000
Parks & Recreation	Multi Perimeter Ditches - Maintenance	General Fund	-	-	-	10,000	-
Parks & Recreation	Multi Perimeter Ditches - Maintenance	General Fund	-	-	-	-	10,000
Parks & Recreation	New Paint for Park Buildings, Restrooms and Shelters	General Fund	-	5,000	5,000	-	-
Parks & Recreation	NW Softball-Replace well system	General Fund	-	-	-	10,000	-
Parks & Recreation	Remodel Restrooms	General Fund	-	-	10,000	-	-
Parks & Recreation	Saratoga Lake Park - replace 200 Main Sq. D Breaker	General Fund	\$ -	\$ -	\$ 10,000	\$ -	\$ -
Parks & Recreation	Saratoga Park - Lighting - Improvements	General Fund	-	-	10,000	-	-
Parks & Recreation	Saratoga Park - Lighting - Improvements	General Fund	-	-	10,000	-	-
Parks & Recreation	Saratoga Park Repave Parking Lot and Walkpath	General Fund	10,000	-	-	-	-
Parks & Recreation	Verdow park perimeter fence replacements	General Fund	-	-	10,000	-	-
Parks & Recreation	Replace piping - various	Waterpark Revenues	-	-	-	-	10,000
Parks & Recreation	Replace copper piping - All	P&R Programs	-	-	10,000	-	-
Parks & Recreation	Replace VCT flooring - Main areas	P&R Programs	-	-	-	-	10,000
Parks & Recreation	Remodel/update restrooms	P&R Programs	-	-	-	10,000	-
Parks & Recreation	Replace Carpeting - Offices and Display	P&R Programs	-	-	10,000	-	-
Parks & Recreation	Remodel Womens Restroom	P&R Programs	-	-	-	10,000	-
Parks & Recreation	Repave parking lot	P&R Programs	-	10,000	-	-	-
Parks & Recreation	Carpet for clubhouse and Proshop	Golf Course Revenues	-	10,000	-	-	-
Parks & Recreation	Carpet for clubhouse and Proshop	Golf Course Revenues	-	-	-	-	-
Parks & Recreation	Replace Carpeting - Knickers Pub	Golf Course Revenues	-	-	10,000	-	-
Parks & Recreation	Pelican Baseball Concession bldg. re-roof	General Fund	10,875	-	-	-	-
Parks & Recreation	Storm locker room shingle roof w/ Peel&stick 26sq	General Fund	-	11,050	-	-	-
Parks & Recreation	LK Parks House-reroof shingle 32 square	General Fund	-	12,000	-	-	-
Parks & Recreation	Renovate all Classrooms	P&R Programs	-	-	-	-	12,000
Parks & Recreation	Parks house at Lake Kennedy roof replacement	General Fund	-	12,500	-	-	-
Parks & Recreation	BMX Admin Building Repair at the track	General Fund	-	13,500	-	-	-
Parks & Recreation	Replace plumbing in Main Bldg	P&R Programs	-	-	-	14,500	-
Parks & Recreation	Eco Preserve Invasive Removal	General Fund	-	-	-	5,000	10,000
Parks & Recreation	Eco Preserve repave parking lot	General Fund	15,000	-	-	-	-
Parks & Recreation	Multi Sport soccer replace perimeter fence	General Fund	-	15,000	-	-	-
Parks & Recreation	NW Softball Complex replace perimeter fencing	General Fund	-	-	15,000	-	-
Parks & Recreation	Sea Hawk Park - repave runway	General Fund	15,000	-	-	-	-
Parks & Recreation	Seahawk Park Repave Runway	General Fund	15,000	-	-	-	-
Parks & Recreation	Veterans Park - Irrigation Expansion	General Fund	-	15,000	-	-	-
Parks & Recreation	Veterans Park - Landscape - Improvements	General Fund	-	15,000	-	-	-
Parks & Recreation	Main Drain Replacement	Waterpark Revenues	-	-	-	15,000	-
Parks & Recreation	Roof Replacement (Guest Relations)	Waterpark Revenues	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Parks & Recreation	Water Park Roof Replacement	Waterpark Revenues	7,500	-	7,500	-	-
Parks & Recreation	Repave parking lot	P&R Programs	-	-	15,000	-	-
Parks & Recreation	Replace 15HP Pool Pump	P&R Programs	-	-	-	15,000	-
Parks & Recreation	Replace B/R wallpaper, stage valance, & skirt	P&R Programs	-	15,000	-	-	-
Parks & Recreation	Tables and Chairs-Knickers Pub	Golf Course Revenues	-	-	-	-	15,000

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Maintenance Program Plan (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	Jason Verdown Park - Roof-Concs/Rstrm/Maint./Shed	General Fund	15,300	-	-	-	-
Parks & Recreation	Multi Sports Complex - Replace Plumbing	General Fund	-	-	18,000	-	-
Parks & Recreation	Shade Structure Roof Replacement	Waterpark Revenues	-	-	18,000	-	-
Parks & Recreation	Pool deck surface maintenance	P&R Programs	-	-	-	-	19,500
Parks & Recreation	Remove Diving Boards, Install Slide Feature	P&R Programs	-	-	19,500	-	-
Parks & Recreation	Camelot- repave parking lot	General Fund	-	-	20,000	-	-
Parks & Recreation	Multi Sport baseball replace perimeter fence	General Fund	-	-	20,000	-	-
Parks & Recreation	Multi Sport softball replace perimeter fence	General Fund	-	-	20,000	-	-
Parks & Recreation	Pelican Baseball-Main Bldg remodel/update interior	General Fund	-	-	20,000	-	-
Parks & Recreation	Pelican b-ball replace perimeter fencing	General Fund	-	20,000	-	-	-
Parks & Recreation	Re-Sod-Turf - Caloosa Athletic Fields	General Fund	-	20,000	-	-	-
Parks & Recreation	Rotary park dog paths, turf & fencing	General Fund	20,000	-	-	-	-
Parks & Recreation	Storm football/concession/restroom roof	General Fund	-	20,000	-	-	-
Parks & Recreation	Veterans Park - Lighting Improvements	General Fund	-	20,000	-	-	-
Parks & Recreation	Youth Center- repave parking lot	General Fund	-	-	20,000	-	-
Parks & Recreation	Refurbish Stage	P&R Programs	20,000	-	-	-	-
Parks & Recreation	Repave Parking Lot-Youth Center	P&R Programs	-	-	20,000	-	-
Parks & Recreation	Repave Parking Lot-Skate Park	P&R Programs	-	-	20,000	-	-
Parks & Recreation	Caloosa ParkRemodel locker room and restroom	General Fund	-	25,000	-	-	-
Parks & Recreation	CC Sports Complet softball walkway	General Fund	-	-	-	-	25,000
Parks & Recreation	Exotic Removal Major Park	General Fund	25,000	-	-	-	-
Parks & Recreation	Jaycee parking lot repave - Walkpath	General Fund	-	-	25,000	-	-
Parks & Recreation	Lake Kennedy Senior Center- repave parking lot	General Fund	25,000	-	-	-	-
Parks & Recreation	Multi Perimeter Ditches - Maintenance	General Fund	25,000	-	-	-	-
Parks & Recreation	Multi Sport soccer replace perimeter fence	General Fund	-	25,000	-	-	-
Parks & Recreation	NW Softball Complex repave parking lots	General Fund	-	25,000	-	-	-
Parks & Recreation	Storm football complex repave parking lot	General Fund	-	-	25,000	-	-
Parks & Recreation	Veterans Park repave parking lot	General Fund	-	25,000	-	-	-
Parks & Recreation	Waterpark-Sunsplash repave parking lot	General Fund	-	25,000	-	-	-
Parks & Recreation	Paint Exterior - All Buildings	Waterpark Revenues	-	-	25,000	-	-
Parks & Recreation	Repave Parking Lot	Waterpark Revenues	-	25,000	-	-	-
Parks & Recreation	Re-Sod Turf - Burton Athletic Fields	General Fund	-	-	26,000	-	-
Parks & Recreation	Re-Sod-Turf - Verdown Athletic Fields	General Fund	26,000	-	-	-	-
Parks & Recreation	Art League repave parking lot	General Fund	-	-	30,000	-	-
Parks & Recreation	Art Theatre repave parking lot	General Fund	-	-	30,000	-	-
Parks & Recreation	Burnt Store Boat Ramp overlay prk lot	General Fund	-	-	30,000	-	-
Parks & Recreation	Eco Preserve Invasive Removal	General Fund	10,000	10,000	10,000	-	-
Parks & Recreation	Jeffers Park - repave parking lot and pathway	General Fund	-	-	30,000	-	-
Parks & Recreation	Pelican soccer repave parking lot	General Fund	-	30,000	-	-	-
Parks & Recreation	Verdown parking lot repave	General Fund	-	-	30,000	-	-
Parks & Recreation	Pavilion Roof, Shingle to Shingle	P&R Programs	33,750	-	-	-	-
Parks & Recreation	Re-Sod-Turf - BMX Athletic Fields	General Fund	35,000	-	-	-	-
Parks & Recreation	Re-Sod Turf - Koza Athletic Fields	General Fund	-	-	35,000	-	-
Parks & Recreation	Renovate public restrooms All	Waterpark Revenues	-	35,000	-	-	-
Parks & Recreation	Replace exterior beams	P&R Programs	-	-	-	35,000	-

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Capital Maintenance Program Plan (Continued)

DEPARTMENT	DESCRIPTION	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	Renovate Restrooms in East Hallway	P&R Programs	-	-	35,000	-	-
Parks & Recreation	Ceiling and insulation replacement	Golf Course Revenues	-	38,500	-	-	-
Parks & Recreation	Chantry Canal repave parking lot (Rosen Park)	General Fund	-	-	40,000	-	-
Parks & Recreation	Festival Park - Demolition of Houses	General Fund	-	-	40,000	-	-
Parks & Recreation	Perimeter replace Fencing/Signage for Major Park	General Fund	-	-	40,000	-	-
Parks & Recreation	Rotary Park Invasive Removal	General Fund	10,000	5,000	10,000	5,000	10,000
Parks & Recreation	Various Parks - Irrigation System - Ball Parks replace	General Fund	40,000	-	-	-	-
Parks & Recreation	Ceiling and Insulation Replacement	Golf Course Revenues	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Parks & Recreation	Eco Park - Replace Storage/Office Building	General Fund	-	-	45,000	-	-
Parks & Recreation	Lake Kennedy Special Pops- repave parking lot	General Fund	15,000	-	30,000	-	-
Parks & Recreation	Pelican b-ball complex repave parking lots	General Fund	-	-	45,000	-	-
Parks & Recreation	Repave parking lot	P&R Programs	25,000	-	-	20,000	-
Parks & Recreation	Burnt Store Boat Ramp Impact Fees - Utilities	General Fund	50,000	-	-	-	-
Parks & Recreation	Fences repairs misc contract out	General Fund	-	50,000	-	-	-
Parks & Recreation	Northwest Softball Impact Fees - Utilities	General Fund	-	50,000	-	-	-
Parks & Recreation	Playground Repairs - contractor	General Fund	25,000	-	25,000	-	-
Parks & Recreation	Yacht Club-/repave parking lot	General Fund	-	-	50,000	-	-
Parks & Recreation	Yellow Fever Creek - Parking crushed rock	General Fund	-	-	50,000	-	-
Parks & Recreation	Repave Parking Lot	P&R Programs	-	-	50,000	-	-
Parks & Recreation	Pool Paint	Waterpark Revenues	27,500	-	27,500	-	-
Parks & Recreation	Lake Kennedy-entrance road repave	General Fund	-	60,000	-	-	-
Parks & Recreation	Yacht Club Tennis Courts resurface	General Fund	-	-	60,000	-	-
Parks & Recreation	Repave entrance road	P&R Programs	-	60,000	-	-	-
Parks & Recreation	Replace exterior beams	P&R Programs	-	-	-	65,000	-
Parks & Recreation	Re-Sod-Turf - Pelican Baseball Athletic Fields	General Fund	-	70,000	-	-	-
Parks & Recreation	Replace roof 90 Sq.\$850 SQ Flat Tear Off B2	P&R Programs	76,500	-	-	-	-
Parks & Recreation	Various Parks - Various Bleacher Replacements	General Fund	30,000	30,000	40,000	-	-
Parks & Recreation	Park Electrical Repairs	General Fund	35,000	35,000	35,000	-	-
Parks & Recreation	Multi Sport - Lighting - Athletic Fields (14) Replacements	General Fund	120,915	-	-	-	-
Parks & Recreation	Fence Backstops Replacements	General Fund	-	45,000	80,000	-	-
Parks & Recreation	Remodel Shower Facility/pool gatehouse	P&R Programs	125,000	-	-	-	-
Parks & Recreation	Irrigation Pump Replace	General Fund	45,000	45,000	45,000	-	-
Parks & Recreation	Various Parks - ADA Handicap Access at Various Parks	General Fund	50,000	50,000	50,000	-	-
Parks & Recreation	Replace piles Center Pier due to age	Yacht Basin Revenues	-	-	-	150,000	-
Parks & Recreation	Rest Area / Ball Machine Enclosure	Golf Course Revenues	-	-	-	150,000	-
Parks & Recreation	Main pool resurfacing	P&R Programs	-	-	255,000	-	-
Parks & Recreation	Playground repair parts	General Fund	94,000	90,000	90,000	-	-
Public Works	Replace roof - Main Bldg	IS Facilities Fund	-	-	-	45,000	-
TOTAL			\$ 1,707,085	\$ 1,614,385	\$ 2,133,000	\$ 981,250	\$ 312,500

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

FLEET ROLLING STOCK PROGRAM FY2017-FY2021

SUMMARY BY DEPARTMENT

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
City Clerk	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
City Manager	30,000	30,000	-	35,000	-	95,000
DCD	155,584	102,105	386,514	175,000	232,000	1,051,203
Finance	-	-	-	24,000	-	24,000
Fire	1,770,784	433,359	2,160,915	1,870,000	1,629,000	7,864,058
ITS	-	19,000	-	40,000	-	59,000
Parks & Recreation	507,500	277,000	332,000	753,000	877,500	2,747,000
Police	1,262,397	920,523	748,000	1,300,000	1,759,000	5,989,920
Public Works	2,111,036	1,715,277	920,174	2,100,000	1,121,000	7,967,487
Utilities	1,457,026	1,228,500	827,000	693,000	263,500	4,469,026
TOTAL	\$ 7,319,327	\$ 4,725,764	\$ 5,374,603	\$ 6,990,000	\$ 5,882,000	\$ 30,291,694

TYPE/FUND

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Additional						
General Fund	\$ 891,000	\$ 41,000	\$ 1,013,415	\$ -	\$ -	\$ 1,945,415
IS Facilities Fund	27,000	-	-	-	-	27,000
All Hazards	-	-	-	-	-	-
Lot Mowing Fees	30,000	-	-	-	-	30,000
Water/Sewer Fees	411,694	123,625	60,000	118,000	-	713,319
Subtotal	\$ 1,359,694	\$ 164,625	\$ 1,073,415	\$ 118,000	\$ -	\$ 2,715,734
Replacement						
Building Fees	\$ 58,344	\$ 40,842	\$ 107,210	\$ 60,000	\$ 24,000	290,396
General Fund	3,211,602	2,024,621	3,052,491	4,802,000	4,390,500	17,481,214
Golf Course Revenues	-	-	-	30,000	445,000	475,000
IS Facilities Fund	306,000	51,000	-	145,000	210,000	712,000
IS Fleet Fund	135,000	90,000	-	100,000	-	325,000
Lot Mowing Fees	-	26,178	-	30,000	-	56,178
Risk Fund	-	-	-	-	-	-
Stormwater Revenues	1,068,324	1,116,300	256,487	730,000	470,000	3,641,111
Waterpark Revenues	30,000	-	-	-	-	30,000
Yacht Basin Revenues	-	-	-	30,000	-	30,000
All Hazards	-	-	-	15,000	-	15,000
P&R Programs	30,000	30,000	118,000	140,000	79,000	397,000
Water/Sewer Fees	1,075,332	1,104,875	767,000	575,000	263,500	3,785,707
Transportation	45,031	77,323	-	215,000	-	337,354
Subtotal	\$ 5,959,633	\$ 4,561,139	\$ 4,301,188	\$ 6,872,000	\$ 5,882,000	27,575,960
TOTAL	\$ 7,319,327	\$ 4,725,764	\$ 5,374,603	\$ 6,990,000	\$ 5,882,000	\$ 30,291,694

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan

ROLLING STOCK

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
City Clerk	*20848*2005*DODGE*CARAVAN	General Fund	25,000				
City Manager	*22270*2006*FORD*EXPLORER	General Fund		30,000			
City Manager	*24913*2008*FORD*EXPLORER	General Fund				35,000	
City Manager	New Pickup UEP Engineering Inspector II ACM Approved	Water/Sewer Fees	30,000				
DCD	*21695*2005*FORD*F150	Building Fees	19,448				
DCD	*21702*2005*FORD*F150	Building Fees	19,448				
DCD	*22255*2006*FORD*F150	Building Fees	19,448				
DCD	*21560*2005*FORD*F150	Building Fees		20,421			
DCD	*23565*2007*FORD*F150	Building Fees		20,421			
DCD	*22254*2006*FORD*F150	Building Fees			21,442		
DCD	*22256*2006*FORD*F150	Building Fees			21,442		
DCD	*23568*2007*FORD*F150	Building Fees			21,442		
DCD	*23569*2007*FORD*F150	Building Fees			21,442		
DCD	*24292*2007*FORD*F150	Building Fees			21,442		
DCD	*22253*2006*FORD*F150	Building Fees					24,000
DCD	*23566*2007*FORD*F150	Building Fees				30,000	
DCD	*23567*2007*FORD*F150	Building Fees				30,000	
DCD	*21504*2005*FORD*TAURUS	General Fund			21,442		
DCD	*22894*2006*FORD*EXPLORER	General Fund			21,442		
DCD	New DCD Truck Exploere for Zoning Inspector FY19 CM Ap	General Fund			22,000		
DCD	*21664*2005*CHEVROLET*IMPALA	General Fund	19,448				
DCD	*21496*2005*FORD*F150	General Fund	19,448				
DCD	*22169*2006*FORD*RANGER	General Fund		20,421			
DCD	*22170*2006*FORD*RANGER	General Fund		20,421			
DCD	*22333*2006*FORD*RANGER	General Fund		20,421			
DCD	*22331*2006*FORD*RANGER	General Fund			21,442		
DCD	*22332*2006*FORD*RANGER	General Fund			21,442		
DCD	*22334*2006*FORD*RANGER	General Fund			21,442		
DCD	*22335*2006*FORD*RANGER	General Fund			21,442		
DCD	*22336*2006*FORD*RANGER	General Fund			21,442		
DCD	*22596*2006*FORD*RANGER	General Fund			21,442		
DCD	*23820*2007*FORD*RANGER	General Fund			21,442		
DCD	*23821*2007*FORD*RANGER	General Fund			21,442		
DCD	*23822*2007*FORD*RANGER	General Fund			21,442		
DCD	*22260*2006*FORD*F150	General Fund			21,442		
DCD	*20642*2004*FORD*TAURUS	General Fund					26,000
DCD	*20643*2004*FORD*TAURUS	General Fund					26,000

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
DCD	*20645*2004*FORD*TAURUS	General Fund					26,000
DCD	*20646*2004*FORD*TAURUS	General Fund					26,000
DCD	*21579*2005*FORD*TAURUS	General Fund					26,000
DCD	*22595*2006*FORD*RANGER	General Fund				30,000	
DCD	*21570*2005*FORD*TAURUS	General Fund	19,448				26,000
DCD	*21571*2005*FORD*TAURUS	General Fund	19,448				26,000
DCD	*21658*2005*FORD*TAURUS	General Fund	19,448				26,000
DCD	*16337*1998*FORD*E-350 BOX VAN	General Fund				85,000	
Finance	*18287*2001*FORD*TAURUS	General Fund				24,000	
Fire	*20496*2004*WEL*ENCLOSED CARGO TRAILER WEL	All Hazards				15,000	
Fire	*21545*2005*DODGE*RAM 1500	General Fund			35,000		
Fire	*21642*2005*FORD*F150	General Fund	21,392				
Fire	*21698*2005*FORD*F150	General Fund	21,392				
Fire	*22530*2006*DODGE*GRAND CARAVAN VAN	General Fund		23,359			
Fire	*20665*2004*FORD*F150	General Fund	27,000				
Fire	*20806*2004*FORD*F150	General Fund			27,000		
Fire	*21643*2005*FORD*F150	General Fund	28,000				
Fire	*23168*2006*DODGE*3500 CARGO VAN	General Fund		35,000			
Fire	*21559*2005*FORD*F150	General Fund				35,000	
Fire	# New * NA * NA * New Truck for New Station #11 * for Ope	General Fund	750,000				
Fire	# New * NA * NA * New Truck for New Station #12 * for Ope	General Fund			825,000		
Fire	*24175*2007*WEL*WELLS CARGO TRAILER	General Fund			15,000		
Fire	*20148*2003*ARA*DECON/SHOWER TRAILER	General Fund		85,000			
Fire	*13142*1992*UNKNOWN*TRAILER	General Fund					14,500
Fire	*21180*2005*FRR*TANDEM AXLE TRAILER FRR	General Fund					14,500
Fire	*21723*2005*FORD*F150	General Fund	28,000				
Fire	*16640*1994*AERO*	General Fund	30,000				
Fire	*22774*2006*CHEVROLET*IMPALA	General Fund			30,000		
Fire	*21505*2005*FORD*F250	General Fund			30,000		
Fire	*24064*2007*FORD*CROWN VICTORIA	General Fund			35,000		
Fire	*19946*2003*DODGE*RAM 1500	General Fund			35,000		
Fire	*22327*2006*FORD*F150	General Fund			37,500		
Fire	*22328*2006*FORD*F150	General Fund			37,500		
Fire	*22326*2006*FORD*F150	General Fund			37,500		
Fire	*21678*2005*FORD*F550	General Fund	50,000				
Fire	*17936*2001*FORD*EXPEDITION	General Fund				55,000	
Fire	*23823*2008*FORD*F250	General Fund	65,000				
Fire	New BC Truck (1) w Outfitting Inc 3 BCs share St 12 CM Ap	General Fund			96,415		
Fire	*22113*2006*FORD*F550	General Fund		145,000			
Fire	*22114*2006*FORD*F550	General Fund		145,000			

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Fire	*21983*2005*E1*RESCUE/PUMPER TYPHOON	General Fund				440,000	
Fire	*16739*1999*E1*PUMPER/EMERGENCY-ONEE3	General Fund			450,000		
Fire	*19903*2003*PIERCE*RESCUE/PUMPER QUANTUM	General Fund			470,000		
Fire	*18835*2002*PIERCE*PUMPER/TANKER	General Fund				500,000	
Fire	*22516*2006*INTERNATIONAL*4400	General Fund					550,000
Fire	Council Provided Discretionary Replacement Funding to Fire	General Fund	750,000				
Fire	*11145*1991*SUTPHEN*AERIAL PLATFORM	General Fund				825,000	
Fire	*23147*2006*E1*AERIAL-LADDER 75'	General Fund					1,050,000
ITS	*19005*2002*FORD*WINDSTAR	General Fund		19,000			
ITS	*21646*2005*CHEVROLET*ASTRO	General Fund				40,000	
Parks & Recreation	*17254*2000*PERFORMANCE*KAYAK TRAILER PERFOR	General Fund					14,500
Parks & Recreation	*18482*2001*FORD*F150	General Fund		18,000			
Parks & Recreation	*22691*2006*FORD*EXPLORER	General Fund			20,000		
Parks & Recreation	*22692*2006*FORD*EXPLORER	General Fund			20,000		
Parks & Recreation	*22833*2007*FORD*EXPLORER	General Fund		20,000			
Parks & Recreation	*21724*2005*FORD*F150	General Fund	27,000				
Parks & Recreation	*24598*2007*DCW*TANDEM AXLE TRAILER DCW	General Fund		5,000			
Parks & Recreation	*NEW*2007*DITCH TRAILER*DITCH TRAILER	General Fund			6,000		
Parks & Recreation	*19237*2002*TORO*BOOM-ROTARY	General Fund	6,000				
Parks & Recreation	*22657*2006*AOK*ENCLOSED CARGO TRAILER AOK	General Fund		7,000			
Parks & Recreation	*24674*2007*CLUB CAR*UTILITY CART	General Fund	8,500				
Parks & Recreation	*20817*2004*TORO*TOP DRESSER	General Fund	12,000				
Parks & Recreation	*1175*2000*ROCKET*BOAT TRAILER ROCKET	General Fund					14,500
Parks & Recreation	*20346*2003*ROLLS RITE*TRAILER TILT RAMP	General Fund					14,500
Parks & Recreation	*21152*2004**SWEEPER	General Fund	18,000				
Parks & Recreation	*24789*2005*TORO*SAND PRO 3020	General Fund	18,000				
Parks & Recreation	*19986*2003*FORD*F250	General Fund		23,000			
Parks & Recreation	*19393*2003*CHEVROLET*MALIBU	General Fund				24,000	
Parks & Recreation	*24205*2008*FORD*F250	General Fund			25,000		
Parks & Recreation	*20321*2003*FORD*F-350 PICKUP DUMP	General Fund		28,000			
Parks & Recreation	*24838*2007*TOR*TORO MOWER 3280D	General Fund	30,000				
Parks & Recreation	*24839*2007*TOR*TORO MOWER 3280D	General Fund	30,000				
Parks & Recreation	*18420*2001*GMC*SONOMA	General Fund				30,000	
Parks & Recreation	*18909*2002*FORD*F150	General Fund				30,000	
Parks & Recreation	*19913*2003*FORD*F150	General Fund				30,000	
Parks & Recreation	*19928*2003*FORD*F150	General Fund				30,000	
Parks & Recreation	*20884*2004*CHEVROLET*SILVERADO 2500	General Fund	30,000				
Parks & Recreation	*22942*2007*FORD*F250	General Fund		30,000			
Parks & Recreation	*NEW*NEW*NEW DETHACHER*NEW DETHACHER	General Fund			30,000		
Parks & Recreation	*23466*2006*JOHN DEERE*TRACTOR/LOADER JOHN D	General Fund	35,000				

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	*26452*2011*JOHN DEERE*LOADER JOHN DEERE	General Fund			35,000		
Parks & Recreation	*18918*2002*CHEVROLET*BLAZER	General Fund				35,000	
Parks & Recreation	*23295*2006*JOHN DEERE*TURF TRACTOR	General Fund	38,000				
Parks & Recreation	*22803*2007*FORD*F250	General Fund				38,000	
Parks & Recreation	*19012*2002*FORD*F-350 PICKUP DUMP	General Fund		38,000			
Parks & Recreation	*21740*2005*FORD*F-350 TRUCK DUMP	General Fund		38,000			
Parks & Recreation	*22068*2005*FORD*F-350 PICKUP DUMP	General Fund			38,000		
Parks & Recreation	*24087*2007*ASTECC*TRENCHER 360 ASTEC	General Fund	40,000				
Parks & Recreation	*23092*2006*VER*VERMEER CHIPPER	General Fund		40,000			
Parks & Recreation	*23093*2006*VER*VERMEER CHIPPER	General Fund			40,000		
Parks & Recreation	*22937*2006*FORD*E-350 VAN CUTAWAY	General Fund	45,000				
Parks & Recreation	*20405*2003*FORD*F-350 PICKUP W/UTILITY	General Fund				48,000	
Parks & Recreation	*24833*2007*TOR*TORO MOWER 3280D	General Fund				50,000	
Parks & Recreation	*23513*2006*TOR*TORO MOWER 4500D	General Fund	55,000				
Parks & Recreation	*23514*2006*TOR*TORO MOWER 4500D	General Fund	55,000				
Parks & Recreation	*20816*2004*TORO*687	General Fund					60,000
Parks & Recreation	*18825*2002*FORD*F350	General Fund				65,000	
Parks & Recreation	*24347*2007*FORD*F-350 PICKUP DUMP	General Fund				65,000	
Parks & Recreation	*21453*2005*INTERNATIONAL*DUMP TRUCK 5 YD	General Fund				108,000	
Parks & Recreation	*23163*2006*TORO*SANDPRO 3040	General Fund					250,000
Parks & Recreation	*26533*2012*GATOR*GOLF CART GATOR	Golf Course Revenues					9,000
Parks & Recreation	*9746*1988*HUDSON*TRAILER 10' TILT BED	Golf Course Revenues					14,500
Parks & Recreation	*20596*2004*VER*VERMEER CHIPPER	Golf Course Revenues					14,500
Parks & Recreation	*16500*1999*FORD*RANGER	Golf Course Revenues					22,000
Parks & Recreation	*18407*2001*JACOBSEN*MOWER,FAIRWAY LF 3400	Golf Course Revenues					25,000
Parks & Recreation	*20669*1900*UNKNOWN*MOWER-JACOBSEN GREENS	Golf Course Revenues					25,000
Parks & Recreation	*20670*1900*UNKNOWN*MOWER-JACOBSEN GREENS	Golf Course Revenues					25,000
Parks & Recreation	*21014*1900*JACOBSEN*GREENSAIR 24 JAQ-5449	Golf Course Revenues					25,000
Parks & Recreation	*18910*2002*FORD*F150	Golf Course Revenues				30,000	
Parks & Recreation	*23018*2006*UNKNOWN*TRACTOR/LOADER	Golf Course Revenues					35,000
Parks & Recreation	*16328*2000*JACOBSEN*GREENS KING IV	Golf Course Revenues					250,000
Parks & Recreation	*22840*2006*CHEVROLET*3500 VAN	P&R Programs			32,000		
Parks & Recreation	*21084*2004*GLA*BUS 20 PASSENGER	P&R Programs			66,000		
Parks & Recreation	*21725*2005*CHEVROLET*G3500	P&R Programs	30,000				47,000
Parks & Recreation	*22239*2006*FORD*TAURUS	P&R Programs			20,000		
Parks & Recreation	*20005*2004*DODGE*INTREPID	P&R Programs				25,000	
Parks & Recreation	*20043*2003*FORD*WINDSTAR	P&R Programs					32,000
Parks & Recreation	*23086*2006*FORD*E350	P&R Programs				45,000	
Parks & Recreation	*23156*2006*FORD*E350	P&R Programs				45,000	
Parks & Recreation	*17366*2000*FORD*TAURUS	P&R Programs				25,000	

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Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Parks & Recreation	*17393*2000*CHEVROLET*G3500	P&R Programs		30,000			
Parks & Recreation	*20455*2004*DODGE*DAKOTA	Waterpark Revenues	30,000				
Parks & Recreation	*19920*2003*GMC*SONOMA	Yacht Basin Revenues				30,000	
Police	*27432*2014*DODGE*CARAVAN	General Fund					32,000
Police	Replacement *NEW*NEW**All Terrain Vehicle (New-Rep	General Fund		18,000	18,000		
Police	*NEW*New*Crisis Negotiation Truck*Crisis Negotiation Tr	General Fund			40,000		
Police	*Replace*Multi*ASSINGED VEHICLES - REPLACEMENTS	General Fund	1,139,397	843,523	672,000	1,300,000	1,450,000
Police	*18557*2002*HAR*MOTORCYCLE FLHP-I	General Fund					38,000
Police	*18558*2002*HAR*MOTORCYCLE FLHP-I	General Fund					38,000
Police	*18559*2002*HAR*MOTORCYCLE FLHP-I	General Fund					38,000
Police	*18560*2002*HAR*MOTORCYCLE FLHP-I	General Fund					38,000
Police	*18561*2002*HAR*MOTORCYCLE FLHP-I	General Fund					38,000
Police	Replacement *NEW*NEW**All Terrain Vehicle (New-Rep	General Fund		18,000	18,000		-
Police	# New Vehicle - New Position (Patrol Officer)	General Fund	41,000				
Police	# New Vehicle - New Position (Patrol Officer)	General Fund	41,000				
Police	# New Vehicle - New Position (Patrol Officer)	General Fund	41,000				
Police	*13188*1992*UNKNOWN*MOTORCYCLE TRAILER	General Fund					14,500
Police	*15182*1996*TOW*TOWMASTER BOAT TRAILER	General Fund					14,500
Police	*17886*2000*TRP*TROPIC CARGO TRAILER	General Fund					14,500
Police	*19254*2003*BOATMASTER*BOAT TRAILER BOATMASTE	General Fund					14,500
Police	*19397*2002*MAG*LIGHT TOWER TRAILER	General Fund					14,500
Police	*20439*2003*BOATMASTER*BOAT TRAILER BOATMASTE	General Fund					14,500
Police	Replacement *NEW*NEW**Officer Car for Deputy Chief Po	General Fund		41,000			
Public Works	*22800*2006*FORD*EXPEDITION	General Fund		33,000			
Public Works	*22598*2006*CHEVROLET*VANUPLANDER	General Fund		16,000			
Public Works	*22761*2007*FORD*TAURUS	General Fund		19,000			
Public Works	*23833*2007*WAN*WANCO ARROWBOARD	General Fund	5,357				
Public Works	*23834*2007*WAN*WANCO ARROWBOARD	General Fund	5,357				
Public Works	*22081*2005*TOW*TOWMASTER TRAILER	General Fund	5,483				
Public Works	*20878**UNKNOWN*AH-6	General Fund			7,800		
Public Works	*20879**UNKNOWN*AH-6	General Fund			7,800		
Public Works	*11280*1990*UNKNOWN*ARROW BOARD	General Fund					14,500
Public Works	*18176*1991*ASC*MESSAGEBOARD CMST 300	General Fund					14,500
Public Works	*1026*1994*ROCKET*BOAT TRAILER ROCKET	General Fund					14,500
Public Works	*15028*1995*ROCKET*BOAT TRAILER ROCKET	General Fund					14,500
Public Works	*18331*2001*WAN*WANCO ARROWBOARD	General Fund					14,500
Public Works	*20329*2003*TRP*TROPIC TRAILER	General Fund					14,500
Public Works	*23518*2006*SAKA*HS66ST	General Fund					15,000
Public Works	*24936*2009*INTERNATIONAL*TRUCK W/CHIPPER BOX	General Fund			19,891		
Public Works	*24081*2007*IMPERIAL*TRAILER IMPERIAL	General Fund			22,263		

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Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Public Works	*16491*1998*CROSLY*TRAILER TRI-AXLE	General Fund					25,000
Public Works	*24252*2007*HUSTLER*MOWER 4600	General Fund			29,833		
Public Works	*20038*2003*CHEVROLET*BLAZER	General Fund				30,000	
Public Works	*25040*2008*FORD*F350	General Fund			30,316		
Public Works	*24779*2008*FORD*F350	General Fund		30,359			
Public Works	*24780*2008*FORD*F350	General Fund	30,359				
Public Works	*24439*2008*FORD*F350	General Fund			32,292		
Public Works	*25026*2008*FORD*F350	General Fund			45,319		
Public Works	*21155*2004*HUSTLER*MOWER 3400 ZT	General Fund				50,000	
Public Works	*21719*2005*TOR*TORO MOWER 4000D	General Fund				50,000	
Public Works	*26936*2012*HUSTLER*MOWER 3700 ISM	General Fund				50,000	
Public Works	*24881*2008*FORD*F-450 CREWCAB DUMP	General Fund				65,000	
Public Works	*25223*2008*CASE*TRACTOR AGRI MAXXUM 115	General Fund		67,060			
Public Works	*22749*2006*INTERNATIONAL*DUMP TRUCK LOW-SIDE	General Fund		67,614			
Public Works	*22080*2005*CATERPILLAR*SKID STEER CATERPILLAR	General Fund			72,937		
Public Works	*24912*2008*CATERPILLAR*416E	General Fund		73,023			
Public Works	*24680*2007*INTERNATIONAL*4300	General Fund			74,011		
Public Works	*20255*2003*NEW HOLLAND*SKID STEER NEW HOLLAND	General Fund				85,000	
Public Works	*21225*2005*INTERNATIONAL*7400	General Fund	91,767				
Public Works	*24682*2007*INTERNATIONAL*7400	General Fund	105,028				
Public Works	*24898*2008*CASE*EXCAVATOR CASE	General Fund			111,718		
Public Works	*25313*2009*INTERNATIONAL*7400	General Fund				120,000	
Public Works	*18803*2002*CASE*621D	General Fund			127,562		
Public Works	*23543*2007*LEEBOY*GRADER	General Fund	132,474				
Public Works	*19984*2003*INTERNATIONAL*4400	General Fund				145,000	
Public Works	*16569*1999*SMITH*PLANER	General Fund					250,000
Public Works	*16913*1999*ACTION CRAFT*BOAT TRAILER ACTION CRAFT	General Fund					14,500
Public Works	*21278*2005*FORD*SPORT TRAC	General Fund	27,000				
Public Works	*22187*2006*FORD*E250	General Fund		26,000			
Public Works	*20085*2003*FORD*E250	General Fund					35,000
Public Works	*24990*2008*LITTLE BEAVER*AUGER & PTO ON TRUCK	General Fund		5,321			
Public Works	*20667*2003*MGS*TRAILER FLATBED	General Fund					14,500
Public Works	*22271*2006*FORD*F150	General Fund		17,099			
Public Works	*24422*2007*FW*MANUAL AUGER	General Fund	29,003				
Public Works	*24438*2008*FORD*F-450 STAKEBODY	General Fund	49,853				
Public Works	*25446*2009*FORD*F-450 PICKUP	General Fund			81,945		
Public Works	*24935*2008*GMC*T7500	General Fund				250,000	
Public Works	*22206*2006*FORD*EXPLORER	General Fund				35,000	
Public Works	# NEW*NEW*Spare*SPARE	General Fund	18,000				
Public Works	*21556*2005*FORD*F150	IS Facilities Fund	18,000				

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

Public Works	*22272*2006*FORD*F150	IS Facilities Fund	18,000				
Public Works	*21669*2005*FORD*EXPLORER	IS Facilities Fund	27,000				
Public Works	*21563*2005*FORD*E250	IS Facilities Fund	24,000				
Public Works	*23511*2006*FORD*E250	IS Facilities Fund	24,000				
Public Works	*23802*2007*FORD*E250	IS Facilities Fund	24,000				
Public Works	*25384*2009*FORD*E250	IS Facilities Fund		24,000			
Public Works	*21331*2004*FORD*E-350 BOX VAN	IS Facilities Fund	27,000				
Public Works	NEW FORD*E-350 BOX VAN New Electrical Specialist	IS Facilities Fund	27,000				
Public Works	*25383*2009*FORD*E-450 BOX VAN	IS Facilities Fund		27,000			
Public Works	*18268*2001*FORD*E250	IS Facilities Fund					35,000
Public Works	*18780*2002*FORD*E250	IS Facilities Fund					35,000
Public Works	*18781*2002*FORD*E250	IS Facilities Fund					35,000
Public Works	*19994*2003*FORD*E250	IS Facilities Fund					35,000
Public Works	*21960*2006*FORD*E250	IS Facilities Fund	24,000				35,000
Public Works	*22599*2006*FORD*E250	IS Facilities Fund	24,000				35,000
Public Works	*20431*2002*FORD*F-550 BUCKET TRUCK 37'	IS Facilities Fund	96,000				
Public Works	*27122*2002*FREIGHTLINER*FL80 AERIAL BUCKET TRU	IS Facilities Fund				145,000	
Public Works	*21004*2004*FORD*F150	IS Fleet Fund		30,000			
Public Works	*21706*2005*FORD*F150	IS Fleet Fund		30,000			
Public Works	*21709*2005*FORD*F150	IS Fleet Fund		30,000			
Public Works	*17941*2001*DODGE*RAM 2500	IS Fleet Fund	30,000				
Public Works	*17252*2000*CHEVROLET*BLAZER	IS Fleet Fund				35,000	
Public Works	*16495*1999*FORD*RANGER	IS Fleet Fund				35,000	
Public Works	*23084*2006*FORD*F-350 PICKUP	IS Fleet Fund	40,000				
Public Works	*23426*2007*FORD*F-350 PICKUP	IS Fleet Fund	40,000				
Public Works	*21830*2005*FORD*RANGER	IS Fleet Fund	25,000			30,000	
Public Works	Equipment	Lot Mowing Fees	15,000				
Public Works	New Truck Chief Engineer Insp Lot Mow @ 50% & Solid W	Lot Mowing Fees	15,000				
Public Works	*26325**GRAPPLE LOADER RAKE (NOT IN FASTER)	Lot Mowing Fees		26,178			
Public Works	*23601*2007*FORD*F150	Lot Mowing Fees				30,000	
Public Works	*24914*2008*FORD*SPORT TRAC	Stormwater Revenues		30,833			
Public Works	*13147*1992*UNKNOWN*BOAT TRAILER DOUBLE DECK	Stormwater Revenues					14,500
Public Works	*13391*1992*UNKNOWN*UTILITY TRAILER 5X8	Stormwater Revenues					14,500
Public Works	*13730*1993*TRO*TROPIC UTILITY TRAILER	Stormwater Revenues					14,500
Public Works	*14156*1993*MAG*MAGIC TILT BOAT TRAILER	Stormwater Revenues					14,500
Public Works	*19053*2002*PERFORMANCE*BOAT TRAILER PERFORM	Stormwater Revenues					14,500
Public Works	*16555*1999*GMC*SIERRA 1500	Stormwater Revenues				30,000	
Public Works	*25458*2009*FORD*F150	Stormwater Revenues		30,000			
Public Works	*22810*2007*FORD*FREESTAR	Stormwater Revenues				30,000	
Public Works	*20042*2003*FORD*WINDSTAR	Stormwater Revenues				30,000	

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Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Public Works	*20846*2005*DODGE*CARAVAN	Stormwater Revenues				30,000	
Public Works	*24421*2007*BUTLER*TRAILER BUTLER	Stormwater Revenues			7,022		
Public Works	*23113*2007*WEL*WELLS CARGO TRAILER	Stormwater Revenues		7,923			
Public Works	*24452*2007*SULLAIR*185CA	Stormwater Revenues					15,500
Public Works	*24325*2007*TPM*PUMP 6"	Stormwater Revenues	38,807				
Public Works	# 24325 * 2007 * TPM * PUMP 6" *	Stormwater Revenues	38,807				
Public Works	*23085*2007*FORD*F-350 PICKUP	Stormwater Revenues	44,638				
Public Works	*24441*2008*FORD*F350	Stormwater Revenues				45,000	
Public Works	*25460*2009*FORD*F350	Stormwater Revenues				45,000	
Public Works	*23275*2006*BOBCAT*EXCAVATOR BOBCAT	Stormwater Revenues					52,000
Public Works	*23582*2007*CATERPILLAR*430E	Stormwater Revenues					90,000
Public Works	*22269*2006*FORD*EXPLORER	Stormwater Revenues		27,500			
Public Works	*26480*2012*FORD*F-550 PICKUP W/MT CRANE	Stormwater Revenues					70,000
Public Works	*25246*2008*INTERNATIONAL*TRUCK STAKE BODY W/	Stormwater Revenues		108,732			
Public Works	*23098*2006*CATERPILLAR*TILLER	Stormwater Revenues			7,363		
Public Works	*26242*2009*TUR*HYDROSEEDING SYSTEM	Stormwater Revenues			13,154		
Public Works	*20300*2003*TRP*TROPIC TRAILER	Stormwater Revenues					14,500
Public Works	*22642*2006*IMPERIAL*TRAILER IMPERIAL	Stormwater Revenues		20,906			
Public Works	*22658*2006*IMPERIAL*TRAILER IMPERIAL	Stormwater Revenues		20,906			
Public Works	*22659*2006*IMPERIAL*TRAILER IMPERIAL	Stormwater Revenues		20,906			
Public Works	*22678*2006*IMPERIAL*TRAILER IMPERIAL	Stormwater Revenues		20,906			
Public Works	*24079*2008*CLARK*TRAILER 45' CLARK	Stormwater Revenues			26,744		
Public Works	*24875*2008*HYSTER*FORKLIFT HYSTER	Stormwater Revenues		28,827			
Public Works	*25027*2008*FORD*F350	Stormwater Revenues		30,316			
Public Works	*25456*2009*FORD*F350	Stormwater Revenues			32,031		
Public Works	*25457*2009*FORD*F350	Stormwater Revenues			32,031		
Public Works	*19110*2003*INTERNATIONAL*7500	Stormwater Revenues				85,000	
Public Works	*25771*2010*INTERNATIONAL*7400	Stormwater Revenues			108,142		
Public Works	*24679*2007*INTERNATIONAL*7600	Stormwater Revenues	116,960				
Public Works	*23296*2006*JOHN DEERE*80C	Stormwater Revenues	131,344			135,000	
Public Works	*23027*2006*GRADALL*XL3100	Stormwater Revenues		332,360		160,000	
Public Works	*22180**UNKNOWN*BUCKET	Stormwater Revenues		9,390			
Public Works	*23570*2007*SULLAIR*185CA	Stormwater Revenues					15,500
Public Works	*25242*2008*FORD*F350	Stormwater Revenues		37,529			
Public Works	*25250*2008*FORD*F350	Stormwater Revenues		33,345			
Public Works	*20375*2003*CASE*LOADER CASE	Stormwater Revenues				140,000	
Public Works	*23089*2006*CASE*621D	Stormwater Revenues					140,000
Public Works	*23581*2007*CATERPILLAR*LONG REACH 325DL	Stormwater Revenues	383,007				
Public Works	CDM Cost Recovery Study Placeholder Budget per SN/SRI	Stormwater Revenues	314,761	385,921			
Public Works	*24440*2008*FORD*F350	Transportation		32,292			

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Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Public Works	*24512*2008*FORD*F350	Transportation	45,031				
Public Works	*24518*2008*FORD*F350	Transportation		45,031			
Public Works	*19067*2002*FORD*F-350 PICKUP DUMP	Transportation				65,000	
Public Works	*19068*2002*FORD*F-350 PICKUP DUMP	Transportation				65,000	
Public Works	*24616*2007*BOBCAT*SKID STEER BOBCAT	Transportation				85,000	
Utilities	New Truck for Project Manager I CM Approved	Water/Sewer Fees	24,694				
Utilities	*22507*2006*FORD*EXPLORER	Water/Sewer Fees					36,000
Utilities	*NEW**NEW MAINTENANCE CART	Water/Sewer Fees		8,625			
Utilities	*20470*2003*ELITE*CARGO TRAILER	Water/Sewer Fees					14,500
Utilities	*24871*2008*CHRYSLER*TOWN & COUNTRY	Water/Sewer Fees			25,000		
Utilities	*22249*2006*FORD*F150	Water/Sewer Fees	26,708				
Utilities	*23556*2007*FORD*F150	Water/Sewer Fees	28,000				
Utilities	New Pickup Wpro Instrumentation Supervisor CM Approved	Water/Sewer Fees	30,000				
Utilities	*24918*2008*FORD*F150	Water/Sewer Fees	34,500				
Utilities	*24994*2008*FORD*F150	Water/Sewer Fees		34,500			
Utilities	*24995*2008*FORD*F150	Water/Sewer Fees		34,500			
Utilities	*25126*2008*FORD*F-550 UTLY W/CRANE	Water/Sewer Fees		85,000			
Utilities	*22250*2006*FORD*F150	Water/Sewer Fees		18,000			
Utilities	# New * NA * New Acid Trailer * NA *	Water/Sewer Fees				18,000	
Utilities	*22811*2007*FORD*FREESTAR	Water/Sewer Fees		25,000			
Utilities	*Asset #s***REPLACE GOLF CARTS(3) NORTH	Water/Sewer Fees		25,875			
Utilities	*22248*2006*FORD*F150	Water/Sewer Fees	26,708				
Utilities	*22839*2006*FORD*F150	Water/Sewer Fees	26,708				
Utilities	*23555*2007*FORD*F150	Water/Sewer Fees	26,708				
Utilities	*24916*2008*FORD*F150	Water/Sewer Fees		34,500			
Utilities	*24917*2008*FORD*F150	Water/Sewer Fees		34,500			
Utilities	*24993*2008*FORD*F150	Water/Sewer Fees		34,500			
Utilities	*15671*1997*BUTLER*TRAILER	Water/Sewer Fees				15,000	
Utilities	*20299*2003*TRP*TROPIC TRAILER	Water/Sewer Fees				15,000	
Utilities	*22590*2006*BUTLER*TRAILER BUTLER	Water/Sewer Fees				15,000	
Utilities	*18322*2001*BUTLER*TRAILER BUTLER	Water/Sewer Fees				15,000	
Utilities	*22197*2005*BUTLER*TRAILER BUTLER	Water/Sewer Fees				15,000	
Utilities	*19381*2002*INGERSOLL*P185	Water/Sewer Fees					15,500
Utilities	*19170*2002*FORD*F350	Water/Sewer Fees				30,000	
Utilities	*NEW**HYSTER*NEW FORKLIFT	Water/Sewer Fees			30,000		
Utilities	# New * NA * NA * NEW FORKLIFT *	Water/Sewer Fees			30,000		
Utilities	*27166*2012*ASTEC*TRENCHER 360 ASTEC	Water/Sewer Fees					45,000
Utilities	*18824*2002*FORD*F350	Water/Sewer Fees				45,000	
Utilities	*25318*2008*FORD*F350	Water/Sewer Fees				45,000	
Utilities	*24860*2008*BOBCAT*430	Water/Sewer Fees	48,000				

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Utilities	*24861*2008*BOBCAT*EXCAVATOR BOBCAT	Water/Sewer Fees	48,000				
Utilities	*24862*2008*BOBCAT*430	Water/Sewer Fees	48,000				
Utilities	*25411*2008*FREIGHTLINER*VAN WALK IN	Water/Sewer Fees	65,000				
Utilities	*25412*2008*FREIGHTLINER*VAN WALK IN	Water/Sewer Fees	65,000				
Utilities	*17774*2000*FORD*F350	Water/Sewer Fees				65,000	
Utilities	*24004*2007*INTERNATIONAL*7400	Water/Sewer Fees	275,000				
Utilities	*25310*2008*CHEVROLET*C5500 TV TRUCK	Water/Sewer Fees		300,000			
Utilities	*25462*2009*FREIGHTLINER*VAN WALK IN TV TRUCK	Water/Sewer Fees			300,000		
Utilities	*18760*2001*JOHN DEERE*M655	Water/Sewer Fees					8,500
Utilities	*14483*1994*UNKNOWN*UTILITY TRAILER 12'	Water/Sewer Fees					14,500
Utilities	*18610*2002*EXP*ENCLOSED CARGO TRAILER EXP	Water/Sewer Fees					14,500
Utilities	*22969*2007*FORD*FREESTAR	Water/Sewer Fees	30,000				
Utilities	*25044*2008*FORD*F250	Water/Sewer Fees		40,000			
Utilities	*25045*2008*FORD*F250	Water/Sewer Fees		40,000			
Utilities	*24683*2008*BOBCAT*SKID STEER BOBCAT	Water/Sewer Fees			45,000		
Utilities	*21816*2005*CASE*FORKLIFT 4X4 CASE	Water/Sewer Fees			50,000		
Utilities	*20387*2004*UNKNOWN*TANKER-TRAILER 7500GAL	Water/Sewer Fees			55,000		
Utilities	*22542*2006*UNKNOWN*TANKER TRAILER 7500 GAL	Water/Sewer Fees			55,000		
Utilities	*23425*2006*CASE*580M	Water/Sewer Fees			62,000		
Utilities	*24269*2007*TOYOTA*TOYOTA FORKLIFT	Water/Sewer Fees			28,000		45,000
Utilities	*25033*2008*FORD*F-550 PICKUP W/CRANE	Water/Sewer Fees		90,000			
Utilities	*24787*2008*FORD*F-550 PICKUP UTIL W/CRANE	Water/Sewer Fees		90,000			
Utilities	*24788*2008*FORD*F-550 PICKUP UTIL W/CRANE	Water/Sewer Fees		90,000			
Utilities	# New * NA * NA * NEW Crane Truck *	Water/Sewer Fees		90,000			
Utilities	*24829*2008*FORD*F-750 PICKUP UTIL W/CRANE	Water/Sewer Fees		120,000			
Utilities	*21863*2006*INTERNATIONAL*7400	Water/Sewer Fees	280,000				
Utilities	# NEW VACTOR TRUCK	Water/Sewer Fees	280,000				
Utilities	*26057*2010*CLUB CAR*CART	Water/Sewer Fees	7,000				
Utilities	New Truck for Plant Electrician CM Approved	Water/Sewer Fees	22,000				
Utilities	*21814*2006*FORD*E250	Water/Sewer Fees				30,000	
Utilities	*21589*2005*CASE*621D	Water/Sewer Fees				140,000	
Utilities	*24830*2008*FORD*F-750 PICKUP UTIL W/CRANE	Water/Sewer Fees			140,000		
Utilities	*26070*2010*CLUB CAR*CART	Water/Sewer Fees	7,000				
Utilities	*23584*2010*CLUB CAR*CART	Water/Sewer Fees			7,000		
Utilities	*22647*2006*CLUB CAR*CART	Water/Sewer Fees	8,000				
Utilities	*33648*2006*CLUB CAR*CART	Water/Sewer Fees		8,500			
Utilities	*25063*2008*FORD*E250	Water/Sewer Fees	25,000				35,000
Utilities	New 30YD Trailer	Water/Sewer Fees				50,000	
Utilities	New 30YD Trailer	Water/Sewer Fees				50,000	
Utilities	# New * NA * NA * NEW Pick-Up *	Water/Sewer Fees	25,000				

City of Cape Coral, Florida
FY 2017 – 2019 Proposed Operating Budget

Rolling Stock Program Plan (Continued)

DEPARTMENT	ASSET*YEAR*MAKE*MODEL	FUNDING SOURCE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Utilities	# New * NA * NA * NEW Pick-Up *	Water/Sewer Fees		25,000			
Utilities	*20474*2004*CHEVROLET*BLAZER	Water/Sewer Fees					35,000
Utilities	*20390*2003*FORD*F-350 PICKUP W/CRANE	Water/Sewer Fees				85,000	
Utilities	*17129*2000*FORD*RANGER	Water/Sewer Fees				30,000	
Utilities	*27431*2013*FORD*F150	Water/Sewer Fees				30,000	

TOTAL

\$7,319,327 \$4,725,764 \$5,374,603 \$6,990,000 \$5,882,000

SECTION E TAB

Detailed Budget Schedules by Fund

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



ALL FUNDS BY OBJECT

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015	Sum of FY 2016	Sum of FY 2016	Sum of FY 2017	Sum of FY 2018	Sum of FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
511101 - Ad Valorem Taxes	(76,766,047)	(74,339,445)	(74,339,445)	(78,051,494)	(81,954,069)	(85,432,231)
511102 - Tax Increment-Original	(140,191)	(172,514)	(165,580)	(209,364)	(219,833)	(228,626)
511103 - Tax Increment-Expanded	(115,343)	(254,204)	(245,369)	(406,289)	(426,603)	(443,667)
511104 - Mstu-North Fire Area Tax	(679,274)	(706,454)	(706,454)	(1,022,885)	(1,022,885)	(1,022,885)
511105 - All Hazards Protection Tax	(644,650)	(732,796)	(732,796)	(777,122)	(815,978)	(856,777)
512410 - First Local Option Fuel Tax	(4,798,201)	(4,738,099)	(4,738,099)	(4,536,127)	(4,717,573)	(4,906,276)
512420 - Second Local Option Fuel Tax	(3,526,154)	(3,543,372)	(3,543,372)	(3,334,709)	(3,468,098)	(3,606,822)
514101 - Electric Utility Service Tax	(7,168,083)	(7,211,575)	(7,211,575)	(7,621,186)	(7,735,504)	(7,851,536)
515101 - Communications Services Tax	(5,489,539)	(6,084,283)	(6,084,283)	(5,713,396)	(5,759,103)	(5,805,176)
516101 - Local Business Tax	(739,194)	(800,000)	(800,000)	(1,401,115)	(1,418,629)	(1,436,362)
516102 - Competency Fees	(177,360)	(125,000)	(125,000)	(52,448)	(54,546)	(54,546)
522201 - Single Family Homes Permits	(1,719,745)	(1,560,410)	(1,560,410)	(1,716,450)	(1,888,095)	(2,076,905)
522202 - Single Fam Add/Remodel Permits	(104,803)	(105,300)	(105,300)	(115,830)	(127,415)	(140,157)
522203 - Town Houses Permits	-	-	-	-	-	-
522204 - Duplexes Permits	-	-	-	-	-	-
522205 - Multi-Family Permits	(11,528)	(9,045)	(9,045)	(9,950)	(10,945)	(12,040)
522206 - Commercial-Office Permits	(87,861)	(95,925)	(95,925)	(105,515)	(116,065)	(119,547)
522208 - Commercial Add/Remodel Permits	(75,422)	(77,305)	(77,305)	(85,035)	(93,540)	(96,346)
522212 - Miscellaneous Permits	(2,672,002)	(2,710,105)	(2,710,105)	(2,974,136)	(3,268,883)	(3,588,849)
522213 - Misc Permit/Admin Exten/Sen360	(600)	-	-	-	-	-
523101 - Electric Franchise Fees	(5,546,040)	(5,984,137)	(5,984,137)	(5,634,886)	(5,719,410)	(5,805,201)
523400 - Natural Gas Franchise Fees	(47,205)	(46,800)	(46,800)	(49,260)	(49,752)	(50,250)
523700 - Solid Waste Res Franchise Fees	(747,113)	(784,000)	(784,000)	(736,023)	(747,064)	(758,269)
523701 - Solid Wst Comm Franchise Fees	(208,948)	(204,000)	(204,000)	(200,618)	(204,630)	(208,723)
524110 - Res Public Safety Impact Fees	(1,128,043)	(862,966)	(862,966)	(944,991)	(1,015,330)	(1,090,942)
524120 - Comm Public Safety Impact Fees	(93,453)	(31,240)	(31,240)	(31,240)	(31,240)	(31,240)
524210 - Physical Environment Impact	(4,328,696)	(11,839,998)	(11,839,998)	(24,745,512)	(21,286,231)	(33,024,648)
524310 - Res Transportation Impact Fees	(2,487,005)	(1,329,475)	(1,329,475)	(1,950,564)	(2,143,743)	(2,358,586)
524320 - Comm Transport Impact Fees	(803,515)	(312,400)	(312,400)	(487,641)	(535,936)	(589,647)
524610 - Res Cultural/Rec Impact Fees	(1,041,410)	(781,823)	(781,823)	(858,550)	(944,405)	(1,038,065)
525101 - Capital Improv Spec Asmt	(15,446,820)	(21,128,010)	(21,128,010)	(22,244,662)	(22,495,053)	(19,291,574)
525103 - Maintenance Spec Asmt	(35,115)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
525105 - Capital Facility Expan Charge	(5,549,065)	-	-	-	-	-
525203 - Tax Collector Discounts	336,073	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
525206 - Tax Collector Collection Costs	235,206	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	289,467	-	-	-	-	-
525210 - Fire Service Assessment	(13,914,346)	(19,604,430)	(19,604,430)	(21,806,429)	(23,180,157)	(23,709,215)
531201 - Public Safety Federal Grant	(203,514)	-	(178,817)	-	-	-
531490 - Other Transport Fed Grant	(2,514,553)	(2,270,435)	(2,737,383)	(1,541,243)	(1,236,727)	(1,887,130)
531501 - Economic Envrnmnt Fed Grant	(955,922)	(917,441)	(917,441)	(940,159)	(940,159)	(940,159)
531690 - Other Human Services Fed Grant	(193,970)	(214,844)	(214,844)	(242,630)	(242,630)	(242,630)
531901 - Other Fed Grants	(9,677)	-	-	-	-	-
534101 - Gen Gov State Grants	-	-	(194,000)	-	-	-
534201 - Public Safety State Grant	(68,487)	-	(45,013)	-	-	-
534350 - Sewer/Wastewater State Grant	-	-	-	-	-	-
534690 - Other Human Serv State Grant	(250,058)	(199,633)	(199,633)	(238,317)	(238,767)	(238,767)
534701 - Culture/Recreation St Grant	-	-	-	-	-	-
535120 - Proceeds State Shared - Sales	(3,963,228)	(3,731,884)	(3,731,884)	(4,248,829)	(4,376,294)	(4,507,583)
535121 - Proceeds State Shared - Fuel	(1,290,238)	(1,295,577)	(1,295,577)	(1,353,489)	(1,394,094)	(1,435,917)
535140 - Mobile Home Lic State Shared	(690)	(700)	(700)	(611)	(611)	(611)
535150 - Alcoholic Bev Lic StShared	(69,298)	(66,000)	(66,000)	(67,864)	(68,881)	(69,915)
535180 - Local Gov Half-Cent St Shared	(13,456,287)	(13,494,991)	(13,494,991)	(14,554,864)	(14,991,510)	(15,441,255)
535181 - Motor Fuel Tax Rebate St Share	(84,439)	(103,200)	(103,200)	(66,837)	(67,840)	(68,857)
535191 - On-Behalf Police Pension	(1,132,937)	(1,085,959)	(1,085,959)	(1,109,448)	(1,109,448)	(1,109,448)
535192 - On-Behalf Fire Pension	(1,363,002)	(1,474,248)	(1,474,248)	(1,487,586)	(1,487,586)	(1,487,586)
535210 - Firefgtr Suppl Comp St Share	(58,434)	(55,000)	(55,000)	(55,786)	(57,786)	(59,786)
535501 - State Housing Init Prtnr	(725,470)	-	-	-	-	-
535901 - Other State Shared	-	-	-	-	-	-
537101 - Gen Gov Local Grant	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
537201 - Public Safety Local Grant	(169,784)	(159,000)	(332,141)	(159,000)	(159,000)	(159,000)
537401 - Transportation Local Grant	(105,000)	(79,565)	(79,565)	(105,000)	(105,000)	(105,000)
537701 - Culture/Rec Local Grant	(74,856)	(104,580)	(104,580)	(99,580)	(99,580)	(101,485)
537901 - Other Local Grant	-	(790,135)	(790,135)	-	-	-
538102 - Co-occupation Licenses	(91,937)	(95,000)	(95,000)	(94,973)	(96,398)	(97,844)
538105 - Recycling/Tipping Fees	(512,618)	(560,000)	(560,000)	(218,730)	(222,558)	(226,453)
541201 - Internal Serv Fees/Charges	-	(8,364,186)	(8,674,340)	(8,363,691)	(8,175,409)	(8,312,376)
541201 - Alarm Fee Internal Serv Fee	(129)	(204)	(204)	(153)	(204)	(210)
541201 - All Hazards Internal Serv Fee	(110,450)	(856)	(856)	(1,537)	(1,585)	(1,630)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Building Internal Serv Fees	(43,902)	(19,049)	(19,049)	(19,789)	(20,618)	(21,580)
541201 - CDBG Internal Serv Fee	(148)	(122)	(122)	(446)	(422)	(436)
541201 - CeitusBoatLift Intern Serv Fee	(3,428)	-	-	-	-	-
541201 - CeitusBoatLock Intern Serv Fee	(5,714)	-	-	-	-	-
541201 - City Centrum Internal Serv Fee	(14,577)	-	-	-	-	-
541201 - CRA Internal Serv Fee	(10,184)	-	-	-	-	-
541201 - DelPrado Mall Pkg Int Serv Fee	-	(85)	(85)	(89)	(89)	(89)
541201 - Facilities ISF Internl Svc Fee	(179,541)	(73,557)	(73,557)	(85,965)	(90,585)	(93,119)
541201 - Fire Station Construct IS Fee	-	-	-	-	-	-
541201 - Fleet ISF Internal Service Fee	(84,752)	(36,271)	(36,271)	35,480	(36,210)	(37,401)
541201 - General Fund Internal Serv Fee	(8,506,574)	(3,615,560)	(3,615,560)	(4,178,210)	(4,370,022)	(4,475,755)
541201 - Golf Course Internal Serv Fees	(459,559)	(373,109)	(373,109)	(387,457)	(399,361)	(411,443)
541201 - Green Water Internal Serv Fees	-	(79)	(79)	(82)	(86)	(92)
541201 - Green Wstwtr Internal Serv Fee	-	(45,771)	(45,771)	(47,800)	(49,850)	(53,551)
541201 - HUD Internal Serv Fee	(90)	-	-	-	-	-
541201 - Irrig CFEC Internal Serv Fee	(2,538)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	(35,845)	(37,395)	(37,395)	(38,481)	(39,894)	(8,881)
541201 - NC Loop Util Ext In Serv Fee	(429)	(2,242)	(2,242)	(2,341)	(2,441)	(2,623)
541201 - Orange Irr Internal Serv Fees	-	(61,611)	(61,611)	(64,343)	(67,103)	(72,085)
541201 - Orange Wstwtr Intern Serv Fee	-	(81,362)	(81,362)	(84,971)	(88,615)	(95,195)
541201 - Parks & Rec Progs Internal Ser	(658,274)	(152,706)	(152,706)	(175,395)	(186,689)	(187,283)
541201 - PI Util Ext Internal Serv Fees	(1,610)	(9,066)	(9,066)	(9,468)	(9,874)	(10,607)
541201 - Prop/Liab Insur Inter Serv Fee	(6,009)	(329)	(329)	(338)	(347)	(356)
541201 - PW Admin Cap Proj Intern Serv	(27,402)	-	-	-	-	-
541201 - RCMP Internal Serv Fee	(2)	-	-	-	-	-
541201 - Road Resurface Internal Serv	(3,744)	-	-	-	-	-
541201 - SE 1 Util Ext Intern Serv Fees	(1,484)	(8,660)	(8,660)	(9,044)	(9,432)	(10,132)
541201 - Seawall Ph 7A Intern Serv Fees	-	(982)	(982)	(1,025)	(1,069)	(1,148)
541201 - Seawall Ph 7B Internal Ser Fee	-	(98)	(98)	(102)	(106)	(114)
541201 - Self Insured Internl Svc Fee	-	-	-	-	-	-
541201 - Sewer CFEC Internal Serv Fee	(2,967)	-	-	-	-	-
541201 - SHIP Internal Serv Fee	(66)	-	-	-	-	-
541201 - Sidewalks Proj Internal Serv	(40,168)	-	-	-	-	-
541201 - Sirenia Vista Internal Serv Fe	(6,516)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Solid Waster Intern Serv Fees	(6,989)	-	-	-	-	-
541201 - Stormwater CP Int Svc Fees	(7,002)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(1,976,824)	(1,625,130)	(1,625,130)	(1,685,942)	(1,731,914)	(1,777,869)
541201 - Striped Green WW ISF	-	(6,721)	(6,721)	(7,019)	(7,320)	(7,864)
541201 - Surfside Util Ext Int Serv Fee	(182)	(813)	(813)	(849)	(885)	(951)
541201 - SW 1 Util Ext Intern Serv Fees	(3,284)	(18,845)	(18,845)	(19,681)	(20,525)	(22,049)
541201 - SW 2 Util Ext Intern Serv Fees	(3,709)	(21,227)	(21,227)	(22,168)	(23,119)	(24,835)
541201 - SW 3 Util Ext Intern Serv Fees	(3,896)	(22,166)	(22,166)	(23,149)	(24,142)	(25,934)
541201 - SW 4 Util Ext Intern Serv Fees	(5,132)	(29,144)	(29,144)	(30,437)	(31,742)	(34,099)
541201 - SW 5 Util Ext Intern Serv Fee	(4,885)	(27,772)	(27,772)	(29,004)	(30,248)	(32,494)
541201 - SW6/7 Util Ext Intern Serv Fee	(9,093)	-	-	-	-	-
541201 - Trans Cap Proj Internal Serv	(51,127)	(55,289)	(55,289)	(55,838)	(57,335)	(58,832)
541201 - Water & Sewer Intern Serv Fees	(5,753,910)	(5,419,716)	(5,419,716)	(5,843,743)	(5,996,532)	(6,150,586)
541201 - Water CFEC Internal Serv Fee	(2,538)	-	-	-	-	-
541201 - Waterpark Internal Serv Fees	(71,362)	(45,074)	(45,074)	(46,580)	(46,892)	(47,725)
541201 - Work Comp Intern Serv Fee	(3,837)	(577)	(577)	(321)	(330)	(339)
541201 - Yacht Basin Internal Serv Fees	(115,759)	(81,978)	(81,978)	(84,323)	(86,788)	(89,319)
541202 - Charter Sch Intern Serv Fee	(618,856)	(620,179)	(620,179)	(631,710)	(643,320)	(650,911)
541204 - Facility Use Fee	(24,148)	(25,081)	(25,081)	(25,583)	(26,095)	(26,617)
541206 - City ER Health All Hazard ISF	-	-	-	-	-	-
541206 - City ER Health Building ISF	-	-	-	-	-	-
541206 - City ER Health CDBG ISF	-	-	-	-	-	-
541206 - City ER Health Facilities ISF	-	-	-	-	-	-
541206 - City ER Health Fleet ISF	-	-	-	-	-	-
541206 - City ER Health General ISF	-	-	-	-	-	-
541206 - City ER Health Golf Course ISF	-	-	-	-	-	-
541206 - City ER Health Ins Alarm ISF	-	-	-	-	-	-
541206 - City ER Health Ins IntServFee	-	(9,367,505)	(9,367,505)	(13,128,822)	(13,563,648)	(14,513,103)
541206 - City ER Health Lot Mowing ISF	-	-	-	-	-	-
541206 - City ER Health Parks &Rec ISF	-	-	-	-	-	-
541206 - City ER Health Prop&Liab ISF	-	-	-	-	-	-
541206 - City ER Health Self-Ins ISF	-	-	-	-	-	-
541206 - City ER Health Stormwater	-	-	-	-	-	-
541206 - City ER Health Transp Cap ISF	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541206 - City ER Health W&S ISF	-	-	-	-	-	-
541206 - City ER Health WaterPark ISF	-	-	-	-	-	-
541206 - City ER Health WC ISF	-	-	-	-	-	-
541206 - City ER Health Yacht Basin ISF	-	-	-	-	-	-
541207 - City Emp Deduct Health IntSvFe	-	(1,503,180)	(1,503,180)	(2,154,558)	(2,176,104)	(2,328,431)
541208 - Charter ER Health IntSvcFee	-	(1,522,790)	(1,522,790)	(2,030,390)	(2,030,390)	(2,030,390)
541209 - Charter Emp Deduct Health ISF	-	(337,165)	(337,165)	(483,270)	(488,103)	(522,270)
541301 - Sale of Maps/Publications	(24,246)	(21,500)	(21,500)	(34,516)	(34,516)	(34,516)
541302 - Bus Bench Advertising	(7,176)	(7,200)	(7,200)	(7,050)	(7,050)	(7,050)
541303 - Other Admin Service Fees	(157,710)	(142,950)	(142,950)	(174,868)	(175,584)	(177,583)
541305 - Domestic Pship Reg Fees	(3,075)	(500)	(500)	(600)	(600)	(600)
541901 - ROW Inspection Gen Gov Chg	(6,942)	(7,600)	(7,600)	(7,835)	(7,945)	(7,557)
541902 - Zoning Cases Gen Gov Charges	(124,800)	(114,706)	(114,706)	(111,444)	(110,519)	(109,595)
541903 - Comm Site Plan Gen Gov Charges	(184,828)	(165,000)	(165,000)	(211,399)	(216,291)	(221,295)
541904 - Certificates Gen Gov Charges	(62,920)	-	-	(48,621)	(48,621)	(48,621)
541905 - Zoning Fees Gen Gov Charge	(22)	-	-	-	-	-
541906 - Sign Fabrication Gen Gov Chg	(49,950)	(25,000)	(25,000)	(33,691)	(33,691)	(33,691)
541907 - Copies Gen Gov Charge	(273)	(350)	(350)	(187)	(193)	(198)
541908 - Culvert Stakeout Gen Gov Chg	(129,125)	(88,100)	(88,100)	(88,100)	(88,100)	-
541909 - Sod Stakeout Gen Gov Chg	(91,120)	(61,333)	(61,333)	(61,333)	(6,133)	-
541910 - Reinspection Gen Gov Chg	(236,398)	(242,114)	(242,114)	(261,932)	(284,689)	(279,658)
541911 - Foreclosure Registration Fees	(102,950)	(130,000)	(130,000)	(91,317)	(91,317)	(91,317)
541913 - Filing Fees Gen Gov Charge	-	-	-	-	-	-
541914 - Towing & Booting Gen Gov Chrg	(1,575)	(1,500)	(1,500)	(1,850)	(1,850)	(1,850)
541915 - Misc Permits Gen Gov Charge	-	(75)	(75)	(76)	(79)	(81)
542101 - Police Off Duty Serv Charge	(431,932)	-	-	(427,041)	(427,041)	(427,041)
542102 - False Alarm Fees Serv Charge	(125,775)	(132,353)	(132,353)	(139,271)	(150,000)	(154,673)
542103 - School Resource Officr Serv C	-	-	-	-	-	-
542104 - Towing&Booting Serv Charge	(25,156)	(15,000)	(15,000)	(17,563)	(17,563)	(17,563)
542201 - Fire Off Duty Serv Charge	(13,805)	-	-	(17,011)	(17,011)	(17,011)
542202 - Fire Insp Cert Of Use Serv Chg	(42,918)	-	-	(44,971)	(44,971)	(44,971)
542203 - Fire Site Plan Rev Serv Charge	(8,203)	(9,000)	(9,000)	(10,361)	(10,361)	(10,361)
542204 - Fire Misc Permit Serv Charge	(1,880)	(2,600)	(2,600)	(1,917)	(1,867)	(1,817)
542205 - Fire Reinspect Serv Charge	2,130	(1,635)	(1,635)	(3,051)	(3,052)	(3,094)

City of Cape Coral, Florida
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Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
542206 - Fire Safety Educ Serv Charge	(1,895)	(1,500)	(1,500)	(1,378)	(1,378)	(1,378)
542207 - Misc Fire Fees ServCharge	(187,895)	(140,000)	(140,000)	(178,440)	(178,441)	(180,225)
542901 - Radon Gas Trust Fund Fee	(5,789)	(8,240)	(8,240)	(9,060)	(9,970)	(10,967)
542902 - Bldg Certification Fees	(4,350)	(5,320)	(5,320)	(5,850)	(6,435)	(7,079)
543601 - Commercial WT Base	(296)	-	-	-	-	-
543601 - Residential Duplex WT Base	(906)	-	-	-	-	-
543601 - Residential MF WT Base	(1,669)	-	-	-	-	-
543601 - Residential SF WT Base	(24,906)	(13,742,178)	(13,742,178)	(14,202,437)	(14,687,553)	(17,502,541)
543602 - City Owned WT Capacity	(39,792)	-	-	-	-	-
543602 - Commercial WT Capacity	(958,620)	-	-	-	-	-
543602 - Residential Duplex WT Capacity	(785,882)	-	-	-	-	-
543602 - Residential MF WT Capacity	(1,346,275)	-	-	-	-	-
543602 - Residential ST WT Capacity	(9,812,038)	(14,908,739)	(14,908,739)	(15,408,069)	(15,934,366)	(18,988,316)
543603 - City Owned Prop WT Commodity	(60,944)	-	-	-	-	-
543603 - Commercial WT Commodity	(2,400,177)	-	-	-	-	-
543603 - Residential Dup WT Commodity	(669,137)	-	-	-	-	-
543603 - Residential MF WT Commodity	(2,562,419)	-	-	-	-	-
543603 - Residential SF WT Commodity	(8,508,025)	-	-	-	-	-
543604 - Commercial Potable WT Irrig	(89,934)	-	-	-	-	-
543604 - Res Duplex Potable WT Irrig	(208)	-	-	-	-	-
543604 - Res SF Potable WT Irrigation	(19,915)	-	-	-	-	-
543606 - City Owned Fire Line Charges	(3,521)	-	-	-	-	-
543606 - Com Fire Line Commodity Charge	(1,079)	-	-	-	-	-
543606 - Com Fire Line Irrigation	(8,333)	-	-	-	-	-
543606 - Commercial Fire Line Charges	(123,431)	-	-	-	-	-
543606 - Fire Line Irrigation Multi	(0)	-	-	-	-	-
543606 - Res Duplex Fire Line Charges	(229)	-	-	-	-	-
543606 - Res Fire Line Commodity Charge	(13)	-	-	-	-	-
543606 - Res Multi Fire Line Charges	(29,681)	-	-	-	-	-
543606 - Res SF Fire Line Charges	(185)	-	-	-	-	-
543705 - City Owned Capacity Chg	(10,206)	-	-	-	-	-
543705 - Res Duplex Half Irrig Cap Chg	(134,692)	-	-	-	-	-
543705 - Res Duplex Irrig Capacity Chg	(46,717)	-	-	-	-	-
543705 - Res SF Irrig Capacity Charge	(4,530,869)	(5,712,999)	(5,712,999)	(5,926,966)	(6,151,417)	(7,376,200)

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Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
543706 - City Owned Irrig Commodity Chg	(13,621)	-	-	-	-	-
543706 - Commercial Irrig Commodity Chg	(946)	-	-	-	-	-
543706 - Res Multi Irrig Commodity	(20,379)	-	-	-	-	-
543707 - Commercial Irrig Component Chg	(662,788)	-	-	-	-	-
543751 - Meter Installation Fees	(703,921)	(186,731)	(186,731)	(188,547)	(195,034)	(201,745)
543752 - Reconnect Charges	(15,520)	(13,210)	(13,210)	(13,339)	(13,798)	(14,273)
543754 - Meter Rental Fee	(1,815)	(21,858)	(21,858)	(22,070)	(22,829)	(23,615)
543755 - Irrigation Boxes	-	-	-	-	-	-
543801 - Commercial SR Base	-	-	-	-	-	-
543801 - Residential Duplex SR Base	(169)	-	-	-	-	-
543801 - Residential SF SR Base	(6,480)	(15,954,541)	(15,954,541)	(16,556,391)	(17,128,625)	(20,751,308)
543802 - City Owned SR Capacity Charge	(131,202)	-	-	-	-	-
543802 - Commercial SR Capacity Charge	(1,029,204)	-	-	-	-	-
543802 - Res Duplex SR Capacity Charge	(929,136)	-	-	-	-	-
543802 - Res MF SR Capacity Charge	(1,601,282)	-	-	-	-	-
543802 - Res SF SR Capacity Charge	(11,542,822)	(26,905,433)	(26,905,433)	(27,920,382)	(28,885,387)	(34,994,609)
543803 - City Owned Sewer Commodity	(93,153)	-	-	-	-	-
543803 - Commercial Sewer Commodity	(3,496,731)	-	-	-	-	-
543803 - Res Duplex Sewer Commodity	(1,412,489)	-	-	-	-	-
543803 - Res MF Sewer Commodity	(3,039,583)	-	-	-	-	-
543803 - Resi SF Sewer Commodity	(17,652,555)	-	-	-	-	-
543804 - Sewer Commodity-Comm/Res	-	-	-	-	-	-
543901 - Lab Fees/Sample Testing	(206,041)	(169,545)	(169,545)	(179,718)	(179,718)	-
543902 - Lot Mowing	(3,246,281)	(3,256,118)	(3,256,118)	(3,434,685)	(3,417,869)	(3,401,135)
543903 - Stormwater Utility Fee	(12,210,743)	(13,126,661)	(13,126,661)	(14,267,491)	(17,674,415)	(17,674,415)
543904 - Lot Mowing/Nuisance Abatement	(75,476)	(50,000)	(50,000)	(46,496)	(41,846)	(41,846)
543906 - Service Pickup Charge	(272,025)	(297,605)	(297,605)	(300,816)	(310,994)	(316,536)
543907 - Uncollectible Adjustment	2,624,143	-	-	-	-	-
543908 - FYE Revenue Accrual	(225,354)	-	-	-	-	-
543911 - Tax Collector Discounts	359,326	589,334	589,334	589,334	589,334	589,334
543913 - Lee County Excess Fee	-	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
543914 - Other Phy Enviro SEr Chg Misc	31,200	-	-	-	-	-
544911 - Other Transportation Rev	(1,620)	-	-	-	-	-
547201 - Picnic Shelters Service Charge	(25,052)	(27,000)	(27,000)	(26,991)	(27,801)	(28,635)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547202 - Pool Service Charge	(72,638)	(74,049)	(74,049)	(73,603)	(73,603)	(73,603)
547203 - Tennis Service Charge	(138,488)	(115,000)	(115,000)	(116,500)	(119,483)	(121,137)
547204 - Yacht Club Usage Serv Charge	(211,223)	(220,719)	(220,719)	(218,401)	(222,841)	(216,681)
547205 - Parking Annual Pass Serv Chg	(27,781)	(29,132)	(29,132)	(34,958)	(36,006)	(37,086)
547206 - Parking Daily Pass Serv Chg	(99,939)	(87,748)	(87,748)	(105,208)	(107,854)	(109,177)
547207 - Bocce Court Fees	(3,340)	(2,510)	(2,510)	(2,567)	(2,567)	(2,567)
547208 - RC Airplane Memberships	(4,980)	(4,815)	(4,815)	(5,140)	(5,140)	(5,140)
547301 - Arts: Art Studio	(100,618)	(173,057)	(173,057)	(174,058)	(169,546)	(168,246)
547401 - Offsite Special Events	(215,229)	(395,580)	(395,580)	(264,900)	(271,593)	(277,052)
547402 - Stage Rental	(15,324)	(15,875)	(15,875)	(17,000)	(17,425)	(17,861)
547403 - Special Event Permits	(1,640)	(1,920)	(1,920)	(3,240)	(3,460)	(2,160)
547501 - Rotino Sr Center Serv Charges	(112,846)	(119,270)	(119,270)	(120,899)	(120,999)	(119,699)
547502 - Lake Kennedy Sr Ctr Serv Chg	(111,298)	(130,280)	(130,280)	(135,140)	(136,850)	(134,200)
547503 - Four Freedom Service Charges	(199,683)	(267,124)	(267,124)	(226,122)	(226,222)	(224,922)
547505 - Youth Center Service Charges	(339,836)	(339,873)	(339,873)	(349,776)	(349,876)	(348,576)
547506 - Skate Park Service Charges	(59,545)	(87,458)	(87,458)	(64,900)	(65,000)	(63,700)
547507 - Aquatic Service Charges	(67,866)	(68,015)	(68,015)	(73,465)	(73,565)	(72,265)
547508 - Pops Café Service Charges	(141,524)	(154,500)	(154,500)	(141,200)	(144,800)	(147,086)
547509 - Boat Docking Service Charges	(322,559)	(335,000)	(335,000)	(335,000)	(335,000)	(335,000)
547511 - Concession Rental Serv Charges	(239,385)	(204,127)	(204,127)	(204,127)	(204,127)	(206,318)
547513 - Greens Fees Serv Chg	(910,514)	(949,512)	(949,512)	(1,001,551)	(902,848)	(957,609)
547514 - Annual Green Fee Card Serv Chg	(259,229)	(322,863)	(322,863)	(301,992)	(436,052)	(439,162)
547515 - Cart Rental Serv Chg	(567,254)	(772,903)	(772,903)	(767,512)	(790,537)	(798,443)
547516 - Driving Range Fees Serv Chg	(70,713)	(72,936)	(72,936)	(74,390)	(76,622)	(77,388)
547517 - Club Rental Service Charges	(13,420)	(10,711)	(10,711)	(11,160)	(11,495)	(11,610)
547518 - Food & Beverage Serv Charges	(107,374)	(113,960)	(113,960)	(147,200)	(150,951)	(153,392)
547521 - Group Sales Service Charges	(168,440)	(188,282)	(188,282)	(201,200)	(205,224)	(209,328)
547522 - Locker Rental Service Charges	(74,719)	(71,000)	(71,000)	(74,000)	(75,480)	76,989
547523 - Parking Service Charge	(120,613)	(120,000)	(120,000)	(120,000)	(122,400)	(124,848)
547524 - Lunch Liquor Sales Serv Chg	(79,423)	(69,365)	(69,365)	(71,005)	(73,135)	(73,867)
547525 - Lunch Sales Serv Chg	(97,986)	(102,008)	(102,008)	(96,842)	(99,747)	(100,745)
547526 - Beverage Cart Food Sales	(15,105)	(23,972)	(23,972)	(20,100)	(20,703)	(20,910)
547527 - Beverage Cart Liquor Sales	(23,865)	(30,602)	(30,602)	(28,550)	(29,407)	(29,701)
547528 - Banquet Food Sales Serv Chg	(32,549)	(30,602)	(30,602)	(31,746)	(32,698)	(33,025)

City of Cape Coral, Florida
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Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547529 - Banquet Liquor Sales Serv Chg	(238)	-	-	-	-	-
547530 - Chet's Place Food Serv Chg	128	-	-	-	-	-
547531 - Chet's Place Liquor Serv Chg	(3)	-	-	-	-	-
547532 - Handicap Serv Chg	(2,325)	(3,163)	(3,163)	(2,608)	(2,686)	(2,713)
547533 - Tournaments Serv Chg	(31,764)	(33,765)	(33,765)	(28,431)	(29,284)	(29,577)
547534 - Lessons Serv Chg	(34,161)	(30,136)	(30,136)	(33,850)	(34,056)	(34,126)
547535 - Environmental Rec Serv Chg	(76,334)	(75,564)	(75,564)	(95,954)	(76,164)	(78,227)
547542 - Dog Park Serv Chg	(11,827)	(12,450)	(12,450)	(13,950)	(13,079)	(14,230)
547544 - Memberships Serv Chg	(4,680)	(6,000)	(6,000)	(5,000)	(5,000)	(5,000)
547548 - Food Sales Serv Chg	(269,014)	(247,000)	(247,000)	(260,000)	(260,000)	(260,000)
547549 - Beverage Sales Serv Chg	(62,392)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)
547550 - Swimming Serv Chg	(3)	-	-	-	-	-
547552 - Parties Serv Chg	(10)	-	-	-	-	-
547553 - Candy Sales Serv Chg	(126,224)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
547554 - Admission Daily Resident	(254,976)	(386,524)	(386,524)	(386,524)	(393,961)	(401,840)
547555 - Admission Daily Non-Resident	(674,317)	(676,500)	(676,500)	(676,688)	(690,221)	(819,736)
547556 - Season Pass Resident Serv Chg	(162,649)	(150,000)	(150,000)	(170,000)	(173,400)	(176,868)
547557 - Season Pass Non-Resident SC	(12,092)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
547558 - Pavilion Rental Serv Chg	(1,532)	(500)	(500)	(500)	(500)	(500)
547559 - Lifeguard Training Certif SC	-	-	-	-	-	-
547562 - Specials/Discounts Serv Chg	(273,036)	(278,000)	(278,000)	(278,000)	(278,000)	(278,000)
547564 - Athletics Non-Resident Ser Chg	-	(500)	(500)	-	-	-
547565 - Fuel Sales	-	-	-	-	-	-
547901 - Special Population Serv Charge	(125,455)	(207,051)	(207,051)	(181,283)	(205,771)	(204,471)
547902 - Youth Serv Service Charges	(476,514)	(477,326)	(477,326)	(458,450)	(461,925)	(463,625)
547904 - P&R Transportation Serv Charge	(63,506)	(73,500)	(73,500)	(62,900)	(64,400)	(64,400)
547905 - Athletic Program Serv Charges	(274,690)	(323,000)	(323,000)	(282,000)	(289,050)	(296,276)
547906 - Merchandise Sales	(208,371)	(195,368)	(195,368)	(209,168)	(229,006)	(225,978)
547908 - Charter School EBAS Oasis Elem	(20,141)	(23,945)	(23,945)	(21,500)	(21,500)	(21,500)
547910 - Charter School EBAS CM Elem	(187,275)	(179,610)	(179,610)	(184,500)	(184,700)	(184,100)
549103 - St Hgwy Lightng Maint Serv Chg	(76,676)	(38,904)	(38,904)	(46,314)	(46,314)	(46,314)
549105 - St Hgwy/Traffic Signal Serv Chg	(7,869)	-	-	-	-	-
551101 - Judgments/Fine Cty Criminal	(5,637)	(1,000)	(1,000)	(9,212)	(9,304)	(9,397)
554101 - Local Ord Violation Fines	(255,226)	(300,000)	(300,000)	(230,289)	(208,128)	(210,122)

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Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
554102 - Fines-Filing Fee Collections	(198,828)	(350,000)	(350,000)	(222,874)	(222,874)	(222,874)
554103 - Local Ord Violation Surcharge	(14,376)	(16,000)	(16,000)	(17,000)	(18,000)	(19,000)
559101 - Other Judgment/Fine/Forfeits	(29,517)	(32,855)	(32,855)	(36,140)	(39,755)	(43,731)
559102 - Returned Check Fees	(15,041)	(16,866)	(16,866)	(16,480)	(16,480)	(16,480)
559104 - Penalties/Late Charges	(680,689)	(806,228)	(806,228)	(806,322)	(804,922)	(804,922)
559105 - UCM Tax billed penalty	(518,897)	(251,000)	(251,000)	(252,804)	(255,711)	(258,662)
559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
559106 - Settled Cases Fines/Forfeits	(43,663)	-	-	-	-	-
561101 - Bank interest allocation	552,273	-	-	-	-	-
561101 - Bank investment income	(1,074,137)	(289,466)	(289,466)	(452,603)	(601,439)	(2,332,365)
561102 - Short term interest allocation	932	-	-	-	-	-
561102 - Short term invest Income USBST	(932)	-	-	-	-	-
561104 - Int on Asmt, Impact, CIAC Loan	(74,884)	-	-	-	-	-
561105 - Interest on Advances	(230,480)	-	-	-	-	-
561107 - Longterm Invest Earnings 1-3	(773,179)	-	-	-	-	-
561107 - Longterm Invest Earnings 1-5	(600,670)	-	-	-	-	-
561107 - Longterm Investment Earnings	(1,315,868)	(339,479)	(339,479)	(350,002)	(366,162)	(380,888)
561107 - LT Investment Int Alloc	1,373,849	-	-	-	-	-
561113 - Escrow Account Interest Income	(25,966)	-	-	-	-	-
561115 - Pension Interest Earnings	(10,025,155)	-	-	-	-	-
561190 - Annual Tax Billed Interest	(8,560,813)	-	-	-	-	-
561191 - Tax Collector Interest	(50,579)	(18,500)	(18,500)	(18,590)	(6,590)	(6,590)
561192 - Other Interest	(116,383)	-	-	-	-	-
561199 - Reclass Interest Earnings	34,660	-	-	-	-	-
561301 - Change in Fair Value Alloc	882,826	-	-	-	-	-
561301 - Change in Fair Value Invest	(1,765,651)	(1,040)	(1,040)	(700)	(750)	(700)
561401 - Gain (Loss) Invest Sale LT1-3	449,936	-	-	-	-	-
561401 - Gain (Loss) Invest Sale LT1-5	16,197	-	-	-	-	-
561401 - Gain (Loss) Invest Sale ST	(36,240)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
561401 - Gain (Loss) on Investment Sale	429,893	-	-	-	-	-
561401 - Investment Gain/Loss Alloc	(429,893)	-	-	-	-	-
561402 - Unrealized Gain(Loss)on Invest	10,776,357	-	-	-	-	-
561501 - Bank Fee Allocation	(27,293)	-	-	-	-	-
561501 - Bank Fees	27,293	-	-	-	-	-
561502 - Credit Card Fees	-	-	-	-	-	-
562101 - Rents and Royalties	(156,358)	(146,604)	(146,604)	(118,166)	(118,166)	(118,166)
562102 - Tower Leases	(259,837)	(255,000)	(255,000)	(346,653)	(346,653)	(346,653)
562104 - Debt Service Lease Payments	(3,663,257)	(3,706,730)	(3,706,730)	(3,705,194)	(3,705,937)	(3,708,565)
564101 - Disp of Fixed Assets-Fire	-	-	-	-	-	-
564101 - Disp of Fixed Assets-Gen Govt	-	-	-	-	-	-
564101 - Disp of Fixed Assets-Pub Works	-	-	-	-	-	-
564101 - Disposition of Fixed Assets	55,693	(164,644)	(164,644)	(164,644)	(164,644)	(164,644)
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(30,209)	(26,000)	(26,000)	(18,139)	(18,139)	(18,139)
566101 - Contrib/Donation Private Sourc	(111,557)	(75,364)	(75,364)	(76,298)	(68,370)	(75,414)
566102 - Contrib/Donation Sponsorships	(168,121)	(224,973)	(224,973)	(207,501)	(216,556)	(217,836)
568102 - Employee Contribution	(6,710,354)	-	-	-	-	-
568103 - Prior Service Buyback	(251,276)	-	-	-	-	-
568104 - Employer Contribution	(30,593,418)	-	-	-	-	-
568105 - State Contribution	(2,439,905)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(1,244,483)	(252,367)	(422,966)	(307,911)	(313,556)	(319,394)
569102 - Insur Damage Claims Misc Rev	(150,997)	-	-	-	-	-
569105 - Admin Fee	(3,560)	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(214,794)	(9,000)	(9,000)	(33,015)	(33,345)	(33,678)
569107 - Recovery W/C Insurance	(488,002)	(375,750)	(375,750)	(140,000)	(140,000)	(140,000)
569108 - Lee Cty Impact Fee %	(29,330)	(12,950)	(12,950)	(45,796)	(46,254)	(46,716)
569109 - Medicare Part D Subsidy	(66,134)	(67,000)	(67,000)	-	-	-
569110 - Reimbursable Charges	(381,552)	(203,732)	(203,732)	(160,497)	(135,874)	(111,262)
569112 - Lien Fees Misc Rev	(1,110)	(336)	(336)	(336)	(336)	(336)
569114 - Staff Uniform Resales Misc Rev	(7,209)	(8,936)	(8,936)	(8,936)	(8,936)	(8,936)
569115 - Purchasing Card Rebate	(115,852)	(81,350)	(81,350)	(96,700)	(98,130)	(99,582)
569116 - Oth Misc Rev/Reimbursable Chrg	(1,267)	-	-	(11,538)	(11,538)	(11,538)
569117 - Recovery P/L Insurance	(164,057)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
569119 - HealthCare Ins Profit Sharing	(1,188,761)	-	-	-	-	-
569122 - DOJ Sharing Funds	(72,772)	-	-	-	-	-
569123 - Treasury Sharing Funds	-	-	-	-	-	-
569124 - P3 Misc Revenue NonRefundable	(25,000)	-	-	-	-	-
569125 - Permissive Use License Agreeemt	-	-	-	-	-	-
569200 - Over/Short CH Cashier Misc Rev	(29)	-	-	-	-	-
569202 - Over/Short Bank Recon Misc Rev	-	-	-	-	-	-
569203 - Over/Short Rec Trac Misc Rev	9,660	60	60	60	60	60
569204 - Over/Short Police Misc Rev	10	-	-	-	-	-
569205 - Over/Short Petty Cash	-	-	-	-	-	-
569206 - GL Recon Balance Adjustment	-	-	-	-	-	-
569301 - Settlements	(2,614,162)	-	-	-	-	-
569902 - Cap Proj Remain \$ Xfer	(0)	-	-	-	-	-
581101 - Xfer in fr General Fund	(17,601,574)	(24,211,242)	(24,416,789)	(22,398,494)	(22,941,757)	(23,461,726)
581121 - Xfer in fr 5 Cent Gas Tax Addl	(2,954,156)	(3,543,372)	(3,543,372)	(3,334,709)	(3,468,098)	(3,606,822)
581121 - Xfer in fr 6 Cent Gas Tax	(2,730,468)	(3,532,227)	(3,532,227)	(4,441,131)	(3,576,049)	(3,582,519)
581121 - Xfer in fr Alarm Fee	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
581121 - Xfer in fr All Hazards	(140,000)	(160,000)	(160,000)	(180,000)	(180,000)	(180,000)
581121 - Xfer in fr Building	(696,548)	(743,808)	(743,808)	(764,317)	(786,534)	(809,468)
581121 - Xfer in fr CDBG	(7,175)	(11,943)	(11,943)	(19,103)	(19,676)	(20,069)
581121 - Xfer in fr CRA	(416,224)	(416,848)	(416,848)	(416,847)	(416,848)	(416,855)
581121 - Xfer in fr Fire Impact Fund	(339,347)	(339,865)	(339,865)	(339,866)	(339,867)	(339,863)
581121 - Xfer in fr HUD NSP	(14,352)	-	-	-	-	-
581121 - Xfer in fr Park Impact	(1,033,966)	(768,792)	(768,792)	(845,672)	(930,238)	(1,022,494)
581121 - Xfer in fr Police Evidence	(41,605)	-	-	-	-	-
581121 - Xfer in fr Police State Confis	-	-	-	-	-	-
581121 - Xfer in fr Road Impact	(4,036,124)	(2,392,622)	(2,392,622)	(3,188,541)	(3,429,393)	(3,698,569)
581121 - Xfer in fr SHIP	(7,175)	-	-	-	-	-
581121 - Xfer in fr Waterpark	(446,545)	(492,706)	(492,706)	(502,264)	(512,111)	(522,248)
581131 - Xfer in fr EOC	-	-	-	-	-	-
581131 - Xfer in fr Parks Cap Projects	(1,021,263)	-	-	-	-	-
581131 - Xfer in fr PW Cap Projects	(13,463)	-	-	-	-	-
581131 - Xfer in fr SantaB Road Improv	(257,372)	(262,460)	(262,460)	(114,207)	(114,207)	-
581141 - Xfer in fr 2006 WS Debt	(1,856,110)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
581141 - Xfer in fr Blue Assessment	(192)	-	-	-	-	-
581141 - Xfer in fr Green Assessment	-	-	-	-	-	-
581141 - Xfer in fr Internl Ser P/L Ins	-	-	-	-	-	-
581141 - Xfer in fr Irrigat CIAC Fund	-	-	-	(665,744)	-	-
581141 - Xfer in fr Irrigat Impact Fund	(121,753)	(1,221,280)	(1,221,280)	(3,979,044)	(3,556,865)	(3,556,865)
581141 - Xfer in fr NCL Irrig Prepay	(1,000)	-	-	-	-	-
581141 - Xfer in fr NCL Water Prepay	(13,000)	-	-	-	-	-
581141 - Xfer in fr NCL WW Prepay	(4,000)	-	-	-	-	-
581141 - Xfer in fr Orange Irrig Assess	-	-	-	-	-	-
581141 - Xfer in fr Orange Wstwtr Asses	(13,462)	-	-	-	-	-
581141 - Xfer in fr PI Irrig Prepay	(5,000)	-	-	-	-	-
581141 - Xfer in fr PI WW Prepay	(15,000)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig Prepay	(10,000)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig UCM	(88,064)	-	-	-	-	-
581141 - Xfer in fr SE1 Water UCM	(14,803)	-	-	-	-	-
581141 - Xfer in fr SE1 WW Prepay	(195,000)	-	-	-	-	-
581141 - Xfer in fr SE1 WW UCM	(1,717,072)	-	-	-	-	-
581141 - Xfer in fr Sewer CIAC Fund	-	-	-	(6,146,607)	-	-
581141 - Xfer in fr Sewer Impact Dist 2	-	-	-	(1,438,803)	-	-
581141 - Xfer in fr Sewer Impact Fund	(695,679)	(7,932,140)	(7,932,140)	(20,690,871)	(14,210,147)	(22,003,875)
581141 - XFER IN FR SRF SW 6/7 CLEANWTR	(3,377,565)	-	-	-	-	-
581141 - Xfer in fr Striped Green WW As	-	-	-	-	-	-
581141 - Xfer in fr Surfside Irr Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside Irrig UCM	(32,124)	-	-	-	-	-
581141 - Xfer in fr Surfside Water UCM	(46,841)	-	-	-	-	-
581141 - Xfer in fr Surfside Wtr Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside WW Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside WW UCM	(70,474)	-	-	-	-	-
581141 - Xfer in fr SW 6/7 Area Ext	(1,401,505)	-	-	-	-	-
581141 - Xfer in fr SW1 Irrig Prepay	(35,000)	-	-	-	-	-
581141 - Xfer in fr SW1 Irrig UCM	(219,921)	-	-	-	-	-
581141 - Xfer in fr SW1 Water UCM	(196,209)	-	-	-	-	-
581141 - Xfer in fr SW1 WW Prepay	(100,000)	-	-	-	-	-
581141 - Xfer in fr SW1 WW UCM	(767,183)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
581141 - Xfer in fr SW2 Irrig Prepay	(35,000)	-	-	-	-	-
581141 - Xfer in fr SW2 Irrig UCM	(339,418)	-	-	-	-	-
581141 - Xfer in fr SW2 Water Prepay	(45,000)	-	-	-	-	-
581141 - Xfer in fr SW2 Water UCM	(363,684)	-	-	-	-	-
581141 - Xfer in fr SW2 WW Prepay	(115,000)	-	-	-	-	-
581141 - Xfer in fr SW2 WW UCM	(1,217,885)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig Prepay	(60,000)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig UCM	(274,091)	-	-	-	-	-
581141 - Xfer in fr SW3 Water Prepay	(90,000)	-	-	-	-	-
581141 - Xfer in fr SW3 Water UCM	(325,013)	-	-	-	-	-
581141 - Xfer in fr SW3 WW Prepay	(250,000)	-	-	-	-	-
581141 - Xfer in fr SW3 WW UCM	(1,147,285)	-	-	-	-	-
581141 - Xfer in fr SW4 Irrig Prepay	(105,000)	-	-	-	-	-
581141 - Xfer in fr SW4 Irrig UCM	(843,069)	-	-	-	-	-
581141 - Xfer in fr SW4 Water Prepay	(140,000)	-	-	-	-	-
581141 - Xfer in fr SW4 Water UCM	(1,037,729)	-	-	-	-	-
581141 - Xfer in fr SW4 WW Prepay	(335,000)	-	-	-	-	-
581141 - Xfer in fr SW4 WW UCM	(2,724,201)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig Prepay	(130,000)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig UCM	(582,861)	-	-	-	-	-
581141 - Xfer in fr SW5 Water Prepay	(195,000)	-	-	-	-	-
581141 - Xfer in fr SW5 Water UCM	(780,140)	-	-	-	-	-
581141 - Xfer in fr SW5 WW Prepay	(365,000)	-	-	-	-	-
581141 - Xfer in fr SW5 WW UCM	(1,662,277)	-	-	-	-	-
581141 - Xfer in fr Water & Sewer Fund	(51,979,489)	(16,470,490)	(16,470,490)	(31,478,129)	(32,655,834)	(37,110,859)
581141 - Xfer in fr Water CIAC Fund	-	-	-	(4,885,802)	-	-
581141 - Xfer in fr Water Impact Fund	(773,806)	(2,686,578)	(2,686,578)	(7,127,490)	(4,811,342)	(7,450,908)
581141 - Xfer in fr Water/Sewr Cap Proj	-	-	-	-	-	-
581141 - Xfer in fr Yacht Basin Fund	(115,000)	(215,000)	(215,000)	(115,000)	(115,000)	(115,000)
581141 - Xfer in from PI Irrig UCM	(53,888)	-	-	-	-	-
581141 - Xfer in from PI WW UCM	(390,456)	-	-	-	-	-
581141 - Xfer in from PI Water UCM	(49,061)	-	-	-	-	-
581161 - Xfer in fr 2006 Debt Reserve	-	-	-	-	-	-
581199 - Xfer in of Capital Asset	-	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
581401 - Debt Proceeds	-	(65,159,583)	(65,159,583)	(63,849,670)	(75,755,169)	(79,241,189)
581451 - Premium on Debt	-	-	-	-	-	-
585001 - Proceeds from Refunding Debt	-	-	-	-	-	-
589801 - Cap Contrib Private Source	-	(467,687)	(467,687)	(525,787)	(583,887)	(641,987)
599930 - Assigned Balances	-	-	(117,256)	-	-	-
599940 - Unassigned Balances	-	-	(3,985,880)	-	-	-
599950 - Use of Fund Balance	-	(20,532,368)	(20,741,371)	(9,467,919)	(5,378,325)	(20,843,583)
599960 - Operating Fund Balance	-	(111,137,640)	(140,720,544)	(111,686,412)	(114,642,429)	(109,367,981)
Grand Total	(472,587,298)	(601,825,650)	(637,449,143)	(669,887,085)	(670,887,651)	(735,909,796)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
611001 - Executive Salary	157,283	165,451	165,451	297,708	293,966	301,915
612001 - Grant Admin Regular Salary	118,826	45,251	(10,181)	91,065	83,417	82,041
612001 - Regular Salary	66,126,699	75,777,427	75,892,363	78,847,473	81,742,540	84,383,278
612001 - Regular Salary (BU Split JE)	0	-	79,439	-	-	-
612002 - Longevity Salary	66,540	65,742	65,742	53,801	53,801	53,801
613102 - Contract Employees Salary/Wage	3,028,729	4,068,393	4,037,843	4,126,662	4,198,533	4,275,690
614101 - Overtime	1,657,867	1,414,884	1,415,884	1,715,051	1,739,463	1,746,783
614101 - Overtime (BU Split JE)	(0)	-	-	-	-	-
614102 - Fire Overtime	1,049,094	559,089	559,089	517,152	589,579	589,579
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	851,590	487,649	528,162	502,279	517,348	517,368
615101 - Special Pay/Add Pay	2,523,342	2,307,622	2,307,622	2,470,415	2,473,966	2,552,886
615102 - Relocation Costs Spec Pay	10,622	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	84,132	205,940	203,540	185,879	185,861	180,807
615104 - Standby Pay	592,937	598,068	598,068	659,960	671,730	658,638
615104 - Standby Pay (BU Split)	-	-	-	-	-	-
615105 - Tool Allowance Spec Pay	8,850	9,000	9,000	9,000	9,000	9,000
615106 - Shift Differential Pay	122,127	97,935	97,935	120,005	119,057	121,868
615108 - Off-Duty Detail Pay	485,799	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	288,404	-	-	-	-	-
621101 - FICA Taxes	4,719,198	5,435,911	5,435,911	5,668,636	5,867,180	6,046,295
621101 - FICA Taxes (BU Split JE)	(0)	-	5,498	-	-	-
621101 - Grant Admin FICA Taxes	7,417	2,806	1,206	2,195	3,449	3,543
621102 - Grant Admin Medicare Taxes	1,735	656	271	514	807	829
621102 - Medicare Taxes	1,120,196	1,271,664	1,271,664	1,325,648	1,372,179	1,414,057
621102 - Medicare Taxes (BU Split JE)	0	-	1,286	-	-	-
622101 - General Retirement	3,118,527	3,147,443	3,147,443	3,698,798	3,814,034	3,921,538
622101 - General Retirement (BUsplitJE)	(0)	-	-	-	-	-
622101 - Grant Admin General Retirement	4,608	1,233	1,233	1,494	2,651	2,654
622102 - Police Retirement	2,449,222	2,308,502	2,308,502	1,923,437	1,979,308	2,045,059
622102 - Police Retirement (BU Split JE)	-	-	14,995	-	-	-
622103 - Fire Retirement	1,681,573	1,688,393	1,688,393	2,211,603	2,336,095	2,434,375
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - Grant Admin ICMA (401A)	7,882	3,730	2,863	1,918	2,464	2,531

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
622104 - ICMA (401A)	90,803	111,199	111,199	154,999	161,386	166,590
622104 - ICMA (401A) (BU Split JE)	-	-	-	-	-	-
622109 - Def Comp, Other Retirement	6,971	6,945	6,945	7,293	7,643	7,643
622111 - UAAL General Retirement	12,216,056	13,610,998	13,610,998	14,010,400	14,431,030	14,864,345
622112 - UAAL Police Retirement	4,523,225	4,248,877	4,248,877	4,236,511	4,363,606	4,494,515
622113 - UAAL Fire Retirement	5,953,164	6,548,804	6,548,804	6,926,533	7,134,329	7,348,359
622114 - General Pension Exp - GASB 68	(5,987,676)	-	-	-	-	-
622115 - Police Pension Exp - GASB 68	(2,438,048)	-	-	-	-	-
622116 - Fire Pension Exp - GASB 68	(768,720)	-	-	-	-	-
623101 - Grant Admin Life,Hlth,Dis Ins	17,298	6,197	6,117	492	813	835
623101 - Life,Health,Disability Insur	15,336,555	17,963,455	17,963,455	6,319,066	6,748,952	7,054,735
623102 - Self-Insured Health Plan	-	-	-	13,122,643	13,557,354	14,513,033
623102 - Self-Insured Health Plan-Split	-	-	-	6,179	6,294	6,735
623104 - Medicare Part B Subsidy Ins	420,148	432,079	432,079	464,485	499,321	524,287
623105 - Othr Post Employ Benefit(OPEB)	13,168,786	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	88,164	95,760	95,760	163,788	165,080	167,382
623108 - Retiree Health Ins Subsidy	5,665	10,000	10,000	15,000	20,000	30,000
624101 - Grant Admin Workers Comp	306	122	59	221	277	286
624101 - Workers Compensation	3,213,265	3,575,092	3,575,092	3,566,979	3,706,482	3,819,279
624101 - Workers Compensation(BU Split)	(0)	-	3,946	-	-	-
624102 - Unemployment	28,827	-	-	-	-	-
624103 - Leave Payout	2,677,587	2,047,112	2,047,112	2,013,476	2,102,228	2,165,291
624103 - Leave Payout (BU Split JE)	-	-	-	-	-	-
624104 - Auto Allowance	12,800	12,801	12,801	12,800	12,800	12,800
629998 - Contra Personnel	(705,348)	-	-	-	-	-
629999 - Capital Contra Personnel	(544,701)	-	-	-	-	-
631303 - Lab Services	238,778	286,009	286,009	323,053	342,086	342,963
631304 - Legal Services	396,859	256,417	258,611	254,124	257,263	262,411
631305 - Appraisal & Title Search	8,250	4,000	4,650	4,000	4,000	4,100
631305 - City Property Acq Appraisals	700	-	-	-	-	-
631305 - Grant Admin Appraisal	-	1,000	(1,559)	1,000	1,000	1,000
631306 - Financial & Invest Fee Alloc	(61,597)	-	-	-	-	-
631306 - Financial & Investment Service	61,597	-	-	-	-	-
631307 - Studies & Master Plans	789,982	835,000	1,162,995	484,800	228,700	229,418

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
631308 - Accreditation	9,780	14,400	14,400	16,895	17,402	22,066
631312 - Accounting & Auditing	122,940	229,043	336,025	197,288	205,991	208,624
631312 - Grant Admin Acctg & Auditing	1,109	344	(1,133)	351	351	351
631399 - City Prop Acq Other Prof	228,277	-	-	-	-	-
631399 - Grant Admin Other Prof Serv	-	2,000	(44,000)	2,000	2,000	2,000
631399 - Other Professional Services	1,327,135	2,662,424	3,317,559	2,782,213	2,718,537	2,749,739
634101 - Construct/Debris Clean-Up	21,939	64,352	62,252	43,215	44,071	44,985
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	25,237	337,640	30,130	45,076	46,214	47,329
634104 - Security Services	151,186	186,956	185,106	190,513	194,773	197,199
634107 - Med Exam/New Hire/General	41,780	40,100	40,100	40,000	40,000	40,000
634110 - Firefighter Physicals	120,105	53,000	53,000	64,925	64,925	64,925
634111 - Police Physicals	54,205	52,300	52,300	64,008	64,015	64,023
634113 - Drug Screen	57,642	47,500	47,500	50,000	50,000	50,000
634115 - Abuse Counseling Treatment	30,505	-	30,505	-	-	-
634115 - Cape Coral Caring Center	19,494	-	19,494	-	-	-
634115 - CBS Utility	25,422	-	7,825	-	-	-
634115 - CC Housing Dev OOR	345,893	-	331,504	-	-	-
634115 - CCHDC New Construction	-	-	-	-	-	-
634115 - CCHDC Purch/Rehab	521,034	-	380,889	-	-	-
634115 - CCHDC Rehab/Resale	352,380	-	35,550	-	-	-
634115 - CCHDC Utility	23,969	-	41,828	-	-	-
634115 - City Sidewalks	115,547	-	162,757	-	-	-
634115 - Community Co-Op Ministries	15,994	-	15,995	-	-	-
634115 - Credit Counseling	-	-	1,844	-	-	-
634115 - Deaf Services	17,495	-	17,495	-	-	-
634115 - Down Syndrome	-	-	-	-	-	-
634115 - Downpaymnt Assistance	-	-	-	-	-	-
634115 - Dr. Piper Center	12,759	-	12,759	-	-	-
634115 - Goodwill (Job Link)	-	-	5,535	-	-	-
634115 - Goodwill (Microenterprise)	50,000	-	28,911	-	-	-
634115 - Grace Community Center	13,493	-	-	-	-	-
634115 - Grant Admin Contracted Serv	-	808,399	(86,787)	752,127	752,127	751,732
634115 - Habitat for Humanity	210,408	-	192,866	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
634115 - Home Ownership	107,295	-	72,281	-	-	-
634115 - NSP Demo/Reconst	16,140	-	-	-	-	-
634115 - Parks & Rec ChildCare	-	-	5,535	-	-	-
634115 - Parks & Rec Transportation	16,994	-	16,994	-	-	-
634115 - Sunrise Transportation	-	-	5,536	-	-	-
634116 - Parks & Rec Programs	750,129	920,076	911,268	910,386	920,106	934,727
634117 - CRA Programs	-	100,000	100,000	-	-	-
634119 - Employee Health Clinic Charges	24,100	24,981	24,981	25,200	25,561	26,334
634119 - Grant Admin Emp Health Clinic	-	400	(350)	400	400	400
634120 - Grant Admin Outside Services	15,000	15,000	16,297	15,000	15,000	15,000
634120 - Outside Services	8,157,984	9,398,582	11,032,300	10,202,079	9,977,422	10,214,386
640101 - Food And Mileage (City)	20,373	35,848	41,370	41,702	42,041	43,499
640101 - Grant Admin Food/Mileage(City)	-	-	-	-	-	-
640104 - Recruitment Travel	6,248	5,000	6,000	9,500	6,500	6,500
640105 - Grant Admin Travel Costs	3,563	8,320	(1,724)	8,320	8,320	8,320
640105 - Travel Costs	275,831	414,397	417,266	494,839	525,364	555,872
641101 - Communication Service	482,818	588,432	587,903	614,263	619,910	636,392
641101 - Grant Admin Communication Serv	-	-	-	-	-	-
641102 - Telephone Service	338,811	456,851	456,311	500,574	518,173	541,524
641103 - Telecommunication Service	2,799	3,085	3,565	3,640	3,709	3,722
641104 - Grant Admin Postage & Shipping	50	500	(3,481)	500	500	500
641104 - Postage & Shipping	115,228	144,729	154,520	148,465	151,145	154,790
643202 - Electric	5,178,105	6,793,803	6,516,964	7,137,786	7,446,470	7,773,793
643203 - Water & Sewer	561,556	500,992	511,713	499,812	506,307	514,987
643204 - Stormwater	570,152	538,306	536,256	539,768	539,768	539,768
643205 - Propane Fuel	18,147	31,229	31,229	31,828	33,145	35,019
643207 - Street Light Power	2,408,914	2,881,500	2,881,500	2,881,500	2,976,500	3,720,625
644101 - Building Rental/Leases	450	747	997	773	800	800
644102 - Equipment Rental/Leases	234,833	214,877	427,638	259,146	254,904	259,771
644103 - Copy & Fax Machine Rent/Lease	113,057	138,461	140,750	142,472	146,159	148,418
644104 - Uniforms/Linen/Mats Rent/Lease	66,331	98,977	99,477	98,720	101,465	103,698
644199 - Other Rentals/Leases	50,537	55,417	60,375	53,898	47,886	49,051
645101 - Insurance	2,516,273	3,356,105	3,358,890	3,796,140	3,907,643	3,983,576
645102 - Insurance Claims Payments	-	11,784,740	11,784,740	13,185,430	15,023,341	17,126,609

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FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
646101 - Tires	289,409	400,800	410,627	420,820	440,841	449,662
646102 - Equip Repair/Maintenance	1,617,271	2,241,669	2,526,848	2,471,227	2,589,199	2,644,753
646103 - Building Maintenance	1,089,249	924,060	903,562	1,033,472	1,249,245	1,095,163
646104 - Diesel Fuel	485,113	595,713	595,713	702,786	739,999	779,351
646105 - Parts Repair/Maintenance	915,319	876,055	872,055	920,965	971,483	991,085
646106 - Unleaded Fuel	1,195,544	1,899,814	1,894,546	1,947,998	2,028,030	2,127,946
646107 - Oil & Grease	87,776	55,299	58,499	60,868	65,526	67,001
646108 - Other Repairs & Maint.	68,251	147,658	156,458	138,254	141,514	143,801
646109 - Facilities Charges	2,174,002	3,734,785	3,730,606	3,720,659	3,836,583	4,098,483
646109 - Facilities Charges Overhead	1,549,572	516,127	516,127	717,475	831,877	799,162
646109 - Facilities Charges Projects	194,089	-	-	16,043	16,444	16,855
646110 - Fleet Charges	3,000,058	4,071,703	4,071,703	3,287,234	3,197,957	3,163,682
646110 - Fleet Charges- Fire Front Line	-	-	-	389,991	409,161	418,344
646110 - Fleet Charges Overhead	996,111	538,268	538,268	651,058	671,642	696,017
646124 - Dyed Diesel Fuel	70,075	261,706	242,101	224,967	235,371	242,284
646300 - Warranty/Maint/Service Plans	-	-	3,289	-	-	-
646999 - Chg Back Contra-Materials	-	-	-	-	-	-
647101 - Grant Admin Printing	-	-	(1,000)	-	-	-
647101 - Printing	118,687	155,800	245,019	161,831	170,052	171,166
647102 - Photo & Microfilm	-	100	100	100	103	106
648101 - Advertising	292,181	320,994	322,923	322,909	320,262	323,519
648101 - Grant Admin Advertising	3,374	1,000	(98)	1,200	1,200	1,200
648102 - Public Relations	446,374	844,138	881,177	821,461	846,647	853,439
649102 - Bank Fees	114,327	131,451	131,811	134,964	138,292	141,012
649103 - Grant Admin Various Fees	612	1,000	576	1,000	1,000	1,000
649103 - Various Fees	348,557	420,474	658,727	458,157	444,633	446,665
649104 - Loan Service Fees	1,150	-	-	-	-	-
649105 - Other Governmntl Charges	-	173,056	178,056	178,000	180,000	225,000
649106 - Assmt, Betterment, Impact	314,809	362,240	362,240	843,230	843,230	843,230
649108 - Asmt Refund (Finance Only)	-	198,945	198,945	-	-	-
649109 - On-Behalf Pension Pmts	2,495,940	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Service Payment	-	40,275	40,275	150	-	-
649110 - Interfund Svc Pymt General Fd	4,048,974	4,242,270	4,242,270	4,369,552	4,490,966	4,620,293
649110 - Interfund Svc Pymt Prop/Liab	2,821,087	2,961,563	2,961,563	3,325,238	3,391,762	3,464,573

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649110 - Interfund SvcPymt Water/Sewer	222,137	85,550	85,550	219,469	225,742	231,084
649112 - Investigation Fees	531	5,411	15,411	7,046	7,223	7,403
649114 - Lot Mow / Impact - City	224,311	232,990	232,790	233,734	235,287	236,858
649116 - Settlements	20,000	-	-	-	-	-
649117 - Claims Workers Comp	1,754,683	2,100,000	2,100,000	2,205,000	2,205,000	2,205,000
649118 - 1st Party Claims	-	-	-	-	-	-
649119 - 3rd Party Claims	546,285	1,358,988	1,358,988	1,300,000	1,102,500	1,102,500
649120 - IBNR Claims	183,000	-	-	-	-	-
649121 - Investment Fees	1,939,022	-	-	-	-	-
649123 - Property Taxes	3,889	27,300	27,300	34,515	34,515	27,515
649124 - Collection Costs	-	-	-	-	-	-
649126 - Pension Admin Expense	467,185	-	-	-	-	-
649127 - Pension Benefits	24,337,844	-	-	-	-	-
649129 - Credit Card Fees	524,211	420,319	420,319	454,495	463,925	472,938
649130 - Health Insurance Profit Share	238,936	-	-	-	-	-
649131 - Wellness Prog - Rewards	-	-	-	-	-	-
649132 - TPA & Stop Loss Insurance	-	-	-	-	-	-
649199 - Other Current Charges	43,360	119,470	119,470	19,470	20,010	20,232
652101 - Grant Admin Office Supplies	1,284	2,500	(757)	2,500	2,500	2,500
652101 - Office Supplies	223,514	300,761	291,275	305,337	315,672	327,485
652112 - Uniforms (PPG)	109,697	122,656	120,156	158,442	172,653	195,000
652113 - Uniforms	391,788	418,059	455,590	475,881	486,637	520,725
652114 - Chemicals	1,247,865	1,821,906	1,830,946	1,834,690	1,915,558	1,966,566
652115 - Tools	125,840	126,852	127,352	140,164	135,040	138,844
652116 - Grant Admin Small Equipment	835	1,000	410	1,000	1,000	1,000
652116 - Small Equipment	1,329,807	1,230,366	1,337,478	1,306,781	1,174,724	1,247,201
652116 - Small Equip-Rolling Stock Adds	-	-	-	-	-	-
652117 - Janitorial Supplies	169,702	193,724	193,624	203,966	211,222	219,537
652118 - Operating Medical Supply	88,977	114,510	114,761	123,072	126,068	129,169
652119 - Food And Beverage	504,743	504,736	498,686	492,748	505,613	510,247
652120 - Merchandise	102,056	121,490	121,490	122,055	122,107	123,484
652121 - Computer Equip/Accessory	833,659	443,526	898,801	802,017	625,009	1,055,463
652122 - Computer Software/License	1,942,541	2,414,158	2,489,574	2,975,897	3,267,185	3,599,078
652122 - Grant Admin Computer Software	-	3,000	(2,000)	3,000	3,000	3,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652123 - Weapons And Ammunition	225,521	219,103	223,353	213,744	204,589	200,248
652124 - Safety Equipment	119,923	174,528	188,809	198,831	192,572	204,017
652125 - Sod, Seed, Sand And Soil	344,374	347,196	346,446	362,189	375,860	385,017
652126 - Plants,Trees,Flower,Shrub	2,892	15,500	14,000	15,579	16,001	16,376
652127 - Tournaments	18,397	15,000	15,000	15,000	15,000	15,000
652131 - Equipment/NonCapital	-	-	-	-	-	-
652140 - Rewards	47,210	150,000	458,838	100,000	75,000	50,000
652199 - Other Operating Mat & Supplies	2,250,752	3,351,569	3,328,825	3,412,579	3,462,500	3,541,095
652996 - Contra Exp Rifle Payroll Deduc	(16,486)	-	-	-	-	-
652997 - Chg Back Contra-ITS Store	(157,206)	-	-	-	-	-
652998 - Inventory Adjustment	32,667	-	-	-	-	-
653101 - Roads Curbs Maintenance	337,998	380,000	460,755	393,244	411,225	423,256
653102 - Bridge Maintenance	47,269	200,000	174,881	206,600	211,765	217,059
653103 - Sidewalk Maintenance	69,935	63,000	63,000	75,046	76,927	78,851
653104 - Traffic Light Maintenance	156,415	187,400	227,881	200,000	204,300	208,000
653105 - Parking Lot Maintenance	11,279	15,759	58,890	20,759	15,759	16,230
653106 - Median Maintenance	586,183	715,000	715,000	700,000	720,000	790,000
653107 - Utility System Maintenance	1,172,236	764,909	739,909	1,191,602	1,211,859	1,234,884
653108 - Other Infrastructure Maint	5,700	-	-	-	-	-
653109 - Parks Maintenance & Repair	-	-	28,364	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	274,598	310,451	369,245	336,669	345,966	359,847
654101 - Grant Admin Book Pub/Membrshp	2,034	3,000	(353)	3,500	3,500	3,500
654102 - Wellness - Gym Memberships	-	-	-	-	-	-
655101 - Grant Admin Training & Seminar	2,347	4,200	(605)	4,200	4,200	4,200
655101 - Training & Seminars	339,990	584,524	575,862	656,591	638,229	705,971
655101 - Training & Seminars-Paramedic	16,840	24,480	24,480	24,970	25,469	27,888
655102 - Grant Admin In-House Training	45	500	(750)	500	500	500
655102 - In-House Training	105,266	123,922	134,325	168,904	158,537	181,363
656101 - Discounts Taken/Lost	(35,483)	-	-	2,316	-	-
658998 - Contra Operating	(108,818)	-	-	-	-	-
658999 - Capital Contra Operating	(608,666)	(1,008,570)	(1,008,570)	(1,023,750)	(1,056,075)	(1,090,225)
659101 - Depreciation	48,947,131	-	-	-	-	-
661101 - Land	575,741	-	-	-	-	-
661101 - Land ASR Well Fields	48,155	30,000	30,000	30,000	20,000	20,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

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	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
661101 - Land Canal Pump St Add'l	-	-	-	50,000	50,000	50,000
661101 - Land Force Main Replacement	450	-	-	50,000	20,000	-
661101 - Land Lift Station Existing	120,502	-	-	20,000	20,000	20,000
661101 - Land Lift Station N1	47,090	385,000	385,000	200,000	200,000	200,000
661101 - Land Lift Station N2	-	600,000	600,000	100,000	100,000	100,000
661101 - Land Lift Station N3	-	-	-	110,000	100,000	100,000
661101 - Land Lift Station N4	9,820	-	-	75,000	75,000	75,000
661101 - Land Lift Station N5	41,229	-	-	100,000	75,000	75,000
661101 - Land Lift Station N6	9,329	-	-	50,000	50,000	50,000
661101 - Land Lift Station N7	47,203	-	-	100,000	75,000	75,000
661101 - Land Lift Station N8	28,265	-	-	75,000	75,000	75,000
661101 - Land Remote StorTk NE	-	450,000	450,000	-	25,000	25,000
661101 - Land Remote StorTk SW67	42,063	300,000	300,000	65,000	90,000	-
661102 - Land/Easement	7	-	-	-	-	-
661102 - Land/Easmt SW67 Lift Sta	5,760	-	-	-	-	-
662101 - Buildings	(6,565)	656,569	656,569	7,299,610	362,409	2,661,020
662301 - Building Improvement	442,566	420,435	661,872	342,122	500,153	600,500
662601 - Improvements Other Than Bldgs	5,207,789	16,365,108	18,725,441	24,535,400	23,832,875	26,018,799
662606 - Median Landscaping	-	500,000	500,000	306,000	312,000	312,000
663101 - Roads Curbs Gutters	1,518,566	7,237,540	7,237,540	7,595,793	6,905,793	7,020,000
663103 - Sidewalks	984,880	1,527,092	2,011,100	797,900	493,384	1,143,787
663109 - Utility Relocation	-	-	-	-	-	-
663110 - Water Distribution Lines	2,693,483	8,336,419	8,112,471	6,412,987	12,513,741	12,513,741
663111 - Sewer Collection Lines	4,528,185	26,952,043	26,952,043	6,329,139	31,638,658	31,638,658
663112 - Irrigation Distribution Lines	2,075,645	10,872,118	10,872,118	-	12,762,638	12,762,638
663113 - Water Transmission Lines	83,162	1,608,967	1,608,967	6,864,933	632,860	632,860
663114 - Sewer Transmission Lines	14,200	9,557,518	9,557,518	11,081,499	8,784,811	8,784,811
663115 - Irrigation Transmission	393,265	5,332,518	5,332,518	22,641,502	6,922,461	6,922,461
663116 - Non-Assessed Drain Pipes	-	-	-	-	-	-
663117 - Non-Assessed Ut Work-Pipe	55,655	-	-	-	-	-
663118 - Existing Pipe Work - Na	219,197	-	-	-	-	-
663119 - Storm Drain - Na	1,174,033	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
663120 - Pump Station	2,657,987	-	-	-	-	-
663126 - Program Management	-	-	-	-	-	-

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Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
663127 - Outside Services - Infrastruct	-	-	-	-	-	-
663128 - Contractor General Costs	12,192,663	-	-	-	-	-
663131 - Other Professl Services Infra	5,263,024	-	58,195	-	-	-
664101 - Equipment	4,107,518	5,065,845	9,053,483	5,193,353	3,867,779	4,998,517
664101 - Equipment - Additional	-	-	184,089	15,000	8,625	90,000
664101 - Equipment - Replacement	-	683,148	683,148	1,311,139	841,081	868,196
664102 - Vehicles	5,264,601	-	3,697,101	-	-	-
664102 - Vehicles - Additional	-	704,126	688,545	1,344,694	156,000	983,415
664102 - Vehicles - Replacement	-	6,283,630	6,283,630	4,648,494	3,720,058	3,432,992
664501 - Computer Software Intangible	29,125	148,500	509,605	566,505	370,000	-
665101 - Capital Outlay Contra Expense	(50,062,271)	-	-	(45,031)	(77,323)	-
665103 - Capital Outlay Asset Donation	-	-	-	-	-	-
671100 - Principal Expense - Debt	28,117,674	34,547,758	34,547,758	38,156,476	36,743,102	38,269,498
671900 - Principal Reclass to Debt	(28,117,674)	-	-	-	-	-
672101 - Debt Interest Expense	47,168,248	38,756,191	38,756,191	34,867,252	33,696,257	32,755,884
672103 - Del Prado Parking Lot Adv Int	12,722	8,288	8,288	3,628	-	-
672103 - Int Exp on Adv from WS Debt	84,246	-	-	-	-	-
672103 - Interest Exp Seawall Phase 7B	2,198	1,285	1,285	-	-	-
672104 - SRF Cap nterest Expense Contra	(1,089,872)	-	-	-	-	-
672104 - SRF Capitalized Interest Exp	1,089,872	-	-	-	-	-
672190 - Premium Amort Interest Exp	(609,145)	-	-	-	-	-
672191 - Discount Amort Interest Exp	144,728	-	-	-	-	-
672192 - Gain/Loss Amort Interest Exp	193,634	-	-	-	-	-
672900 - Interest Reclass to Payable	(10,327,341)	-	-	-	-	-
673101 - Debt Issue Cost Amort Ser Cost	635,576	-	-	-	-	-
673104 - Debt Issue Costs	1,566,878	-	-	-	-	-
673105 - Debt Costs Underwriters Disc	382,036	-	-	-	-	-
673107 - SRF Loan Service Fee	-	-	-	-	-	-
685001 - Pymt to Ref Bond Escrow Agent	-	-	-	-	-	-
685002 - Pymt to refund debt	-	-	-	-	-	-
691101 - Grant Admin Xfer Out to GF	28,702	11,943	2,670	19,103	19,676	20,069
691101 - Xfer Out to General Fund	3,424,548	3,718,466	3,718,466	4,615,430	4,856,746	5,006,849
691201 - Xfer Out to All Hazards	-	-	-	-	-	-
691201 - Xfer Out to CDBG	-	24,073	24,073	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691201 - Xfer Out to CRA	574,486	815,242	788,808	1,001,219	1,051,280	1,093,331
691201 - Xfer Out to Do The Right Thing	-	-	-	-	-	-
691201 - Xfer Out to Park & Rec Prog	3,265,587	4,071,704	4,071,704	4,371,917	4,443,583	5,066,833
691201 - Xfer Out to Police Stat Confis	41,605	-	-	-	-	-
691201 - Xfer Out to Waterpark	828,820	528,515	528,515	464,567	376,064	443,736
691301 - Xfer Out to Ceitus	13,463	-	-	-	-	-
691301 - Xfer Out to Computer System	250,000	-	-	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	331,569	331,569	-	274,230	-
691301 - Xfer Out to N1 Non Ass'd	-	-	-	700,000	-	-
691301 - Xfer Out to N2 Non Ass'd	500,000	100,000	100,000	-	-	-
691301 - Xfer Out to PW Cap Proj	525,000	325,000	325,000	-	-	-
691301 - Xfer Out to Road/Alley Resurf	5,347,036	6,900,000	6,900,000	6,500,000	6,500,000	7,332,000
691301 - Xfer Out to Sidewalks	110,250	150,000	150,000	150,000	150,000	150,000
691301 - Xfer Out to Trans Cap Proj	-	1,000,000	1,000,000	816,000	832,000	-
691401 - Xfer Out to 2003 Water Dbt SW3	415,013	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig PI	58,888	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW1	254,921	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW3	334,091	-	-	-	-	-
691401 - Xfer Out to 2005 SW2 Asmt Debt	2,115,987	-	-	-	-	-
691401 - Xfer Out to 2005 WW PI	405,456	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW1	867,183	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW3	1,397,285	-	-	-	-	-
691401 - Xfer Out to 2006 SE Irrig Debt	98,064	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 Water Dbt	14,803	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 WW Debt	1,912,072	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 Irrig Deb	948,069	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 Water Deb	1,177,729	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 WW Debt	3,059,201	-	-	-	-	-
691401 - Xfer Out to 2006 WS Rev Debt	8,817,559	2,686,578	2,686,578	3,002,625	-	-
691401 - Xfer Out to 2007 SW5/Surf Debt	3,864,718	-	-	-	-	-
691401 - Xfer Out to 2011 WS Rev Debt	10,172,250	-	-	-	-	-
691401 - Xfer Out to 2011A WS Rev Debt	6,520,169	-	-	-	-	-
691401 - Xfer Out to 2013 WS Rev Debt	2,174,386	-	-	-	-	-
691401 - Xfer Out to 2015 WS Debt	3,293,511	-	-	9,818,759	9,819,861	12,187,439

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691401 - Xfer Out to Golf Course	287,100	305,053	487,034	474,911	262,614	172,511
691401 - Xfer Out to Green Asmt	942	-	-	-	-	-
691401 - Xfer Out to Green Water Asmt	22	-	-	-	-	-
691401 - Xfer Out to NCL Irrig UCM	1,000	-	-	-	-	-
691401 - Xfer Out to NCL Water UCM	13,000	-	-	-	-	-
691401 - Xfer Out to NCL WW UCM	4,000	-	-	-	-	-
691401 - Xfer Out to Nor Loop Util Ext	-	-	-	-	-	-
691401 - Xfer Out to North 2	30,822	-	-	-	-	-
691401 - Xfer Out to Orange Irrig Asmt	1,086	-	-	-	-	-
691401 - Xfer Out to Sewer Impact	-	-	-	-	-	-
691401 - Xfer Out to SRF 100 Debt	647,224	-	-	-	-	-
691401 - Xfer Out to SRF 67516L01 PI	49,061	-	-	-	-	-
691401 - Xfer Out to SRF 67516L02 SW1	196,209	-	-	-	-	-
691401 - Xfer Out to SRF 67516P Debt	170,208	170,411	170,411	169,443	170,410	170,410
691401 - Xfer Out to Stormwater	3,377,565	-	-	-	-	-
691401 - Xfer Out to SW6/7 Utility Exte	1,089,872	-	-	-	-	-
691401 - Xfer Out to Water & Sewer	325,288	8,983,009	8,983,009	41,496,861	20,837,989	32,575,806
691401 - Xfer Out to WS Cap Project	23,262,721	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
691401 - Xfer Out to Yacht Basin	-	-	50,000	-	-	-
691501 - Xfer Out Self-Ins Health	-	670,518	670,518	-	-	-
691701 - Xfer Out to 2005 Cap Imp Rev	1,356,084	1,037,490	1,037,490	-	-	-
691701 - Xfer Out to 2006 Spec Oblig DS	2,864,829	1,502,800	1,502,800	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	2,467,519	2,471,932	2,471,932	2,470,232	2,470,414	2,530,412
691701 - Xfer Out to 2009 Gas Tax DS	-	-	-	-	-	-
691701 - Xfer Out to 2010 Gas Tax DS	3,150,258	3,100,681	3,100,681	3,153,482	3,154,282	3,451,981
691701 - Xfer Out to 2012 Lease City	439,591	440,000	440,000	440,000	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	1,594,194	1,596,616	1,596,616	1,596,617	1,596,623	1,596,614
691701 - Xfer Out to 2014 Cap Imp Rev	183,233	650,813	650,813	653,570	650,981	648,160
691701 - Xfer Out to 2014 Gas Tax DS	2,604,818	2,608,768	2,608,768	2,608,544	2,608,264	2,607,906
691701 - Xfer Out to 2015 FSA Debt	-	350,000	350,000	470,470	989,600	1,173,328
691701 - Xfer Out to 2015 Lease City	-	1,450,000	1,450,000	-	-	-
691701 - Xfer Out to 2015 Spec Ob Note	27,122	-	-	1,871,933	1,871,953	1,874,262
691701 - Xfer Out to 2015 Spec Oblig	2,074,178	2,776,209	2,776,209	4,272,083	4,271,801	4,271,551
691701 - Xfer Out to 2017 Lease City	-	-	-	-	440,000	440,000

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691701 - Xfer out to SIB Loan	257,372	262,460	262,460	114,207	114,207	-
691999 - Xfer Out of Capital Asset	-	-	-	-	-	-
692101 - Clearing Account	-	-	-	-	-	-
692104 - Refunds	-	-	-	-	-	-
693103 - Gain/Loss - Fixed Assets	-	-	-	-	-	-
693106 - Loss Due To Robbery	-	-	-	-	-	-
695104 - Other Refunds	-	-	-	-	-	-
699201 - Restricted Fund Balance	-	57,136,506	69,153,192	54,856,884	59,338,095	86,356,816
699401 - Assigned Fund Balance	-	15,675,584	31,726,112	12,413,330	12,840,466	13,309,715
699901 - Unassigned Fund Balance	-	43,562,207	35,019,743	52,791,880	58,188,047	60,260,347
Grand Total	429,858,562	601,825,650	637,449,143	669,887,085	670,887,651	735,909,796

GENERAL FUND

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
511101 - Ad Valorem Taxes	(76,766,047)	(74,339,445)	(74,339,445)	(78,051,494)	(81,954,069)	(85,432,231)
511104 - Mstu-North Fire Area Tax	(679,274)	(706,454)	(706,454)	(1,022,885)	(1,022,885)	(1,022,885)
514101 - Electric Utility Service Tax	(7,168,083)	(7,211,575)	(7,211,575)	(7,621,186)	(7,735,504)	(7,851,536)
515101 - Communications Services Tax	(5,489,539)	(6,084,283)	(6,084,283)	(5,713,396)	(5,759,103)	(5,805,176)
516101 - Local Business Tax	(739,194)	(800,000)	(800,000)	(1,401,115)	(1,418,629)	(1,436,362)
516102 - Competency Fees	(177,360)	(125,000)	(125,000)	(52,448)	(54,546)	(54,546)
522212 - Miscellaneous Permits	(30,410)	(32,150)	(32,150)	(28,751)	(29,323)	(29,359)
523101 - Electric Franchise Fees	(5,546,040)	(5,984,137)	(5,984,137)	(5,634,886)	(5,719,410)	(5,805,201)
523400 - Natural Gas Franchise Fees	(47,205)	(46,800)	(46,800)	(49,260)	(49,752)	(50,250)
523700 - Solid Waste Res Franchise Fees	(747,113)	(784,000)	(784,000)	(736,023)	(747,064)	(758,269)
523701 - Solid Wst Comm Franchise Fees	(208,948)	(204,000)	(204,000)	(200,618)	(204,630)	(208,723)
525203 - Tax Collector Discounts	427,236	-	-	-	-	-
525206 - Tax Collector Collection Costs	185,854	-	-	-	-	-
525210 - Fire Service Assessment	(13,914,346)	(19,604,430)	(19,604,430)	(21,806,429)	(23,180,157)	(23,709,215)
531201 - Public Safety Federal Grant	(203,514)	-	(178,817)	-	-	-
531901 - Other Fed Grants	(9,677)	-	-	-	-	-
534201 - Public Safety State Grant	(68,487)	-	(45,013)	-	-	-
535120 - Proceeds State Shared - Sales	(3,963,228)	(3,731,884)	(3,731,884)	(4,248,829)	(4,376,294)	(4,507,583)
535121 - Proceeds State Shared - Fuel	(1,290,238)	(1,295,577)	(1,295,577)	(1,353,489)	(1,394,094)	(1,435,917)
535140 - Mobile Home Lic State Shared	(690)	(700)	(700)	(611)	(611)	(611)
535150 - Alcoholic Bev Lic StShared	(69,298)	(66,000)	(66,000)	(67,864)	(68,881)	(69,915)
535180 - Local Gov Half-Cent St Shared	(13,456,287)	(13,494,991)	(13,494,991)	(14,554,864)	(14,991,510)	(15,441,255)
535181 - Motor Fuel Tax Rebate St Share	(84,439)	(103,200)	(103,200)	(66,837)	(67,840)	(68,857)
535191 - On-Behalf Police Pension	(1,132,937)	(1,085,959)	(1,085,959)	(1,109,448)	(1,109,448)	(1,109,448)
535192 - On-Behalf Fire Pension	(1,363,002)	(1,474,248)	(1,474,248)	(1,487,586)	(1,487,586)	(1,487,586)
535210 - Firefgtgr Suppl Comp St Share	(58,434)	(55,000)	(55,000)	(55,786)	(57,786)	(59,786)
537101 - Gen Gov Local Grant	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
537201 - Public Safety Local Grant	(169,784)	(159,000)	(332,141)	(159,000)	(159,000)	(159,000)
537401 - Transportation Local Grant	(105,000)	(79,565)	(79,565)	(105,000)	(105,000)	(105,000)
537701 - Culture/Rec Local Grant	(74,856)	(99,580)	(99,580)	(99,580)	(99,580)	(101,485)
538102 - Co-occupation Licenses	(91,937)	(95,000)	(95,000)	(94,973)	(96,398)	(97,844)
538105 - Recycling/Tipping Fees	(512,618)	(560,000)	(560,000)	(218,730)	(222,558)	(226,453)
541201 - Golf Course Internal Serv Fees	(299,310)	(332,339)	(332,339)	(342,309)	(352,578)	(363,155)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Stormwater Internal Serv Fees	(1,033,512)	(1,126,155)	(1,126,155)	(1,159,940)	(1,194,738)	(1,230,580)
541201 - Water & Sewer Intern Serv Fees	(2,646,417)	(2,729,522)	(2,729,522)	(2,811,408)	(2,895,750)	(2,982,623)
541201 - Yacht Basin Internal Serv Fees	(69,735)	(77,570)	(77,570)	(79,897)	(82,294)	(84,762)
541202 - Charter Sch Intern Serv Fee	(261,190)	(255,360)	(255,360)	(259,595)	(263,763)	(263,763)
541301 - Sale of Maps/Publications	(24,246)	(21,500)	(21,500)	(34,516)	(34,516)	(34,516)
541302 - Bus Bench Advertising	(7,176)	(7,200)	(7,200)	(7,050)	(7,050)	(7,050)
541303 - Other Admin Service Fees	(157,710)	(142,950)	(142,950)	(174,868)	(175,584)	(177,583)
541305 - Domestic Pship Reg Fees	(3,075)	(500)	(500)	(600)	(600)	(600)
541901 - ROW Inspection Gen Gov Chg	(5,742)	(7,100)	(7,100)	(7,335)	(7,445)	(7,557)
541902 - Zoning Cases Gen Gov Charges	(124,800)	(114,600)	(114,600)	(111,337)	(110,408)	(109,481)
541903 - Comm Site Plan Gen Gov Charges	(178,153)	(165,000)	(165,000)	(211,399)	(216,291)	(221,295)
541904 - Certificates Gen Gov Charges	(62,920)	-	-	(48,621)	(48,621)	(48,621)
541906 - Sign Fabrication Gen Gov Chg	(49,950)	(25,000)	(25,000)	(33,691)	(33,691)	(33,691)
541907 - Copies Gen Gov Charge	(273)	(350)	(350)	(187)	(193)	(198)
541910 - Reinspection Gen Gov Chg	(1,708)	(2,600)	(2,600)	(1,816)	(1,816)	(1,816)
541911 - Foreclosure Registration Fees	(102,950)	(130,000)	(130,000)	(91,317)	(91,317)	(91,317)
541913 - Filing Fees Gen Gov Charge	-	-	-	-	-	-
541914 - Towing & Booting Gen Gov Chrg	(1,575)	(1,500)	(1,500)	(1,850)	(1,850)	(1,850)
542101 - Police Off Duty Serv Charge	(431,932)	-	-	(427,041)	(427,041)	(427,041)
542103 - School Resource Officr Serv C	-	-	-	-	-	-
542104 - Towing&Booting Serv Charge	(25,156)	(15,000)	(15,000)	(17,563)	(17,563)	(17,563)
542201 - Fire Off Duty Serv Charge	(13,805)	-	-	(17,011)	(17,011)	(17,011)
542202 - Fire Insp Cert Of Use Serv Chg	(42,918)	-	-	(44,971)	(44,971)	(44,971)
542203 - Fire Site Plan Rev Serv Charge	(8,203)	(9,000)	(9,000)	(10,361)	(10,361)	(10,361)
542204 - Fire Misc Permit Serv Charge	(1,880)	(2,600)	(2,600)	(1,917)	(1,867)	(1,817)
542205 - Fire Reinspect Serv Charge	2,130	(1,635)	(1,635)	(3,051)	(3,052)	(3,094)
542206 - Fire Safety Educ Serv Charge	(1,895)	(1,500)	(1,500)	(1,378)	(1,378)	(1,378)
542207 - Misc Fire Fees ServCharge	(187,895)	(140,000)	(140,000)	(178,440)	(178,441)	(180,225)
543904 - Lot Mowing/Nuisance Abatement	(75,476)	(50,000)	(50,000)	(46,496)	(41,846)	(41,846)
543907 - Uncollectible Adjustment	(18,939)	-	-	-	-	-
544911 - Other Transportation Rev	(1,620)	-	-	-	-	-
547201 - Picnic Shelters Service Charge	(25,052)	(27,000)	(27,000)	(26,991)	(27,801)	(28,635)
547205 - Parking Annual Pass Serv Chg	-	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547206 - Parking Daily Pass Serv Chg	(19,971)	(17,000)	(17,000)	(19,110)	(19,110)	(19,110)
547207 - Bocce Court Fees	(3,340)	(2,510)	(2,510)	(2,567)	(2,567)	(2,567)
547208 - RC Airplane Memberships	(4,980)	(4,815)	(4,815)	(5,140)	(5,140)	(5,140)
549103 - St Hgwy Lightng Maint Serv Chg	(76,676)	(38,904)	(38,904)	(46,314)	(46,314)	(46,314)
549105 - St HgwyTraffic Signal Serv Chg	(7,869)	-	-	-	-	-
551101 - Judgments/Fine Cty Criminal	(5,637)	(1,000)	(1,000)	(9,212)	(9,304)	(9,397)
554101 - Local Ord Violation Fines	(251,877)	(300,000)	(300,000)	(230,289)	(208,128)	(210,122)
554102 - Fines-Filing Fee Collections	(198,828)	(350,000)	(350,000)	(222,874)	(222,874)	(222,874)
559102 - Returned Check Fees	(1,551)	(750)	(750)	(364)	(364)	(364)
559104 - Penalties/Late Charges	-	-	-	-	-	-
559105 - UCM Tax billed penalty	(225,937)	(195,000)	(195,000)	(193,804)	(196,711)	(199,662)
559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
559106 - Settled Cases Fines/Forfeits	-	-	-	-	-	-
561101 - Bank investment income	(105,683)	(29,500)	(29,500)	(111,188)	(111,188)	(111,188)
561105 - Interest on Advances	(14,921)	-	-	-	-	-
561107 - Longterm Investment Earnings	(286,229)	(265,000)	(265,000)	(272,966)	(289,071)	(303,524)
561191 - Tax Collector Interest	(24,570)	-	-	-	-	-
561192 - Other Interest	-	-	-	-	-	-
561301 - Change in Fair Value Invest	(154,681)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	91,876	-	-	-	-	-
561501 - Bank Fees	-	-	-	-	-	-
562101 - Rents and Royalties	(149,225)	(139,200)	(139,200)	(111,173)	(111,173)	(111,173)
562102 - Tower Leases	(259,837)	(255,000)	(255,000)	(346,653)	(346,653)	(346,653)
564101 - Disposition of Fixed Assets	(318,911)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(15,613)	(15,000)	(15,000)	(6,479)	(6,479)	(6,479)
566101 - Contrib/Donation Private Sourc	(11,050)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(56,032)	(90,000)	(90,000)	(139,585)	(139,585)	(139,585)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
569106 - Lee County Excess Fee Misc Rev	(80,573)	(9,000)	(9,000)	(33,015)	(33,345)	(33,678)
569108 - Lee Cty Impact Fee %	(29,330)	(12,950)	(12,950)	(45,796)	(46,254)	(46,716)
569109 - Medicare Part D Subsidy	(66,134)	(67,000)	(67,000)	-	-	-
569110 - Reimbursable Charges	(274,205)	(157,000)	(157,000)	(112,565)	(87,942)	(63,330)
569115 - Purchasing Card Rebate	(92,903)	(80,000)	(80,000)	(95,332)	(96,762)	(98,214)
569116 - Oth Misc Rev/Reimbursable Chrg	(1,267)	-	-	(11,538)	(11,538)	(11,538)
569117 - Recovery P/L Insurance	(336)	-	-	-	-	-
569119 - HealthCare Ins Profit Sharing	(1,188,761)	-	-	-	-	-
569124 - P3 Misc Revenue NonRefundable	(25,000)	-	-	-	-	-
569125 - Permissive Use License Agreemt	-	-	-	-	-	-
569200 - Over/Short CH Cashier Misc Rev	(29)	-	-	-	-	-
569202 - Over/Short Bank Recon Misc Rev	-	-	-	-	-	-
569204 - Over/Short Police Misc Rev	10	-	-	-	-	-
569205 - Over/Short Petty Cash	-	-	-	-	-	-
569206 - GL Recon Balance Adjustment	-	-	-	-	-	-
569301 - Settlements	(10,394)	-	-	-	-	-
581121 - Xfer in fr 6 Cent Gas Tax	(2,230,468)	(2,411,786)	(2,411,786)	(3,237,574)	(3,426,779)	(3,523,808)
581121 - Xfer in fr Alarm Fee	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
581121 - Xfer in fr All Hazards	(140,000)	(160,000)	(160,000)	(180,000)	(180,000)	(180,000)
581121 - Xfer in fr Building	(675,151)	(720,571)	(720,571)	(742,189)	(764,455)	(787,389)
581121 - Xfer in fr CDBG	(7,175)	(11,943)	(11,943)	(19,103)	(19,676)	(20,069)
581121 - Xfer in fr HUD NSP	(14,352)	-	-	-	-	-
581121 - Xfer in fr Police State Confis	-	-	-	-	-	-
581121 - Xfer in fr Road Impact	(98,716)	(100,000)	(100,000)	(120,000)	(140,000)	(160,000)
581121 - Xfer in fr SHIP	(7,175)	-	-	-	-	-
581121 - Xfer in fr Waterpark	(272,713)	(318,609)	(318,609)	(328,167)	(338,012)	(348,152)
581141 - Xfer in fr Internl Ser P/L Ins	-	-	-	-	-	-
581141 - Xfer in fr Water/Sewr Cap Proj	-	-	-	-	-	-
581401 - Debt Proceeds	(1,458,500)	-	-	(750,000)	-	(825,000)
585001 - Proceeds from Refunding Debt	(10,225,652)	-	-	-	-	-
599950 - Use of Fund Balance	-	(10,251,479)	(10,251,479)	(8,374,745)	(4,937,220)	(8,229,620)
599960 - Operating Fund Balance	-	(35,496,503)	(51,010,792)	(27,012,994)	(26,620,511)	(22,935,628)
Grand Total	(158,450,843)	(195,141,979)	(211,053,239)	(194,907,280)	(196,851,150)	(202,498,687)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
611001 - Executive Salary	157,283	165,451	165,451	297,708	293,966	301,915
612001 - Regular Salary	44,327,785	49,232,269	49,327,805	51,044,137	53,099,518	55,012,257
612001 - Regular Salary (BU Split JE)	(326)	-	73,166	-	-	-
612002 - Longevity Salary	30,905	32,271	32,271	25,970	25,970	25,970
613102 - Contract Employees Salary/Wage	509,611	794,873	770,823	873,925	873,925	882,025
614101 - Overtime	193,771	175,397	176,397	245,983	250,625	254,232
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime	1,049,094	559,089	559,089	517,152	589,579	589,579
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	851,590	487,649	528,162	502,279	517,348	517,368
615101 - Special Pay/Add Pay	2,335,102	2,114,680	2,114,680	2,274,886	2,277,252	2,355,199
615102 - Relocation Costs Spec Pay	622	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	82,212	177,940	175,540	168,379	168,361	163,307
615104 - Standby Pay	245,220	233,638	233,638	248,798	255,461	262,615
615106 - Shift Differential Pay	94,545	77,168	77,168	88,697	87,749	88,697
615108 - Off-Duty Detail Pay	485,799	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	110,687	-	-	-	-	-
621101 - FICA Taxes	3,081,259	3,428,121	3,428,121	3,569,830	3,707,099	3,834,644
621101 - FICA Taxes (BU Split JE)	(6)	-	5,498	-	-	-
621102 - Medicare Taxes	737,046	802,061	802,061	834,779	866,976	896,804
621102 - Medicare Taxes (BU Split JE)	(1)	-	1,286	-	-	-
622101 - General Retirement	1,353,805	1,345,281	1,345,281	1,604,305	1,656,978	1,711,804
622101 - General Retirement (BU Split JE)	(43)	-	-	-	-	-
622102 - Police Retirement	2,449,222	2,308,502	2,308,502	1,923,437	1,979,308	2,045,059
622102 - Police Retirement (BU Split JE)	0	-	14,995	-	-	-
622103 - Fire Retirement	1,681,573	1,688,393	1,688,393	2,211,603	2,336,095	2,434,375
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - ICMA (401A)	76,838	95,888	95,888	124,558	130,124	134,245
622104 - ICMA (401A) (BU Split JE)	17	-	-	-	-	-
622111 - UAAL General Retirement	5,362,471	5,846,064	5,846,064	6,018,304	6,198,853	6,384,819
622112 - UAAL Police Retirement	4,523,225	4,248,877	4,248,877	4,236,511	4,363,606	4,494,515
622113 - UAAL Fire Retirement	5,953,164	6,548,804	6,548,804	6,926,533	7,134,329	7,348,359
623101 - Life, Health, Disability Insur	11,244,960	12,694,633	12,694,633	5,841,593	6,251,666	6,545,624

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
623102 - Self-Insured Health Plan	-	-	-	7,840,254	8,131,597	8,707,470
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623104 - Medicare Part B Subsidy Ins	420,148	432,079	432,079	464,485	499,321	524,287
623107 - Opt Out Health Ins Subsidy	65,844	84,240	84,240	106,188	109,400	111,702
623108 - Retiree Health Ins Subsidy	5,665	10,000	10,000	15,000	20,000	30,000
624101 - Workers Compensation	1,999,633	2,100,124	2,100,124	2,072,206	2,162,301	2,236,966
624101 - Workers Compensation(BU Split)	(50)	-	3,946	-	-	-
624102 - Unemployment	8,429	-	-	-	-	-
624103 - Leave Payout	1,347,805	1,355,870	1,355,870	1,349,896	1,405,470	1,447,631
624104 - Auto Allowance	7,800	7,800	7,800	7,800	7,800	7,800
629998 - Contra Personnel	(1,134)	-	-	-	-	-
631303 - Lab Services	1,919	2,325	2,325	2,868	2,951	3,379
631304 - Legal Services	167,212	186,617	188,496	188,124	192,263	197,411
631305 - Appraisal & Title Search	4,743	4,000	4,000	4,000	4,000	4,100
631307 - Studies & Master Plans	73,761	150,000	435,112	-	-	-
631312 - Accounting & Auditing	91,235	109,696	193,914	89,885	96,571	98,258
631399 - Other Professional Services	633,894	873,038	1,199,010	774,508	674,678	702,570
634101 - Construct/Debris Clean-Up	19,908	61,200	59,100	40,000	40,760	41,575
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	427	2,640	2,640	2,482	2,544	2,608
634104 - Security Services	4,399	10,334	10,334	9,583	9,684	7,926
634107 - Med Exam/New Hire/General	-	-	-	-	-	-
634111 - Police Physicals	-	300	300	308	315	323
634113 - Drug Screen	-	-	-	-	-	-
634119 - Employee Health Clinic Charges	15,500	17,500	17,500	17,500	17,700	18,350
634120 - Outside Services	1,379,766	1,662,813	1,761,247	2,103,418	1,964,463	2,114,361
640101 - Food And Mileage (City)	18,835	30,228	35,140	34,885	35,090	36,510
640104 - Recruitment Travel	2,700	5,000	6,000	8,000	5,000	5,000
640105 - Travel Costs	202,359	272,071	270,701	368,796	380,710	410,770
641101 - Communication Service	406,205	479,654	477,575	490,470	501,127	515,473
641102 - Telephone Service	236,594	332,498	333,038	366,894	381,679	402,895
641103 - Telecommunication Service	2,424	2,185	2,665	2,740	2,809	2,822
641104 - Postage & Shipping	69,026	97,698	107,489	100,535	102,777	105,443

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
643202 - Electric	813,680	1,088,671	1,037,647	1,115,356	1,140,812	1,210,077
643203 - Water & Sewer	197,057	211,450	211,450	215,941	225,233	228,862
643204 - Stormwater	374,738	374,738	374,738	374,738	374,738	374,738
643205 - Propane Fuel	9,693	16,067	16,067	18,149	18,927	20,527
643207 - Street Light Power	2,408,914	2,881,500	2,881,500	2,881,500	2,976,500	3,720,625
644101 - Building Rental/Leases	450	-	-	-	-	-
644102 - Equipment Rental/Leases	40,378	14,427	202,208	21,185	21,733	22,219
644103 - Copy & Fax Machine Rent/Lease	64,579	77,137	78,816	80,076	82,322	83,782
644104 - Uniforms/Linen/Mats Rent/Lease	5,135	9,936	9,936	7,323	7,481	7,643
644199 - Other Rentals/Leases	46,860	51,586	51,586	45,948	42,311	43,369
646101 - Tires	-	800	800	820	841	862
646102 - Equip Repair/Maintenance	266,703	621,136	576,382	653,802	687,928	722,849
646103 - Building Maintenance	45,455	116,946	119,116	173,207	177,230	196,135
646104 - Diesel Fuel	210,972	308,626	308,626	297,774	315,960	334,479
646105 - Parts Repair/Maintenance	4,703	5,621	5,621	5,685	5,825	6,039
646106 - Unleaded Fuel	818,311	1,273,924	1,273,924	1,355,890	1,429,137	1,510,137
646107 - Oil & Grease	825	1,240	1,240	1,857	1,907	1,955
646108 - Other Repairs & Maint.	20,012	21,100	21,100	21,375	22,021	22,590
646109 - Facilities Charges	1,531,524	2,949,857	2,949,795	2,908,103	2,928,596	3,165,563
646109 - Facilities Charges Overhead	1,029,666	158,906	158,906	333,939	356,782	369,163
646109 - Facilities Charges Projects	102,619	-	-	13,449	13,785	14,130
646110 - Fleet Charges	2,133,556	3,010,432	3,010,432	2,120,880	1,947,028	1,886,188
646110 - Fleet Charges- Fire Front Line	-	-	-	389,991	409,161	418,344
646110 - Fleet Charges Overhead	710,332	249,685	249,685	341,684	350,044	358,251
646124 - Dyed Diesel Fuel	547	47,706	47,706	26,840	27,642	29,040
646300 - Warranty/Maint/Service Plans	-	-	3,289	-	-	-
647101 - Printing	67,393	64,245	151,258	73,690	75,004	75,907
647102 - Photo & Microfilm	-	100	100	100	103	106
648101 - Advertising	50,072	41,513	41,513	44,018	43,479	44,893
648102 - Public Relations	384,665	738,251	765,689	707,224	736,696	743,853
649102 - Bank Fees	449	84	84	90	96	98
649103 - Various Fees	43,102	216,630	456,388	232,227	235,166	237,297
649105 - Other Governmntl Charges	-	173,056	178,056	178,000	180,000	225,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649106 - Assmt, Betterment, Impact	312,243	362,240	362,240	843,230	843,230	843,230
649109 - On-Behalf Pension Pmts	2,495,940	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Service Payment	-	40,025	40,025	-	-	-
649110 - Interfund Svc Pymt Prop/Liab	853,158	884,857	884,857	902,554	920,605	943,620
649110 - Interfund SvcPymt Water/Sewer	147,774	48,000	48,000	181,742	188,015	192,717
649112 - Investigation Fees	531	5,411	15,411	7,046	7,223	7,403
649114 - Lot Mow / Impact - City	146,855	147,000	147,000	147,000	147,000	147,000
649116 - Settlements	-	-	-	-	-	-
649118 - 1st Party Claims	-	-	-	-	-	-
649123 - Property Taxes	1,714	18,800	18,800	18,800	18,800	18,800
649129 - Credit Card Fees	10,318	10,415	10,415	11,722	11,958	12,205
649130 - Health Insurance Profit Share	238,936	-	-	-	-	-
649131 - Wellness Prog - Rewards	-	-	-	-	-	-
649199 - Other Current Charges	22,915	100,000	100,000	-	-	-
652101 - Office Supplies	136,764	182,237	173,736	187,306	196,088	200,654
652112 - Uniforms (PPG)	109,697	122,656	120,156	158,442	172,653	195,000
652113 - Uniforms	324,750	336,552	371,883	367,245	376,563	408,991
652114 - Chemicals	77,315	95,334	87,334	96,502	99,273	101,757
652115 - Tools	6,042	21,960	22,260	23,528	24,112	24,996
652116 - Small Equipment	611,658	492,840	528,670	619,424	539,955	597,290
652116 - Small Equip-Rolling Stock Adds	-	-	-	-	-	-
652117 - Janitorial Supplies	69,177	71,500	71,400	78,052	80,272	85,439
652118 - Operating Medical Supply	86,794	112,500	112,751	121,024	123,998	127,099
652121 - Computer Equip/Accessory	719,107	295,948	716,627	613,811	468,587	899,274
652122 - Computer Software/License	1,681,468	2,159,006	2,221,376	2,660,696	2,961,591	3,291,711
652123 - Weapons And Ammunition	225,521	219,103	223,353	213,744	204,589	200,248
652124 - Safety Equipment	55,573	86,077	95,748	102,371	101,749	109,480
652125 - Sod, Seed, Sand And Soil	54,544	98,400	98,400	98,400	101,352	103,886
652126 - Plants,Trees,Flower,Shrub	1,729	12,000	12,000	12,000	12,360	12,669
652127 - Tournaments	-	-	-	-	-	-
652140 - Rewards	47,210	150,000	458,838	100,000	75,000	50,000
652199 - Other Operating Mat & Supplies	282,456	408,352	359,462	439,676	443,009	460,084
652996 - Contra Exp Rifle Payroll Deduc	(16,486)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652997 - Chg Back Contra-ITS Store	(157,206)	-	-	-	-	-
652998 - Inventory Adjustment	16,820	-	-	-	-	-
653101 - Roads Curbs Maintenance	337,898	370,000	456,255	384,244	402,000	413,800
653102 - Bridge Maintenance	47,269	200,000	174,881	206,600	211,765	217,059
653103 - Sidewalk Maintenance	69,935	63,000	63,000	75,046	76,927	78,851
653104 - Traffic Light Maintenance	156,415	187,400	227,881	200,000	204,300	208,000
653105 - Parking Lot Maintenance	1,906	-	-	-	-	-
653106 - Median Maintenance	586,183	715,000	715,000	700,000	720,000	790,000
653109 - Parks Maintenance & Repair	-	-	28,364	-	-	-
654101 - Books Pubs Subscript & Membrshp	227,779	250,081	307,840	273,417	282,560	296,508
654102 - Wellness - Gym Memberships	-	-	-	-	-	-
655101 - Training & Seminars	233,480	392,294	391,161	457,147	429,630	482,968
655101 - Training & Seminars-Paramedic	16,840	24,480	24,480	24,970	25,469	27,888
655102 - In-House Training	25,147	17,468	29,241	45,151	45,553	54,307
656101 - Discounts Taken/Lost	(839)	-	-	2,316	-	-
658999 - Capital Contra Operating	-	-	-	-	-	-
661101 - Land	55,539	-	-	-	-	-
662301 - Building Improvement	59,076	216,335	408,565	230,622	446,653	47,500
662601 - Improvements Other Than Bldgs	191,703	1,207,085	2,353,915	480,298	549,000	615,265
664101 - Equipment	2,011,196	2,228,745	5,530,782	1,956,562	1,586,192	2,571,021
664101 - Equipment - Additional	-	-	-	-	-	30,000
664101 - Equipment - Replacement	-	342,678	342,678	553,174	318,404	511,913
664102 - Vehicles	4,276,975	-	1,797,393	-	-	-
664102 - Vehicles - Additional	-	245,000	229,419	891,000	41,000	983,415
664102 - Vehicles - Replacement	-	3,015,919	3,015,919	2,658,428	1,706,217	2,540,578
664501 - Computer Software Intangible	29,125	95,000	456,105	566,505	370,000	-
691201 - Xfer Out to CDBG	-	24,073	24,073	-	-	-
691201 - Xfer Out to CRA	574,486	815,242	788,808	1,001,219	1,051,280	1,093,331
691201 - Xfer Out to Park & Rec Prog	3,150,587	3,956,704	3,956,704	4,256,917	4,328,583	4,951,833
691201 - Xfer Out to Waterpark	828,820	528,515	528,515	464,567	376,064	443,736
691301 - Xfer Out to Computer System	7,500	-	-	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	331,569	331,569	-	274,230	-
691301 - Xfer Out to PW Cap Proj	525,000	325,000	325,000	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691301 - Xfer Out to Road/Alley Resurf	5,347,036	6,900,000	6,900,000	6,500,000	6,500,000	7,332,000
691301 - Xfer Out to Trans Cap Proj	-	900,000	900,000	816,000	832,000	-
691401 - Xfer Out to Golf Course	287,100	305,053	487,034	474,911	262,614	172,511
691401 - Xfer Out to Yacht Basin	-	-	50,000	-	-	-
691501 - Xfer Out Self-Ins Health	-	670,518	670,518	-	-	-
691701 - Xfer Out to 2005 Cap Imp Rev	1,255,920	960,857	960,857	-	-	-
691701 - Xfer Out to 2006 Spec Oblig DS	1,223,832	512,332	512,332	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	2,467,519	2,471,932	2,471,932	2,470,232	2,470,414	2,530,412
691701 - Xfer Out to 2012 Lease City	439,591	440,000	440,000	440,000	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	461,935	462,640	462,640	462,641	462,643	462,636
691701 - Xfer Out to 2014 Cap Imp Rev	169,699	602,742	602,742	605,295	602,898	600,285
691701 - Xfer Out to 2015 FSA Debt	-	350,000	350,000	470,470	989,600	1,173,328
691701 - Xfer Out to 2015 Lease City	-	1,450,000	1,450,000	-	-	-
691701 - Xfer Out to 2015 Spec Ob Note	25,986	-	-	1,801,446	1,801,539	1,803,648
691701 - Xfer Out to 2015 Spec Oblig	836,563	2,204,065	2,204,065	2,634,796	2,549,892	2,458,006
691701 - Xfer Out to 2017 Lease City	-	-	-	-	440,000	440,000
692101 - Clearing Account	-	-	-	-	-	-
699401 - Assigned Fund Balance	-	5,394,737	20,905,276	4,544,737	4,544,737	4,544,737
699901 - Unassigned Fund Balance	-	30,851,766	21,770,450	27,012,994	26,620,511	22,935,628
Grand Total	139,995,382	195,141,979	211,053,239	194,907,280	196,851,150	202,498,687

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Council

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
611001 - Executive Salary	157,283	165,451	165,451	297,708	293,966	301,915
612001 - Regular Salary	87,901	133,779	133,779	146,516	150,571	154,647
614101 - Overtime	-	-	-	-	-	-
615101 - Special Pay/Add Pay	500	390	390	1,170	1,170	1,170
621101 - FICA Taxes	16,404	18,626	18,626	26,937	27,686	28,434
621102 - Medicare Taxes	3,837	4,370	4,370	6,303	6,477	6,650
622101 - General Retirement	3,611	7,937	7,937	13,530	13,902	14,276
623101 - Life,Health,Disability Insur	82,797	101,004	101,004	6,972	7,161	7,364
623102 - Self-Insured Health Plan	-	-	-	135,777	136,966	146,554
624101 - Workers Compensation	735	812	812	1,084	1,111	1,145
624103 - Leave Payout	-	753	753	780	819	844
634119 - Employee Health Clinic Charges	25	100	100	100	100	100
634120 - Outside Services	368	500	500	500	500	500
640101 - Food And Mileage (City)	667	2,400	2,400	2,000	2,000	2,000
640105 - Travel Costs	24,158	18,000	18,000	20,000	20,000	20,000
641101 - Communication Service	10,443	9,000	9,000	9,300	9,300	9,300
641102 - Telephone Service	662	-	-	-	-	-
641104 - Postage & Shipping	52	200	200	100	100	100
643202 - Electric	7,395	8,743	8,743	8,918	9,097	9,097
643203 - Water & Sewer	876	910	910	910	910	910
644103 - Copy & Fax Machine Rent/Lease	3,062	5,000	5,000	2,200	2,200	2,200
646102 - Equip Repair/Maintenance	-	500	500	500	500	500
646109 - Facilities Charges	1,047	5,000	5,000	3,500	5,000	5,000
646109 - Facilities Charges Overhead	1,186	-	-	-	-	-
647101 - Printing	345	1,200	1,200	500	500	500
648102 - Public Relations	-	-	-	400	500	500
649103 - Various Fees	106	-	-	-	-	-
652101 - Office Supplies	1,433	4,914	4,914	3,500	3,500	3,500
652113 - Uniforms	17	250	250	75	250	75
652116 - Small Equipment	820	500	500	400	400	400
652121 - Computer Equip/Accessory	1,425	3,000	3,000	3,000	3,000	2,500
652122 - Computer Software/License	-	150	150	150	150	150
652199 - Other Operating Mat & Supplies	553	750	750	750	750	750

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Council

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
654101 - Books Pubs Subscript & Membrshp	52,423	88,000	88,000	95,000	100,000	110,000
655101 - Training & Seminars	8,037	7,000	7,000	8,000	8,500	9,500
Grand Total	468,167	589,239	589,239	796,580	807,086	840,581

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Attorney

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	698,287	887,968	887,968	1,050,857	1,208,156	1,241,321
614101 - Overtime	6,724	2,000	2,000	2,000	3,000	3,000
615101 - Special Pay/Add Pay	59	-	-	-	-	3,600
615103 - Tuition Reimbursement Spec Pay	-	2,000	2,000	3,500	3,500	3,500
621101 - FICA Taxes	41,613	57,535	57,535	67,592	77,523	79,656
621102 - Medicare Taxes	10,292	13,455	13,455	15,808	18,130	18,630
622101 - General Retirement	54,845	57,975	57,975	77,518	89,182	91,624
623101 - Life,Health,Disability Insur	91,894	122,861	122,861	16,901	19,426	19,960
623102 - Self-Insured Health Plan	-	-	-	124,579	136,844	146,423
624101 - Workers Compensation	1,437	2,724	2,724	3,033	3,424	3,518
624103 - Leave Payout	29,442	37,989	37,989	37,352	39,220	40,396
634120 - Outside Services	212	535	535	1,000	1,000	582
640101 - Food And Mileage (City)	555	1,500	1,500	1,537	1,576	1,615
640105 - Travel Costs	3,232	4,650	4,650	4,766	4,885	5,007
641101 - Communication Service	33	36	36	60	60	60
641102 - Telephone Service	472	1,000	1,000	1,025	1,051	1,077
641104 - Postage & Shipping	341	1,500	1,500	1,538	1,576	1,615
643202 - Electric	6,767	8,002	8,002	8,162	8,325	8,533
643203 - Water & Sewer	801	893	893	893	893	915
644103 - Copy & Fax Machine Rent/Lease	2,051	2,300	2,300	2,358	2,462	2,524
646102 - Equip Repair/Maintenance	-	700	700	718	736	754
646109 - Facilities Charges	333	-	-	500	500	500
646109 - Facilities Charges Overhead	316	200	200	500	200	200
648101 - Advertising	198	-	-	-	-	-
649103 - Various Fees	18	300	300	300	300	308
652101 - Office Supplies	3,482	5,500	5,500	5,600	5,600	5,740
652116 - Small Equipment	-	-	-	6,500	4,000	-
652121 - Computer Equip/Accessory	5,402	1,000	1,000	3,100	4,000	-
652122 - Computer Software/License	560	19,200	19,200	38,400	38,400	39,360
652199 - Other Operating Mat & Supplies	105	500	500	513	526	539
654101 - Books Pubs Subscrpt & Membrshp	31,160	35,000	35,000	36,050	37,132	38,060
655101 - Training & Seminars	640	3,200	3,200	4,500	4,500	4,500
655102 - In-House Training	125	1,000	1,000	1,025	1,051	1,077

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Attorney

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
664501 - Computer Software Intangible	-	30,000	94,976	-	-	-
Grand Total	991,398	1,301,523	1,366,499	1,518,185	1,717,178	1,764,594

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Manager

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	714,493	929,736	929,736	993,595	1,018,492	1,067,019
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
613102 - Contract Employees Salary/Wage	7,967	14,560	14,560	30,000	30,000	30,000
614101 - Overtime	6	-	-	-	-	-
615101 - Special Pay/Add Pay	5,942	6,040	6,040	10,141	9,781	9,781
615103 - Tuition Reimbursement Spec Pay	3,500	3,500	3,500	5,000	3,500	3,500
615109 - Lump Sum Award Spec Pay	16,245	-	-	-	-	-
621101 - FICA Taxes	43,113	60,951	60,951	66,012	67,623	70,672
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	10,938	14,255	14,255	15,440	15,814	16,528
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	39,873	46,814	46,814	52,160	53,391	55,963
622104 - ICMA (401A)	34,248	36,077	36,077	36,527	37,508	39,137
622104 - ICMA (401A) (BU Split JE)	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	70,221	101,980	101,980	16,289	16,689	17,473
623102 - Self-Insured Health Plan	-	-	-	103,747	105,666	113,063
623107 - Opt Out Health Ins Subsidy	6,050	6,000	6,000	1,920	1,920	1,920
624101 - Workers Compensation	2,091	3,171	3,171	3,255	3,352	3,495
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	16,948	15,411	15,411	21,611	22,691	23,372
624104 - Auto Allowance	7,800	7,800	7,800	7,800	7,800	7,800
631304 - Legal Services	-	-	-	-	-	-
631305 - Appraisal & Title Search	-	-	-	-	-	-
631399 - Other Professional Services	36,947	60,000	74,000	80,000	65,000	70,000
634120 - Outside Services	53,390	75,010	68,467	75,010	75,010	77,010
640101 - Food And Mileage (City)	1,219	3,500	3,500	3,700	3,800	3,900
640105 - Travel Costs	10,467	14,124	14,124	39,000	39,000	39,000
641101 - Communication Service	1,739	1,500	1,500	2,660	2,460	2,460
641102 - Telephone Service	1,118	1,450	1,450	1,450	1,600	1,600
641104 - Postage & Shipping	226	444	444	450	450	450
643202 - Electric	10,951	12,600	12,600	12,819	13,041	13,041
643203 - Water & Sewer	1,273	1,312	1,312	1,312	1,312	1,312
644103 - Copy & Fax Machine Rent/Lease	4,747	5,000	7,003	7,100	7,100	7,100

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Manager

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
646102 - Equip Repair/Maintenance	765	1,000	1,000	1,700	2,200	2,200
646103 - Building Maintenance	-	-	-	-	-	-
646106 - Unleaded Fuel	1,060	2,400	2,400	2,500	2,500	2,800
646109 - Facilities Charges	18,574	500	500	17,000	17,000	5,500
646109 - Facilities Charges Overhead	14,266	1,004	1,004	1,004	9,148	3,004
646110 - Fleet Charges	4,571	1,000	1,000	1,100	1,100	1,100
646110 - Fleet Charges Overhead	2,508	345	345	-	379	379
647101 - Printing	3,098	3,800	3,800	10,462	10,462	10,462
648101 - Advertising	590	-	-	-	-	-
648102 - Public Relations	323,850	640,480	667,738	630,200	655,200	660,200
649103 - Various Fees	1,000	1,000	1,000	1,000	1,000	1,000
652101 - Office Supplies	3,010	5,750	5,750	5,780	5,780	5,780
652113 - Uniforms	-	-	-	100	-	-
652116 - Small Equipment	10,482	5,500	5,304	8,500	8,500	8,500
652121 - Computer Equip/Accessory	3,393	2,800	2,996	3,500	3,500	3,500
652122 - Computer Software/License	501	2,000	3,400	5,700	5,700	5,700
652199 - Other Operating Mat & Supplies	2,979	2,100	6,790	7,100	7,100	7,100
654101 - Books Pubs Subscrpt & Membrshp	6,795	7,100	6,950	7,200	7,200	7,200
655101 - Training & Seminars	5,907	5,580	5,580	9,500	9,500	9,500
655102 - In-House Training	397	-	-	-	-	-
656101 - Discounts Taken/Lost	(499)	-	-	-	-	-
Grand Total	1,504,758	2,103,594	2,146,252	2,299,344	2,349,269	2,409,521

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Auditor

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	298,632	406,571	406,571	410,563	413,753	424,924
615101 - Special Pay/Add Pay	960	960	960	5,960	960	960
615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	2,142	-	-	-	-	-
621101 - FICA Taxes	18,547	25,267	25,267	26,527	25,713	26,405
621102 - Medicare Taxes	4,338	5,910	5,910	6,204	6,013	6,176
622101 - General Retirement	24,456	29,241	29,241	26,000	25,213	25,890
622104 - ICMA (401A)	-	-	-	9,204	8,659	8,893
623101 - Life,Health,Disability Insur	38,912	52,291	52,291	6,697	6,669	6,849
623102 - Self-Insured Health Plan	-	-	-	48,895	49,800	53,286
624101 - Workers Compensation	767	1,100	1,100	1,044	1,036	1,064
624103 - Leave Payout	54	-	-	11,355	-	-
631312 - Accounting & Auditing	91,235	109,696	155,914	89,885	96,571	98,258
631399 - Other Professional Services	-	-	-	5,000	-	-
640101 - Food And Mileage (City)	52	420	420	100	100	100
640104 - Recruitment Travel	1,807	-	-	3,000	-	-
640105 - Travel Costs	3,197	8,540	8,540	7,049	7,400	7,800
641101 - Communication Service	200	-	-	200	-	200
641102 - Telephone Service	93	100	100	100	110	125
641104 - Postage & Shipping	3	25	25	25	25	25
643202 - Electric	2,070	3,776	3,776	3,776	3,851	3,928
643203 - Water & Sewer	573	578	578	578	578	578
644103 - Copy & Fax Machine Rent/Lease	1,092	2,208	1,464	1,464	1,464	1,600
646109 - Facilities Charges	38	100	100	150	150	150
646109 - Facilities Charges Overhead	33	-	-	144	144	144
648101 - Advertising	818	-	-	900	-	-
652101 - Office Supplies	2,179	2,890	2,890	2,890	2,900	2,900
652113 - Uniforms	-	170	170	170	150	150
652116 - Small Equipment	2,339	645	645	675	700	700
652121 - Computer Equip/Accessory	2,444	1,625	1,625	3,305	2,385	4,200
652122 - Computer Software/License	4,895	1,940	3,265	1,840	1,900	6,100
652199 - Other Operating Mat & Supplies	-	300	1,044	1,300	1,300	1,300
654101 - Books Pubs Subscript & Membrshp	3,088	4,400	4,400	4,455	4,200	4,200

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Auditor

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
655101 - Training & Seminars	3,602	9,768	9,768	12,150	13,000	13,250
664501 - Computer Software Intangible	-	-	-	-	35,000	-
Grand Total	508,566	668,521	716,064	691,605	709,744	700,155

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	ITS

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	1,448,747	1,688,709	1,688,709	1,893,112	1,897,314	1,998,524
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
614101 - Overtime	25,957	9,550	9,550	9,600	9,600	9,600
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	12,400	12,360	12,360	11,760	11,760	11,760
615103 - Tuition Reimbursement Spec Pay	5,826	7,000	7,000	7,000	7,000	7,000
615104 - Standby Pay	13,561	16,510	16,510	15,375	15,801	16,230
615109 - Lump Sum Award Spec Pay	3,286	-	-	-	-	-
621101 - FICA Taxes	92,777	109,177	109,177	122,031	122,047	128,412
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	21,698	25,533	25,533	28,538	28,544	30,033
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	116,000	110,397	110,397	133,073	132,599	139,838
622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
622104 - ICMA (401A)	-	-	-	16,603	17,062	17,519
623101 - Life,Health,Disability Insur	194,165	235,779	235,779	30,879	30,952	32,593
623102 - Self-Insured Health Plan	-	-	-	231,322	226,934	242,820
624101 - Workers Compensation	4,002	4,674	4,674	4,946	4,941	5,198
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	-	-	-	-	-	-
624103 - Leave Payout	30,319	40,727	40,727	32,427	34,048	35,070
634120 - Outside Services	79,001	235,000	318,033	292,400	263,300	299,230
640101 - Food And Mileage (City)	156	2,500	2,500	2,900	2,400	2,400
640105 - Travel Costs	3,325	9,770	9,770	22,450	21,000	25,200
641101 - Communication Service	8,486	18,276	18,276	18,676	18,676	18,676
641102 - Telephone Service	68,567	116,800	117,340	120,000	125,000	140,000
641103 - Telecommunication Service	675	-	-	-	-	-
641104 - Postage & Shipping	44	500	500	500	500	500
643202 - Electric	10,340	10,373	10,373	13,330	13,597	13,869
643203 - Water & Sewer	1,444	1,569	1,569	1,491	1,491	1,491
644103 - Copy & Fax Machine Rent/Lease	2,231	1,102	1,722	2,500	3,000	3,000
646102 - Equip Repair/Maintenance	34,868	80,947	82,730	84,132	97,397	101,000
646103 - Building Maintenance	-	500	500	500	500	500

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	ITS

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
646106 - Unleaded Fuel	773	2,000	2,000	2,250	2,500	2,500
646109 - Facilities Charges	15,333	4,000	4,000	4,000	5,100	5,100
646109 - Facilities Charges Overhead	17,133	-	-	-	-	-
646110 - Fleet Charges	1,384	1,500	1,500	1,500	1,500	1,500
646110 - Fleet Charges Overhead	191	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	-	-	-	-	-	-
648101 - Advertising	618	-	-	-	-	-
649103 - Various Fees	50	-	-	-	-	-
652101 - Office Supplies	2,563	6,032	6,032	4,300	5,300	5,300
652115 - Tools	49	2,000	2,000	2,000	2,000	2,000
652116 - Small Equipment	4,536	500	500	500	1,000	1,000
652121 - Computer Equip/Accessory	453,846	140,250	483,582	395,625	299,375	705,375
652122 - Computer Software/License	1,233,874	1,520,737	1,577,706	1,793,172	2,107,467	2,402,406
652124 - Safety Equipment	42	-	-	-	-	-
652199 - Other Operating Mat & Supplies	2,911	1,442	1,442	2,972	2,800	2,800
652997 - Chg Back Contra-ITS Store	(157,206)	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	1,887	5,450	5,450	8,570	8,570	8,570
655101 - Training & Seminars	40,350	119,600	118,980	128,160	117,700	138,700
662601 - Improvements Other Than Bldgs	-	-	-	-	-	-
664101 - Equipment	1,467,705	1,275,000	1,707,204	705,000	585,000	1,416,000
664501 - Computer Software Intangible	29,125	65,000	361,129	566,505	335,000	-
Grand Total	5,293,037	5,881,264	7,095,254	6,710,099	6,558,775	7,971,714

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Clerk

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	732,487	806,052	806,052	862,096	885,975	909,916
613102 - Contract Employees Salary/Wage	22,891	59,009	59,009	49,192	49,192	49,192
614101 - Overtime	2,130	3,452	3,452	3,452	3,452	3,452
615101 - Special Pay/Add Pay	1,658	1,170	1,170	1,170	1,170	1,170
615103 - Tuition Reimbursement Spec Pay	-	7,000	7,000	7,000	7,000	7,000
621101 - FICA Taxes	46,282	55,819	55,819	58,115	59,643	61,159
621102 - Medicare Taxes	10,824	13,054	13,054	13,592	13,949	14,304
622101 - General Retirement	60,618	56,156	56,156	64,260	66,017	67,781
623101 - Life,Health,Disability Insur	123,733	135,992	135,992	13,977	14,359	14,744
623102 - Self-Insured Health Plan	-	-	-	133,945	136,420	145,970
623107 - Opt Out Health Ins Subsidy	4,632	5,760	5,760	5,760	5,760	5,760
624101 - Workers Compensation	1,952	3,202	3,202	2,828	2,910	2,983
624102 - Unemployment	-	-	-	-	-	-
624103 - Leave Payout	7,436	17,830	17,830	15,649	16,432	16,924
631304 - Legal Services	230	1,040	1,040	1,066	1,087	1,109
634120 - Outside Services	11,378	25,500	25,500	27,577	28,131	28,694
640101 - Food And Mileage (City)	347	1,040	1,040	1,066	1,087	1,109
640105 - Travel Costs	3,887	7,274	5,599	7,731	7,858	7,970
641101 - Communication Service	766	805	805	825	841	858
641102 - Telephone Service	2,974	3,641	3,641	3,732	3,825	3,901
641104 - Postage & Shipping	15,613	16,696	16,696	17,113	17,455	17,804
643202 - Electric	8,605	10,173	10,173	10,377	10,584	10,796
643203 - Water & Sewer	1,063	1,059	1,059	1,059	1,059	1,059
644102 - Equipment Rental/Leases	5,588	5,564	5,564	5,724	5,838	5,955
644103 - Copy & Fax Machine Rent/Lease	5,864	7,198	7,198	7,343	7,490	7,640
646102 - Equip Repair/Maintenance	1,450	1,509	1,509	1,546	1,577	1,609
646103 - Building Maintenance	-	104	104	107	109	111
646106 - Unleaded Fuel	1,684	4,578	4,578	4,853	4,950	5,049
646109 - Facilities Charges	2,123	1,312	1,312	1,320	8,600	8,772
646109 - Facilities Charges Overhead	2,449	1,325	1,325	1,333	6,354	6,481
646110 - Fleet Charges	4,095	1,977	1,977	2,026	2,067	2,108
646110 - Fleet Charges Overhead	1,061	791	791	810	827	844
647101 - Printing	2,504	2,552	2,552	2,615	2,667	2,721

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	City Clerk

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
648101 - Advertising	25,022	20,165	20,165	20,568	20,979	21,399
648102 - Public Relations	714	3,000	2,000	3,000	3,000	3,060
649103 - Various Fees	193	1,040	1,040	1,066	1,087	1,109
649129 - Credit Card Fees	1,209	837	837	837	837	854
652101 - Office Supplies	3,448	4,577	4,577	4,692	4,786	4,881
652113 - Uniforms	96	104	104	107	109	111
652116 - Small Equipment	4,745	3,048	9,048	6,229	8,067	8,228
652121 - Computer Equip/Accessory	12,403	4,166	4,166	10,028	9,131	9,417
652122 - Computer Software/License	1,075	-	-	-	-	-
652199 - Other Operating Mat & Supplies	3,510	4,171	5,171	6,226	4,810	4,905
654101 - Books Pubs Subscript & Membrshp	2,069	2,109	2,109	2,263	2,301	2,334
655101 - Training & Seminars	1,710	4,770	4,770	9,108	9,116	9,122
655102 - In-House Training	-	520	2,195	533	544	555
664101 - Equipment	10,035	6,000	-	-	14,600	17,000
Grand Total	1,152,553	1,313,141	1,313,141	1,393,916	1,454,052	1,497,920

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Finance

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	1,734,799	2,152,010	2,149,810	2,384,711	2,450,813	2,516,782
612001 - Regular Salary (BU Split JE)	(300)	-	-	-	-	-
614101 - Overtime	1,862	1,000	1,000	1,000	1,000	1,000
615101 - Special Pay/Add Pay	3,659	3,810	3,810	10,560	10,560	10,560
615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	-	3,500	3,500	3,500	3,500	3,500
615109 - Lump Sum Award Spec Pay	5,496	-	-	-	-	-
621101 - FICA Taxes	108,251	137,015	137,015	151,366	155,588	159,750
621101 - FICA Taxes (BU Split JE)	(18)	-	-	-	-	-
621102 - Medicare Taxes	25,340	32,047	32,047	35,401	36,385	37,362
621102 - Medicare Taxes (BU Split JE)	(4)	-	-	-	-	-
622101 - General Retirement	129,569	144,460	144,460	170,303	175,051	179,737
622101 - General Retirement (BUsplitJE)	(26)	-	-	-	-	-
622104 - ICMA (401A)	-	-	-	15,295	15,720	16,144
623101 - Life,Health,Disability Insur	266,969	341,606	341,606	38,548	39,611	40,671
623102 - Self-Insured Health Plan	-	-	-	336,550	342,772	366,766
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	1,544	1,920	1,920	1,920	1,920	1,920
624101 - Workers Compensation	4,575	7,188	7,188	7,320	7,538	7,742
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	120	-	-	-	-	-
624103 - Leave Payout	50,676	53,699	53,699	39,657	41,640	42,889
629998 - Contra Personnel	-	-	-	-	-	-
631305 - Appraisal & Title Search	4,743	4,000	4,000	4,000	4,000	4,100
631399 - Other Professional Services	16,000	15,000	15,000	17,500	20,000	24,300
634120 - Outside Services	5,091	6,339	6,339	7,010	6,984	6,998
640101 - Food And Mileage (City)	87	125	125	125	125	129
640104 - Recruitment Travel	892	-	-	-	-	-
640105 - Travel Costs	6,183	10,619	10,424	14,439	14,587	19,563
641101 - Communication Service	622	541	541	994	1,003	1,005
641102 - Telephone Service	2,199	3,333	3,333	3,475	3,427	3,490
641104 - Postage & Shipping	9,831	8,458	8,458	9,138	9,718	9,933
643202 - Electric	14,768	17,461	17,461	17,811	18,167	18,167

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Finance

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
643203 - Water & Sewer	1,750	1,818	1,818	1,818	1,818	1,818
644103 - Copy & Fax Machine Rent/Lease	3,747	6,500	6,500	6,500	6,500	6,500
646102 - Equip Repair/Maintenance	-	1,660	1,660	1,715	1,672	1,778
646106 - Unleaded Fuel	-	150	150	150	150	150
646109 - Facilities Charges	1,752	1,420	1,420	1,430	1,783	1,931
646109 - Facilities Charges Overhead	1,691	100	100	900	1,418	1,504
646110 - Fleet Charges	1,355	300	300	-	-	300
646110 - Fleet Charges Overhead	319	-	-	-	-	-
647101 - Printing	2,031	4,440	4,440	4,565	4,632	4,318
648101 - Advertising	3,452	2,300	2,300	2,400	2,400	2,400
648102 - Public Relations	-	-	-	-	-	-
649102 - Bank Fees	89	84	84	90	96	98
649103 - Various Fees	2,097	2,200	2,200	2,200	2,200	2,255
649110 - Interfund Service Payment	-	40,025	40,025	-	-	-
649110 - Interfund SvcPymt Water/Sewer	11,674	-	-	47,720	49,893	51,141
652101 - Office Supplies	15,076	18,432	17,937	22,325	23,318	24,799
652116 - Small Equipment	1,794	920	920	1,178	1,132	1,450
652121 - Computer Equip/Accessory	5,389	2,900	5,100	6,560	12,500	16,183
652122 - Computer Software/License	9,665	11,520	12,533	12,875	11,779	12,935
652199 - Other Operating Mat & Supplies	4,144	4,550	4,550	4,550	4,550	4,550
654101 - Books Pubs Subscrpt & Membrshp	5,536	8,100	8,790	10,020	10,680	10,862
655101 - Training & Seminars	3,472	9,753	9,753	13,285	14,340	22,849
655102 - In-House Training	-	1,500	1,500	1,500	1,500	1,500
Grand Total	2,467,960	3,062,803	3,063,816	3,412,404	3,512,470	3,641,829

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Human Resources

OBJ # - Description	Data					
	Sum of FY 2015	Sum of FY 2016	Sum of FY 2016	Sum of FY 2017	Sum of FY 2018	Sum of FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
612001 - Regular Salary	783,198	873,145	873,145	955,177	981,843	1,008,529
613102 - Contract Employees Salary/Wage	20,288	37,949	37,949	39,416	39,416	39,416
614101 - Overtime	1,322	1,616	1,616	1,797	1,797	1,980
615101 - Special Pay/Add Pay	3,269	3,780	3,780	3,780	3,780	3,970
615103 - Tuition Reimbursement Spec Pay	3,192	3,500	3,500	3,500	3,500	-
615109 - Lump Sum Award Spec Pay	6,574	-	-	-	-	-
621101 - FICA Taxes	49,526	58,295	58,295	63,014	64,707	66,396
621102 - Medicare Taxes	11,583	13,632	13,632	14,737	15,133	15,528
622101 - General Retirement	62,142	57,683	57,683	65,609	67,443	68,286
622104 - ICMA (401A)	9,678	10,008	10,008	10,262	10,546	10,831
623101 - Life,Health,Disability Insur	103,607	116,786	116,786	15,480	15,907	16,338
623102 - Self-Insured Health Plan	-	-	-	118,209	120,394	128,822
623107 - Opt Out Health Ins Subsidy	3,088	3,840	3,840	3,840	3,840	3,840
624101 - Workers Compensation	2,129	3,125	3,125	3,108	3,255	3,289
624102 - Unemployment	970	-	-	-	-	-
624103 - Leave Payout	12,497	16,413	16,413	12,430	13,052	13,443
631399 - Other Professional Services	78,523	60,508	60,277	59,000	60,000	60,000
634107 - Med Exam/New Hire/General	-	-	-	-	-	-
634120 - Outside Services	9,402	549	549	576	593	593
640101 - Food And Mileage (City)	645	1,300	1,300	1,000	1,000	1,000
640104 - Recruitment Travel	-	5,000	5,000	5,000	5,000	5,000
640105 - Travel Costs	7,066	7,316	7,316	13,213	10,800	10,800
641101 - Communication Service	266	73	73	74	74	74
641102 - Telephone Service	1,279	1,000	1,000	1,000	1,000	1,000
641104 - Postage & Shipping	1,135	600	600	600	500	500
643202 - Electric	8,436	9,974	9,974	10,173	10,377	10,584
643203 - Water & Sewer	993	1,039	1,039	1,039	1,039	1,039
644103 - Copy & Fax Machine Rent/Lease	4,207	4,300	4,300	4,000	4,500	4,500
646102 - Equip Repair/Maintenance	-	300	300	200	500	500
646103 - Building Maintenance	2,033	-	-	-	-	-
646109 - Facilities Charges	21,404	1,351	1,351	1,465	1,865	1,865
646109 - Facilities Charges Overhead	25,122	1,612	1,612	1,511	2,510	2,510
647101 - Printing	387	899	899	1,500	1,500	1,500
648101 - Advertising	2,000	2,348	2,348	3,000	2,500	2,500
648102 - Public Relations	1,455	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Human Resources

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649102 - Bank Fees	-	-	-	-	-	-
649103 - Various Fees	17,602	13,800	13,800	13,800	13,800	13,800
652101 - Office Supplies	7,674	10,300	10,300	9,500	13,500	13,500
652116 - Small Equipment	3,926	2,500	3,818	4,372	1,500	1,500
652117 - Janitorial Supplies	-	-	-	-	-	-
652121 - Computer Equip/Accessory	10,711	5,200	18,417	7,050	8,200	8,200
652122 - Computer Software/License	21,930	48,100	48,463	71,250	76,350	76,350
652124 - Safety Equipment	-	-	-	-	-	-
652140 - Rewards	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	11,373	9,200	9,200	15,000	15,000	15,000
654101 - Books Pubs Subscript & Membrshp	6,296	5,761	4,674	5,350	5,410	5,410
655101 - Training & Seminars	9,700	11,862	11,862	16,234	13,350	13,450
655102 - In-House Training	1,702	-	-	-	-	-
656101 - Discounts Taken/Lost	(24)	-	-	2,316	-	-
662301 - Building Improvement	-	-	-	-	-	-
Grand Total	1,328,305	1,404,664	1,418,244	1,558,582	1,595,481	1,631,843

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	DCD

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	2,400,495	2,837,647	2,837,647	2,858,161	2,962,039	3,075,904
612001 - Regular Salary (BU Split JE)	158	-	-	-	-	-
612002 - Longevity Salary	662	624	624	624	624	624
614101 - Overtime	26,232	10,500	11,500	37,068	37,726	38,440
615101 - Special Pay/Add Pay	23,558	25,550	25,550	21,350	21,386	21,425
615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	-	10,500	10,500	3,500	3,500	-
615109 - Lump Sum Award Spec Pay	4,098	-	-	-	-	-
621101 - FICA Taxes	151,005	182,287	182,287	184,893	191,533	198,740
621101 - FICA Taxes (BU Split JE)	10	-	-	-	-	-
621102 - Medicare Taxes	35,380	42,630	42,630	43,244	44,798	46,480
621102 - Medicare Taxes (BU Split JE)	2	-	-	-	-	-
622101 - General Retirement	162,935	160,853	160,853	194,941	200,346	206,922
622101 - General Retirement (BUsplitJE)	1	-	-	-	-	-
622104 - ICMA (401A)	31,597	39,800	39,800	32,446	36,291	37,266
622104 - ICMA (401A) (BU Split JE)	17	-	-	-	-	-
622111 - UAAL General Retirement	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	380,392	449,505	449,505	46,546	48,216	50,057
623102 - Self-Insured Health Plan	-	-	-	416,715	427,015	456,907
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	10,168	13,440	13,440	15,360	15,360	15,360
624101 - Workers Compensation	37,714	52,957	52,957	44,820	46,115	47,428
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	30	-	-	-	-	-
624103 - Leave Payout	62,307	52,375	52,375	50,391	52,910	54,497
631304 - Legal Services	3,266	80,610	80,210	80,750	80,859	80,976
631307 - Studies & Master Plans	-	-	500	-	-	-
631399 - Other Professional Services	-	27,240	21,797	24,963	25,389	25,896
634101 - Construct/Debris Clean-Up	19,908	61,200	59,100	40,000	40,760	41,575
634104 - Security Services	399	-	-	-	-	-
634120 - Outside Services	461	465	549	75,561	575	586
640101 - Food And Mileage (City)	145	290	690	298	304	310
640104 - Recruitment Travel	-	-	1,000	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	DCD

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
640105 - Travel Costs	6,696	10,456	10,456	11,835	10,130	12,310
641101 - Communication Service	26,229	29,920	29,920	29,391	29,892	30,490
641102 - Telephone Service	3,698	5,148	5,148	5,278	5,368	5,475
641104 - Postage & Shipping	29,051	51,172	61,404	52,401	53,349	54,416
643202 - Electric	20,505	24,244	24,244	24,729	25,223	25,728
643203 - Water & Sewer	2,428	2,524	2,524	2,524	2,524	2,524
644103 - Copy & Fax Machine Rent/Lease	7,263	7,992	7,792	8,192	8,389	8,558
646102 - Equip Repair/Maintenance	-	3,100	3,100	1,115	1,135	1,158
646103 - Building Maintenance	550	-	-	-	-	-
646106 - Unleaded Fuel	42,041	73,870	73,870	78,193	79,532	81,122
646109 - Facilities Charges	3,782	5,145	5,145	5,274	5,369	5,476
646109 - Facilities Charges Overhead	3,542	5,897	5,897	6,045	6,156	6,280
646110 - Fleet Charges	31,447	48,000	48,000	49,189	50,063	51,064
646110 - Fleet Charges Overhead	13,352	14,394	14,394	14,750	15,013	15,314
646300 - Warranty/Maint/Service Plans	-	-	889	-	-	-
647101 - Printing	10,133	14,050	14,050	14,351	14,628	14,920
648101 - Advertising	8,452	14,000	14,000	14,350	14,700	14,994
649103 - Various Fees	7,380	10,000	10,000	11,278	11,371	11,700
649129 - Credit Card Fees	6,091	9,203	9,203	9,601	9,804	10,000
652101 - Office Supplies	8,284	15,050	15,050	15,427	15,612	15,834
652113 - Uniforms	4,208	10,490	10,558	10,768	10,952	11,171
652116 - Small Equipment	3,800	2,450	2,450	2,511	2,546	2,896
652121 - Computer Equip/Accessory	8,226	6,325	8,125	5,264	5,319	5,425
652122 - Computer Software/License	12,090	13,438	13,438	13,901	14,325	14,612
652124 - Safety Equipment	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	4,342	7,006	7,438	7,687	7,989	8,148
654101 - Books Pubs Subscrpt & Membrshp	5,236	9,085	9,085	10,297	10,513	10,722
655101 - Training & Seminars	10,647	15,065	14,065	17,325	17,840	17,440
655102 - In-House Training	20	250	250	256	264	269
656101 - Discounts Taken/Lost	-	-	-	-	-	-
664101 - Equipment	-	8,500	6,527	-	-	-
664102 - Vehicles	-	-	-	-	-	-
Grand Total	3,630,431	4,465,247	4,470,536	4,593,563	4,663,752	4,837,439

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	17,120,167	18,653,184	18,750,920	19,081,414	19,649,935	20,236,728
612001 - Regular Salary (BU Split JE)	-	-	73,166	-	-	-
612002 - Longevity Salary	8,261	7,453	7,453	6,572	6,572	6,572
613102 - Contract Employees Salary/Wage	161,102	318,198	318,198	404,238	404,238	412,338
614101 - Overtime	37,955	60,178	60,178	61,983	63,842	63,842
614103 - Police Overtime	851,590	487,649	528,162	502,279	517,348	517,368
615101 - Special Pay/Add Pay	637,674	558,190	558,190	600,020	599,720	600,020
615103 - Tuition Reimbursement Spec Pay	16,274	45,000	45,000	45,000	45,000	45,000
615104 - Standby Pay	181,690	159,945	159,945	188,985	193,989	199,478
615106 - Shift Differential Pay	94,077	76,407	76,407	88,224	87,276	88,224
615108 - Off-Duty Detail Pay	485,799	-	-	-	-	-
615109 - Lump Sum Award Spec Pay	14,218	-	-	-	-	-
621101 - FICA Taxes	1,203,661	1,296,819	1,296,819	1,335,767	1,374,130	1,412,584
621101 - FICA Taxes (BU Split JE)	-	-	5,498	-	-	-
621102 - Medicare Taxes	281,676	303,297	303,297	312,282	321,365	330,355
621102 - Medicare Taxes (BU Split JE)	-	-	1,286	-	-	-
622101 - General Retirement	284,978	263,130	263,130	311,945	320,442	328,638
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622102 - Police Retirement	2,449,222	2,308,502	2,308,502	1,923,437	1,979,308	2,045,059
622102 - Police Retirement (BU Split JE)	0	-	14,995	-	-	-
623101 - Life,Health,Disability Insur	2,476,516	3,009,770	3,009,770	321,407	335,962	340,151
623102 - Self-Insured Health Plan	-	-	-	2,825,149	2,878,664	3,080,170
623107 - Opt Out Health Ins Subsidy	9,952	7,680	7,680	23,040	23,040	23,040
624101 - Workers Compensation	722,950	795,541	795,541	794,988	818,087	842,744
624101 - Workers Compensation(BU Split)	(0)	-	3,946	-	-	-
624102 - Unemployment	5,658	-	-	-	-	-
624103 - Leave Payout	558,976	587,639	587,639	587,924	617,321	635,839
631304 - Legal Services	3,093	300	300	308	317	326
631399 - Other Professional Services	37,019	40,420	75,420	41,632	42,880	44,168
634104 - Security Services	-	4,774	4,774	4,023	4,124	4,227
634111 - Police Physicals	-	300	300	308	315	323
634120 - Outside Services	55,563	87,720	93,720	81,869	88,144	85,287
640101 - Food And Mileage (City)	7,608	7,637	7,637	8,526	8,740	8,959

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
640105 - Travel Costs	86,262	79,568	79,568	81,557	83,596	85,686
641101 - Communication Service	244,050	296,434	290,434	303,341	310,929	318,702
641102 - Telephone Service	49,080	65,881	65,881	61,005	62,530	64,092
641103 - Telecommunication Service	-	2,185	2,185	2,240	2,296	2,296
641104 - Postage & Shipping	6,635	9,548	9,548	9,787	10,031	10,282
643202 - Electric	214,438	290,901	255,901	306,143	304,970	323,268
643203 - Water & Sewer	13,174	14,692	14,692	15,060	15,060	15,060
643205 - Propane Fuel	-	127	127	135	138	141
644102 - Equipment Rental/Leases	1,182	583	583	598	613	628
644103 - Copy & Fax Machine Rent/Lease	14,908	16,673	16,673	17,422	17,858	18,304
644199 - Other Rentals/Leases	40,393	45,086	45,086	39,448	35,616	36,507
646101 - Tires	-	800	800	820	841	862
646102 - Equip Repair/Maintenance	92,910	140,290	140,290	142,297	145,855	149,501
646103 - Building Maintenance	9,245	62,842	62,842	64,413	66,023	82,674
646104 - Diesel Fuel	8,604	16,974	16,974	17,992	19,072	20,216
646106 - Unleaded Fuel	596,749	928,288	928,288	983,985	1,043,024	1,105,606
646107 - Oil & Grease	825	690	690	707	725	743
646109 - Facilities Charges	177,863	106,349	106,349	109,008	111,733	114,526
646109 - Facilities Charges Overhead	155,428	95,376	95,376	97,760	100,204	102,709
646110 - Fleet Charges	750,625	465,000	465,000	476,250	487,781	499,600
646110 - Fleet Charges Overhead	230,500	143,790	143,790	147,235	150,766	154,385
646300 - Warranty/Maint/Service Plans	-	-	2,400	-	-	-
647101 - Printing	7,408	10,821	11,253	11,092	11,369	11,653
648102 - Public Relations	9,403	13,201	13,201	13,531	13,868	14,216
649103 - Various Fees	3,645	15,071	15,071	10,417	12,495	12,807
649112 - Investigation Fees	531	5,411	15,411	7,046	7,223	7,403
649129 - Credit Card Fees	310	375	375	384	394	404
652101 - Office Supplies	58,295	64,715	64,715	66,333	67,991	69,691
652113 - Uniforms	179,415	158,755	193,123	159,799	159,796	163,791
652114 - Chemicals	-	584	584	614	628	645
652115 - Tools	-	-	-	-	-	-
652116 - Small Equipment	192,131	193,513	180,703	246,259	176,744	145,811
652117 - Janitorial Supplies	7,190	7,426	7,426	7,612	7,802	7,997

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Police

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652118 - Operating Medical Supply	389	2,500	2,000	2,500	2,500	2,563
652121 - Computer Equip/Accessory	165,684	37,816	44,202	38,761	33,637	34,477
652122 - Computer Software/License	274,929	348,760	350,260	434,663	466,565	482,265
652123 - Weapons And Ammunition	207,598	219,103	223,353	213,744	204,589	200,248
652124 - Safety Equipment	11,069	26,705	27,345	27,372	28,056	28,759
652199 - Other Operating Mat & Supplies	67,027	82,892	72,460	84,962	87,089	89,266
654101 - Books Pubs Subscrpt & Membrshp	27,240	29,456	29,456	35,819	36,714	37,630
655101 - Training & Seminars	109,755	130,177	130,177	133,431	136,767	140,186
655102 - In-House Training	2,103	5,621	11,621	5,762	5,905	6,053
664101 - Equipment	72,851	183,500	354,470	105,000	98,000	607,400
664102 - Vehicles	202,132	-	-	-	-	-
Grand Total	31,997,655	33,398,212	33,848,556	34,033,624	34,908,552	36,520,493

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	13,389,747	14,058,679	14,058,679	14,456,472	15,298,580	15,951,596
612002 - Longevity Salary	18,611	20,821	20,821	16,569	16,569	16,569
613102 - Contract Employees Salary/Wage	23,187	35,000	10,950	-	-	-
614101 - Overtime	45,138	30,071	30,071	74,229	74,980	76,106
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime	1,049,094	559,089	559,089	517,152	589,579	589,579
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	1,601,047	1,461,280	1,461,280	1,563,785	1,571,775	1,645,593
615103 - Tuition Reimbursement Spec Pay	37,460	47,940	47,940	49,379	50,861	52,387
615104 - Standby Pay	15,750	19,466	19,466	13,711	14,090	14,473
615109 - Lump Sum Award Spec Pay	10,116	-	-	-	-	-
621101 - FICA Taxes	980,239	1,028,501	1,028,501	1,055,090	1,113,531	1,159,409
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	230,845	240,537	240,537	246,755	260,416	271,148
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	33,446	33,909	33,909	42,444	43,611	44,815
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622103 - Fire Retirement	1,681,573	1,688,393	1,688,393	2,211,603	2,336,095	2,434,375
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
623101 - Life,Health,Disability Insur	1,700,552	1,880,773	1,880,773	1,944,841	2,083,503	2,097,333
623102 - Self-Insured Health Plan	-	-	-	144,998	147,678	158,016
623107 - Opt Out Health Ins Subsidy	1,544	-	-	1,920	1,920	1,920
624101 - Workers Compensation	958,392	911,625	911,625	883,160	932,872	971,553
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	1,047	-	-	-	-	-
624103 - Leave Payout	433,606	370,046	370,046	373,907	392,603	404,381
631303 - Lab Services	629	825	825	1,333	1,370	1,758
631399 - Other Professional Services	23,901	47,580	97,648	73,613	78,359	80,596
634103 - Trash Removal	-	-	-	300	308	316
634120 - Outside Services	53,284	58,746	72,206	87,681	92,150	99,265
640101 - Food And Mileage (City)	3,328	4,814	9,326	9,715	9,832	9,952
640105 - Travel Costs	30,910	54,120	56,120	106,981	120,963	131,696
641101 - Communication Service	98,112	103,704	106,425	95,625	98,025	102,857

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
641102 - Telephone Service	84,364	113,067	113,067	140,463	147,759	151,455
641103 - Telecommunication Service	1,749	-	480	500	513	526
641104 - Postage & Shipping	2,423	4,000	3,559	4,070	4,172	4,277
643202 - Electric	185,581	288,272	272,248	274,184	287,340	313,281
643203 - Water & Sewer	52,643	56,452	56,452	57,662	61,292	62,502
643205 - Propane Fuel	6,492	7,740	7,740	8,514	8,727	9,760
644102 - Equipment Rental/Leases	3,263	-	7,781	6,175	6,330	6,489
644103 - Copy & Fax Machine Rent/Lease	8,251	9,825	9,825	9,387	9,568	9,753
644199 - Other Rentals/Leases	-	-	-	-	-	-
646102 - Equip Repair/Maintenance	65,491	274,312	228,075	290,337	303,713	327,357
646103 - Building Maintenance	-	2,500	4,670	56,050	57,452	58,836
646104 - Diesel Fuel	110,692	163,842	163,842	174,073	184,472	195,542
646106 - Unleaded Fuel	32,601	59,136	59,136	57,556	59,807	62,193
646107 - Oil & Grease	-	-	-	600	615	631
646108 - Other Repairs & Maint.	-	-	-	-	-	-
646109 - Facilities Charges	278,408	316,003	315,941	216,643	222,059	227,611
646109 - Facilities Charges Overhead	267,927	-	-	172,503	176,815	181,235
646109 - Facilities Charges Projects	14,856	-	-	13,449	13,785	14,130
646110 - Fleet Charges	848,188	548,665	548,665	223,713	228,462	233,311
646110 - Fleet Charges- Fire Front Line	-	-	-	389,991	409,161	418,344
646110 - Fleet Charges Overhead	290,813	-	-	68,369	69,782	71,225
646124 - Dyed Diesel Fuel	547	4,600	4,600	4,840	4,982	5,021
647101 - Printing	4,461	9,956	9,359	11,450	11,686	11,904
648102 - Public Relations	9,667	11,310	12,490	13,333	14,858	16,602
649103 - Various Fees	2,414	2,650	2,650	2,717	2,786	2,856
649110 - Interfund SvcPymt Water/Sewer	81,972	-	-	84,022	86,122	88,276
649129 - Credit Card Fees	1,033	-	-	900	923	947
652101 - Office Supplies	14,576	25,799	17,293	25,475	25,793	26,112
652112 - Uniforms (PPG)	109,697	122,656	120,156	158,442	172,653	195,000
652113 - Uniforms	128,734	150,483	151,378	175,646	185,087	212,451
652114 - Chemicals	9,522	22,750	14,750	23,888	24,485	25,098
652115 - Tools	453	2,550	2,850	3,758	3,827	4,048
652116 - Small Equipment	307,873	230,714	263,372	301,703	292,764	340,850

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Fire

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652117 - Janitorial Supplies	28,945	28,285	28,185	33,513	34,351	38,350
652118 - Operating Medical Supply	84,762	108,000	108,751	116,524	119,438	122,424
652121 - Computer Equip/Accessory	38,117	19,086	74,034	69,800	27,127	30,807
652122 - Computer Software/License	79,809	126,420	126,720	149,727	153,150	158,215
652124 - Safety Equipment	34,130	43,600	52,631	58,822	57,143	63,934
652126 - Plants, Trees, Flower, Shrub	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	37,463	98,652	89,616	108,241	107,185	109,890
654101 - Books Pubs Subscrpt & Membrshp	20,833	36,622	32,778	36,496	37,529	38,525
655101 - Training & Seminars	24,528	27,568	28,055	43,509	49,008	59,351
655101 - Training & Seminars-Paramedic	16,840	24,480	24,480	24,970	25,469	27,888
655102 - In-House Training	10,337	4,502	8,600	27,157	27,286	35,669
656101 - Discounts Taken/Lost	-	-	-	-	-	-
662301 - Building Improvement	49,812	206,560	223,790	215,322	347,428	10,600
664101 - Equipment	151,374	422,397	759,037	823,110	766,453	129,293
664102 - Vehicles	-	-	-	-	-	-
691701 - Xfer Out to 2015 FSA Debt	-	-	-	470,470	989,600	1,173,328
Grand Total	25,923,200	26,229,373	26,651,686	29,119,337	31,148,627	31,591,590

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Public Works

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	2,772,573	3,477,517	3,477,517	3,574,672	3,739,231	3,917,408
612001 - Regular Salary (BU Split JE)	(484)	-	-	-	-	-
612002 - Longevity Salary	1,482	1,519	1,519	749	749	749
614101 - Overtime	10,484	16,500	16,500	14,000	14,350	14,708
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	28,263	25,770	25,770	30,090	30,090	30,090
615102 - Relocation Costs Spec Pay	622	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	8,225	27,000	27,000	27,000	27,000	27,000
615104 - Standby Pay	2,284	3,187	3,187	1,804	1,855	1,905
615109 - Lump Sum Award Spec Pay	24,129	-	-	-	-	-
621101 - FICA Taxes	174,895	223,105	223,105	231,827	242,324	253,567
621101 - FICA Taxes (BU Split JE)	(30)	-	-	-	-	-
621102 - Medicare Taxes	41,053	52,181	52,181	54,220	56,675	59,302
621102 - Medicare Taxes (BU Split JE)	(7)	-	-	-	-	-
622101 - General Retirement	218,458	223,088	223,088	265,588	277,694	290,756
622101 - General Retirement (BU split JE)	(44)	-	-	-	-	-
622104 - ICMA (401A)	1,316	10,003	10,003	-	-	-
623101 - Life, Health, Disability Insur	523,837	641,714	641,714	58,065	60,712	63,577
623102 - Self-Insured Health Plan	-	-	-	623,791	656,538	709,153
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	584	-	-	3,840	3,840	3,840
624101 - Workers Compensation	163,963	199,866	199,866	202,927	215,094	221,359
624101 - Workers Compensation (BU Split)	(50)	-	-	-	-	-
624103 - Leave Payout	82,107	84,503	84,503	86,968	91,316	94,056
624104 - Auto Allowance	-	-	-	-	-	-
629998 - Contra Personnel	(1,134)	-	-	-	-	-
631399 - Other Professional Services	56,796	143,500	118,933	93,500	93,500	98,500
634103 - Trash Removal	100	2,640	2,640	2,182	2,236	2,292
634120 - Outside Services	35,550	41,061	41,061	95,923	97,909	99,985
640101 - Food And Mileage (City)	449	602	602	204	205	207
640104 - Recruitment Travel	-	-	-	-	-	-
640105 - Travel Costs	10,589	38,646	38,146	30,558	31,941	37,012
641101 - Communication Service	8,333	12,820	12,820	14,109	14,680	15,432

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Public Works

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
641102 - Telephone Service	12,735	9,633	9,633	17,401	17,661	17,931
641104 - Postage & Shipping	79	1,142	1,142	1,157	1,161	1,165
643202 - Electric	55,980	79,660	79,660	81,688	82,986	85,088
643203 - Water & Sewer	34,752	35,453	35,453	36,231	39,125	41,171
643205 - Propane Fuel	3,201	8,200	8,200	9,500	10,062	10,626
644102 - Equipment Rental/Leases	845	1,000	1,000	1,033	1,059	1,085
644103 - Copy & Fax Machine Rent/Lease	3,467	4,780	4,780	7,380	7,407	7,660
644104 - Uniforms/Linen/Mats Rent/Lease	5,135	9,936	9,936	7,323	7,481	7,643
646102 - Equip Repair/Maintenance	8,698	23,008	21,508	22,482	22,829	24,368
646103 - Building Maintenance	-	7,850	7,850	8,862	8,871	8,880
646104 - Diesel Fuel	73,913	118,810	118,810	96,709	103,146	108,895
646105 - Parts Repair/Maintenance	3,203	3,121	3,121	3,185	3,250	3,400
646106 - Unleaded Fuel	68,454	102,955	102,955	125,278	132,605	140,697
646109 - Facilities Charges	8,516	23,482	23,482	27,192	23,065	23,819
646109 - Facilities Charges Overhead	8,374	12,000	12,000	9,520	9,758	10,002
646109 - Facilities Charges Projects	78,965	-	-	-	-	-
646110 - Fleet Charges	266,858	311,085	311,085	381,149	388,809	402,026
646110 - Fleet Charges Overhead	84,545	90,365	90,365	110,520	113,277	116,104
646124 - Dyed Diesel Fuel	-	21,106	21,106	-	-	-
646300 - Warranty/Maint/Service Plans	-	-	-	-	-	-
647101 - Printing	96	2,957	2,957	3,264	3,365	3,392
648101 - Advertising	3,213	-	-	-	-	-
648102 - Public Relations	-	-	-	-	-	-
649103 - Various Fees	13	-	-	-	-	-
649129 - Credit Card Fees	261	-	-	-	-	-
652101 - Office Supplies	9,391	9,470	10,470	12,112	12,337	12,614
652113 - Uniforms	7,596	9,100	9,100	12,950	12,370	13,193
652115 - Tools	2,701	14,910	14,910	15,270	15,710	16,309
652116 - Small Equipment	21,158	28,350	36,710	16,267	17,690	60,759
652117 - Janitorial Supplies	1,192	589	589	1,677	1,809	1,841
652121 - Computer Equip/Accessory	9,555	69,170	67,170	61,603	55,547	71,263
652122 - Computer Software/License	25,551	50,063	49,563	122,038	68,328	75,668
652124 - Safety Equipment	9,073	13,035	13,035	13,312	13,597	13,768

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Public Works

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652199 - Other Operating Mat & Supplies	64,957	117,269	82,131	120,711	121,931	131,882
653101 - Roads Curbs Maintenance	337,898	370,000	456,255	384,244	402,000	413,800
653102 - Bridge Maintenance	47,269	200,000	174,881	206,600	211,765	217,059
653103 - Sidewalk Maintenance	69,935	62,000	62,000	74,046	75,897	77,795
653104 - Traffic Light Maintenance	156,415	187,400	227,881	200,000	204,300	208,000
653105 - Parking Lot Maintenance	-	-	-	-	-	-
653106 - Median Maintenance	586,183	715,000	715,000	700,000	720,000	790,000
654101 - Books Pubs Subscrpt & Membrshp	5,311	11,281	11,281	11,323	11,472	11,822
655101 - Training & Seminars	11,139	41,644	41,644	55,450	29,412	38,377
655102 - In-House Training	10,464	3,375	3,375	8,200	8,263	8,429
656101 - Discounts Taken/Lost	(21)	-	-	-	-	-
658999 - Capital Contra Operating	-	-	-	-	-	-
664101 - Equipment	21,665	84,008	105,690	95,952	52,139	29,328
Grand Total	6,283,075	8,078,429	8,146,883	8,473,646	8,668,423	9,146,757

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	2,117,387	2,280,617	2,280,617	2,344,873	2,410,004	2,475,263
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	1,889	1,854	1,854	1,456	1,456	1,456
613102 - Contract Employees Salary/Wage	274,177	330,157	330,157	351,079	351,079	351,079
614101 - Overtime	35,553	40,030	40,030	40,854	40,878	42,104
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	16,114	15,380	15,380	15,100	15,100	15,100
615103 - Tuition Reimbursement Spec Pay	7,734	21,000	18,600	14,000	14,000	14,420
615104 - Standby Pay	31,934	34,530	34,530	28,923	29,726	30,529
615106 - Shift Differential Pay	468	761	761	473	473	473
615109 - Lump Sum Award Spec Pay	24,382	-	-	-	-	-
621101 - FICA Taxes	153,495	171,831	171,831	178,680	183,016	187,371
621101 - FICA Taxes (BU Split JE)	15	-	-	-	-	-
621102 - Medicare Taxes	36,043	40,484	40,484	41,792	42,801	43,819
621102 - Medicare Taxes (BU Split JE)	3	-	-	-	-	-
622101 - General Retirement	160,055	150,290	150,290	184,585	189,672	194,798
622101 - General Retirement (BUsplitJE)	-	-	-	-	-	-
622104 - ICMA (401A)	-	-	-	4,221	4,338	4,455
623101 - Life,Health,Disability Insur	414,451	442,051	442,051	38,541	39,588	40,661
623102 - Self-Insured Health Plan	-	-	-	444,773	452,994	484,704
623107 - Opt Out Health Ins Subsidy	4,632	5,760	5,760	5,760	5,760	5,760
624101 - Workers Compensation	98,854	114,013	114,013	119,613	122,484	125,364
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	604	-	-	-	-	-
624103 - Leave Payout	60,416	78,485	78,485	79,445	83,418	85,920
631303 - Lab Services	1,290	1,500	1,500	1,535	1,581	1,621
631399 - Other Professional Services	20,225	26,000	26,000	26,300	26,350	26,360
634104 - Security Services	4,000	5,560	5,560	5,560	5,560	3,699
634113 - Drug Screen	-	-	-	-	-	-
634120 - Outside Services	330,821	306,863	309,263	325,917	335,728	349,121
640101 - Food And Mileage (City)	-	300	300	314	321	329
640105 - Travel Costs	6,388	8,988	7,988	9,217	8,550	8,726
641101 - Communication Service	6,926	6,545	7,745	15,215	15,187	15,359

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
641102 - Telephone Service	8,773	10,865	10,865	11,365	11,728	11,974
641104 - Postage & Shipping	2,504	863	863	1,026	1,040	1,013
643202 - Electric	264,411	318,350	318,350	336,981	346,863	366,697
643203 - Water & Sewer	82,456	92,210	92,210	94,423	97,191	97,308
644102 - Equipment Rental/Leases	29,500	7,280	7,280	7,655	7,893	8,062
644103 - Copy & Fax Machine Rent/Lease	3,689	4,259	4,259	4,230	4,384	4,443
644199 - Other Rentals/Leases	6,466	6,500	6,500	6,500	6,695	6,862
646102 - Equip Repair/Maintenance	62,521	88,810	87,610	102,060	104,814	107,124
646103 - Building Maintenance	14,249	33,150	33,150	33,275	34,275	35,134
646104 - Diesel Fuel	17,763	9,000	9,000	9,000	9,270	9,826
646105 - Parts Repair/Maintenance	1,501	2,500	2,500	2,500	2,575	2,639
646106 - Unleaded Fuel	74,950	100,547	100,547	101,125	104,069	110,020
646107 - Oil & Grease	-	550	550	550	567	581
646108 - Other Repairs & Maint.	20,012	21,100	21,100	21,375	22,021	22,590
646109 - Facilities Charges	254,887	365,094	365,094	373,610	384,948	394,474
646109 - Facilities Charges Overhead	231,803	-	-	-	-	-
646109 - Facilities Charges Projects	8,797	-	-	-	-	-
646110 - Fleet Charges	225,032	228,576	228,576	237,153	335,130	343,508
646110 - Fleet Charges Overhead	87,043	-	-	-	-	-
646124 - Dyed Diesel Fuel	-	22,000	22,000	22,000	22,660	24,019
647101 - Printing	7,033	13,570	12,970	13,891	14,195	14,537
647102 - Photo & Microfilm	-	100	100	100	103	106
648101 - Advertising	93	100	100	100	100	100
648102 - Public Relations	76	260	260	4,260	4,270	4,275
649103 - Various Fees	6,266	15,215	15,215	33,995	34,573	34,958
652101 - Office Supplies	6,866	8,508	8,008	9,022	9,271	9,503
652113 - Uniforms	4,683	7,200	7,200	7,630	7,849	8,049
652114 - Chemicals	67,793	72,000	72,000	72,000	74,160	76,014
652115 - Tools	2,838	2,500	2,500	2,500	2,575	2,639
652116 - Small Equipment	18,287	19,200	19,700	19,330	19,912	20,196
652117 - Janitorial Supplies	31,850	35,200	35,200	35,250	36,310	37,251
652118 - Operating Medical Supply	1,643	2,000	2,000	2,000	2,060	2,112
652121 - Computer Equip/Accessory	2,513	2,610	3,210	6,215	4,866	7,927

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	Parks & Rec

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
652122 - Computer Software/License	16,589	16,678	16,678	16,980	17,477	17,950
652124 - Safety Equipment	1,260	2,737	2,737	2,865	2,953	3,019
652125 - Sod, Seed, Sand And Soil	54,544	98,400	98,400	98,400	101,352	103,886
652126 - Plants,Trees,Flower,Shrub	1,729	12,000	12,000	12,000	12,360	12,669
652199 - Other Operating Mat & Supplies	79,735	73,280	72,130	73,364	75,579	77,454
653103 - Sidewalk Maintenance	-	1,000	1,000	1,000	1,030	1,056
653105 - Parking Lot Maintenance	1,906	-	-	-	-	-
653109 - Parks Maintenance & Repair	-	-	28,364	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	4,370	5,217	7,367	7,824	7,839	7,898
655101 - Training & Seminars	3,787	6,307	6,307	6,495	6,597	6,743
655102 - In-House Training	-	700	700	718	740	755
656101 - Discounts Taken/Lost	(296)	-	-	-	-	-
662301 - Building Improvement	9,264	9,775	9,775	15,300	99,225	-
662601 - Improvements Other Than Bldgs	191,703	1,152,085	2,101,915	456,875	549,000	615,265
664101 - Equipment	-	249,340	393,977	227,500	70,000	372,000
691201 - Xfer Out to Park & Rec Prog	3,150,587	3,956,704	3,956,704	4,256,917	4,328,583	4,951,833
691201 - Xfer Out to Waterpark	828,820	528,515	528,515	464,567	376,064	443,736
691401 - Xfer Out to Golf Course	287,100	305,053	487,034	474,911	262,614	172,511
691401 - Xfer Out to Yacht Basin	-	-	50,000	-	-	-
Grand Total	9,985,253	11,990,907	13,345,719	11,965,063	11,997,844	13,059,207

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	(Multiple Items)

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	28,874	46,655	46,655	31,918	32,812	33,696
612001 - Regular Salary (BU Split JE)	300	-	-	-	-	-
612002 - Longevity Salary	-	-	-	-	-	-
613102 - Contract Employees Salary/Wage	-	-	-	-	-	-
614101 - Overtime	408	500	500	-	-	-
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
614102 - Fire Overtime (BU Split JE)	-	-	-	-	-	-
614103 - Police Overtime	-	-	-	-	-	-
615101 - Special Pay/Add Pay	-	-	-	-	-	-
621101 - FICA Taxes	1,451	2,893	2,893	1,979	2,035	2,089
621101 - FICA Taxes (BU Split JE)	18	-	-	-	-	-
621102 - Medicare Taxes	13,199	676	676	463	476	489
621102 - Medicare Taxes (BU Split JE)	4	-	-	-	-	-
622101 - General Retirement	2,819	3,348	3,348	2,349	2,415	2,480
622101 - General Retirement (BU Split JE)	26	-	-	-	-	-
622102 - Police Retirement (BU Split JE)	-	-	-	-	-	-
622103 - Fire Retirement (BU Split JE)	-	-	-	-	-	-
622104 - ICMA (401A) (BU Split JE)	-	-	-	-	-	-
622111 - UAAL General Retirement	5,362,471	5,846,064	5,846,064	6,018,304	6,198,853	6,384,819
622112 - UAAL Police Retirement	4,523,225	4,248,877	4,248,877	4,236,511	4,363,606	4,494,515
622113 - UAAL Fire Retirement	5,953,164	6,548,804	6,548,804	6,926,533	7,134,329	7,348,359
623101 - Life,Health,Disability Insur	4,776,914	5,062,521	5,062,521	3,286,450	3,532,911	3,797,853
623102 - Self-Insured Health Plan	-	-	-	2,151,804	2,312,912	2,474,816
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623104 - Medicare Part B Subsidy Ins	420,148	432,079	432,079	464,485	499,321	524,287
623107 - Opt Out Health Ins Subsidy	23,650	39,840	39,840	42,828	46,040	48,342
623108 - Retiree Health Ins Subsidy	5,665	10,000	10,000	15,000	20,000	30,000
624101 - Workers Compensation	73	126	126	80	82	84
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	3,022	-	-	-	-	-
631304 - Legal Services	160,624	104,667	106,946	106,000	110,000	115,000
631305 - Appraisal & Title Search	-	-	-	-	-	-
631307 - Studies & Master Plans	73,761	150,000	434,612	-	-	-
631312 - Accounting & Auditing	-	-	38,000	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	(Multiple Items)

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
631399 - Other Professional Services	364,483	452,790	709,935	353,000	263,200	272,750
634101 - Construct/Debris Clean-Up	-	-	-	-	-	-
634102 - Tipping Fees	-	-	-	-	-	-
634103 - Trash Removal	327	-	-	-	-	-
634113 - Drug Screen	-	-	-	-	-	-
634119 - Employee Health Clinic Charges	15,475	17,400	17,400	17,400	17,600	18,250
634120 - Outside Services	745,243	824,525	824,525	1,032,394	974,439	1,066,510
640101 - Food And Mileage (City)	3,577	3,800	3,800	3,400	3,600	4,500
640105 - Travel Costs	-	-	-	-	-	-
641102 - Telephone Service	579	580	580	600	620	775
641104 - Postage & Shipping	1,090	2,550	2,550	2,630	2,700	3,363
643202 - Electric	3,434	6,142	6,142	6,265	6,391	8,000
643203 - Water & Sewer	2,830	941	941	941	941	1,175
643204 - Stormwater	374,738	374,738	374,738	374,738	374,738	374,738
643207 - Street Light Power	2,408,914	2,881,500	2,881,500	2,881,500	2,976,500	3,720,625
644101 - Building Rental/Leases	450	-	-	-	-	-
644102 - Equipment Rental/Leases	-	-	180,000	-	-	-
646102 - Equip Repair/Maintenance	-	5,000	7,400	5,000	5,000	5,000
646103 - Building Maintenance	19,379	10,000	10,000	10,000	10,000	10,000
646104 - Diesel Fuel	-	-	-	-	-	-
646106 - Unleaded Fuel	-	-	-	-	-	-
646109 - Facilities Charges	747,466	2,120,101	2,120,101	2,147,011	2,141,424	2,370,839
646109 - Facilities Charges Overhead	300,395	41,392	41,392	42,719	44,075	55,094
646109 - Facilities Charges Projects	-	-	-	-	-	-
646110 - Fleet Charges	-	1,404,329	1,404,329	748,800	452,116	351,671
646124 - Dyed Diesel Fuel	-	-	-	-	-	-
646300 - Warranty/Maint/Service Plans	-	-	-	-	-	-
647101 - Printing	29,897	-	87,778	-	-	-
648101 - Advertising	5,617	2,600	2,600	2,700	2,800	3,500
648102 - Public Relations	39,500	70,000	70,000	42,500	45,000	45,000
649102 - Bank Fees	359	-	-	-	-	-
649103 - Various Fees	2,317	155,354	395,112	155,454	155,554	156,504
649105 - Other Governmntl Charges	-	173,056	178,056	178,000	180,000	225,000
649106 - Assmt, Betterment, Impact	312,243	362,240	362,240	843,230	843,230	843,230

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	(Multiple Items)

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649109 - On-Behalf Pension Pmts	2,495,940	2,560,207	2,560,207	2,560,207	2,560,207	2,560,207
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt Prop/Liab	853,158	884,857	884,857	902,554	920,605	943,620
649110 - Interfund SvcPymt Water/Sewer	54,128	48,000	48,000	50,000	52,000	53,300
649114 - Lot Mow / Impact - City	146,855	147,000	147,000	147,000	147,000	147,000
649116 - Settlements	-	-	-	-	-	-
649118 - 1st Party Claims	-	-	-	-	-	-
649123 - Property Taxes	1,714	18,800	18,800	18,800	18,800	18,800
649129 - Credit Card Fees	1,413	-	-	-	-	-
649130 - Health Insurance Profit Share	238,936	-	-	-	-	-
649131 - Wellness Prog - Rewards	-	-	-	-	-	-
649199 - Other Current Charges	22,915	100,000	100,000	-	-	-
652101 - Office Supplies	488	300	300	350	400	500
652113 - Uniforms	-	-	-	-	-	-
652115 - Tools	-	-	-	-	-	-
652116 - Small Equipment	39,767	5,000	5,000	5,000	5,000	5,000
652116 - Small Equip-Rolling Stock Adds	-	-	-	-	-	-
652121 - Computer Equip/Accessory	-	-	-	-	-	-
652123 - Weapons And Ammunition	17,923	-	-	-	-	-
652127 - Tournaments	-	-	-	-	-	-
652140 - Rewards	47,210	150,000	458,838	100,000	75,000	50,000
652199 - Other Operating Mat & Supplies	3,357	6,240	6,240	6,300	6,400	6,500
652996 - Contra Exp Rifle Payroll Deduc	(16,486)	-	-	-	-	-
652998 - Inventory Adjustment	16,820	-	-	-	-	-
653109 - Parks Maintenance & Repair	-	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	55,536	2,500	62,500	2,750	3,000	3,275
654102 - Wellness - Gym Memberships	-	-	-	-	-	-
655101 - Training & Seminars	207	-	-	-	-	-
656101 - Discounts Taken/Lost	-	-	-	-	-	-
661101 - Land	55,539	-	-	-	-	-
662301 - Building Improvement	-	-	175,000	-	-	36,900
662601 - Improvements Other Than Bldgs	-	55,000	252,000	23,423	-	-
664101 - Equipment	287,566	-	2,203,877	-	-	-
664101 - Equipment - Additional	-	-	-	-	-	30,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	General
Type	Expense
Dept	(Multiple Items)

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
664101 - Equipment - Replacement	-	342,678	342,678	553,174	318,404	511,913
664102 - Vehicles	4,074,843	-	1,797,393	-	-	-
664102 - Vehicles - Additional	-	245,000	229,419	891,000	41,000	983,415
664102 - Vehicles - Replacement	-	3,015,919	3,015,919	2,658,428	1,706,217	2,540,578
691201 - Xfer Out to CDBG	-	24,073	24,073	-	-	-
691201 - Xfer Out to CRA	574,486	815,242	788,808	1,001,219	1,051,280	1,093,331
691301 - Xfer Out to Computer System	7,500	-	-	-	-	-
691301 - Xfer Out to Fire Station 1&2	-	331,569	331,569	-	274,230	-
691301 - Xfer Out to PW Cap Proj	525,000	325,000	325,000	-	-	-
691301 - Xfer Out to Road/Alley Resurf	5,347,036	6,900,000	6,900,000	6,500,000	6,500,000	7,332,000
691301 - Xfer Out to Trans Cap Proj	-	900,000	900,000	816,000	832,000	-
691501 - Xfer Out Self-Ins Health	-	670,518	670,518	-	-	-
691701 - Xfer Out to 2005 Cap Imp Rev	1,255,920	960,857	960,857	-	-	-
691701 - Xfer Out to 2006 Spec Oblig DS	1,223,832	512,332	512,332	-	-	-
691701 - Xfer Out to 2008 Spec Oblig DS	2,467,519	2,471,932	2,471,932	2,470,232	2,470,414	2,530,412
691701 - Xfer Out to 2012 Lease City	439,591	440,000	440,000	440,000	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	461,935	462,640	462,640	462,641	462,643	462,636
691701 - Xfer Out to 2014 Cap Imp Rev	169,699	602,742	602,742	605,295	602,898	600,285
691701 - Xfer Out to 2015 FSA Debt	-	350,000	350,000	-	-	-
691701 - Xfer Out to 2015 Lease City	-	1,450,000	1,450,000	-	-	-
691701 - Xfer Out to 2015 Spec Ob Note	25,986	-	-	1,801,446	1,801,539	1,803,648
691701 - Xfer Out to 2015 Spec Oblig	836,563	2,204,065	2,204,065	2,634,796	2,549,892	2,458,006
691701 - Xfer Out to 2017 Lease City	-	-	-	-	440,000	440,000
692101 - Clearing Account	-	-	-	-	-	-
699401 - Assigned Fund Balance	-	5,394,737	20,905,276	4,544,737	4,544,737	4,544,737
699901 - Unassigned Fund Balance	-	30,851,766	21,770,450	27,012,994	26,620,511	22,935,628
Grand Total	48,461,022	94,655,062	106,881,350	88,341,332	86,759,897	86,885,044

SPECIAL REVENUE FUNDS

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Five Cent Gas
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
512420 - Second Local Option Fuel Tax	(3,526,154)	(3,543,372)	(3,543,372)	(3,334,709)	(3,468,098)	(3,606,822)
561101 - Bank investment income	(3,912)	-	-	-	-	-
561107 - Longterm Investment Earnings	(7,906)	-	-	-	-	-
561301 - Change in Fair Value Invest	(821)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	3,140	-	-	-	-	-
599960 - Operating Fund Balance	-	(50,000)	(619,503)	(50,000)	(50,000)	(50,000)
Grand Total	(3,535,652)	(3,593,372)	(4,162,875)	(3,384,709)	(3,518,098)	(3,656,822)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Five Cent Gas
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691301 - Xfer Out to Sidewalks	110,250	150,000	150,000	150,000	150,000	150,000
691701 - Xfer Out to 2009 Gas Tax DS	-	-	-	-	-	-
691701 - Xfer Out to 2010 Gas Tax DS	2,627,555	2,080,240	2,080,240	2,233,253	3,005,012	3,393,270
691701 - Xfer Out to 2014 Gas Tax DS	-	1,313,132	1,313,132	951,456	313,086	63,552
691701 - Xfer Out to 2015 Spec Oblig	216,352	-	-	-	-	-
699901 - Unassigned Fund Balance	-	50,000	619,503	50,000	50,000	50,000
Grand Total	2,954,156	3,593,372	4,162,875	3,384,709	3,518,098	3,656,822

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Five Cent Gas
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
512420 - Second Local Option Fuel Tax	(3,526,154)	(3,543,372)	(3,543,372)	(3,334,709)	(3,468,098)	(3,606,822)
561101 - Bank investment income	(3,912)	-	-	-	-	-
561107 - Longterm Investment Earnings	(7,906)	-	-	-	-	-
561301 - Change in Fair Value Invest	(821)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	3,140	-	-	-	-	-
599960 - Operating Fund Balance	-	(50,000)	(619,503)	(50,000)	(50,000)	(50,000)
Grand Total	(3,535,652)	(3,593,372)	(4,162,875)	(3,384,709)	(3,518,098)	(3,656,822)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Five Cent Gas
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
691301 - Xfer Out to Sidewalks	110,250	150,000	150,000	150,000	150,000	150,000
691701 - Xfer Out to 2009 Gas Tax DS	-	-	-	-	-	-
691701 - Xfer Out to 2010 Gas Tax DS	2,627,555	2,080,240	2,080,240	2,233,253	3,005,012	3,393,270
691701 - Xfer Out to 2014 Gas Tax DS	-	1,313,132	1,313,132	951,456	313,086	63,552
691701 - Xfer Out to 2015 Spec Oblig	216,352	-	-	-	-	-
699901 - Unassigned Fund Balance	-	50,000	619,503	50,000	50,000	50,000
Grand Total	2,954,156	3,593,372	4,162,875	3,384,709	3,518,098	3,656,822

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Road Impact Fee
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524310 - Res Transportation Impact Fees	(2,487,005)	(1,329,475)	(1,329,475)	(1,950,564)	(2,143,743)	(2,358,586)
524320 - Comm Transport Impact Fees	(803,515)	(312,400)	(312,400)	(487,641)	(535,936)	(589,647)
531490 - Other Transport Fed Grant	(754,762)	(743,343)	(743,343)	(743,343)	(743,343)	(743,343)
561101 - Bank investment income	-	-	-	-	-	-
561107 - Longterm Investment Earnings	(8)	-	-	-	-	-
561301 - Change in Fair Value Invest	(163)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	-	-	-	-	-	-
562101 - Rents and Royalties	(7,133)	(7,404)	(7,404)	(6,993)	(6,993)	(6,993)
564101 - Disposition of Fixed Assets	-	-	-	-	-	-
599960 - Operating Fund Balance	-	(50,000)	(50,058)	(50,000)	(50,000)	(50,000)
Grand Total	(4,052,587)	(2,442,622)	(2,442,680)	(3,238,541)	(3,480,015)	(3,748,569)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Road Impact Fee
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649129 - Credit Card Fees	15,709	-	-	-	-	-
691101 - Xfer Out to General Fund	98,716	100,000	100,000	120,000	140,000	160,000
691701 - Xfer Out to 2006 Spec Oblig DS	809,887	424,842	424,842	-	-	-
691701 - Xfer Out to 2009 Gas Tax DS	-	-	-	-	-	-
691701 - Xfer Out to 2010 Gas Tax DS	522,703	-	-	416,672	-	-
691701 - Xfer Out to 2014 Gas Tax DS	2,604,818	1,295,636	1,295,636	1,657,088	2,295,178	2,544,354
691701 - Xfer Out to 2015 Spec Oblig	-	572,144	572,144	994,781	994,837	994,215
699901 - Unassigned Fund Balance	-	50,000	50,058	50,000	50,000	50,000
Grand Total	4,051,833	2,442,622	2,442,680	3,238,541	3,480,015	3,748,569

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Impact
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524110 - Res Public Safety Impact Fees	(557,774)	(417,585)	(417,585)	(459,344)	(505,278)	(555,388)
524120 - Comm Public Safety Impact Fees	(43,761)	(15,430)	(15,430)	(15,430)	(15,430)	(15,430)
561101 - Bank investment income	(1,227)	(200)	(200)	(200)	(200)	(200)
561107 - Longterm Investment Earnings	(3,341)	-	-	-	-	-
561301 - Change in Fair Value Invest	(2,166)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	977	-	-	-	-	-
599960 - Operating Fund Balance	-	(848,837)	(1,007,467)	(1,432,022)	(1,897,501)	(2,319,812)
Grand Total	(607,293)	(1,282,052)	(1,440,682)	(1,906,996)	(2,418,409)	(2,890,830)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Impact
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649129 - Credit Card Fees	3,821	8,660	8,660	9,495	10,418	11,420
662101 - Buildings	-	-	-	-	88,179	-
699201 - Restricted Fund Balance	-	-	158,630	-	-	-
699901 - Unassigned Fund Balance	-	1,273,392	1,273,392	1,897,501	2,319,812	2,879,410
Grand Total	3,821	1,282,052	1,440,682	1,906,996	2,418,409	2,890,830

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	ALS Impact
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524110 - Res Public Safety Impact Fees	(32,865)	(25,660)	(25,660)	(27,979)	(29,385)	(30,854)
524120 - Comm Public Safety Impact Fees	(2,581)	(910)	(910)	(910)	(910)	(910)
561101 - Bank investment income	(187)	(140)	(140)	(160)	(180)	(200)
561107 - Longterm Investment Earnings	(502)	-	-	-	-	-
561301 - Change in Fair Value Invest	(366)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	153	-	-	-	-	-
599960 - Operating Fund Balance	-	(124,434)	(134,013)	(160,192)	(188,663)	(218,532)
Grand Total	(36,348)	(151,144)	(160,723)	(189,241)	(219,138)	(250,496)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	ALS Impact
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649129 - Credit Card Fees	220	531	531	578	606	636
699901 - Unassigned Fund Balance	-	150,613	160,192	188,663	218,532	249,860
Grand Total	220	151,144	160,723	189,241	219,138	250,496

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Do The Right Thing
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
561101 - Bank investment income	(18)	-	-	-	-	-
561107 - Longterm Investment Earnings	(41)	-	-	-	-	-
561301 - Change in Fair Value Invest	(68)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	14	-	-	-	-	-
566101 - Contrib/Donation Private Sourc	(11,981)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
569115 - Purchasing Card Rebate	(87)	-	-	-	-	-
581121 - Xfer in fr Police State Confis	-	-	-	-	-	-
599950 - Use of Fund Balance	-	(4,000)	(13,001)	-	-	-
Grand Total	(12,181)	(12,000)	(21,001)	(8,000)	(8,000)	(8,000)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Do The Right Thing
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
648102 - Public Relations	12,513	12,000	21,001	8,000	8,000	8,000
652101 - Office Supplies	-	-	-	-	-	-
Grand Total	12,513	12,000	21,001	8,000	8,000	8,000

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Conf State
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
559106 - Settled Cases Fines/Forfeits	(2,500)	-	-	-	-	-
561101 - Bank investment income	(248)	(100)	(100)	(100)	(100)	(100)
561107 - Longterm Investment Earnings	(638)	-	-	-	-	-
561301 - Change in Fair Value Invest	(570)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	194	-	-	-	-	-
581121 - Xfer in fr Police Evidence	(41,605)	-	-	-	-	-
599950 - Use of Fund Balance	-	(73,238)	(73,238)	(39,050)	(19,475)	(19,475)
599960 - Operating Fund Balance	-	(110,823)	(100,590)	(61,540)	(42,065)	(22,590)
Grand Total	(45,366)	(184,161)	(173,928)	(100,690)	(61,640)	(42,165)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Conf State
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
648101 - Advertising	1,661	650	650	650	325	325
648102 - Public Relations	3,724	10,000	10,000	10,000	5,000	5,000
649103 - Various Fees	10,780	3,500	3,500	3,500	1,750	1,750
652116 - Small Equipment	-	59,188	59,188	25,000	12,500	12,500
652124 - Safety Equipment	-	-	-	-	-	-
691101 - Xfer Out to General Fund	-	-	-	-	-	-
691201 - Xfer Out to Do The Right Thing	-	-	-	-	-	-
699201 - Restricted Fund Balance	-	110,823	100,590	61,540	42,065	22,590
Grand Total	16,165	184,161	173,928	100,690	61,640	42,165

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Conf Federal
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
561101 - Bank investment income	(741)	(300)	(300)	(300)	(300)	(300)
561107 - Longterm Investment Earnings	(1,885)	-	-	-	-	-
561301 - Change in Fair Value Invest	(1,836)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	613	-	-	-	-	-
569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
569115 - Purchasing Card Rebate	(152)	-	-	-	-	-
569122 - DOJ Sharing Funds	(72,772)	-	-	-	-	-
569123 - Treasury Sharing Funds	-	-	-	-	-	-
599950 - Use of Fund Balance	-	(97,370)	(97,370)	(87,888)	(88,753)	(93,602)
599960 - Operating Fund Balance	-	(384,294)	(396,267)	(405,749)	(316,996)	(223,394)
Grand Total	(76,773)	(481,964)	(493,937)	(493,937)	(406,049)	(317,296)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Seawalls
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
525101 - Capital Improv Spec Asmt	(27,946)	(31,330)	(31,330)	-	-	-
525203 - Tax Collector Discounts	(350)	-	-	-	-	-
525206 - Tax Collector Collection Costs	(29)	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	0	-	-	-	-	-
543907 - Uncollectible Adjustment	1,836	-	-	-	-	-
559104 - Penalties/Late Charges	(1,161)	(1,400)	(1,400)	(1,400)	-	-
559105 - UCM Tax billed penalty	(157)	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
561101 - Bank investment income	(340)	-	-	-	-	-
561104 - Int on Asmt, Impact, CIAC Loan	(677)	-	-	-	-	-
561107 - Longterm Investment Earnings	(906)	-	-	-	-	-
561190 - Annual Tax Billed Interest	-	-	-	-	-	-
561191 - Tax Collector Interest	(2,577)	-	-	-	-	-
561301 - Change in Fair Value Invest	(726)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	284	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(13)	-	-	-	-	-
599950 - Use of Fund Balance	-	-	-	-	-	-
599960 - Operating Fund Balance	-	(216,987)	(216,987)	-	-	-
Grand Total	(32,762)	(249,717)	(249,717)	(1,400)	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Seawalls
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
631304 - Legal Services	-	2,300	2,300	1,000	-	-
634120 - Outside Services	-	10,470	10,470	-	-	-
649103 - Various Fees	-	390	390	250	-	-
649108 - Asmt Refund (Finance Only)	-	198,945	198,945	-	-	-
649110 - Interfund Service Payment	-	210	210	150	-	-
652122 - Computer Software/License	2	-	-	-	-	-
671100 - Principal Expense - Debt	27,382	25,689	25,689	-	-	-
671900 - Principal Reclass to Debt	(27,382)	-	-	-	-	-
672103 - Interest Exp Seawall Phase 7B	2,198	1,285	1,285	-	-	-
699201 - Restricted Fund Balance	-	10,428	10,428	-	-	-
Grand Total	2,201	249,717	249,717	1,400	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CDBG
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
531501 - Economic Envrnmnt Fed Grant	(927,146)	(917,441)	(917,441)	(940,159)	(940,159)	(940,159)
561101 - Bank investment income	(132)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(307,134)	-	(84,632)	-	-	-
569115 - Purchasing Card Rebate	-	-	-	-	-	-
581101 - Xfer in fr General Fund	-	(24,073)	(24,073)	-	-	-
Grand Total	(1,234,413)	(941,514)	(1,026,146)	(940,159)	(940,159)	(940,159)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CDBG
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Grant Admin Regular Salary	62,421	45,251	(6,734)	91,065	83,417	82,041
612001 - Regular Salary	-	-	-	-	-	-
612001 - Regular Salary (BU Split JE)	(905)	-	-	-	-	-
621101 - FICA Taxes	-	-	-	-	-	-
621101 - FICA Taxes (BU Split JE)	(56)	-	-	-	-	-
621101 - Grant Admin FICA Taxes	3,825	2,806	1,206	2,195	3,449	3,543
621102 - Grant Admin Medicare Taxes	895	656	271	514	807	829
621102 - Medicare Taxes	-	-	-	-	-	-
621102 - Medicare Taxes (BU Split JE)	(13)	-	-	-	-	-
622101 - General Retirement	-	-	-	-	-	-
622101 - General Retirement (BU Split JE)	(30)	-	-	-	-	-
622101 - Grant Admin General Retirement	1,975	1,233	1,233	1,494	2,651	2,654
622104 - Grant Admin ICMA (401A)	4,644	3,730	2,863	1,918	2,464	2,531
622104 - ICMA (401A)	-	-	-	-	-	-
622104 - ICMA (401A) (BU Split JE)	(67)	-	-	-	-	-
622111 - UAAL General Retirement	16,906	17,413	17,413	17,926	18,464	19,018
623101 - Grant Admin Life, Hlth, Dis Ins	8,693	6,197	6,117	492	813	835
623101 - Life, Health, Disability Insur	(137)	-	-	-	-	-
623102 - Self-Insured Health Plan	-	-	-	3,827	6,497	6,952
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
624101 - Grant Admin Workers Comp	148	122	59	221	277	286
624101 - Workers Compensation	-	-	-	-	-	-
624101 - Workers Compensation (BU Split)	-	-	-	-	-	-
624103 - Leave Payout	397	-	-	4,806	5,046	5,198
631305 - Grant Admin Appraisal	-	1,000	(1,559)	1,000	1,000	1,000
631312 - Grant Admin Acctg & Auditing	299	344	(1,133)	351	351	351
631399 - Grant Admin Other Prof Serv	-	2,000	(44,000)	2,000	2,000	2,000
634115 - Abuse Counseling Treatment	30,505	-	30,505	-	-	-
634115 - Cape Coral Caring Center	19,494	-	19,494	-	-	-
634115 - CC Housing Dev OOR	122,318	-	156,904	-	-	-
634115 - CCHDC Purch/Rehab	521,034	-	380,889	-	-	-
634115 - CCHDC Utility	23,969	-	41,828	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CDBG
Type	Expense

	Data						
634115 - City Sidewalks	115,547	-	162,757	-	-	-	-
634115 - Community Co-Op Ministries	15,994	-	15,995	-	-	-	-
634115 - Credit Counseling	-	-	(5,032)	-	-	-	-
634115 - Deaf Services	17,495	-	17,495	-	-	-	-
634115 - Down Syndrome	-	-	-	-	-	-	-
634115 - Dr. Piper Center	12,759	-	12,759	-	-	-	-
634115 - Goodwill (Job Link)	-	-	5,535	-	-	-	-
634115 - Goodwill (Microenterprise)	50,000	-	28,911	-	-	-	-
634115 - Grace Community Center	13,493	-	-	-	-	-	-
634115 - Grant Admin Contracted Serv	-	808,399	(7,987)	752,127	752,127	751,732	-
634115 - Habitat for Humanity	94,000	-	156,904	-	-	-	-
634115 - Parks & Rec ChildCare	-	-	5,535	-	-	-	-
634115 - Parks & Rec Transportation	16,994	-	16,994	-	-	-	-
634115 - Sunrise Transportation	-	-	5,536	-	-	-	-
634119 - Grant Admin Emp Health Clinic	-	400	(350)	400	400	400	400
634120 - Grant Admin Outside Services	15,000	15,000	13,000	15,000	15,000	15,000	15,000
640105 - Grant Admin Travel Costs	2,702	8,320	(1,724)	8,320	8,320	8,320	8,320
641101 - Grant Admin Communication Serv	-	-	-	-	-	-	-
641104 - Grant Admin Postage & Shipping	-	500	(3,631)	500	500	500	500
647101 - Grant Admin Printing	-	-	(1,000)	-	-	-	-
648101 - Grant Admin Advertising	2,520	1,000	(98)	1,200	1,200	1,200	1,200
649103 - Grant Admin Various Fees	612	1,000	576	1,000	1,000	1,000	1,000
652101 - Grant Admin Office Supplies	1,274	2,500	(757)	2,500	2,500	2,500	2,500
652116 - Grant Admin Small Equipment	700	1,000	410	1,000	1,000	1,000	1,000
652122 - Grant Admin Computer Software	-	3,000	(2,000)	3,000	3,000	3,000	3,000
654101 - Grant Admin Book Pub/Membrshp	519	3,000	(353)	3,500	3,500	3,500	3,500
655101 - Grant Admin Training & Seminar	2,175	4,200	(605)	4,200	4,200	4,200	4,200
655102 - Grant Admin In-House Training	45	500	(750)	500	500	500	500
658999 - Capital Contra Operating	(115,547)	-	-	-	-	-	-
663103 - Sidewalks	115,547	-	-	-	-	-	-
691101 - Grant Admin Xfer Out to GF	7,175	11,943	2,670	19,103	19,676	20,069	-
Grand Total	1,185,318	941,514	1,026,146	940,159	940,159	940,159	940,159

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Fire Impact
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524110 - Res Public Safety Impact Fees	(537,404)	(419,721)	(419,721)	(457,668)	(480,667)	(504,700)
524120 - Comm Public Safety Impact Fees	(47,110)	(14,900)	(14,900)	(14,900)	(14,900)	(14,900)
561101 - Bank investment income	(522)	(1,088)	(1,088)	(1,624)	(1,998)	(1,998)
561107 - Longterm Investment Earnings	(1,334)	-	-	-	-	-
561301 - Change in Fair Value Invest	(895)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	383	-	-	-	-	-
599960 - Operating Fund Balance	-	(260,591)	(234,854)	(793,264)	(918,139)	(1,065,926)
Grand Total	(586,882)	(696,300)	(670,563)	(1,267,456)	(1,415,704)	(1,587,524)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Fire Impact
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
631305 - Appraisal & Title Search	450	-	-	-	-	-
649129 - Credit Card Fees	3,849	8,692	8,692	9,451	9,911	10,803
691701 - Xfer Out to 2012 Sp Oblig DS	339,347	339,865	339,865	339,866	339,867	339,863
699201 - Restricted Fund Balance	-	347,743	322,006	918,139	1,065,926	1,236,858
Grand Total	343,646	696,300	670,563	1,267,456	1,415,704	1,587,524

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Parks Impact
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524610 - Res Cultural/Rec Impact Fees	(1,041,410)	(781,823)	(781,823)	(858,550)	(944,405)	(1,038,065)
561101 - Bank investment income	-	-	-	-	-	-
561107 - Longterm Investment Earnings	(11)	-	-	-	-	-
561301 - Change in Fair Value Invest	(12)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	-	-	-	-	-	-
599960 - Operating Fund Balance	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Grand Total	(1,041,432)	(791,823)	(791,823)	(868,550)	(954,405)	(1,048,065)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Parks Impact
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
649129 - Credit Card Fees	7,444	13,031	13,031	12,878	14,167	15,571
691701 - Xfer Out to 2006 Spec Oblig DS	831,110	565,626	565,626	-	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	202,856	203,166	203,166	203,166	203,166	203,164
691701 - Xfer Out to 2015 Spec Oblig	-	-	-	642,506	727,072	819,330
699901 - Unassigned Fund Balance	-	10,000	10,000	10,000	10,000	10,000
Grand Total	1,041,410	791,823	791,823	868,550	954,405	1,048,065

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CRA
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
511102 - Tax Increment-Original	(140,191)	(172,514)	(165,580)	(209,364)	(219,833)	(228,626)
511103 - Tax Increment-Expanded	(115,343)	(254,204)	(245,369)	(406,289)	(426,603)	(443,667)
561101 - Bank investment income	(3,300)	(700)	(700)	(700)	(700)	(700)
561107 - Longterm Investment Earnings	(8,417)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
561301 - Change in Fair Value Invest	(6,491)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	2,754	-	-	-	-	-
566102 - Contrib/Donation Sponsorships	-	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(13)	-	-	-	-	-
569115 - Purchasing Card Rebate	(121)	-	-	-	-	-
581101 - Xfer in fr General Fund	(574,486)	(815,242)	(788,808)	(1,001,219)	(1,051,280)	(1,093,331)
599950 - Use of Fund Balance	-	-	(205,798)	-	-	-
599960 - Operating Fund Balance	-	(1,540,030)	(1,540,030)	(1,824,267)	-	-
Grand Total	(845,608)	(2,787,690)	(2,951,285)	(3,446,839)	(1,703,416)	(1,771,324)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CRA
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
613102 - Contract Employees Salary/Wage	58,088	57,876	57,876	60,778	63,692	63,692
621101 - FICA Taxes	4,040	3,588	3,588	3,768	3,949	3,949
621102 - Medicare Taxes	945	839	839	881	924	924
622109 - Def Comp, Other Retirement	6,971	6,945	6,945	7,293	7,643	7,643
623101 - Life,Health,Disability Insur	9,605	10,079	10,079	977	1,023	1,023
623102 - Self-Insured Health Plan	-	-	-	9,779	9,960	10,657
624101 - Workers Compensation	-	-	-	152	159	159
624102 - Unemployment	-	-	-	-	-	-
624103 - Leave Payout	-	1,480	1,480	-	-	-
631304 - Legal Services	-	2,500	2,500	-	-	-
631307 - Studies & Master Plans	-	-	-	120,000	-	-
631312 - Accounting & Auditing	168	168	168	171	171	171
631399 - Other Professional Services	-	-	-	-	-	-
634104 - Security Services	-	-	-	-	-	-
634117 - CRA Programs	-	100,000	100,000	-	-	-
634120 - Outside Services	30	2,030	2,030	2,031	2,031	2,031
640101 - Food And Mileage (City)	39	250	250	500	500	500
640105 - Travel Costs	5,170	4,900	4,900	3,025	3,025	3,025
641101 - Communication Service	-	-	-	-	-	-
641102 - Telephone Service	417	600	600	600	600	600
641103 - Telecommunication Service	-	900	900	900	900	900
641104 - Postage & Shipping	-	100	100	100	100	100
643202 - Electric	58	144	144	144	144	144
643203 - Water & Sewer	46	76	76	76	76	76
644101 - Building Rental/Leases	-	-	-	-	-	-
644103 - Copy & Fax Machine Rent/Lease	-	-	-	-	-	-
645101 - Insurance	-	6,000	8,785	6,000	6,000	6,000
646109 - Facilities Charges	4,787	8,250	5,465	500	500	500
646109 - Facilities Charges Overhead	3,821	538	538	538	538	538
647101 - Printing	-	2,500	2,500	750	750	750
648101 - Advertising	2,745	1,920	1,920	3,270	3,720	3,720
648102 - Public Relations	30,566	57,000	57,000	65,500	65,500	65,500

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	CRA
Type	Expense

	Data						
649103 - Various Fees	475	175	175	175	175	175	175
649106 - Assmt, Betterment, Impact	58	-	-	-	-	-	-
652101 - Office Supplies	202	300	300	300	300	300	300
652116 - Small Equipment	569	-	-	-	-	-	-
652121 - Computer Equip/Accessory	705	800	800	-	-	-	-
652122 - Computer Software/License	30	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	83	200	200	200	200	200	200
654101 - Books Pubs Subscrpt & Membrshp	620	1,500	1,500	1,500	1,500	1,500	1,500
655101 - Training & Seminars	3,695	3,600	3,600	3,600	3,600	3,600	3,600
662601 - Improvements Other Than Bldgs	339,152	410,000	430,879	2,736,484	1,108,888	1,176,092	
691701 - Xfer Out to 2012 Sp Oblig DS	416,224	416,848	416,848	416,847	416,848	416,855	
699401 - Assigned Fund Balance	-	1,685,584	1,622,502	-	-	-	
699901 - Unassigned Fund Balance	-	-	205,798	-	-	-	
Grand Total	889,305	2,787,690	2,951,285	3,446,839	1,703,416	1,771,324	

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	City Centrum
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
561101 - Bank investment income	(124)	-	-	-	-	-
561107 - Longterm Investment Earnings	(314)	-	-	-	-	-
561301 - Change in Fair Value Invest	(341)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	112	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(222)	-	-	-	-	-
599950 - Use of Fund Balance	-	(52,062)	(52,062)	(12,849)	-	-
599960 - Operating Fund Balance	-	(12,849)	(1,953)	-	-	-
Grand Total	(889)	(64,911)	(54,015)	(12,849)	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	City Centrum
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
634120 - Outside Services	10,200	12,000	12,000	-	-	-
643202 - Electric	18,543	25,840	25,840	8,849	-	-
643203 - Water & Sewer	4,315	8,222	8,222	4,000	-	-
646109 - Facilities Charges	11,812	6,000	6,000	-	-	-
646109 - Facilities Charges Overhead	2,500	-	-	-	-	-
699901 - Unassigned Fund Balance	-	12,849	1,953	-	-	-
Grand Total	47,370	64,911	54,015	12,849	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	All Hazards
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
511105 - All Hazards Protection Tax	(644,650)	(732,796)	(732,796)	(777,122)	(815,978)	(856,777)
561101 - Bank investment income	(2,104)	-	-	-	-	-
561107 - Longterm Investment Earnings	(4,972)	-	-	-	-	-
561301 - Change in Fair Value Invest	(4,179)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	1,777	-	-	-	-	-
569115 - Purchasing Card Rebate	-	-	-	-	-	-
581131 - Xfer in fr EOC	-	-	-	-	-	-
599950 - Use of Fund Balance	-	-	-	(48,288)	-	-
599960 - Operating Fund Balance	-	(1,128,847)	(1,018,872)	(1,023,585)	(1,023,585)	(1,107,398)
Grand Total	(654,129)	(1,861,643)	(1,751,668)	(1,848,995)	(1,839,563)	(1,964,175)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	All Hazards
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	130,690	238,890	238,890	244,045	250,806	257,587
613102 - Contract Employees Salary/Wage	-	-	-	16,120	16,604	17,102
614101 - Overtime	-	-	-	-	-	-
615101 - Special Pay/Add Pay	2,560	3,600	3,600	3,120	3,120	3,120
621101 - FICA Taxes	8,246	15,155	15,155	16,557	17,017	17,475
621102 - Medicare Taxes	1,928	3,545	3,545	3,872	3,980	4,088
622101 - General Retirement	11,593	17,240	17,240	18,191	18,688	19,188
622111 - UAAL General Retirement	32,865	75,740	75,740	77,971	80,311	82,720
623101 - Life,Health,Disability Insur	25,022	40,467	40,467	3,976	4,083	4,193
623102 - Self-Insured Health Plan	-	-	-	39,116	39,840	42,629
624101 - Workers Compensation	339	856	856	1,525	1,574	1,618
624103 - Leave Payout	2,642	3,634	3,634	3,750	3,938	4,056
631307 - Studies & Master Plans	24,241	-	24,241	36,800	-	-
631399 - Other Professional Services	-	-	-	5,266	5,266	5,266
634119 - Employee Health Clinic Charges	25	-	-	-	-	-
634120 - Outside Services	-	-	-	2,500	-	-
640101 - Food And Mileage (City)	-	-	-	-	-	-
641101 - Communication Service	-	504	869	7,200	-	-
646102 - Equip Repair/Maintenance	-	5,166	5,166	6,829	7,000	7,175
646103 - Building Maintenance	-	-	-	5,000	10,000	-
646109 - Facilities Charges	51,852	-	-	17,284	17,716	18,159
646109 - Facilities Charges Overhead	50,710	-	-	16,903	17,326	17,759
646109 - Facilities Charges Projects	6,516	-	-	2,594	2,659	2,725
646110 - Fleet Charges	743	1,605	1,605	662	679	696
646110 - Fleet Charges Overhead	290	-	-	188	193	198
648102 - Public Relations	6,457	20,000	20,000	20,500	21,013	21,539
652116 - Small Equipment	28,515	41,000	41,000	34,941	10,500	17,000
652121 - Computer Equip/Accessory	5,106	5,085	5,085	4,850	3,229	3,310
652122 - Computer Software/License	12,867	20,160	19,795	25,650	16,623	16,623
652199 - Other Operating Mat & Supplies	1,135	-	-	-	-	-
655101 - Training & Seminars	-	-	-	-	-	-
658999 - Capital Contra Operating	(102,562)	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	All Hazards
Type	Expense

	Data					
662101 - Buildings	-	-	-	30,000	-	-
662301 - Building Improvement	383,490	-	-	-	-	-
664101 - Equipment	-	-	-	-	-	-
664102 - Vehicles - Additional	-	39,126	39,126	-	-	-
664501 - Computer Software Intangible	-	33,500	33,500	-	-	-
691101 - Xfer Out to General Fund	140,000	160,000	160,000	180,000	180,000	180,000
699901 - Unassigned Fund Balance	-	1,136,370	1,002,154	1,023,585	1,107,398	1,219,949
Grand Total	825,270	1,861,643	1,751,668	1,848,995	1,839,563	1,964,175

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Alarm Fee
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
542102 - False Alarm Fees Serv Charge	(125,775)	(132,353)	(132,353)	(139,271)	(150,000)	(154,673)
543907 - Uncollectible Adjustment	23,551	-	-	-	-	-
561101 - Bank investment income	(23)	-	-	-	-	-
561107 - Longterm Investment Earnings	(58)	(200)	(200)	(200)	(200)	(200)
561301 - Change in Fair Value Invest	(71)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	17	-	-	-	-	-
569115 - Purchasing Card Rebate	(144)	-	-	-	-	-
599950 - Use of Fund Balance	-	(6,215)	(6,215)	(5,165)	-	-
599960 - Operating Fund Balance	-	(10,647)	(6,148)	(983)	(983)	(1,339)
Grand Total	(102,503)	(149,415)	(144,916)	(145,619)	(151,183)	(156,212)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Alarm Fee
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	50,303	74,728	74,728	77,127	79,269	81,401
614101 - Overtime	-	-	-	-	-	-
615101 - Special Pay/Add Pay	540	720	720	720	720	720
621101 - FICA Taxes	2,966	4,678	4,678	4,827	4,960	5,092
621102 - Medicare Taxes	694	1,094	1,094	1,129	1,160	1,191
622101 - General Retirement	3,011	4,338	4,338	5,730	5,888	6,044
622111 - UAAL General Retirement	11,399	12,021	12,021	12,375	12,746	13,129
623101 - Life,Health,Disability Insur	12,214	17,125	17,125	1,251	5,923	1,322
623102 - Self-Insured Health Plan	-	-	-	17,011	17,324	18,537
624101 - Workers Compensation	129	204	204	196	200	206
624103 - Leave Payout	-	-	-	-	-	-
634119 - Employee Health Clinic Charges	50	-	-	-	-	-
634120 - Outside Services	-	-	-	-	-	-
641104 - Postage & Shipping	3,686	3,700	3,700	3,793	3,000	3,984
647101 - Printing	196	300	300	308	300	323
652101 - Office Supplies	570	650	650	666	600	700
652113 - Uniforms	-	200	200	205	-	215
652116 - Small Equipment	-	500	500	513	-	538
652121 - Computer Equip/Accessory	-	1,000	1,000	1,025	-	1,077
652122 - Computer Software/License	9,537	9,600	9,600	9,840	10,086	10,338
652199 - Other Operating Mat & Supplies	-	250	250	256	-	269
654101 - Books Pubs Subscrpt & Membrshp	160	160	160	164	168	172
691101 - Xfer Out to General Fund	7,500	7,500	7,500	7,500	7,500	7,500
699901 - Unassigned Fund Balance	-	10,647	6,148	983	1,339	3,454
Grand Total	102,954	149,415	144,916	145,619	151,183	156,212

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Crime Just Ed
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
554103 - Local Ord Violation Surcharge	(14,376)	(16,000)	(16,000)	(17,000)	(18,000)	(19,000)
561101 - Bank investment income	(16)	-	-	-	-	-
561107 - Longterm Investment Earnings	(33)	-	-	-	-	-
561301 - Change in Fair Value Invest	(67)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	12	-	-	-	-	-
569115 - Purchasing Card Rebate	(80)	-	-	-	-	-
599950 - Use of Fund Balance	-	(5,149)	647	(5,000)	(5,000)	(5,000)
Grand Total	(14,559)	(21,149)	(15,353)	(22,000)	(23,000)	(24,000)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Police Crime Just Ed
Type	Expense

	Data					
OBJ # - Description	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
640105 - Travel Costs	880	-	-	-	-	-
655101 - Training & Seminars	13,150	21,149	15,353	22,000	23,000	24,000
Grand Total	14,030	21,149	15,353	22,000	23,000	24,000

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Del Prado Mall
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
525101 - Capital Improv Spec Asmt	(86,301)	(85,000)	(85,000)	(85,000)	-	-
525103 - Maintenance Spec Asmt	(35,115)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
525203 - Tax Collector Discounts	(757)	-	-	-	-	-
525206 - Tax Collector Collection Costs	(27)	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	(0)	-	-	-	-	-
559105 - UCM Tax billed penalty	(75)	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
561101 - Bank investment income	(167)	-	-	-	-	-
561107 - Longterm Investment Earnings	(515)	-	-	-	-	-
561190 - Annual Tax Billed Interest	-	-	-	-	-	-
561191 - Tax Collector Interest	(12,759)	(17,000)	(17,000)	(17,000)	(5,000)	(5,000)
561301 - Change in Fair Value Invest	(257)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	144	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(165)	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(13)	-	-	-	-	-
599960 - Operating Fund Balance	-	(75,920)	(56,148)	(78,172)	(80,523)	(84,513)
Grand Total	(136,008)	(214,920)	(195,148)	(217,172)	(122,523)	(126,513)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Del Prado Mall
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
643202 - Electric	13,703	17,865	17,865	17,865	17,865	18,400
643203 - Water & Sewer	1,026	1,155	1,155	1,155	1,155	1,190
646109 - Facilities Charges	-	3,231	3,231	3,231	3,231	3,328
646109 - Facilities Charges Overhead	-	-	-	-	-	-
649110 - Interfund Service Payment	-	40	40	-	-	-
652122 - Computer Software/License	2	-	-	-	-	-
653105 - Parking Lot Maintenance	7,909	15,759	15,759	15,759	15,759	16,230
671100 - Principal Expense - Debt	86,031	90,410	90,410	95,011	-	-
671900 - Principal Reclass to Debt	(86,031)	-	-	-	-	-
672103 - Del Prado Parking Lot Adv Int	12,722	8,288	8,288	3,628	-	-
699201 - Restricted Fund Balance	-	78,172	58,400	80,523	84,513	87,365
Grand Total	35,363	214,920	195,148	217,172	122,523	126,513

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Lot Mowing
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
525203 - Tax Collector Discounts	72,468	-	-	-	-	-
525206 - Tax Collector Collection Costs	74,222	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	(619)	-	-	-	-	-
543902 - Lot Mowing	(3,246,281)	(3,256,118)	(3,256,118)	(3,434,685)	(3,417,869)	(3,401,135)
543907 - Uncollectible Adjustment	(17,878)	-	-	-	-	-
559104 - Penalties/Late Charges	(22,068)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
559105 - UCM Tax billed penalty	(20,486)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
561101 - Bank investment income	(4,687)	-	-	-	-	-
561107 - Longterm Investment Earnings	(12,086)	-	-	-	-	-
561191 - Tax Collector Interest	(733)	-	-	-	-	-
561301 - Change in Fair Value Invest	(8,796)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	4,128	-	-	-	-	-
569105 - Admin Fee	-	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(27,989)	-	-	-	-	-
569115 - Purchasing Card Rebate	(21)	-	-	-	-	-
599950 - Use of Fund Balance	-	(300,000)	(300,000)	(366,079)	(327,177)	(331,787)
599960 - Operating Fund Balance	-	(1,752,966)	(1,721,126)	(1,549,483)	(1,222,306)	(890,519)
Grand Total	(3,210,825)	(5,360,084)	(5,328,244)	(5,401,247)	(5,018,352)	(4,674,441)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Lot Mowing
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	207,416	220,147	220,147	251,693	258,702	265,787
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
614101 - Overtime	1,102	2,990	2,990	520	250	564
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	1,566	1,560	1,560	1,562	1,562	1,562
621101 - FICA Taxes	12,782	14,922	14,922	16,790	17,261	17,755
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	2,989	3,491	3,491	3,928	4,041	4,153
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	11,707	11,032	11,032	18,964	19,474	20,026
622101 - General Retirement (BUSplitJE)	-	-	-	-	-	-
622111 - UAAL General Retirement	57,649	48,468	48,468	49,896	51,393	52,935
623101 - Life,Health,Disability Insur	30,521	32,007	32,007	3,498	4,187	4,298
623102 - Self-Insured Health Plan	-	-	-	30,391	30,952	33,119
623102 - Self-Insured Health Plan-Split	-	-	-	6,179	6,294	6,735
624101 - Workers Compensation	13,328	15,610	15,610	15,525	15,964	16,409
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	8,242	16,967	16,967	17,016	17,867	18,402
624103 - Leave Payout (BU Split JE)	-	-	-	-	-	-
631304 - Legal Services	17,725	-	-	-	-	-
631399 - Other Professional Services	-	-	-	-	-	-
634120 - Outside Services	2,612,556	3,206,545	3,887,108	3,367,385	3,307,079	3,307,223
640105 - Travel Costs	56	2,500	2,000	2,800	2,800	2,800
641101 - Communication Service	1,444	2,100	2,100	2,200	2,300	2,300
641104 - Postage & Shipping	554	200	200	200	200	200
643203 - Water & Sewer	442	-	-	-	-	-
644103 - Copy & Fax Machine Rent/Lease	-	310	310	330	350	350
646102 - Equip Repair/Maintenance	-	500	-	500	500	500
646106 - Unleaded Fuel	4,866	6,900	6,900	8,200	8,000	8,000
646109 - Facilities Charges	-	-	-	1,250	-	-
646109 - Facilities Charges Projects	-	-	-	-	-	-
646110 - Fleet Charges	7,408	2,200	2,200	2,260	2,500	2,500
646110 - Fleet Charges Overhead	3,440	-	-	-	-	-
648101 - Advertising	2,975	1,880	1,880	1,920	1,961	2,003

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Lot Mowing
Type	Expense

	Data					
649103 - Various Fees	-	3,239	1,784	3,320	3,404	3,474
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund SvcPymt Water/Sewer	11,669	5,550	5,550	5,727	5,727	5,727
649129 - Credit Card Fees	3	-	-	-	-	-
652101 - Office Supplies	135	350	350	425	400	400
652113 - Uniforms	549	600	600	810	700	700
652115 - Tools	-	1,000	1,000	500	500	500
652116 - Small Equipment	-	1,000	1,000	500	500	500
652121 - Computer Equip/Accessory	-	-	-	-	-	-
652122 - Computer Software/License	5,677	2,400	1,900	6,250	2,500	2,500
652199 - Other Operating Mat & Supplies	1,015	350	2,850	375	400	400
654101 - Books Pubs Subscript & Membrshp	-	100	100	100	100	100
655101 - Training & Seminars	1,015	2,200	1,200	750	2,000	2,000
664101 - Equipment - Additional	-	-	-	15,000	-	-
664101 - Equipment - Replacement	-	-	-	-	26,178	-
664102 - Vehicles	-	-	26,000	-	-	-
664102 - Vehicles - Additional	-	-	-	15,000	-	-
699901 - Unassigned Fund Balance	-	1,752,966	1,016,018	1,549,483	1,222,306	890,519
Grand Total	3,018,831	5,360,084	5,328,244	5,401,247	5,018,352	4,674,441

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Ship
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
535501 - State Housing Init Prtnr	(725,470)	-	-	-	-	-
561101 - Bank investment income	(1,632)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(197,726)	-	(46,467)	-	-	-
Grand Total	(924,828)	-	(46,467)	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Ship
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Grant Admin Regular Salary	23,011	-	(3,297)	-	-	-
612001 - Regular Salary (BU Split JE)	418	-	2,323	-	-	-
621101 - FICA Taxes (BU Split JE)	26	-	-	-	-	-
621101 - Grant Admin FICA Taxes	1,446	-	-	-	-	-
621102 - Grant Admin Medicare Taxes	338	-	-	-	-	-
621102 - Medicare Taxes (BU Split JE)	6	-	-	-	-	-
622101 - General Retirement (BUSplitJE)	10	-	-	-	-	-
622101 - Grant Admin General Retirement	894	-	-	-	-	-
622104 - Grant Admin ICMA (401A)	1,544	-	-	-	-	-
622104 - ICMA (401A) (BU Split JE)	36	-	-	-	-	-
622111 - UAAL General Retirement	-	-	-	-	-	-
623101 - Grant Admin Life,Hlth,Dis Ins	3,398	-	-	-	-	-
623101 - Life,Health,Disability Insur	61	-	-	-	-	-
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
624101 - Grant Admin Workers Comp	66	-	-	-	-	-
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	397	-	-	-	-	-
631312 - Grant Admin Acctg & Auditing	124	-	-	-	-	-
634115 - CBS Utility	25,422	-	7,825	-	-	-
634115 - CC Housing Dev OOR	218,250	-	-	-	-	-
634115 - CCHDC New Construction	-	-	-	-	-	-
634115 - Credit Counseling	-	-	6,876	-	-	-
634115 - Downpaymnt Assistance	-	-	-	-	-	-
634115 - Goodwill (Microenterprise)	-	-	-	-	-	-
634115 - Grant Admin Contracted Serv	-	-	(78,800)	-	-	-
634115 - Habitat for Humanity	116,408	-	35,962	-	-	-
634115 - Home Ownership	107,295	-	72,281	-	-	-
634120 - Grant Admin Outside Services	-	-	3,297	-	-	-
640101 - Grant Admin Food/Mileage(City)	-	-	-	-	-	-
640105 - Grant Admin Travel Costs	861	-	-	-	-	-
641104 - Grant Admin Postage & Shipping	50	-	-	-	-	-
648101 - Grant Admin Advertising	585	-	-	-	-	-
649103 - Grant Admin Various Fees	-	-	-	-	-	-
652101 - Grant Admin Office Supplies	10	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Ship
Type	Expense

	Data					
654101 - Grant Admin Book Pub/Membrshp	1,000	-	-	-	-	-
655101 - Grant Admin Training & Seminar	172	-	-	-	-	-
691101 - Grant Admin Xfer Out to GF	7,175	-	-	-	-	-
Grand Total	509,003	-	46,467	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Building
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
522201 - Single Family Homes Permits	(1,719,745)	(1,560,410)	(1,560,410)	(1,716,450)	(1,888,095)	(2,076,905)
522202 - Single Fam Add/Remodel Permits	(104,803)	(105,300)	(105,300)	(115,830)	(127,415)	(140,157)
522203 - Town Houses Permits	-	-	-	-	-	-
522204 - Duplexes Permits	-	-	-	-	-	-
522205 - Multi-Family Permits	(11,528)	(9,045)	(9,045)	(9,950)	(10,945)	(12,040)
522206 - Commercial-Office Permits	(87,861)	(95,925)	(95,925)	(105,515)	(116,065)	(119,547)
522208 - Commercial Add/Remodel Permits	(75,422)	(77,305)	(77,305)	(85,035)	(93,540)	(96,346)
522212 - Miscellaneous Permits	(2,637,141)	(2,674,295)	(2,674,295)	(2,941,725)	(3,235,900)	(3,559,490)
522213 - Misc Permit/Admin Exten/Sen360	(600)	-	-	-	-	-
541905 - Zoning Fees Gen Gov Charge	(22)	-	-	-	-	-
541907 - Copies Gen Gov Charge	-	-	-	-	-	-
541910 - Reinspection Gen Gov Chg	(198,675)	(205,655)	(205,655)	(226,220)	(248,845)	(273,730)
542901 - Radon Gas Trust Fund Fee	(5,789)	(8,240)	(8,240)	(9,060)	(9,970)	(10,967)
542902 - Bldg Certification Fees	(4,350)	(5,320)	(5,320)	(5,850)	(6,435)	(7,079)
559101 - Other Judgment/Fine/Forfeits	(29,517)	(32,855)	(32,855)	(36,140)	(39,755)	(43,731)
561101 - Bank investment income	(4,204)	(550)	(550)	(605)	(665)	(732)
561107 - Longterm Investment Earnings	(11,186)	(1,425)	(1,425)	(1,570)	(1,725)	(1,898)
561301 - Change in Fair Value Invest	(8,076)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	3,353	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(183)	-	-	-	-	-
569115 - Purchasing Card Rebate	(254)	(100)	(100)	(100)	(100)	(100)
599960 - Operating Fund Balance	-	(2,362,788)	(2,397,352)	(3,129,960)	(3,026,578)	(3,438,672)
Grand Total	(4,896,003)	(7,139,213)	(7,173,777)	(8,384,010)	(8,806,033)	(9,781,394)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Building
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	1,532,334	1,900,894	1,900,894	2,526,970	2,571,253	2,641,517
612001 - Regular Salary (BU Split JE)	21	-	-	-	-	-
612002 - Longevity Salary	2,265	2,164	2,164	2,163	2,163	2,163
613102 - Contract Employees Salary/Wage	10,376	90,852	90,852	91,728	91,728	91,728
614101 - Overtime	185,621	50,000	50,000	55,000	60,000	65,000
614101 - Overtime (BU Split JE)	194	-	-	-	-	-
615101 - Special Pay/Add Pay	10,158	8,400	8,400	8,790	8,790	8,790
615104 - Standby Pay	15,984	19,753	19,753	17,399	17,881	18,366
615109 - Lump Sum Award Spec Pay	8,740	-	-	-	-	-
621101 - FICA Taxes	109,912	136,396	136,396	171,673	174,959	179,782
621101 - FICA Taxes (BU Split JE)	13	-	-	-	-	-
621102 - Medicare Taxes	25,726	31,902	31,902	40,145	40,918	42,046
621102 - Medicare Taxes (BU Split JE)	3	-	-	-	-	-
622101 - General Retirement	111,523	130,209	130,209	198,638	202,656	206,666
622101 - General Retirement (BU Split JE)	5	-	-	-	-	-
622111 - UAAL General Retirement	369,729	452,861	452,861	466,203	480,190	494,595
623101 - Life,Health,Disability Insur	254,258	320,628	320,628	41,116	41,847	42,977
623102 - Self-Insured Health Plan	-	-	-	419,671	427,432	457,352
623107 - Opt Out Health Ins Subsidy	-	-	-	1,920	1,920	1,920
624101 - Workers Compensation	11,959	19,049	19,049	18,421	18,921	19,540
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	-	-	-	-	-	-
624103 - Leave Payout	44,861	57,839	57,839	64,898	68,143	70,187
631305 - Appraisal & Title Search	-	-	650	-	-	-
631312 - Accounting & Auditing	926	985	1,699	1,005	1,025	1,046
634119 - Employee Health Clinic Charges	425	500	500	513	522	532
634120 - Outside Services	38,488	1,134	1,134	51,168	51,203	52,227
640105 - Travel Costs	1,153	7,293	7,293	7,342	7,554	7,705
641101 - Communication Service	11,103	23,050	23,050	15,700	15,998	16,318
641102 - Telephone Service	7,887	9,884	9,884	10,036	10,302	10,508
641104 - Postage & Shipping	47	600	600	600	600	612
643202 - Electric	14,849	17,557	17,557	17,478	17,828	18,185
643203 - Water & Sewer	1,758	1,828	1,828	1,784	1,784	1,784
644103 - Copy & Fax Machine Rent/Lease	2,696	3,240	3,240	3,240	3,295	3,361

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Building
Type	Expense

	Data					
646102 - Equip Repair/Maintenance	1,132	5,735	5,735	5,878	5,978	6,098
646106 - Unleaded Fuel	34,432	52,000	52,000	54,640	55,435	56,544
646109 - Facilities Charges	830	624	624	640	651	664
646109 - Facilities Charges Overhead	733	739	739	758	771	786
646110 - Fleet Charges	23,241	28,091	28,091	28,793	29,282	29,868
646110 - Fleet Charges Overhead	7,345	9,756	9,756	10,000	10,170	10,373
647101 - Printing	1,105	1,500	1,500	1,526	1,551	1,582
649129 - Credit Card Fees	46,817	32,321	32,321	48,500	52,750	56,500
652101 - Office Supplies	4,174	4,400	4,400	4,500	4,577	4,669
652113 - Uniforms	1,131	5,450	5,450	5,450	5,550	5,661
652115 - Tools	-	1,050	1,050	1,090	1,100	1,122
652116 - Small Equipment	172	28,450	27,800	2,845	2,900	2,958
652121 - Computer Equip/Accessory	8,688	12,500	12,500	12,500	12,700	12,954
652122 - Computer Software/License	14,975	18,000	18,000	18,000	18,306	18,672
652124 - Safety Equipment	-	250	250	300	305	311
652199 - Other Operating Mat & Supplies	2,170	3,000	3,000	3,000	3,051	3,112
654101 - Books Pubs Subscript & Membrshp	7,443	2,500	2,500	2,500	2,543	2,594
655101 - Training & Seminars	2,553	10,566	10,566	10,750	10,910	11,128
655102 - In-House Training	-	2,500	2,500	2,500	2,543	2,594
664101 - Equipment	-	-	-	87,000	-	-
664102 - Vehicles	-	-	-	-	-	-
664102 - Vehicles - Replacement	-	-	-	58,344	40,842	107,210
691101 - Xfer Out to General Fund	675,151	720,571	720,571	742,189	764,455	787,389
691701 - Xfer Out to 2005 Cap Imp Rev	18,664	14,280	14,280	-	-	-
691701 - Xfer Out to 2014 Cap Imp Rev	2,522	8,957	8,957	8,994	8,959	8,921
691701 - Xfer Out to 2015 Spec Ob Note	212	-	-	13,134	13,120	13,158
692104 - Refunds	-	-	-	-	-	-
699901 - Unassigned Fund Balance	-	2,888,955	2,922,805	3,026,578	3,438,672	4,181,619
Grand Total	3,626,501	7,139,213	7,173,777	8,384,010	8,806,033	9,781,394

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	P&R Programs
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
531690 - Other Human Services Fed Grant	(193,970)	(214,844)	(214,844)	(242,630)	(242,630)	(242,630)
534690 - Other Human Serv State Grant	(250,058)	(199,633)	(199,633)	(238,317)	(238,767)	(238,767)
537701 - Culture/Rec Local Grant	-	(5,000)	(5,000)	-	-	-
547202 - Pool Service Charge	(72,638)	(74,049)	(74,049)	(73,603)	(73,603)	(73,603)
547203 - Tennis Service Charge	(138,488)	(115,000)	(115,000)	(116,500)	(119,483)	(121,137)
547204 - Yacht Club Usage Serv Charge	(211,223)	(220,719)	(220,719)	(218,401)	(222,841)	(216,681)
547205 - Parking Annual Pass Serv Chg	(27,781)	(29,132)	(29,132)	(34,958)	(36,006)	(37,086)
547206 - Parking Daily Pass Serv Chg	(79,968)	(70,748)	(70,748)	(86,098)	(88,744)	(90,067)
547301 - Arts: Art Studio	(100,618)	(173,057)	(173,057)	(174,058)	(169,546)	(168,246)
547401 - Offsite Special Events	(215,229)	(395,580)	(395,580)	(264,900)	(271,593)	(277,052)
547402 - Stage Rental	(15,324)	(15,875)	(15,875)	(17,000)	(17,425)	(17,861)
547403 - Special Event Permits	(1,640)	(1,920)	(1,920)	(3,240)	(3,460)	(2,160)
547501 - Rotino Sr Center Serv Charges	(112,846)	(119,270)	(119,270)	(120,899)	(120,999)	(119,699)
547502 - Lake Kennedy Sr Ctr Serv Chg	(111,298)	(130,280)	(130,280)	(135,140)	(136,850)	(134,200)
547503 - Four Freedom Service Charges	(199,683)	(267,124)	(267,124)	(226,122)	(226,222)	(224,922)
547505 - Youth Center Service Charges	(339,836)	(339,873)	(339,873)	(349,776)	(349,876)	(348,576)
547506 - Skate Park Service Charges	(59,545)	(87,458)	(87,458)	(64,900)	(65,000)	(63,700)
547507 - Aquatic Service Charges	(67,866)	(68,015)	(68,015)	(73,465)	(73,565)	(72,265)
547508 - Pops Café Service Charges	(141,524)	(154,500)	(154,500)	(141,200)	(144,800)	(147,086)
547518 - Food & Beverage Serv Charges	(107,374)	(113,960)	(113,960)	(147,200)	(150,951)	(153,392)
547535 - Environmental Rec Serv Chg	(76,334)	(75,564)	(75,564)	(95,954)	(76,164)	(78,227)
547542 - Dog Park Serv Chg	(11,827)	(12,450)	(12,450)	(13,950)	(13,079)	(14,230)
547544 - Memberships Serv Chg	(4,680)	(6,000)	(6,000)	(5,000)	(5,000)	(5,000)
547564 - Athletics Non-Resident Ser Chg	-	(500)	(500)	-	-	-
547901 - Special Population Serv Charge	(125,455)	(207,051)	(207,051)	(181,283)	(205,771)	(204,471)
547902 - Youth Serv Service Charge	(476,514)	(477,326)	(477,326)	(458,450)	(461,925)	(463,625)
547904 - P&R Transportation Serv Charge	(63,506)	(73,500)	(73,500)	(62,900)	(64,400)	(64,400)
547905 - Athletic Program Serv Charges	(274,690)	(323,000)	(323,000)	(282,000)	(289,050)	(296,276)
547906 - Merchandise Sales	(52,145)	(48,360)	(48,360)	(61,360)	(77,314)	(72,106)
547908 - Charter School EBAS Oasis Elem	(20,141)	(23,945)	(23,945)	(21,500)	(21,500)	(21,500)
547910 - Charter School EBAS CM Elem	(187,275)	(179,610)	(179,610)	(184,500)	(184,700)	(184,100)
554101 - Local Ord Violation Fines	(3,349)	-	-	-	-	-
559102 - Returned Check Fees	(524)	(800)	(800)	(800)	(800)	(800)
561101 - Bank investment income	(16)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	P&R Programs
Type	Revenue

	Data					
561107 - Longterm Investment Earnings	(866)	(1,154)	(1,154)	(750)	(750)	(750)
561301 - Change in Fair Value Invest	(1,954)	(1,090)	(1,090)	(750)	(750)	(750)
561401 - Gain (Loss) on Investment Sale	43	-	-	-	-	-
564101 - Disposition of Fixed Assets	(6,300)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
566101 - Contrib/Donation Private Sourc	(57,763)	(67,364)	(67,364)	(68,298)	(60,370)	(67,414)
566102 - Contrib/Donation Sponsorships	(166,181)	(224,465)	(224,465)	(191,001)	(199,561)	(200,671)
569101 - Other Miscellaneous Revenue	(23,834)	(3,000)	(3,000)	(5,600)	(5,740)	(5,883)
569110 - Reimbursable Charges	(42)	-	-	-	-	-
569115 - Purchasing Card Rebate	(4,253)	-	-	-	-	-
569203 - Over/Short Rec Trac Misc Rev	9,479	-	-	-	-	-
581101 - Xfer in fr General Fund	(3,150,587)	(3,956,704)	(3,956,704)	(4,256,917)	(4,328,583)	(4,951,833)
581141 - Xfer in fr Yacht Basin Fund	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)	(115,000)
581401 - Debt Proceeds	-	-	-	-	-	-
585001 - Proceeds from Refunding Debt	(575,491)	-	-	-	-	-
599960 - Operating Fund Balance	-	-	(597,129)	-	-	-
Grand Total	(7,836,116)	(8,592,920)	(9,190,049)	(8,734,420)	(8,862,818)	(9,496,166)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	P&R Programs
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	1,719,335	1,881,609	1,881,609	1,944,415	2,036,081	2,091,223
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	3,828	3,808	3,808	3,807	3,807	3,807
613102 - Contract Employees Salary/Wage	1,455,583	1,810,232	1,803,732	1,831,813	1,882,359	1,923,752
614101 - Overtime	8,881	4,882	4,882	3,824	3,246	3,258
614101 - Overtime (BU Split JE)	14	-	-	-	-	-
615101 - Special Pay/Add Pay	13,060	11,904	11,904	11,514	11,514	11,513
615104 - Standby Pay	2,485	2,860	2,860	2,882	2,962	3,040
615106 - Shift Differential Pay	2,785	3,673	3,673	2,413	2,413	2,413
615109 - Lump Sum Award Spec Pay	14,487	-	-	-	-	-
621101 - FICA Taxes	201,025	234,005	234,005	240,117	249,097	255,203
621101 - FICA Taxes (BU Split JE)	(14)	-	-	-	-	-
621102 - Medicare Taxes	47,013	54,724	54,724	56,167	58,266	59,692
621102 - Medicare Taxes (BU Split JE)	(3)	-	-	-	-	-
622101 - General Retirement	118,508	104,859	104,859	145,376	152,127	156,194
622101 - General Retirement (BUSplitJE)	1	-	-	-	-	-
622111 - UAAL General Retirement	467,374	460,655	460,655	474,277	488,454	503,108
623101 - Life,Health,Disability Insur	331,948	429,701	429,701	31,745	33,233	38,533
623102 - Self-Insured Health Plan	-	-	-	499,541	515,956	552,074
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	4,736	3,840	3,840	9,600	9,600	9,600
624101 - Workers Compensation	138,678	152,706	152,706	174,638	181,212	185,656
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	6,373	-	-	-	-	-
624103 - Leave Payout	74,792	58,962	58,962	62,391	65,510	67,476
631399 - Other Professional Services	2,350	3,420	3,340	3,520	3,542	3,574
634104 - Security Services	11,407	1,500	1,500	461	761	761
634107 - Med Exam/New Hire/General	-	100	100	-	-	-
634116 - Parks & Rec Programs	749,647	919,076	910,268	909,361	919,056	933,652
634119 - Employee Health Clinic Charges	2,575	2,200	2,200	2,300	2,369	2,397
634120 - Outside Services	161,506	240,038	245,618	219,274	267,648	272,917
640101 - Food And Mileage (City)	456	100	710	953	1,073	1,088
640105 - Travel Costs	629	-	3,289	-	894	-
641101 - Communication Service	8,429	9,056	9,161	11,568	11,057	11,287

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	P&R Programs
Type	Expense

	Data						
641102 - Telephone Service	41,004	45,865	45,865	43,127	43,923	44,649	
641103 - Telecommunication Service	75	-	-	-	-	-	
641104 - Postage & Shipping	3,901	6,873	6,873	6,971	7,193	7,302	
643202 - Electric	156,739	185,609	185,609	182,609	187,542	195,855	
643203 - Water & Sewer	73,365	91,153	91,153	85,530	86,470	87,219	
643205 - Propane Fuel	1,829	4,934	4,934	4,428	4,824	4,949	
644101 - Building Rental/Leases	-	-	250	-	-	-	
644102 - Equipment Rental/Leases	73,550	77,085	78,035	89,932	82,504	84,195	
644103 - Copy & Fax Machine Rent/Lease	13,009	16,728	16,728	16,798	16,824	17,029	
644104 - Uniforms/Linen/Mats Rent/Lease	701	775	775	775	800	820	
644199 - Other Rentals/Leases	2,585	2,896	5,354	7,033	4,633	4,711	
645101 - Insurance	840	1,815	1,815	2,000	2,050	2,102	
646102 - Equip Repair/Maintenance	7,185	22,426	17,426	22,503	22,696	12,945	
646103 - Building Maintenance	12,483	23,885	23,217	23,132	24,567	24,715	
646104 - Diesel Fuel	6,044	6,500	6,500	9,644	9,932	10,346	
646105 - Parts Repair/Maintenance	-	-	-	-	-	-	
646106 - Unleaded Fuel	30,397	48,214	47,714	43,472	46,542	48,026	
646108 - Other Repairs & Maint.	1,504	10,200	10,200	8,400	8,600	8,700	
646109 - Facilities Charges	239,350	373,127	371,795	377,618	386,161	404,183	
646109 - Facilities Charges Overhead	221,457	-	-	-	-	-	
646109 - Facilities Charges Projects	-	-	-	-	-	-	
646110 - Fleet Charges	43,877	59,185	59,185	55,144	56,092	56,668	
646110 - Fleet Charges Overhead	14,627	-	-	-	-	-	
646124 - Dyed Diesel Fuel	-	2,000	2,000	2,104	3,060	3,124	
647101 - Printing	32,604	50,791	52,197	49,122	55,093	55,257	
648101 - Advertising	84,095	100,238	101,732	96,991	94,656	96,406	
648102 - Public Relations	338	550	550	945	1,033	1,054	
649102 - Bank Fees	1,735	1,304	1,664	1,304	1,334	1,351	
649103 - Various Fees	17,854	26,983	25,633	19,130	20,169	20,613	
649129 - Credit Card Fees	28,365	38,100	38,100	38,460	39,595	40,081	
649199 - Other Current Charges	20,216	19,470	19,470	19,470	20,010	20,232	
652101 - Office Supplies	21,723	25,096	25,096	26,678	26,827	27,350	
652113 - Uniforms	8,391	8,431	8,431	7,869	8,077	8,217	
652114 - Chemicals	18,997	20,430	20,430	21,500	22,625	23,190	
652115 - Tools	354	400	400	460	474	485	
652116 - Small Equipment	102,000	65,224	71,521	70,368	63,920	64,461	

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	P&R Programs
Type	Expense

	Data						
652117 - Janitorial Supplies	33,178	35,694	35,694	35,857	38,313	39,288	
652119 - Food And Beverage	156,435	187,066	187,016	167,128	178,993	182,627	
652120 - Merchandise	34,342	50,490	50,490	50,530	50,582	51,959	
652121 - Computer Equip/Accessory	9,113	9,550	12,147	12,100	9,865	9,993	
652122 - Computer Software/License	7,858	1,342	1,342	3,590	1,394	1,406	
652124 - Safety Equipment	2,267	3,178	3,288	3,377	3,437	3,506	
652199 - Other Operating Mat & Supplies	40,150	65,700	68,384	55,516	59,215	60,301	
652998 - Inventory Adjustment	14,596	-	-	-	-	-	
653103 - Sidewalk Maintenance	-	-	-	-	-	-	
653109 - Parks Maintenance & Repair	-	-	-	-	-	-	
654101 - Books Pubs Subscript & Membrshp	1,918	5,598	5,598	7,008	7,137	7,250	
655101 - Training & Seminars	1,971	3,425	6,642	15,140	15,905	16,280	
655102 - In-House Training	3,490	5,755	5,755	5,450	5,514	5,603	
656101 - Discounts Taken/Lost	(5)	-	-	-	-	-	
662301 - Building Improvement	-	108,100	108,100	76,500	5,000	451,500	
662601 - Improvements Other Than Bldgs	-	52,500	76,500	208,750	85,000	-	
664101 - Equipment	5,199	237,325	705,035	88,000	122,000	80,000	
664102 - Vehicles	-	-	98,300	-	-	-	
664102 - Vehicles - Replacement	-	97,000	97,000	30,000	30,000	118,000	
699901 - Unassigned Fund Balance	-	-	-	-	-	-	
Grand Total	7,139,597	8,592,920	9,190,049	8,734,420	8,862,818	9,496,166	

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Waterpark
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547521 - Group Sales Service Charges	(168,440)	(188,282)	(188,282)	(201,200)	(205,224)	(209,328)
547522 - Locker Rental Service Charges	(74,719)	(71,000)	(71,000)	(74,000)	(75,480)	76,989
547523 - Parking Service Charge	(120,613)	(120,000)	(120,000)	(120,000)	(122,400)	(124,848)
547534 - Lessons Serv Chg	(26,191)	(25,036)	(25,036)	(27,000)	(27,000)	(27,000)
547548 - Food Sales Serv Chg	(269,014)	(247,000)	(247,000)	(260,000)	(260,000)	(260,000)
547549 - Beverage Sales Serv Chg	(62,392)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)
547550 - Swimming Serv Chg	(3)	-	-	-	-	-
547552 - Parties Serv Chg	(10)	-	-	-	-	-
547553 - Candy Sales Serv Chg	(126,224)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
547554 - Admission Daily Resident	(254,976)	(386,524)	(386,524)	(386,524)	(393,961)	(401,840)
547555 - Admission Daily Non-Resident	(674,317)	(676,500)	(676,500)	(676,688)	(690,221)	(819,736)
547556 - Season Pass Resident Serv Chg	(162,649)	(150,000)	(150,000)	(170,000)	(173,400)	(176,868)
547557 - Season Pass Non-Resident SC	(12,092)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
547558 - Pavilion Rental Serv Chg	(1,532)	(500)	(500)	(500)	(500)	(500)
547559 - Lifeguard Training Certif SC	-	-	-	-	-	-
547562 - Specials/Discounts Serv Chg	(273,036)	(278,000)	(278,000)	(278,000)	(278,000)	(278,000)
547906 - Merchandise Sales	(55,678)	(45,000)	(45,000)	(55,000)	(56,100)	(57,324)
561101 - Bank investment income	(687)	-	-	-	-	-
561107 - Longterm Investment Earnings	(1,703)	(100)	(100)	(100)	-	(100)
561301 - Change in Fair Value Invest	(1,131)	50	50	50	-	50
561401 - Gain (Loss) on Investment Sale	475	-	-	-	-	-
566102 - Contrib/Donation Sponsorships	(3)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(2,382)	(200)	(200)	(2,000)	(2,000)	(2,000)
569114 - Staff Uniform Resales Misc Rev	(7,209)	(8,936)	(8,936)	(8,936)	(8,936)	(8,936)
569115 - Purchasing Card Rebate	(936)	(950)	(950)	(950)	(950)	(950)
569203 - Over/Short Rec Trac Misc Rev	206	60	60	60	60	60
581101 - Xfer in fr General Fund	(828,820)	(528,515)	(528,515)	(464,567)	(376,064)	(443,736)
581401 - Debt Proceeds	-	-	-	-	-	-
599960 - Operating Fund Balance	-	-	(752,320)	-	-	-
Grand Total	(3,124,075)	(2,963,433)	(3,715,753)	(2,962,355)	(2,907,176)	(2,971,067)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Waterpark
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	210,593	234,576	234,576	260,001	267,198	274,436
613102 - Contract Employees Salary/Wage	623,454	772,252	772,252	776,085	776,085	787,726
614101 - Overtime	184	-	-	-	-	-
615101 - Special Pay/Add Pay	2,186	1,910	1,910	1,910	1,910	1,910
615109 - Lump Sum Award Spec Pay	988	-	-	-	-	-
621101 - FICA Taxes	51,723	63,120	63,120	64,967	65,445	66,633
621102 - Medicare Taxes	12,097	14,762	14,762	15,193	15,304	15,585
622101 - General Retirement	18,601	16,934	16,934	19,281	19,811	20,343
622111 - UAAL General Retirement	63,175	74,395	74,395	76,587	78,884	81,251
623101 - Life,Health,Disability Insur	38,411	44,777	44,777	4,210	4,328	4,445
623102 - Self-Insured Health Plan	-	-	-	43,799	44,608	47,731
624101 - Workers Compensation	35,614	45,074	45,074	46,395	46,706	47,541
624102 - Unemployment	1,843	-	-	-	-	-
624103 - Leave Payout	7,046	9,320	9,320	9,878	10,372	10,683
631303 - Lab Services	-	200	200	200	200	200
631312 - Accounting & Auditing	677	785	785	796	805	821
631399 - Other Professional Services	13,049	10,300	10,300	10,300	10,300	10,300
634103 - Trash Removal	227	1,000	1,000	1,000	1,000	1,000
634104 - Security Services	-	500	500	500	500	500
634116 - Parks & Rec Programs	482	1,000	1,000	1,025	1,050	1,075
634119 - Employee Health Clinic Charges	25	100	100	100	100	100
634120 - Outside Services	12,498	25,058	25,058	28,058	28,058	28,058
640101 - Food And Mileage (City)	28	100	100	100	100	100
640105 - Travel Costs	1,596	3,000	3,000	2,000	2,000	2,000
641101 - Communication Service	972	1,000	1,000	1,000	1,025	1,050
641102 - Telephone Service	3,368	4,500	4,500	3,500	3,500	3,500
641104 - Postage & Shipping	805	1,000	1,000	1,500	1,550	1,600
643202 - Electric	100,086	115,000	115,000	115,000	115,000	115,000
643203 - Water & Sewer	134,816	155,000	155,000	158,875	158,875	162,875
643204 - Stormwater	11,918	11,910	11,910	12,712	12,712	12,712
643205 - Propane Fuel	1,671	2,500	2,500	2,500	2,500	2,500
644102 - Equipment Rental/Leases	11,490	11,000	10,100	11,500	11,500	11,500
644103 - Copy & Fax Machine Rent/Lease	2,152	2,237	2,237	2,237	2,400	2,400
644104 - Uniforms/Linen/Mats Rent/Lease	647	1,700	1,700	1,700	1,700	1,700

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Waterpark
Type	Expense

	Data					
646102 - Equip Repair/Maintenance	20,272	25,000	27,900	26,000	24,000	24,000
646103 - Building Maintenance	3,505	25,900	23,900	15,000	15,000	15,000
646104 - Diesel Fuel	50	100	100	100	100	100
646106 - Unleaded Fuel	748	1,400	1,400	1,484	1,425	1,425
646107 - Oil & Grease	81	500	500	500	500	500
646108 - Other Repairs & Maint.	34,015	45,000	45,000	35,000	35,000	35,000
646109 - Facilities Charges	17,519	20,000	20,000	20,000	20,000	20,000
646109 - Facilities Charges Overhead	16,884	22,293	22,293	-	-	-
646109 - Facilities Charges Projects	-	-	-	-	-	-
646110 - Fleet Charges	1,236	1,000	1,000	1,500	1,500	1,500
646110 - Fleet Charges Overhead	109	-	-	-	-	-
647101 - Printing	6,333	5,500	5,500	5,500	5,500	5,500
648101 - Advertising	108,588	124,000	124,000	124,000	124,000	124,000
648102 - Public Relations	354	500	500	500	500	500
649102 - Bank Fees	1,680	1,300	1,300	1,600	1,600	1,600
649103 - Various Fees	6,032	6,000	6,000	6,150	6,200	6,200
649114 - Lot Mow / Impact - City	309	364	364	374	380	385
649129 - Credit Card Fees	23,980	18,306	18,306	24,000	24,000	24,000
652101 - Office Supplies	3,451	4,000	4,000	4,613	4,700	4,700
652113 - Uniforms	7,132	12,000	12,000	16,500	16,500	16,500
652114 - Chemicals	33,115	57,750	57,750	47,750	47,750	47,750
652115 - Tools	969	4,000	4,000	4,000	1,000	1,000
652116 - Small Equipment	18,405	38,600	38,600	30,545	27,000	27,000
652117 - Janitorial Supplies	3,586	7,000	7,000	7,000	7,000	7,000
652118 - Operating Medical Supply	970	1,100	1,100	1,128	1,150	1,150
652119 - Food And Beverage	228,123	194,750	194,750	199,620	199,620	199,620
652120 - Merchandise	20,052	21,000	21,000	21,525	21,525	21,525
652121 - Computer Equip/Accessory	836	5,500	5,500	5,500	4,500	4,500
652122 - Computer Software/License	282	200	200	300	300	300
652124 - Safety Equipment	3,495	6,150	6,150	6,304	-	-
652125 - Sod, Seed, Sand And Soil	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	12,360	29,900	29,900	27,600	20,100	20,100
652998 - Inventory Adjustment	1,594	-	-	-	-	-
653109 - Parks Maintenance & Repair	-	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	1,608	1,604	1,604	1,664	1,664	1,664
655101 - Training & Seminars	807	1,500	1,500	425	1,025	1,025

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Special Rev
Fund	Waterpark
Type	Expense

	Data					
655102 - In-House Training	3,256	7,000	7,000	5,000	5,000	5,000
656101 - Discounts Taken/Lost	(3)	-	-	-	-	-
662301 - Building Improvement	-	-	-	35,000	-	85,000
662601 - Improvements Other Than Bldgs	-	41,500	793,820	-	60,000	-
664101 - Equipment	-	115,000	115,000	81,000	31,000	28,000
664102 - Vehicles - Replacement	-	-	-	30,000	-	-
691101 - Xfer Out to General Fund	272,713	318,609	318,609	328,167	338,012	348,152
691701 - Xfer Out to 2012 Sp Oblig DS	173,832	174,097	174,097	174,097	174,099	174,096
699901 - Unassigned Fund Balance	-	-	-	-	-	-
Grand Total	2,390,700	2,963,433	3,715,753	2,962,355	2,907,176	2,971,067

DEBT SERVICE FUND

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Debt Service
Fund	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
561101 - Bank investment income	(15,129)	-	-	-	-	-
561107 - Longterm Investment Earnings	(27,761)	(3,000)	(3,000)	(2,000)	(2,000)	(2,000)
561113 - Escrow Account Interest Income	(20,234)	-	-	-	-	-
561301 - Change in Fair Value Invest	(3,356)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	10,689	-	-	-	-	-
562104 - Debt Service Lease Payments	(3,663,257)	(3,706,730)	(3,706,730)	(3,705,194)	(3,705,937)	(3,708,565)
581101 - Xfer in fr General Fund	(6,881,045)	(9,454,568)	(9,454,568)	(8,884,880)	(9,316,986)	(9,468,315)
581121 - Xfer in fr 5 Cent Gas Tax Addl	(2,843,906)	(3,393,372)	(3,393,372)	(3,184,709)	(3,318,098)	(3,456,822)
581121 - Xfer in fr 6 Cent Gas Tax	-	(1,020,441)	(1,020,441)	(503,557)	(149,270)	(58,711)
581121 - Xfer in fr Building	(21,397)	(23,237)	(23,237)	(22,128)	(22,079)	(22,079)
581121 - Xfer in fr CRA	(416,224)	(416,848)	(416,848)	(416,847)	(416,848)	(416,855)
581121 - Xfer in fr Fire Impact Fund	(339,347)	(339,865)	(339,865)	(339,866)	(339,867)	(339,863)
581121 - Xfer in fr Park Impact	(1,033,966)	(768,792)	(768,792)	(845,672)	(930,238)	(1,022,494)
581121 - Xfer in fr Road Impact	(3,937,408)	(2,292,622)	(2,292,622)	(3,068,541)	(3,289,393)	(3,538,569)
581121 - Xfer in fr Waterpark	(173,832)	(174,097)	(174,097)	(174,097)	(174,099)	(174,096)
581131 - Xfer in fr Parks Cap Projects	(1,021,263)	-	-	-	-	-
581131 - Xfer in fr SantaB Road Improv	(257,372)	(262,460)	(262,460)	(114,207)	(114,207)	-
581141 - Xfer in fr Water & Sewer Fund	(93,437)	(101,467)	(101,467)	(96,634)	(96,418)	(96,410)
581161 - Xfer in fr 2006 Debt Reserve	-	-	-	-	-	-
581401 - Debt Proceeds	1,458,500	-	-	-	-	-
581451 - Premium on Debt	-	-	-	-	-	-
585001 - Proceeds from Refunding Debt	10,801,143	-	-	-	-	-
599930 - Assigned Balances	-	-	(117,256)	-	-	-
599940 - Unassigned Balances	-	-	(3,985,880)	-	-	-
599960 - Operating Fund Balance	-	(6,982,940)	(6,995,528)	(914,907)	(868,567)	(868,567)
Grand Total	(8,478,605)	(28,940,439)	(33,056,163)	(22,273,239)	(22,744,007)	(23,173,346)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Debt Service
Fund	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
622114 - General Pension Exp - GASB 68	(4,216,432)	-	-	-	-	-
622115 - Police Pension Exp - GASB 68	(2,438,048)	-	-	-	-	-
622116 - Fire Pension Exp - GASB 68	(768,720)	-	-	-	-	-
623105 - Othr Post Employ Benefit(OPEB)	9,693,568	-	-	-	-	-
624103 - Leave Payout	455,384	-	-	-	-	-
631399 - Other Professional Services	-	-	11,250	-	-	-
634120 - Outside Services	1,435	2,180	2,180	1,180	1,180	1,180
649103 - Various Fees	1,750	1,800	1,800	1,800	1,800	1,800
649104 - Loan Service Fees	1,150	-	-	-	-	-
671100 - Principal Expense - Debt	9,497,601	12,124,838	12,124,838	11,980,928	12,857,562	13,418,651
671900 - Principal Reclass to Debt	(9,497,601)	-	-	-	-	-
672101 - Debt Interest Expense	20,522,718	9,828,681	9,828,681	9,374,424	9,014,898	8,883,148
672190 - Premium Amort Interest Exp	(120,937)	-	-	-	-	-
672191 - Discount Amort Interest Exp	15,975	-	-	-	-	-
672192 - Gain/Loss Amort Interest Exp	117,875	-	-	-	-	-
672900 - Interest Reclass to Payable	(10,327,341)	-	-	-	-	-
673101 - Debt Issue Cost Amort Ser Cost	387,488	-	-	-	-	-
673104 - Debt Issue Costs	336,960	-	-	-	-	-
673105 - Debt Costs Underwriters Disc	142,879	-	-	-	-	-
685001 - Pymt to Ref Bond Escrow Agent	-	-	-	-	-	-
685002 - Pymt to refund debt	-	-	-	-	-	-
691701 - Xfer Out to 2006 Spec Oblig DS	-	-	-	-	-	-
691701 - Xfer Out to 2010 Gas Tax DS	-	-	-	-	-	-
691701 - Xfer Out to 2012 Sp Oblig DS	-	-	-	-	-	-
691701 - Xfer Out to 2015 Spec Oblig	-	-	-	-	-	-
699201 - Restricted Fund Balance	-	6,982,940	11,087,414	914,907	868,567	868,567
Grand Total	13,805,704	28,940,439	33,056,163	22,273,239	22,744,007	23,173,346

CAPITAL PROJECTS FUND

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Capital Projects
Fund	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
531490 - Other Transport Fed Grant	(1,759,791)	(1,527,092)	(1,994,040)	(797,900)	(493,384)	(1,143,787)
534701 - Culture/Recreation St Grant	-	-	-	-	-	-
537701 - Culture/Rec Local Grant	-	-	-	-	-	-
561101 - Bank investment income	(36,546)	-	-	-	-	-
561107 - Longterm Investment Earnings	(101,861)	-	-	-	-	-
561113 - Escrow Account Interest Income	(5,732)	-	-	-	-	-
561192 - Other Interest	(116,232)	-	-	-	-	-
561301 - Change in Fair Value Invest	(87,409)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	31,846	-	-	-	-	-
564101 - Disposition of Fixed Assets	(118,451)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
566101 - Contrib/Donation Private Sourc	(30,763)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	-	-	-	-	-	-
569110 - Reimbursable Charges	(16,367)	-	-	-	-	-
569115 - Purchasing Card Rebate	(44)	-	-	-	-	-
569301 - Settlements	(2,603,768)	-	-	-	-	-
569902 - Cap Proj Remain \$ Xfer	(0)	-	-	-	-	-
581101 - Xfer in fr General Fund	(5,879,536)	(8,456,569)	(8,456,569)	(7,316,000)	(7,606,230)	(7,332,000)
581121 - Xfer in fr 5 Cent Gas Tax Addl	(110,250)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
581121 - Xfer in fr 6 Cent Gas Tax	(500,000)	(100,000)	(100,000)	(700,000)	-	-
581131 - Xfer in fr PW Cap Projects	(13,463)	-	-	-	-	-
581141 - Xfer in fr Water & Sewer Fund	(242,500)	-	-	-	-	-
581141 - Xfer in fr Yacht Basin Fund	-	(100,000)	(100,000)	-	-	-
581401 - Debt Proceeds	-	-	-	(7,269,610)	-	(2,661,020)
599940 - Unassigned Balances	-	-	-	-	-	-
Grand Total	(11,590,867)	(10,333,661)	(10,800,609)	(16,233,510)	(8,249,614)	(11,286,807)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Capital Projects
Fund	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	493,212	507,439	507,439	512,889	527,155	541,422
612001 - Regular Salary (BU Split JE)	2,873	-	-	-	-	-
612002 - Longevity Salary	-	-	-	-	-	-
614101 - Overtime	717	32,500	32,500	33,000	33,825	34,671
614101 - Overtime (BU Split JE)	194	-	-	-	-	-
615101 - Special Pay/Add Pay	6,103	4,550	4,550	5,850	5,850	5,850
615104 - Standby Pay	-	928	928	1,229	1,264	1,298
615109 - Lump Sum Award Spec Pay	4,689	-	-	-	-	-
621101 - FICA Taxes	30,315	33,841	33,841	34,688	35,636	36,580
621101 - FICA Taxes (BU Split JE)	191	-	-	-	-	-
621102 - Medicare Taxes	7,121	7,915	7,915	8,115	8,334	8,553
621102 - Medicare Taxes (BU Split JE)	45	-	-	-	-	-
622101 - General Retirement	42,651	34,501	34,501	38,565	39,620	40,671
622101 - General Retirement (BUsplitJE)	271	-	-	-	-	-
622111 - UAAL General Retirement	160,719	151,567	151,567	156,033	160,714	165,535
623101 - Life,Health,Disability Insur	124,388	143,892	143,892	8,425	8,650	8,878
623102 - Self-Insured Health Plan	-	-	-	127,988	130,354	139,479
623102 - Self-Insured Health Plan-Split	-	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	2,272	-	-	3,840	3,840	3,840
624101 - Workers Compensation	50,807	55,289	55,289	54,876	56,378	57,875
624101 - Workers Compensation(BU Split)	319	-	-	-	-	-
624103 - Leave Payout	2,841	380	380	2,728	2,864	2,950
629998 - Contra Personnel	(68,015)	-	-	-	-	-
629999 - Capital Contra Personnel	(544,701)	-	-	-	-	-
631304 - Legal Services	199,151	-	-	-	-	-
631305 - Appraisal & Title Search	144	-	-	-	-	-
631399 - Other Professional Services	23,620	-	-	-	-	-
634103 - Trash Removal	2,720	-	-	-	-	-
634120 - Outside Services	50,635	30,000	30,000	60,000	62,400	64,896
640105 - Travel Costs	-	400	400	160	164	168
641101 - Communication Service	45	120	120	124	127	130
641104 - Postage & Shipping	70	57	57	61	65	69
644102 - Equipment Rental/Leases	-	-	-	-	-	-
644104 - Uniforms/Linen/Mats Rent/Lease	2,167	3,161	3,161	3,168	3,247	3,328

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Capital Projects
Fund	(All)
Type	Expense

	Data						
646104 - Diesel Fuel	5,798	12,307	12,307	6,687	7,088	7,513	
646106 - Unleaded Fuel	9,036	31,123	31,123	8,348	8,849	9,380	
646109 - Facilities Charges Projects	46,805	-	-	-	-	-	
646110 - Fleet Charges	29,700	22,591	22,591	37,000	37,925	38,873	
646110 - Fleet Charges Overhead	10,467	7,004	7,004	11,470	11,757	12,051	
646124 - Dyed Diesel Fuel	-	14,305	14,305	-	-	-	
649103 - Various Fees	225,357	-	-	-	-	-	
649199 - Other Current Charges	-	-	-	-	-	-	
652113 - Uniforms	2,004	1,600	1,600	2,400	2,460	2,522	
652115 - Tools	2,356	2,600	2,600	2,685	2,752	2,821	
652116 - Small Equipment	4,476	5,000	5,000	5,000	5,125	-	
652122 - Computer Software/License	2,500	-	2,750	-	-	-	
652125 - Sod, Seed, Sand And Soil	32,926	16,000	13,750	13,222	13,553	13,891	
652199 - Other Operating Mat & Supplies	58,136	37,000	37,000	34,399	35,259	36,140	
655101 - Training & Seminars	420	1,500	1,000	800	820	841	
655102 - In-House Training	1,296	1,000	1,000	-	-	-	
656101 - Discounts Taken/Lost	(38)	-	-	-	-	-	
658999 - Capital Contra Operating	(390,557)	(1,008,570)	(1,008,570)	(1,023,750)	(1,056,075)	(1,090,225)	
661101 - Land	160,345	-	-	-	-	-	
662101 - Buildings	-	656,569	656,569	7,269,610	274,230	2,661,020	
662301 - Building Improvement	-	-	-	-	-	-	
662601 - Improvements Other Than Bldgs	346,954	-	-	-	-	-	
662606 - Median Landscaping	-	500,000	500,000	306,000	312,000	312,000	
663101 - Roads Curbs Gutters	1,518,566	7,237,540	7,237,540	7,595,793	6,905,793	7,020,000	
663103 - Sidewalks	869,334	1,527,092	1,994,040	797,900	493,384	1,143,787	
664101 - Equipment	212,559	-	-	-	-	-	
664102 - Vehicles	101,726	-	-	-	-	-	
664102 - Vehicles - Replacement	-	-	-	45,031	77,323	-	
664501 - Computer Software Intangible	-	-	-	-	-	-	
665101 - Capital Outlay Contra Expense	-	-	-	(45,031)	(77,323)	-	
691201 - Xfer Out to All Hazards	-	-	-	-	-	-	
691301 - Xfer Out to Ceitus	13,463	-	-	-	-	-	
691701 - Xfer Out to 2015 Spec Oblig	1,021,263	-	-	-	-	-	
691701 - Xfer out to SIB Loan	257,372	262,460	262,460	114,207	114,207	-	
Grand Total	5,137,827	10,333,661	10,800,609	16,233,510	8,249,614	11,286,807	

ENTERPRISE FUNDS

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
524210 - Physical Environment Impact	(4,328,696)	(11,839,998)	(11,839,998)	(24,745,512)	(21,286,231)	(33,024,648)
525101 - Capital Improv Spec Asmt	(15,332,573)	(21,011,680)	(21,011,680)	(22,159,662)	(22,495,053)	(19,291,574)
525105 - Capital Facility Expan Charge	(5,549,065)	-	-	-	-	-
525203 - Tax Collector Discounts	(162,524)	-	-	-	-	-
525206 - Tax Collector Collection Costs	(209,510)	-	-	-	-	-
525207 - Tax Billed Writeoff Adjust	290,086	-	-	-	-	-
534350 - Sewer/Wastewater State Grant	-	-	-	-	-	-
535901 - Other State Shared	-	-	-	-	-	-
537901 - Other Local Grant	-	(790,135)	(790,135)	-	-	-
541201 - DelPrado Mall Pkg Int Serv Fee	-	(85)	(85)	(89)	(89)	(89)
541201 - General Fund Internal Serv Fee	(147,774)	(133,979)	(133,979)	(139,921)	(145,922)	(156,757)
541201 - Green Water Internal Serv Fees	-	(79)	(79)	(82)	(86)	(92)
541201 - Green Wstwtr Internal Serv Fee	-	(45,771)	(45,771)	(47,800)	(49,850)	(53,551)
541201 - Irrig CFEC Internal Serv Fee	(2,538)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	(11,669)	(21,785)	(21,785)	(22,751)	(23,727)	(25,488)
541201 - NC Loop Util Ext In Serv Fee	(429)	(2,242)	(2,242)	(2,341)	(2,441)	(2,623)
541201 - Orange Irr Internal Serv Fees	-	(61,611)	(61,611)	(64,343)	(67,103)	(72,085)
541201 - Orange Wstwtr Intern Serv Fee	-	(81,362)	(81,362)	(84,971)	(88,615)	(95,195)
541201 - PI Util Ext Internal Serv Fees	(1,610)	(9,066)	(9,066)	(9,468)	(9,874)	(10,607)
541201 - SE 1 Util Ext Intern Serv Fees	(1,484)	(8,660)	(8,660)	(9,044)	(9,432)	(10,132)
541201 - Seawall Ph 7A Intern Serv Fees	-	(982)	(982)	(1,025)	(1,069)	(1,148)
541201 - Seawall Ph 7B Internal Ser Fee	-	(98)	(98)	(102)	(106)	(114)
541201 - Sewer CFEC Internal Serv Fee	(2,967)	-	-	-	-	-
541201 - Solid Waster Intern Serv Fees	(6,989)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(13,959)	(91,536)	(91,536)	(95,596)	(95,596)	(95,596)
541201 - Striped Green WW ISF	-	(6,721)	(6,721)	(7,019)	(7,320)	(7,864)
541201 - Surfside Util Ext Int Serv Fee	(182)	(813)	(813)	(849)	(885)	(951)
541201 - SW 1 Util Ext Intern Serv Fees	(3,284)	(18,845)	(18,845)	(19,681)	(20,525)	(22,049)
541201 - SW 2 Util Ext Intern Serv Fees	(3,709)	(21,227)	(21,227)	(22,168)	(23,119)	(24,835)
541201 - SW 3 Util Ext Intern Serv Fees	(3,896)	(22,166)	(22,166)	(23,149)	(24,142)	(25,934)
541201 - SW 4 Util Ext Intern Serv Fees	(5,132)	(29,144)	(29,144)	(30,437)	(31,742)	(34,099)
541201 - SW 5 Util Ext Intern Serv Fee	(4,885)	(27,772)	(27,772)	(29,004)	(30,248)	(32,494)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

	Data					
541201 - SW6/7 Util Ext Intern Serv Fee	(9,093)	-	-	-	-	-
541201 - Water CFEC Internal Serv Fee	(2,538)	-	-	-	-	-
541902 - Zoning Cases Gen Gov Charges	-	(106)	(106)	(107)	(111)	(114)
541903 - Comm Site Plan Gen Gov Charges	(6,675)	-	-	-	-	-
541910 - Reinspection Gen Gov Chg	(1,152)	(3,806)	(3,806)	(3,843)	(3,975)	(4,112)
541915 - Misc Permits Gen Gov Charge	-	(75)	(75)	(76)	(79)	(81)
543601 - Commercial WT Base	(296)	-	-	-	-	-
543601 - Residential Duplex WT Base	(906)	-	-	-	-	-
543601 - Residential MF WT Base	(1,669)	-	-	-	-	-
543601 - Residential SF WT Base	(24,906)	(13,742,178)	(13,742,178)	(14,202,437)	(14,687,553)	(17,502,541)
543602 - City Owned WT Capacity	(39,792)	-	-	-	-	-
543602 - Commercial WT Capacity	(958,620)	-	-	-	-	-
543602 - Residential Duplex WT Capacity	(785,882)	-	-	-	-	-
543602 - Residential MF WT Capacity	(1,346,275)	-	-	-	-	-
543602 - Residential ST WT Capacity	(9,812,038)	(14,908,739)	(14,908,739)	(15,408,069)	(15,934,366)	(18,988,316)
543603 - City Owned Prop WT Commodity	(60,944)	-	-	-	-	-
543603 - Commercial WT Commodity	(2,392,325)	-	-	-	-	-
543603 - Residential Dup WT Commodity	(669,137)	-	-	-	-	-
543603 - Residential MF WT Commodity	(2,562,419)	-	-	-	-	-
543603 - Residential SF WT Commodity	(8,508,025)	-	-	-	-	-
543604 - Commercial Potable WT Irrig	(89,934)	-	-	-	-	-
543604 - Res Duplex Potable WT Irrig	(208)	-	-	-	-	-
543604 - Res SF Potable WT Irrigation	(19,915)	-	-	-	-	-
543606 - City Owned Fire Line Charges	(3,521)	-	-	-	-	-
543606 - Com Fire Line Commodity Charge	(1,079)	-	-	-	-	-
543606 - Com Fire Line Irrigation	(8,333)	-	-	-	-	-
543606 - Commercial Fire Line Charges	(123,431)	-	-	-	-	-
543606 - Fire Line Irrigation Multi	(0)	-	-	-	-	-
543606 - Res Duplex Fire Line Charges	(229)	-	-	-	-	-
543606 - Res Fire Line Commodity Charge	(13)	-	-	-	-	-
543606 - Res Multi Fire Line Charges	(29,681)	-	-	-	-	-
543606 - Res SF Fire Line Charges	(185)	-	-	-	-	-
543705 - City Owned Capacity Chg	(10,206)	-	-	-	-	-
543705 - Res Duplex Half Irrig Cap Chg	(134,692)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

	Data					
543705 - Res Duplex Irrig Capacity Chg	(46,717)	-	-	-	-	-
543705 - Res SF Irrig Capacity Charge	(4,530,869)	(5,712,999)	(5,712,999)	(5,926,966)	(6,151,417)	(7,376,200)
543706 - City Owned Irrig Commodity Chg	(13,621)	-	-	-	-	-
543706 - Res Multi Irrig Commodity	(20,379)	-	-	-	-	-
543707 - Commercial Irrig Component Chg	(662,788)	-	-	-	-	-
543751 - Meter Installation Fees	(703,921)	(186,731)	(186,731)	(188,547)	(195,034)	(201,745)
543752 - Reconnect Charges	(15,520)	(13,210)	(13,210)	(13,339)	(13,798)	(14,273)
543754 - Meter Rental Fee	(1,815)	(21,858)	(21,858)	(22,070)	(22,829)	(23,615)
543755 - Irrigation Boxes	-	-	-	-	-	-
543801 - Commercial SR Base	-	-	-	-	-	-
543801 - Residential Duplex SR Base	(169)	-	-	-	-	-
543801 - Residential SF SR Base	(6,480)	(15,954,541)	(15,954,541)	(16,556,391)	(17,128,625)	(20,751,308)
543802 - City Owned SR Capacity Charge	(131,202)	-	-	-	-	-
543802 - Commercial SR Capacity Charge	(1,029,204)	-	-	-	-	-
543802 - Res Duplex SR Capacity Charge	(929,136)	-	-	-	-	-
543802 - Res MF SR Capacity Charge	(1,601,282)	-	-	-	-	-
543802 - Res SF SR Capacity Charge	(11,542,822)	(26,905,433)	(26,905,433)	(27,920,382)	(28,885,387)	(34,994,609)
543803 - City Owned Sewer Commodity	(93,153)	-	-	-	-	-
543803 - Commercial Sewer Commodity	(3,496,731)	-	-	-	-	-
543803 - Res Duplex Sewer Commodity	(1,412,489)	-	-	-	-	-
543803 - Res MF Sewer Commodity	(3,039,583)	-	-	-	-	-
543803 - Resi SF Sewer Commodity	(17,652,555)	-	-	-	-	-
543804 - Sewer Commodity-Comm/Res	-	-	-	-	-	-
543901 - Lab Fees/Sample Testing	-	-	-	-	-	-
543906 - Service Pickup Charge	(265,925)	(292,900)	(292,900)	(295,829)	(306,007)	(316,536)
543907 - Uncollectible Adjustment	2,634,003	-	-	-	-	-
543908 - FYE Revenue Accrual	(225,354)	-	-	-	-	-
543914 - Other Phy Enviro SEr Chg Misc	31,200	-	-	-	-	-
559102 - Returned Check Fees	(12,966)	(15,316)	(15,316)	(15,316)	(15,316)	(15,316)
559104 - Penalties/Late Charges	(655,890)	(758,258)	(758,258)	(758,258)	(758,258)	(758,258)
559105 - UCM Tax billed penalty	(226,880)	-	-	-	-	-
559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

	Data					
559105 - UCM Tax billed penalty 2012	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
561101 - Bank investment income	(294,825)	(246,088)	(246,088)	(330,566)	(478,948)	(2,209,787)
561104 - Int on Asmt, Impact, CIAC Loan	(74,207)	-	-	-	-	-
561105 - Interest on Advances	(215,559)	-	-	-	-	-
561107 - Longterm Investment Earnings	(723,426)	-	-	-	-	-
561190 - Annual Tax Billed Interest	(8,560,813)	-	-	-	-	-
561191 - Tax Collector Interest	(6,892)	-	-	-	-	-
561192 - Other Interest	(151)	-	-	-	-	-
561301 - Change in Fair Value Invest	(504,642)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	238,929	-	-	-	-	-
561502 - Credit Card Fees	-	-	-	-	-	-
564101 - Disposition of Fixed Assets	(17,457)	(164,644)	(164,644)	(164,644)	(164,644)	(164,644)
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(11,984)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(80,282)	(158,467)	(158,467)	(160,008)	(165,513)	(171,208)
569102 - Insur Damage Claims Misc Rev	(150,997)	-	-	-	-	-
569105 - Admin Fee	(3,560)	-	-	-	-	-
569106 - Lee County Excess Fee Misc Rev	(36,533)	-	-	-	-	-
569110 - Reimbursable Charges	(31,292)	(26,732)	(26,732)	(26,732)	(26,732)	(26,732)
569112 - Lien Fees Misc Rev	(1,110)	(336)	(336)	(336)	(336)	(336)
569115 - Purchasing Card Rebate	(8,531)	-	-	-	-	-
581141 - Xfer in fr 2006 WS Debt	(1,856,110)	-	-	-	-	-
581141 - Xfer in fr Blue Assessment	(192)	-	-	-	-	-
581141 - Xfer in fr Green Assessment	-	-	-	-	-	-
581141 - Xfer in fr Irrigat CIAC Fund	-	-	-	(665,744)	-	-
581141 - Xfer in fr Irrigat Impact Fund	(121,753)	(1,221,280)	(1,221,280)	(3,979,044)	(3,556,865)	(3,556,865)
581141 - Xfer in fr NCL Irrig Prepay	(1,000)	-	-	-	-	-
581141 - Xfer in fr NCL Water Prepay	(13,000)	-	-	-	-	-
581141 - Xfer in fr NCL WW Prepay	(4,000)	-	-	-	-	-
581141 - Xfer in fr Orange Irrig Assess	-	-	-	-	-	-
581141 - Xfer in fr Orange Wstwtr Asses	(13,462)	-	-	-	-	-
581141 - Xfer in fr PI Irrig Prepay	(5,000)	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

	Data					
581141 - Xfer in fr PI WW Prepay	(15,000)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig Prepay	(10,000)	-	-	-	-	-
581141 - Xfer in fr SE1 Irrig UCM	(88,064)	-	-	-	-	-
581141 - Xfer in fr SE1 Water UCM	(14,803)	-	-	-	-	-
581141 - Xfer in fr SE1 WW Prepay	(195,000)	-	-	-	-	-
581141 - Xfer in fr SE1 WW UCM	(1,717,072)	-	-	-	-	-
581141 - Xfer in fr Sewer CIAC Fund	-	-	-	(6,146,607)	-	-
581141 - Xfer in fr Sewer Impact Dist 2	-	-	-	(1,438,803)	-	-
581141 - Xfer in fr Sewer Impact Fund	(695,679)	(7,932,140)	(7,932,140)	(20,690,871)	(14,210,147)	(22,003,875)
581141 - Xfer in fr Striped Green WW As	-	-	-	-	-	-
581141 - Xfer in fr Surfside Irr Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside Irrig UCM	(32,124)	-	-	-	-	-
581141 - Xfer in fr Surfside Water UCM	(46,841)	-	-	-	-	-
581141 - Xfer in fr Surfside Wtr Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside WW Prepay	-	-	-	-	-	-
581141 - Xfer in fr Surfside WW UCM	(70,474)	-	-	-	-	-
581141 - Xfer in fr SW 6/7 Area Ext	(1,401,505)	-	-	-	-	-
581141 - Xfer in fr SW1 Irrig Prepay	(35,000)	-	-	-	-	-
581141 - Xfer in fr SW1 Irrig UCM	(219,921)	-	-	-	-	-
581141 - Xfer in fr SW1 Water UCM	(196,209)	-	-	-	-	-
581141 - Xfer in fr SW1 WW Prepay	(100,000)	-	-	-	-	-
581141 - Xfer in fr SW1 WW UCM	(767,183)	-	-	-	-	-
581141 - Xfer in fr SW2 Irrig Prepay	(35,000)	-	-	-	-	-
581141 - Xfer in fr SW2 Irrig UCM	(339,418)	-	-	-	-	-
581141 - Xfer in fr SW2 Water Prepay	(45,000)	-	-	-	-	-
581141 - Xfer in fr SW2 Water UCM	(363,684)	-	-	-	-	-
581141 - Xfer in fr SW2 WW Prepay	(115,000)	-	-	-	-	-
581141 - Xfer in fr SW2 WW UCM	(1,217,885)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig Prepay	(60,000)	-	-	-	-	-
581141 - Xfer in fr SW3 Irrig UCM	(274,091)	-	-	-	-	-
581141 - Xfer in fr SW3 Water Prepay	(90,000)	-	-	-	-	-
581141 - Xfer in fr SW3 Water UCM	(325,013)	-	-	-	-	-
581141 - Xfer in fr SW3 WW Prepay	(250,000)	-	-	-	-	-
581141 - Xfer in fr SW3 WW UCM	(1,147,285)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Revenue

	Data					
581141 - Xfer in fr SW4 Irrig Prepay	(105,000)	-	-	-	-	-
581141 - Xfer in fr SW4 Irrig UCM	(843,069)	-	-	-	-	-
581141 - Xfer in fr SW4 Water Prepay	(140,000)	-	-	-	-	-
581141 - Xfer in fr SW4 Water UCM	(1,037,729)	-	-	-	-	-
581141 - Xfer in fr SW4 WW Prepay	(335,000)	-	-	-	-	-
581141 - Xfer in fr SW4 WW UCM	(2,724,201)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig Prepay	(130,000)	-	-	-	-	-
581141 - Xfer in fr SW5 Irrig UCM	(582,861)	-	-	-	-	-
581141 - Xfer in fr SW5 Water Prepay	(195,000)	-	-	-	-	-
581141 - Xfer in fr SW5 Water UCM	(780,140)	-	-	-	-	-
581141 - Xfer in fr SW5 WW Prepay	(365,000)	-	-	-	-	-
581141 - Xfer in fr SW5 WW UCM	(1,662,277)	-	-	-	-	-
581141 - Xfer in fr Water & Sewer Fund	(51,643,551)	(16,369,023)	(16,369,023)	(31,381,495)	(32,559,416)	(37,014,449)
581141 - Xfer in fr Water CIAC Fund	-	-	-	(4,885,802)	-	-
581141 - Xfer in fr Water Impact Fund	(773,806)	(2,686,578)	(2,686,578)	(7,127,490)	(4,811,342)	(7,450,908)
581141 - Xfer in from PI Irrig UCM	(53,888)	-	-	-	-	-
581141 - Xfer in from PI WW UCM	(390,456)	-	-	-	-	-
581141 - Xfer in from PI Water UCM	(49,061)	-	-	-	-	-
581401 - Debt Proceeds	-	(62,659,583)	(62,659,583)	(53,330,060)	(73,255,169)	(73,255,169)
589801 - Cap Contrib Private Source	-	(467,687)	(467,687)	(525,787)	(583,887)	(641,987)
599950 - Use of Fund Balance	-	(6,317,438)	(6,317,438)	(600)	(700)	(800)
599960 - Operating Fund Balance	-	(48,852,229)	(58,738,747)	(50,091,969)	(52,475,326)	(56,799,184)
Grand Total	(182,935,295)	(259,844,132)	(269,730,650)	(309,773,202)	(310,804,955)	(357,230,893)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	9,296,683	11,751,682	11,751,682	12,037,194	12,439,752	12,728,430
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	18,656	16,008	16,008	13,146	13,146	13,146
613102 - Contract Employees Salary/Wage	45,935	56,636	56,636	30,628	30,628	30,628
614101 - Overtime	1,125,142	1,040,597	1,040,597	1,229,615	1,239,083	1,248,834
614101 - Overtime (BU Split JE)	88	-	-	-	-	-
615101 - Special Pay/Add Pay	85,044	95,510	95,510	94,787	97,052	98,026
615102 - Relocation Costs Spec Pay	5,000	-	-	-	-	-
615103 - Tuition Reimbursement Spec Pay	1,920	17,500	17,500	17,500	17,500	17,500
615104 - Standby Pay	282,380	296,770	296,770	338,523	341,618	319,349
615104 - Standby Pay (BU Split)	-	-	-	-	-	-
615106 - Shift Differential Pay	21,140	14,126	14,126	25,982	25,982	27,845
615109 - Lump Sum Award Spec Pay	82,415	-	-	-	-	-
621101 - FICA Taxes	677,787	840,527	840,527	869,440	897,471	917,092
621101 - FICA Taxes (BU Split JE)	5	-	-	-	-	-
621102 - Medicare Taxes	158,596	196,579	196,579	203,341	209,894	214,489
621102 - Medicare Taxes (BU Split JE)	1	-	-	-	-	-
622101 - General Retirement	785,849	834,970	834,970	909,686	939,461	960,672
622101 - General Retirement (BU Split JE)	8	-	-	-	-	-
622104 - ICMA (401A)	13,536	15,311	15,311	30,441	31,262	32,345
622111 - UAAL General Retirement	3,470,425	4,177,375	4,177,375	4,300,451	4,429,465	4,562,349
622114 - General Pension Exp - GASB 68	(785,786)	-	-	-	-	-
623101 - Life,Health,Disability Insur	1,646,365	2,238,786	2,238,786	220,219	227,186	232,144
623102 - Self-Insured Health Plan	-	-	-	2,176,064	2,232,306	2,388,568
623105 - Othr Post Employ Benefit(OPEB)	2,635,965	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	4,416	1,920	1,920	17,280	17,280	17,280
624101 - Workers Compensation	546,519	689,352	689,352	671,200	694,416	711,408
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624102 - Unemployment	1,967	-	-	-	-	-
624103 - Leave Payout	407,248	321,362	321,362	300,947	315,994	325,474
624104 - Auto Allowance	5,000	5,001	5,001	5,000	5,000	5,000
629998 - Contra Personnel	(636,199)	-	-	-	-	-
631303 - Lab Services	227,716	272,034	272,034	308,335	327,275	327,671

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

	Data					
631304 - Legal Services	6,747	65,000	65,000	65,000	65,000	65,000
631305 - Appraisal & Title Search	2,913	-	-	-	-	-
631307 - Studies & Master Plans	121,808	650,000	671,642	300,000	200,000	200,000
631312 - Accounting & Auditing	525	87,500	87,500	70,000	70,000	70,000
631399 - Other Professional Services	522,418	731,491	1,042,225	682,019	721,587	708,460
634103 - Trash Removal	-	2,000	6,690	2,500	2,600	2,648
634104 - Security Services	134,797	165,872	165,872	169,394	173,178	177,062
634119 - Employee Health Clinic Charges	4,425	3,231	3,231	3,312	3,395	3,480
634120 - Outside Services	654,275	777,471	902,471	737,355	809,553	837,077
640101 - Food And Mileage (City)	362	2,100	2,100	2,121	2,137	2,158
640104 - Recruitment Travel	1,216	-	-	1,500	1,500	1,500
640105 - Travel Costs	48,889	75,742	75,742	72,001	87,896	87,050
641101 - Communication Service	30,600	38,675	38,675	48,177	49,406	49,976
641102 - Telephone Service	22,459	31,243	31,243	42,985	43,689	44,410
641103 - Telecommunication Service	-	-	-	-	-	-
641104 - Postage & Shipping	27,735	27,675	27,675	27,670	28,446	28,122
643202 - Electric	3,921,733	5,159,548	4,929,733	5,490,418	5,772,948	6,018,296
643203 - Water & Sewer	122,440	1,830	12,551	1,830	1,833	1,838
643204 - Stormwater	124,719	125,228	125,228	125,228	125,228	125,228
643205 - Propane Fuel	308	2,400	2,400	1,410	1,420	1,430
644102 - Equipment Rental/Leases	27,140	20,560	45,560	44,921	47,359	49,811
644103 - Copy & Fax Machine Rent/Lease	18,734	22,972	22,972	23,317	23,994	24,203
644104 - Uniforms/Linen/Mats Rent/Lease	36,456	52,647	52,647	54,578	56,295	57,693
644199 - Other Rentals/Leases	1,052	-	-	-	-	-
646102 - Equip Repair/Maintenance	1,211,771	1,417,026	1,747,210	1,620,316	1,705,118	1,733,662
646103 - Building Maintenance	206,627	180,684	160,684	198,143	384,445	202,409
646104 - Diesel Fuel	93,562	110,878	110,878	114,953	117,016	119,801
646105 - Parts Repair/Maintenance	(47,166)	-	-	-	-	-
646106 - Unleaded Fuel	152,502	272,167	272,167	272,566	280,727	287,856
646107 - Oil & Grease	19,747	20,506	23,606	21,295	22,765	23,431
646108 - Other Repairs & Maint.	9,732	49,358	51,658	51,092	53,129	54,613
646109 - Facilities Charges	95,630	203,444	203,444	197,341	258,960	264,163
646109 - Facilities Charges Overhead	90,523	149,938	149,938	181,320	242,737	247,614
646110 - Fleet Charges	343,976	369,243	369,243	331,699	393,937	401,779
646110 - Fleet Charges Overhead	116,667	98,820	98,820	108,686	115,226	126,645

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

	Data					
646124 - Dyed Diesel Fuel	67,341	167,117	161,025	177,300	186,468	191,823
647101 - Printing	3,157	18,838	19,338	18,109	18,928	18,688
648101 - Advertising	644	-	-	1,000	1,000	1,000
648102 - Public Relations	3,872	4,276	4,876	7,152	7,230	6,310
649103 - Various Fees	25,836	73,167	74,467	82,071	65,445	64,791
649106 - Assmt, Betterment, Impact	-	-	-	-	-	-
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt General Fd	2,618,066	2,729,522	2,729,522	2,811,408	2,895,750	2,982,623
649110 - Interfund Svc Pymt Prop/Liab	1,909,448	2,005,145	2,005,145	2,349,711	2,396,705	2,444,639
649110 - Interfund SvcPymt Water/Sewer	41,746	-	-	-	-	-
649114 - Lot Mow / Impact - City	56,227	62,000	62,000	64,000	65,000	66,000
649116 - Settlements	20,000	-	-	-	-	-
649129 - Credit Card Fees	337,369	272,250	272,250	281,175	282,375	283,575
652101 - Office Supplies	33,131	42,626	42,626	38,032	38,892	44,717
652113 - Uniforms	24,930	29,804	29,804	45,223	46,006	46,561
652114 - Chemicals	999,924	1,503,392	1,530,032	1,523,938	1,600,910	1,648,869
652115 - Tools	95,711	77,557	77,557	86,460	82,990	86,261
652116 - Small Equipment	463,484	327,928	377,493	418,219	425,417	435,815
652117 - Janitorial Supplies	20,967	26,884	26,884	27,557	28,603	29,314
652121 - Computer Equip/Accessory	70,745	53,148	85,272	78,248	60,335	64,328
652122 - Computer Software/License	94,584	78,111	86,172	87,599	88,462	87,796
652124 - Safety Equipment	42,325	53,306	55,806	60,057	59,885	62,916
652125 - Sod, Seed, Sand And Soil	814	-	-	-	-	-
652131 - Equipment/NonCapital	-	-	-	-	-	-
652199 - Other Operating Mat & Supplies	1,521,917	2,463,686	2,467,748	2,514,540	2,557,835	2,611,154
652998 - Inventory Adjustment	(3,495)	-	-	-	-	-
653104 - Traffic Light Maintenance	-	-	-	-	-	-
653105 - Parking Lot Maintenance	-	-	-	5,000	-	-
653107 - Utility System Maintenance	1,172,236	764,909	739,909	1,191,602	1,211,859	1,234,884
653108 - Other Infrastructure Maint	-	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	16,346	18,273	19,643	26,542	25,823	26,140
655101 - Training & Seminars	64,823	91,437	91,437	99,640	103,801	115,284
655102 - In-House Training	69,399	82,449	81,079	97,168	85,993	99,607
656101 - Discounts Taken/Lost	(13,163)	-	-	-	-	-
658998 - Contra Operating	(77,895)	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

	Data					
658999 - Capital Contra Operating	-	-	-	-	-	-
659101 - Depreciation	32,572,864	-	-	-	-	-
661101 - Land	287,887	-	-	-	-	-
661101 - Land ASR Well Fields	48,155	30,000	30,000	30,000	20,000	20,000
661101 - Land Canal Pump St Add'l	-	-	-	50,000	50,000	50,000
661101 - Land Force Main Replacement	450	-	-	50,000	20,000	-
661101 - Land Lift Station Existing	120,502	-	-	20,000	20,000	20,000
661101 - Land Lift Station N1	47,090	385,000	385,000	200,000	200,000	200,000
661101 - Land Lift Station N2	-	600,000	600,000	100,000	100,000	100,000
661101 - Land Lift Station N3	-	-	-	110,000	100,000	100,000
661101 - Land Lift Station N4	9,820	-	-	75,000	75,000	75,000
661101 - Land Lift Station N5	41,229	-	-	100,000	75,000	75,000
661101 - Land Lift Station N6	9,329	-	-	50,000	50,000	50,000
661101 - Land Lift Station N7	47,203	-	-	100,000	75,000	75,000
661101 - Land Lift Station N8	28,265	-	-	75,000	75,000	75,000
661101 - Land Remote StorTk NE	-	450,000	450,000	-	25,000	25,000
661101 - Land Remote StorTk SW67	42,063	300,000	300,000	65,000	90,000	-
661102 - Land/Easement	7	-	-	-	-	-
661102 - Land/Easmt SW67 Lift Sta	5,760	-	-	-	-	-
662101 - Buildings	(6,565)	-	-	-	-	-
662301 - Building Improvement	-	-	19,692	-	-	-
662601 - Improvements Other Than Bldgs	3,580,957	14,604,023	14,769,776	20,803,168	22,029,987	24,227,442
663103 - Sidewalks	-	-	17,060	-	-	-
663109 - Utility Relocation	-	-	-	-	-	-
663110 - Water Distribution Lines	2,693,483	8,336,419	8,112,471	6,412,987	12,513,741	12,513,741
663111 - Sewer Collection Lines	4,528,185	26,952,043	26,952,043	6,329,139	31,638,658	31,638,658
663112 - Irrigation Distribution Lines	2,075,645	10,872,118	10,872,118	-	12,762,638	12,762,638
663113 - Water Transmission Lines	83,162	1,608,967	1,608,967	6,864,933	632,860	632,860
663114 - Sewer Transmision Lines	14,200	9,557,518	9,557,518	11,081,499	8,784,811	8,784,811
663115 - Irrigation Transmission	393,265	5,332,518	5,332,518	22,641,502	6,922,461	6,922,461
663117 - Non-Assessed Ut Work-Pipe	55,655	-	-	-	-	-
663118 - Existing Pipe Work - Na	219,197	-	-	-	-	-
663120 - Pump Station	2,657,987	-	-	-	-	-
663127 - Outside Services - Infrastruct	-	-	-	-	-	-
663128 - Contractor General Costs	12,192,663	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

	Data					
663131 - Other Professl Services Infra	5,263,024	-	58,195	-	-	-
664101 - Equipment	1,423,651	2,062,168	2,289,059	2,686,381	2,009,353	2,221,357
664101 - Equipment - Additional	-	-	169,089	-	8,625	60,000
664101 - Equipment - Replacement	-	157,500	157,500	166,000	34,375	302,000
664102 - Vehicles	173,024	-	945,591	-	-	-
664102 - Vehicles - Additional	-	393,000	393,000	411,694	115,000	-
664102 - Vehicles - Replacement	-	1,683,971	1,683,971	909,332	1,070,500	465,000
664501 - Computer Software Intangible	-	20,000	20,000	-	-	-
665101 - Capital Outlay Contra Expense	(36,167,467)	-	-	-	-	-
671100 - Principal Expense - Debt	18,506,661	21,863,821	21,863,821	25,637,537	23,442,540	24,407,847
671900 - Principal Reclass to Debt	(18,506,661)	-	-	-	-	-
672101 - Debt Interest Expense	26,645,530	28,927,510	28,927,510	25,492,828	24,681,359	23,872,736
672103 - Int Exp on Adv from WS Debt	84,246	-	-	-	-	-
672104 - SRF Cap nterest Expense Contra	(1,089,872)	-	-	-	-	-
672104 - SRF Capitalized Interest Exp	1,089,872	-	-	-	-	-
672190 - Premium Amort Interest Exp	(488,208)	-	-	-	-	-
672191 - Discount Amort Interest Exp	128,754	-	-	-	-	-
672192 - Gain/Loss Amort Interest Exp	75,759	-	-	-	-	-
673101 - Debt Issue Cost Amort Ser Cost	248,088	-	-	-	-	-
673104 - Debt Issue Costs	1,229,918	-	-	-	-	-
673105 - Debt Costs Underwriters Disc	239,156	-	-	-	-	-
673107 - SRF Loan Service Fee	-	-	-	-	-	-
691101 - Xfer Out to General Fund	-	-	-	-	-	-
691301 - Xfer Out to Computer System	242,500	-	-	-	-	-
691401 - Xfer Out to 2003 Water Dbt SW3	415,013	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig PI	58,888	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW1	254,921	-	-	-	-	-
691401 - Xfer Out to 2005 Irrig SW3	334,091	-	-	-	-	-
691401 - Xfer Out to 2005 SW2 Asmt Debt	2,115,987	-	-	-	-	-
691401 - Xfer Out to 2005 WW PI	405,456	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW1	867,183	-	-	-	-	-
691401 - Xfer Out to 2005 WW SW3	1,397,285	-	-	-	-	-
691401 - Xfer Out to 2006 SE Irrig Debt	98,064	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 Water Dbt	14,803	-	-	-	-	-
691401 - Xfer Out to 2006 SE1 WW Debt	1,912,072	-	-	-	-	-

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(All)
Dept	Utilities
Type	Expense

	Data					
691401 - Xfer Out to 2006 SW4 Irrig Deb	948,069	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 Water Deb	1,177,729	-	-	-	-	-
691401 - Xfer Out to 2006 SW4 WW Debt	3,059,201	-	-	-	-	-
691401 - Xfer Out to 2006 WS Rev Debt	8,817,559	2,686,578	2,686,578	3,002,625	-	-
691401 - Xfer Out to 2007 SW5/Surf Debt	3,864,718	-	-	-	-	-
691401 - Xfer Out to 2011 WS Rev Debt	10,172,250	-	-	-	-	-
691401 - Xfer Out to 2011A WS Rev Debt	6,520,169	-	-	-	-	-
691401 - Xfer Out to 2013 WS Rev Debt	2,174,386	-	-	-	-	-
691401 - Xfer Out to 2015 WS Debt	3,293,511	-	-	9,818,759	9,819,861	12,187,439
691401 - Xfer Out to Green Asmt	942	-	-	-	-	-
691401 - Xfer Out to Green Water Asmt	22	-	-	-	-	-
691401 - Xfer Out to NCL Irrig UCM	1,000	-	-	-	-	-
691401 - Xfer Out to NCL Water UCM	13,000	-	-	-	-	-
691401 - Xfer Out to NCL WW UCM	4,000	-	-	-	-	-
691401 - Xfer Out to Nor Loop Util Ext	-	-	-	-	-	-
691401 - Xfer Out to North 2	30,822	-	-	-	-	-
691401 - Xfer Out to Orange Irrig Asmt	1,086	-	-	-	-	-
691401 - Xfer Out to Sewer Impact	-	-	-	-	-	-
691401 - Xfer Out to SRF 100 Debt	647,224	-	-	-	-	-
691401 - Xfer Out to SRF 67516L01 PI	49,061	-	-	-	-	-
691401 - Xfer Out to SRF 67516L02 SW1	196,209	-	-	-	-	-
691401 - Xfer Out to SRF 67516P Debt	170,208	170,411	170,411	169,443	170,410	170,410
691401 - Xfer Out to Stormwater	3,377,565	-	-	-	-	-
691401 - Xfer Out to SW6/7 Utility Exte	1,089,872	-	-	-	-	-
691401 - Xfer Out to Water & Sewer	325,288	8,983,009	8,983,009	41,496,861	20,837,989	32,575,806
691401 - Xfer Out to WS Cap Project	23,262,721	16,369,023	16,369,023	21,828,168	23,004,987	25,092,442
691701 - Xfer Out to 2005 Cap Imp Rev	81,501	62,353	62,353	-	-	-
691701 - Xfer Out to 2014 Cap Imp Rev	11,012	39,114	39,114	39,281	39,124	38,954
691701 - Xfer Out to 2015 Spec Ob Note	924	-	-	57,353	57,294	57,456
692101 - Clearing Account	-	-	-	-	-	-
693103 - Gain/Loss - Fixed Assets	-	-	-	-	-	-
695104 - Other Refunds	-	-	-	-	-	-
699201 - Restricted Fund Balance	-	49,222,106	57,019,457	52,476,026	56,960,028	83,918,042
Grand Total	175,939,870	256,412,290	266,265,780	306,305,193	307,240,608	353,565,860

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)	Stormwater
Fund	(Multiple Items)	
Dept	(All)	
Type	Revenue	

OBJ # - Description	Data					
	Sum of FY 2015	Sum of FY 2016	Sum of FY 2016	Sum of FY 2017	Sum of FY 2018	Sum of FY 2019
	Actual	Adopted	Amended	Proposed	Proposed	Proposed
522212 - Miscellaneous Permits	(4,450)	(3,660)	(3,660)	(3,660)	(3,660)	-
525206 - Tax Collector Collection Costs	184,695	-	-	-	-	-
541901 - ROW Inspection Gen Gov Chg	(1,200)	(500)	(500)	(500)	(500)	-
541902 - Zoning Cases Gen Gov Charges	-	-	-	-	-	-
541908 - Culvert Stakeout Gen Gov Chg	(129,125)	(88,100)	(88,100)	(88,100)	(88,100)	-
541909 - Sod Stakeout Gen Gov Chg	(91,120)	(61,333)	(61,333)	(61,333)	(6,133)	-
541910 - Reinspection Gen Gov Chg	(34,863)	(30,053)	(30,053)	(30,053)	(30,053)	-
543901 - Lab Fees/Sample Testing	(206,041)	(169,545)	(169,545)	(179,718)	(179,718)	-
543903 - Stormwater Utility Fee	(12,210,743)	(13,126,661)	(13,126,661)	(14,267,491)	(17,674,415)	(17,674,415)
543906 - Service Pickup Charge	(6,100)	(4,705)	(4,705)	(4,987)	(4,987)	-
543907 - Uncollectible Adjustment	1,569	-	-	-	-	-
543911 - Tax Collector Discounts	359,326	589,334	589,334	589,334	589,334	589,334
543913 - Lee County Excess Fee	-	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
559104 - Penalties/Late Charges	(1,570)	(1,570)	(1,570)	(1,664)	(1,664)	(1,664)
559105 - UCM Tax billed penalty	(45,362)	(50,000)	(50,000)	(53,000)	(53,000)	(53,000)
559105 - UCM Tax billed penalty 2009	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2010	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2011	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2012	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2013	-	-	-	-	-	-
559105 - UCM Tax billed penalty 2015	-	-	-	-	-	-
561101 - Bank investment income	(15,433)	(10,000)	(10,000)	(6,360)	(6,360)	(6,360)
561107 - Longterm Investment Earnings	(44,703)	(63,600)	(63,600)	(67,416)	(67,416)	(67,416)
561191 - Tax Collector Interest	(3,049)	(1,500)	(1,500)	(1,590)	(1,590)	(1,590)
561301 - Change in Fair Value Invest	(36,275)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	13,009	-	-	-	-	-
564101 - Disposition of Fixed Assets	(215,042)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(2,086)	(11,000)	(11,000)	(11,660)	(11,660)	(11,660)
569101 - Other Miscellaneous Revenue	(335)	(300)	(300)	(318)	(318)	(318)
569106 - Lee County Excess Fee Misc Rev	(69,673)	-	-	-	-	-
569110 - Reimbursable Charges	(59,647)	(20,000)	(20,000)	(21,200)	(21,200)	(21,200)
569115 - Purchasing Card Rebate	(1,025)	(300)	(300)	(318)	(318)	(318)
581141 - XFER IN FR SRF SW 6/7 CLEANWTR	(3,377,565)	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)	Stormwater
Fund	(Multiple Items)	
Dept	(All)	
Type	Revenue	

	Data					
581141 - Xfer in fr Water/Sewr Cap Proj	-	-	-	-	-	-
581401 - Debt Proceeds	-	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
599950 - Use of Fund Balance	-	(2,803,606)	(2,803,606)	(524,834)	-	(12,163,299)
599960 - Operating Fund Balance	-	-	(313,453)	(9,412,881)	(9,412,881)	-
Grand Total	(15,996,808)	(18,427,099)	(18,740,552)	(26,717,749)	(29,544,639)	(31,981,906)

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(Multiple Items)
Dept	(All)
Type	Expense

Stormwater

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	3,774,847	4,269,349	4,269,349	4,298,326	4,417,707	4,537,036
612001 - Regular Salary (BU Split JE)	(2,411)	-	-	-	-	-
612002 - Longevity Salary	7,687	7,534	7,534	5,636	5,636	5,636
614101 - Overtime	72,501	49,816	49,816	88,820	91,254	79,047
614101 - Overtime (BU Split JE)	(489)	-	-	-	-	-
615101 - Special Pay/Add Pay	36,917	35,330	35,330	38,060	38,060	38,060
615104 - Standby Pay	8,048	7,950	7,950	8,942	9,188	9,438
615105 - Tool Allowance Spec Pay	600	1,200	1,200	600	600	600
615109 - Lump Sum Award Spec Pay	31,154	-	-	-	-	-
621101 - FICA Taxes	241,454	277,810	277,810	282,948	290,854	297,725
621101 - FICA Taxes (BU Split JE)	(180)	-	-	-	-	-
621102 - Medicare Taxes	56,419	64,972	64,972	66,176	68,031	69,626
621102 - Medicare Taxes (BU Split JE)	(42)	-	-	-	-	-
622101 - General Retirement	290,303	273,287	273,287	321,339	330,168	338,934
622101 - General Retirement (BU split JE)	(240)	-	-	-	-	-
622111 - UAAL General Retirement	1,200,409	1,200,707	1,200,707	1,236,083	1,273,165	1,311,360
622114 - General Pension Exp - GASB 68	(655,221)	-	-	-	-	-
623101 - Life,Health,Disability Insur	749,427	869,685	869,685	70,196	72,109	74,037
623102 - Self-Insured Health Plan	-	-	-	825,798	841,068	899,943
623105 - Othr Post Employ Benefit(OPEB)	575,820	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	6,057	3,840	3,840	13,440	13,440	13,440
624101 - Workers Compensation	291,559	341,355	341,355	344,064	353,645	362,105
624101 - Workers Compensation(BU Split)	(269)	-	-	-	-	-
624102 - Unemployment	3,968	-	-	-	-	-
624103 - Leave Payout	142,371	117,692	117,692	109,889	115,383	118,845
629998 - Contra Personnel	-	-	-	-	-	-
631303 - Lab Services	8,723	10,500	10,500	10,700	10,710	10,763
631307 - Studies & Master Plans	570,172	35,000	32,000	28,000	28,700	29,418
631312 - Accounting & Auditing	4,576	4,611	8,148	5,585	6,981	7,156
631399 - Other Professional Services	107,863	163,910	158,910	150,817	156,900	162,859
634103 - Trash Removal	21,862	332,000	19,800	39,094	40,070	41,073
634119 - Employee Health Clinic Charges	950	1,150	1,150	1,175	1,175	1,175
634120 - Outside Services	1,461,906	1,852,381	2,409,448	1,878,473	1,671,945	1,697,876

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(Multiple Items)
Dept	(All)
Type	Expense

Stormwater

	Data					
640101 - Food And Mileage (City)	60	50	50	110	111	113
640105 - Travel Costs	1,393	10,631	10,631	8,725	8,930	9,897
641101 - Communication Service	6,015	5,298	5,298	6,599	6,839	7,032
641102 - Telephone Service	959	1,179	1,179	1,177	1,197	1,217
641104 - Postage & Shipping	481	1,285	1,285	1,263	1,363	1,406
643202 - Electric	27,079	43,049	47,049	44,486	45,956	47,490
643203 - Water & Sewer	7,089	7,590	7,590	7,379	7,449	7,520
643204 - Stormwater	36,405	165	165	165	165	165
643205 - Propane Fuel	302	600	600	495	507	521
644102 - Equipment Rental/Leases	6,072	8,400	8,400	8,115	8,226	8,432
644103 - Copy & Fax Machine Rent/Lease	3,029	3,720	3,720	3,963	4,041	4,176
644104 - Uniforms/Linen/Mats Rent/Lease	10,694	17,506	17,506	17,593	18,022	18,407
644199 - Other Rentals/Leases	-	410	410	381	390	402
646102 - Equip Repair/Maintenance	37,012	56,259	43,947	43,255	43,930	44,641
646103 - Building Maintenance	650	2,205	2,205	2,080	2,133	2,183
646104 - Diesel Fuel	156,997	152,402	152,402	167,701	177,763	188,428
646105 - Parts Repair/Maintenance	11,867	20,434	16,434	14,128	14,477	14,836
646106 - Unleaded Fuel	103,308	141,839	141,839	123,091	115,496	122,279
646107 - Oil & Grease	2,929	5,553	5,653	6,716	6,854	6,995
646108 - Other Repairs & Maint.	1,290	5,000	5,000	4,852	4,974	5,098
646109 - Facilities Charges	45,571	45,952	45,952	51,511	52,998	52,897
646109 - Facilities Charges Overhead	45,512	94,288	94,288	117,798	117,505	119,778
646109 - Facilities Charges Projects	14,490	-	-	-	-	-
646110 - Fleet Charges	366,030	512,256	512,256	531,918	550,140	563,834
646110 - Fleet Charges Overhead	120,421	158,459	158,459	164,545	170,170	174,417
646124 - Dyed Diesel Fuel	-	12,531	12,531	-	-	-
646999 - Chg Back Contra-Materials	-	-	-	-	-	-
647101 - Printing	2,548	3,141	3,441	3,658	3,721	3,859
648101 - Advertising	1,357	1,193	1,193	1,090	1,116	1,142
648102 - Public Relations	1,339	1,561	1,561	1,630	1,665	1,673
649103 - Various Fees	6,569	7,450	7,450	7,593	7,601	7,640
649106 - Assmt, Betterment, Impact	2,508	-	-	-	-	-
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt General Fd	1,033,512	1,126,155	1,126,155	1,159,940	1,194,738	1,224,607
649110 - Interfund Svc Pymt Prop/Liab	53,041	66,084	66,084	67,406	68,754	70,473

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	(Multiple Items)
Dept	(All)
Type	Expense

Stormwater

	Data					
649110 - Interfund SvcPymt Water/Sewer	13,959	32,000	32,000	32,000	32,000	32,640
649114 - Lot Mow / Impact - City	20,668	23,353	23,153	22,080	22,627	23,193
649129 - Credit Card Fees	2,142	1,513	1,513	1,597	1,597	1,597
649199 - Other Current Charges	229	-	-	-	-	-
652101 - Office Supplies	7,040	11,292	11,292	11,621	11,870	12,089
652113 - Uniforms	11,806	9,860	11,860	13,995	14,290	14,609
652115 - Tools	8,715	6,905	7,105	8,431	8,627	8,834
652116 - Small Equipment	40,034	62,854	70,354	69,727	59,116	60,559
652117 - Janitorial Supplies	1,361	3,271	3,271	3,325	3,398	3,462
652121 - Computer Equip/Accessory	6,897	17,054	17,054	31,407	21,282	18,411
652122 - Computer Software/License	17,325	27,443	27,443	10,638	12,378	12,728
652124 - Safety Equipment	11,621	18,596	18,596	18,480	18,933	19,391
652125 - Sod, Seed, Sand And Soil	221,429	202,796	204,796	215,567	220,955	226,480
652126 - Plants,Trees,Flower,Shrub	82	2,500	500	2,579	2,641	2,707
652199 - Other Operating Mat & Supplies	303,124	288,667	309,067	280,456	287,250	293,477
653101 - Roads Curbs Maintenance	100	10,000	4,500	9,000	9,225	9,456
654101 - Books Pubs Subscrpt & Membrshp	11,372	12,564	12,564	13,056	13,386	13,459
655101 - Training & Seminars	6,479	25,885	21,885	17,660	17,857	18,947
655102 - In-House Training	2,678	5,150	5,150	6,725	6,888	7,060
656101 - Discounts Taken/Lost	(97)	-	-	-	-	-
658999 - Capital Contra Operating	-	-	-	-	-	-
659101 - Depreciation	1,549,061	-	-	-	-	-
661101 - Land	71,969	-	-	-	-	-
662301 - Building Improvement	-	-	-	-	-	-
662601 - Improvements Other Than Bldgs	749,024	-	-	-	-	-
663116 - Non-Assessed Drain Pipes	-	-	-	-	-	-
663119 - Storm Drain - Na	1,174,033	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
663126 - Program Management	-	-	-	-	-	-
664101 - Equipment	440,888	138,873	138,873	131,676	83,700	10,905
664101 - Equipment - Replacement	-	182,970	182,970	591,965	462,124	54,283
664102 - Vehicles	658,912	-	498,680	-	-	-
664102 - Vehicles - Replacement	-	878,157	878,157	476,359	654,176	202,204
665101 - Capital Outlay Contra Expense	(3,150,331)	-	-	-	-	-
671100 - Principal Expense - Debt	-	443,000	443,000	443,000	443,000	443,000
691999 - Xfer Out of Capital Asset	-	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)	Stormwater
Fund	(Multiple Items)	
Dept	(All)	
Type	Expense	

	Data					
693103 - Gain/Loss - Fixed Assets	-	-	-	-	-	-
699901 - Unassigned Fund Balance	-	1,089,672	655,553	9,412,881	12,163,299	15,174,705
Grand Total	13,293,791	18,427,099	18,740,552	26,717,749	29,544,639	31,981,906

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Yacht Basin
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547509 - Boat Docking Service Charges	(322,559)	(335,000)	(335,000)	(335,000)	(335,000)	(335,000)
547511 - Concession Rental Serv Charges	(239,385)	(204,127)	(204,127)	(204,127)	(204,127)	(206,318)
547565 - Fuel Sales	-	-	-	-	-	-
559102 - Returned Check Fees	-	-	-	-	-	-
561101 - Bank investment income	(1,515)	(800)	(800)	(800)	(800)	(800)
561107 - Longterm Investment Earnings	(3,850)	-	-	-	-	-
561301 - Change in Fair Value Invest	(3,425)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	1,252	-	-	-	-	-
564101 - Disposition of Fixed Assets	14,835	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(173)	(400)	(400)	(400)	(400)	(400)
569115 - Purchasing Card Rebate	(1)	-	-	-	-	-
581101 - Xfer in fr General Fund	-	-	(50,000)	-	-	-
599950 - Use of Fund Balance	-	(180,878)	(180,878)	-	-	-
599960 - Operating Fund Balance	-	(611,022)	(800,123)	(877,561)	(891,398)	(895,195)
Grand Total	(554,821)	(1,332,227)	(1,571,328)	(1,417,888)	(1,431,725)	(1,437,713)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Yacht Basin
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	58,510	62,127	62,127	64,085	65,874	67,642
613102 - Contract Employees Salary/Wage	40,647	40,543	40,543	47,174	47,174	47,174
614101 - Overtime	54	100	100	150	200	250
615101 - Special Pay/Add Pay	752	750	750	750	750	750
621101 - FICA Taxes	6,255	6,709	6,709	7,252	7,381	7,503
621102 - Medicare Taxes	1,463	1,569	1,569	1,696	1,726	1,755
622101 - General Retirement	5,160	4,504	4,504	4,774	4,906	5,036
622111 - UAAL General Retirement	19,529	19,785	19,785	20,368	20,979	21,608
622114 - General Pension Exp - GASB 68	(10,178)	-	-	-	-	-
623101 - Life,Health,Disability Insur	9,632	10,159	10,159	1,042	1,072	1,100
623102 - Self-Insured Health Plan	-	-	-	9,779	9,960	10,657
623105 - Othr Post Employ Benefit(OPEB)	(7,239)	-	-	-	-	-
624101 - Workers Compensation	3,400	3,983	3,983	3,995	4,055	4,110
624103 - Leave Payout	2,090	4,788	4,788	4,803	5,043	5,194
631312 - Accounting & Auditing	125	343	440	343	350	355
631399 - Other Professional Services	2,478	2,500	2,500	1,500	1,587	1,627
634104 - Security Services	532	950	950	2,775	2,850	2,925
634120 - Outside Services	2,929	6,600	6,600	4,160	4,800	5,400
641101 - Communication Service	561	2,300	2,300	2,470	2,550	2,600
641102 - Telephone Service	4,852	3,500	3,500	3,525	5,050	5,300
641103 - Telecommunication Service	300	-	-	-	-	-
641104 - Postage & Shipping	39	300	300	310	315	325
643202 - Electric	8,717	11,000	11,000	11,660	11,740	11,790
643203 - Water & Sewer	8,958	11,400	11,400	11,745	11,875	11,890
646102 - Equip Repair/Maintenance	-	2,600	2,600	2,670	2,680	2,690
646103 - Building Maintenance	732	2,000	2,000	2,065	2,100	2,110
646106 - Unleaded Fuel	1,440	5,000	5,000	5,300	5,350	5,400
646108 - Other Repairs & Maint.	650	17,000	17,000	17,535	17,790	17,800
646109 - Facilities Charges	14,588	45,200	45,200	46,330	47,159	47,159
646109 - Facilities Charges Overhead	15,425	-	-	-	-	-
646109 - Facilities Charges Projects	6,516	-	-	-	-	-
646110 - Fleet Charges	3,509	3,200	3,200	3,280	3,280	3,280
646110 - Fleet Charges Overhead	2,359	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Yacht Basin
Dept	(All)
Type	Expense

	Data					
647101 - Printing	1,212	1,500	1,500	1,500	1,520	1,525
648101 - Advertising	12,925	14,600	14,600	14,970	15,005	15,030
648102 - Public Relations	26	-	-	-	-	-
649102 - Bank Fees	266	200	200	205	215	225
649103 - Various Fees	-	-	-	-	-	-
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt General Fd	69,735	77,570	77,570	79,897	82,294	86,924
649110 - Interfund Svc Pymt Prop/Liab	227	425	425	434	442	453
649123 - Property Taxes	2,175	8,500	8,500	15,715	15,715	8,715
649129 - Credit Card Fees	4,381	1,500	1,500	1,538	1,548	1,550
652101 - Office Supplies	866	1,600	1,600	1,640	1,655	1,705
652113 - Uniforms	-	1,000	1,000	1,030	1,050	1,055
652116 - Small Equipment	7,378	1,700	1,700	2,250	2,525	2,800
652117 - Janitorial Supplies	76	400	400	1,310	1,335	1,360
652121 - Computer Equip/Accessory	416	1,000	1,000	1,025	1,125	1,225
652122 - Computer Software/License	282	200	200	205	215	225
652124 - Safety Equipment	27	1,600	1,600	1,665	1,695	1,715
652199 - Other Operating Mat & Supplies	90	5,600	5,600	5,745	5,755	4,655
652998 - Inventory Adjustment	-	-	-	-	-	-
653108 - Other Infrastructure Maint	5,700	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	250	500	500	515	520	525
655101 - Training & Seminars	-	2,100	2,100	-	-	-
655102 - In-House Training	-	300	300	310	320	325
659101 - Depreciation	20,014	-	-	-	-	-
662301 - Building Improvement	-	-	76,146	-	-	-
662601 - Improvements Other Than Bldgs	-	-	244,110	-	-	-
664102 - Vehicles	-	-	21,086	-	-	-
664102 - Vehicles - Replacement	-	25,000	25,000	-	-	-
665101 - Capital Outlay Contra Expense	-	-	-	-	-	-
691201 - Xfer Out to Park & Rec Prog	115,000	115,000	115,000	115,000	115,000	115,000
691301 - Xfer Out to Trans Cap Proj	-	100,000	100,000	-	-	-
699901 - Unassigned Fund Balance	-	703,022	600,684	891,398	895,195	899,271
Grand Total	445,829	1,332,227	1,571,328	1,417,888	1,431,725	1,437,713

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Golf Course
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
547513 - Greens Fees Serv Chg	(910,514)	(949,512)	(949,512)	(1,001,551)	(902,848)	(957,609)
547514 - Annual Green Fee Card Serv Chg	(259,229)	(322,863)	(322,863)	(301,992)	(436,052)	(439,162)
547515 - Cart Rental Serv Chg	(567,254)	(772,903)	(772,903)	(767,512)	(790,537)	(798,443)
547516 - Driving Range Fees Serv Chg	(70,713)	(72,936)	(72,936)	(74,390)	(76,622)	(77,388)
547517 - Club Rental Service Charges	(13,420)	(10,711)	(10,711)	(11,160)	(11,495)	(11,610)
547524 - Lunch Liquor Sales Serv Chg	(79,423)	(69,365)	(69,365)	(71,005)	(73,135)	(73,867)
547525 - Lunch Sales Serv Chg	(97,986)	(102,008)	(102,008)	(96,842)	(99,747)	(100,745)
547526 - Beverage Cart Food Sales	(15,105)	(23,972)	(23,972)	(20,100)	(20,703)	(20,910)
547527 - Beverage Cart Liquor Sales	(23,865)	(30,602)	(30,602)	(28,550)	(29,407)	(29,701)
547528 - Banquet Food Sales Serv Chg	(32,549)	(30,602)	(30,602)	(31,746)	(32,698)	(33,025)
547529 - Banquet Liquor Sales Serv Chg	(238)	-	-	-	-	-
547530 - Chet's Place Food Serv Chg	128	-	-	-	-	-
547531 - Chet's Place Liquor Serv Chg	(3)	-	-	-	-	-
547532 - Handicap Serv Chg	(2,325)	(3,163)	(3,163)	(2,608)	(2,686)	(2,713)
547533 - Tournaments Serv Chg	(31,764)	(33,765)	(33,765)	(28,431)	(29,284)	(29,577)
547534 - Lessons Serv Chg	(7,970)	(5,100)	(5,100)	(6,850)	(7,056)	(7,126)
547906 - Merchandise Sales	(100,548)	(102,008)	(102,008)	(92,808)	(95,592)	(96,548)
559102 - Returned Check Fees	-	-	-	-	-	-
561101 - Bank investment income	(181)	-	-	-	-	-
561107 - Longterm Investment Earnings	(447)	-	-	-	-	-
561301 - Change in Fair Value Invest	(264)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	305	-	-	-	-	-
564101 - Disposition of Fixed Assets	1,199	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
566102 - Contrib/Donation Sponsorships	(1,936)	(508)	(508)	(16,500)	(16,995)	(17,165)
569101 - Other Miscellaneous Revenue	(2,905)	-	-	-	-	-
569115 - Purchasing Card Rebate	(376)	-	-	-	-	-
569203 - Over/Short Rec Trac Misc Rev	(25)	-	-	-	-	-
581101 - Xfer in fr General Fund	(287,100)	(305,053)	(487,034)	(474,911)	(262,614)	(172,511)
599960 - Operating Fund Balance	-	-	(19,497)	-	-	-
Grand Total	(2,504,508)	(2,835,071)	(3,036,549)	(3,026,956)	(2,887,471)	(2,868,100)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Golf Course
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	549,301	619,629	619,629	607,485	624,356	641,179
613102 - Contract Employees Salary/Wage	272,466	382,838	382,838	358,553	376,480	392,005
614101 - Overtime	13,398	7,700	7,700	7,700	8,700	9,700
615101 - Special Pay/Add Pay	2,950	3,050	3,050	3,450	3,450	3,450
615104 - Standby Pay	4,919	4,745	4,745	5,377	5,526	5,676
615105 - Tool Allowance Spec Pay	600	600	600	600	600	600
615109 - Lump Sum Award Spec Pay	2,028	-	-	-	-	-
621101 - FICA Taxes	52,867	63,963	63,963	61,815	64,083	66,190
621102 - Medicare Taxes	12,365	14,957	14,957	14,455	14,987	15,481
622101 - General Retirement	44,483	42,239	42,239	45,414	46,666	47,918
622104 - ICMA (401A)	-	-	-	-	-	-
622111 - UAAL General Retirement	184,412	185,585	185,585	191,053	196,784	202,688
622114 - General Pension Exp - GASB 68	(164,197)	-	-	-	-	-
623101 - Life,Health,Disability Insur	128,575	140,167	140,167	9,923	10,194	10,464
623102 - Self-Insured Health Plan	-	-	-	129,262	131,652	140,867
623105 - Othr Post Employ Benefit(OPEB)	46,107	-	-	-	-	-
624101 - Workers Compensation	30,426	35,718	35,718	39,040	40,559	41,947
624102 - Unemployment	3,137	-	-	-	-	-
624103 - Leave Payout	19,717	13,124	13,124	13,834	14,526	14,961
631303 - Lab Services	420	950	950	950	950	950
631312 - Accounting & Auditing	869	930	930	889	930	930
631399 - Other Professional Services	10,025	19,050	12,159	12,570	12,570	12,570
634104 - Security Services	50	300	950	300	300	300
634119 - Employee Health Clinic Charges	-	200	200	200	200	200
634120 - Outside Services	22,066	24,100	35,970	34,793	34,540	34,850
640101 - Food And Mileage (City)	475	620	620	633	630	630
640105 - Travel Costs	16	1,300	1,900	2,086	2,086	2,086
641101 - Communication Service	1,955	600	1,680	1,800	1,800	1,800
641102 - Telephone Service	9,764	15,893	14,813	16,745	15,945	15,945
641104 - Postage & Shipping	328	1,050	1,050	1,075	1,050	1,050
643202 - Electric	58,822	71,441	71,441	73,227	74,906	74,906
643204 - Stormwater	22,373	26,265	24,215	26,925	26,925	26,925
643205 - Propane Fuel	4,285	4,728	4,728	4,846	4,967	5,092

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Golf Course
Dept	(All)
Type	Expense

	Data					
644101 - Building Rental/Leases	-	747	747	773	800	800
644102 - Equipment Rental/Leases	74,674	81,900	81,830	81,950	82,000	82,000
644103 - Copy & Fax Machine Rent/Lease	798	1,261	1,261	1,293	1,350	1,350
644104 - Uniforms/Linen/Mats Rent/Lease	3,670	4,352	4,852	4,460	4,570	4,570
646102 - Equip Repair/Maintenance	56,339	50,900	65,561	53,380	52,350	52,350
646103 - Building Maintenance	-	11,940	11,940	3,720	3,720	3,720
646104 - Diesel Fuel	8,397	-	-	-	-	-
646106 - Unleaded Fuel	5,892	11,220	6,452	11,850	11,850	11,850
646107 - Oil & Grease	1,313	2,500	2,500	2,500	2,500	2,500
646109 - Facilities Charges	68,299	12,600	12,600	39,976	66,516	66,516
646109 - Facilities Charges Overhead	56,057	40,675	40,675	27,069	53,916	-
646110 - Fleet Charges	229	1,000	1,000	1,500	1,000	1,000
646110 - Fleet Charges Overhead	26	-	-	-	-	-
646124 - Dyed Diesel Fuel	768	15,000	1,487	15,615	15,000	15,000
647101 - Printing	2,626	3,835	3,835	3,931	3,850	3,850
648101 - Advertising	22,768	35,000	35,000	35,000	35,000	35,000
648102 - Public Relations	20	-	-	10	10	10
649102 - Bank Fees	1,602	500	500	500	500	500
649103 - Various Fees	773	830	830	830	830	830
649110 - Interfund Service Payment	-	-	-	-	-	-
649110 - Interfund Svc Pymt General Fd	299,310	309,023	309,023	318,307	318,184	326,139
649110 - Interfund Svc Pymt Prop/Liab	5,213	5,052	5,052	5,133	5,256	5,388
649114 - Lot Mow / Impact - City	251	273	273	280	280	280
649129 - Credit Card Fees	29,962	15,000	15,000	15,101	15,000	15,000
652101 - Office Supplies	3,863	3,600	3,600	4,100	3,700	3,700
652113 - Uniforms	4,026	4,900	5,100	5,100	5,100	5,100
652114 - Chemicals	118,514	145,000	135,400	145,000	145,000	145,000
652115 - Tools	190	250	250	250	250	250
652116 - Small Equipment	9,992	2,600	7,970	4,919	2,600	2,600
652117 - Janitorial Supplies	5,391	5,751	5,751	5,751	5,851	5,851
652118 - Operating Medical Supply	1,213	910	910	920	920	920
652119 - Food And Beverage	120,184	122,920	116,920	126,000	127,000	128,000
652120 - Merchandise	47,662	50,000	50,000	50,000	50,000	50,000
652121 - Computer Equip/Accessory	1,540	2,250	2,250	2,250	2,250	2,250
652122 - Computer Software/License	7,054	7,496	7,496	7,217	7,217	7,217

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	(Multiple Items)
Fund	Golf Course
Dept	(All)
Type	Expense

	Data						
652124 - Safety Equipment	-	1,400	1,400	1,402	1,400	1,400	
652125 - Sod, Seed, Sand And Soil	34,661	30,000	29,500	35,000	40,000	40,760	
652126 - Plants,Trees,Flower,Shrub	1,081	1,000	1,500	1,000	1,000	1,000	
652127 - Tournaments	18,397	15,000	15,000	15,000	15,000	15,000	
652199 - Other Operating Mat & Supplies	18,117	15,410	15,410	16,845	15,685	15,685	
652998 - Inventory Adjustment	3,152	-	-	-	-	-	
653105 - Parking Lot Maintenance	-	-	43,131	-	-	-	
654101 - Books Pubs Subscrpt & Membrshp	3,601	3,100	3,200	3,070	3,100	3,100	
655101 - Training & Seminars	617	1,100	1,100	2,220	2,220	2,220	
655102 - In-House Training	-	300	300	300	300	300	
656101 - Discounts Taken/Lost	(507)	-	-	-	-	-	
659101 - Depreciation	78,477	-	-	-	-	-	
662301 - Building Improvement	-	66,000	19,369	-	48,500	16,500	
662601 - Improvements Other Than Bldgs	-	50,000	56,441	306,700	-	-	
664101 - Equipment	14,025	20,734	11,734	5,734	19,534	21,234	
664101 - Equipment - Additional	-	-	15,000	-	-	-	
664102 - Vehicles	-	-	181,981	-	-	-	
664102 - Vehicles - Replacement	-	-	-	-	-	-	
665101 - Capital Outlay Contra Expense	(14,025)	-	-	-	-	-	
693106 - Loss Due To Robbery	-	-	-	-	-	-	
699901 - Unassigned Fund Balance	-	-	19,497	-	-	-	
Grand Total	2,451,214	2,835,071	3,036,549	3,026,956	2,887,471	2,868,100	

INTERNAL SERVICE FUNDS

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk WC
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Alarm Fee Internal Serv Fee	(129)	(204)	(204)	(153)	(204)	(210)
541201 - All Hazards Internal Serv Fee	(339)	(856)	(856)	(1,537)	(1,585)	(1,630)
541201 - Building Internal Serv Fees	(11,959)	(19,049)	(19,049)	(19,789)	(20,618)	(21,580)
541201 - CDBG Internal Serv Fee	(148)	(122)	(122)	(446)	(422)	(436)
541201 - Facilities ISF Internl Svc Fee	(62,957)	(73,557)	(73,557)	(85,965)	(90,585)	(93,119)
541201 - Fleet ISF Internal Service Fee	(23,874)	(36,271)	(36,271)	35,480	(36,210)	(37,401)
541201 - General Fund Internal Serv Fee	(1,999,583)	(2,100,027)	(2,100,027)	(2,107,063)	(2,197,355)	(2,247,572)
541201 - Golf Course Internal Serv Fees	(30,426)	(35,718)	(35,718)	(39,427)	(40,948)	(42,336)
541201 - HUD Internal Serv Fee	(90)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	(13,328)	(15,610)	(15,610)	(15,730)	(16,167)	16,607
541201 - Parks & Rec Progs Internal Ser	(138,678)	(152,706)	(152,706)	(175,395)	(186,689)	(187,283)
541201 - Prop/Liab Insur Inter Serv Fee	(194)	(329)	(329)	(338)	(347)	(356)
541201 - RCMP Internal Serv Fee	(2)	-	-	-	-	-
541201 - Self Insured Internl Svc Fee	-	-	-	-	-	-
541201 - SHIP Internal Serv Fee	(66)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(291,290)	(341,355)	(341,355)	(350,126)	(359,694)	(368,170)
541201 - Trans Cap Proj Internal Serv	(51,127)	(55,289)	(55,289)	(55,838)	(57,335)	(58,832)
541201 - Water & Sewer Intern Serv Fees	(549,942)	(685,049)	(685,049)	(682,624)	(704,077)	(723,324)
541201 - Waterpark Internal Serv Fees	(35,614)	(45,074)	(45,074)	(46,580)	(46,892)	(47,725)
541201 - Work Comp Intern Serv Fee	(425)	(577)	(577)	(321)	(330)	(339)
541201 - Yacht Basin Internal Serv Fees	(3,400)	(3,983)	(3,983)	(4,022)	(4,082)	(4,137)
561101 - Bank investment income	(10,292)	-	-	-	-	-
561107 - Longterm Investment Earnings	(26,589)	-	-	-	-	-
561301 - Change in Fair Value Invest	(23,322)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	8,544	-	-	-	-	-
564101 - Disposition of Fixed Assets	1,490	-	-	-	-	-
569107 - Recovery W/C Insurance	(488,002)	-	-	-	-	-
569115 - Purchasing Card Rebate	(112)	-	-	-	-	-
599950 - Use of Fund Balance	-	-	-	-	-	-
599960 - Operating Fund Balance	-	(6,613,620)	(6,963,485)	(5,790,531)	(5,784,024)	(6,052,679)
Grand Total	(3,751,854)	(10,179,396)	(10,529,261)	(9,340,405)	(9,547,564)	(9,870,522)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk WC
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	104,280	146,711	146,711	186,275	125,237	128,628
614101 - Overtime	115	-	-	-	-	-
615101 - Special Pay/Add Pay	2,322	2,160	2,160	2,160	1,080	1,080
615104 - Standby Pay	2,250	-	-	2,293	2,356	2,421
621101 - FICA Taxes	7,858	9,592	9,592	12,004	8,038	8,251
621102 - Medicare Taxes	1,838	2,243	2,243	2,808	1,880	1,930
622101 - General Retirement	11,263	10,658	10,658	9,069	4,217	4,328
622111 - UAAL General Retirement	42,173	46,823	46,823	47,288	48,910	50,588
622114 - General Pension Exp - GASB 68	18,031	-	-	-	-	-
623101 - Life,Health,Disability Insur	10,739	18,902	18,902	3,114	2,085	2,140
623102 - Self-Insured Health Plan	-	-	-	14,032	14,291	15,291
623105 - Othr Post Employ Benefit(OPEB)	6,257	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	664	-	-	2,880	960	960
624101 - Workers Compensation	425	577	577	484	325	333
624103 - Leave Payout	8,124	5,821	5,821	-	-	-
631304 - Legal Services	6,024	-	-	-	-	-
631399 - Other Professional Services	5,250	42,000	42,000	51,450	51,450	51,450
634107 - Med Exam/New Hire/General	41,780	40,000	40,000	40,000	40,000	40,000
634110 - Firefighter Physicals	120,105	53,000	53,000	64,925	64,925	64,925
634111 - Police Physicals	54,205	52,000	52,000	63,700	63,700	63,700
634113 - Drug Screen	57,642	47,500	47,500	50,000	50,000	50,000
634119 - Employee Health Clinic Charges	125	100	100	100	100	100
634120 - Outside Services	71,955	80,000	80,000	98,000	98,000	98,000
640101 - Food And Mileage (City)	119	500	500	500	500	500
640104 - Recruitment Travel	1,571	-	-	-	-	-
640105 - Travel Costs	1,930	2,500	2,500	2,500	2,500	2,500
641101 - Communication Service	1,028	1,000	1,000	1,225	1,225	1,225
641104 - Postage & Shipping	125	400	400	490	500	513
643202 - Electric	1,189	2,170	2,170	2,213	2,257	2,314
643203 - Water & Sewer	329	332	332	332	332	341
645101 - Insurance	471,542	550,000	550,000	673,750	685,203	702,334
646106 - Unleaded Fuel	436	3,000	3,000	3,675	3,700	3,793
646109 - Facilities Charges	25	750	750	750	750	769

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk WC
Dept	(All)
Type	Expense

	Data						
646109 - Facilities Charges Overhead	27	250	250	250	250	257	
646110 - Fleet Charges	553	1,500	1,500	1,500	1,500	1,500	
646110 - Fleet Charges Overhead	175	500	500	500	500	500	
648101 - Advertising	1,838	-	435	-	-	-	
649103 - Various Fees	-	-	-	-	-	-	
649117 - Claims Workers Comp	1,754,683	2,100,000	2,100,000	2,205,000	2,205,000	2,205,000	
649120 - IBNR Claims	174,000	-	-	-	-	-	
652101 - Office Supplies	470	1,250	1,250	1,475	1,475	1,475	
652113 - Uniforms	-	400	400	400	400	400	
652116 - Small Equipment	525	500	500	613	613	613	
652121 - Computer Equip/Accessory	2,538	4,500	4,000	5,513	5,513	5,513	
652122 - Computer Software/License	310	500	500	613	613	613	
652199 - Other Operating Mat & Supplies	-	-	500	-	-	-	
654101 - Books Pubs Subscrpt & Membrshp	1,434	2,500	2,065	2,500	2,500	2,500	
655101 - Training & Seminars	1,116	2,000	2,000	2,000	2,000	2,000	
655102 - In-House Training	-	-	-	-	-	-	
659101 - Depreciation	919	-	-	-	-	-	
664102 - Vehicles	28,547	-	-	-	-	-	
664102 - Vehicles - Replacement	-	25,000	25,000	-	-	-	
665101 - Capital Outlay Contra Expense	(28,547)	-	-	-	-	-	
699401 - Assigned Fund Balance	-	6,921,757	7,271,622	5,784,024	6,052,679	6,351,737	
Grand Total	2,990,307	10,179,396	10,529,261	9,340,405	9,547,564	9,870,522	

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk PL
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - General Fund Internal Serv Fee	(853,158)	(884,857)	(884,857)	(1,021,819)	(1,042,255)	(1,063,890)
541201 - Golf Course Internal Serv Fees	(5,213)	(5,052)	(5,052)	(5,721)	(5,835)	(5,952)
541201 - Stormwater Internal Serv Fees	(53,041)	(66,084)	(66,084)	(80,280)	(81,886)	(83,523)
541201 - Water & Sewer Intern Serv Fees	(1,909,448)	(2,005,145)	(2,005,145)	(2,349,711)	(2,396,705)	(2,444,639)
541201 - Yacht Basin Internal Serv Fees	(227)	(425)	(425)	(404)	(412)	(420)
541202 - Charter Sch Intern Serv Fee	(357,666)	(364,819)	(364,819)	(372,115)	(379,557)	(387,148)
541204 - Facility Use Fee	(24,148)	(25,081)	(25,081)	(25,583)	(26,095)	(26,617)
561101 - Bank investment income	(2,795)	-	-	-	-	-
561107 - Longterm Investment Earnings	(5,456)	-	-	-	-	-
561301 - Change in Fair Value Invest	(7,819)	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	2,136	-	-	-	-	-
564101 - Disposition of Fixed Assets	-	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(12)	-	-	-	-	-
569115 - Purchasing Card Rebate	(23)	-	-	-	-	-
569117 - Recovery P/L Insurance	(150,914)	-	-	-	-	-
599950 - Use of Fund Balance	-	(440,933)	(440,933)	(3,421)	-	-
599960 - Operating Fund Balance	-	(1,673,506)	(1,926,712)	(2,084,569)	(2,084,569)	(2,243,050)
Grand Total	(3,367,784)	(5,465,902)	(5,719,108)	(5,943,623)	(6,017,314)	(6,255,239)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk PL
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	97,726	110,651	110,651	118,904	121,597	124,904
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
614101 - Overtime	54	-	-	-	-	-
615101 - Special Pay/Add Pay	1,410	2,040	2,040	2,160	2,160	2,160
615104 - Standby Pay	9,897	9,103	9,103	11,164	11,472	11,786
621101 - FICA Taxes	6,307	7,552	7,552	8,258	8,445	8,668
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	1,475	1,766	1,766	1,932	1,975	2,028
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	9,514	8,719	8,719	9,803	10,024	10,291
622101 - General Retirement (BU split JE)	-	-	-	-	-	-
622111 - UAAL General Retirement	22,862	38,306	38,306	38,686	40,013	41,386
622114 - General Pension Exp - GASB 68	41,415	-	-	-	-	-
623101 - Life,Health,Disability Insur	12,643	18,467	18,467	2,142	2,191	2,249
623102 - Self-Insured Health Plan	-	-	-	12,758	12,993	13,903
623105 - Othr Post Employ Benefit(OPEB)	67,153	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	560	-	-	960	960	960
624101 - Workers Compensation	194	329	329	333	341	350
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	3,125	-	-	-	-	-
631304 - Legal Services	-	-	315	-	-	-
631399 - Other Professional Services	5,250	4,900	24,250	5,206	5,206	5,206
634120 - Outside Services	21,000	71,000	51,335	83,375	91,000	93,275
640105 - Travel Costs	126	-	-	-	-	-
641101 - Communication Service	433	500	500	613	613	613
641104 - Postage & Shipping	-	100	100	123	123	123
644103 - Copy & Fax Machine Rent/Lease	-	-	610	-	-	-
645101 - Insurance	2,043,891	2,150,000	2,150,000	2,250,000	2,350,000	2,408,750
646106 - Unleaded Fuel	209	400	400	400	400	400
646109 - Facilities Charges	28	1,000	1,000	1,000	1,000	1,000
646109 - Facilities Charges Overhead	1,724	500	500	500	500	500
646110 - Fleet Charges	-	1,000	1,000	1,000	1,000	1,000
646110 - Fleet Charges Overhead	-	500	500	500	500	500

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Risk PL
Dept	(All)
Type	Expense

	Data					
649118 - 1st Party Claims	-	-	-	-	-	-
649119 - 3rd Party Claims	546,285	1,358,988	1,358,988	1,300,000	1,102,500	1,102,500
649120 - IBNR Claims	9,000	-	-	-	-	-
652101 - Office Supplies	-	750	750	863	877	899
652121 - Computer Equip/Accessory	-	4,800	4,190	5,880	5,880	6,027
652122 - Computer Software/License	400	500	500	613	613	629
654101 - Books Pubs Subscrpt & Membrshp	-	325	325	381	381	391
655101 - Training & Seminars	1,116	200	200	1,500	1,500	1,500
655102 - In-House Training	-	-	-	-	-	-
659101 - Depreciation	3,907	-	-	-	-	-
664102 - Vehicles	-	-	-	-	-	-
691101 - Xfer Out to General Fund	-	-	-	-	-	-
699401 - Assigned Fund Balance	-	1,673,506	1,926,712	2,084,569	2,243,050	2,413,241
Grand Total	2,907,705	5,465,902	5,719,108	5,943,623	6,017,314	6,255,239

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Self Insured
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541206 - City ER Health All Hazard ISF	-	-	-	-	-	-
541206 - City ER Health Building ISF	-	-	-	-	-	-
541206 - City ER Health CDBG ISF	-	-	-	-	-	-
541206 - City ER Health Facilities ISF	-	-	-	-	-	-
541206 - City ER Health Fleet ISF	-	-	-	-	-	-
541206 - City ER Health General ISF	-	-	-	-	-	-
541206 - City ER Health Golf Course ISF	-	-	-	-	-	-
541206 - City ER Health Ins Alarm ISF	-	-	-	-	-	-
541206 - City ER Health Ins IntServFee	-	(9,367,505)	(9,367,505)	(13,128,822)	(13,563,648)	(14,513,103)
541206 - City ER Health Lot Mowing ISF	-	-	-	-	-	-
541206 - City ER Health Parks & Rec ISF	-	-	-	-	-	-
541206 - City ER Health Prop&Liab ISF	-	-	-	-	-	-
541206 - City ER Health Self-Ins ISF	-	-	-	-	-	-
541206 - City ER Health Stormwater	-	-	-	-	-	-
541206 - City ER Health Transp Cap ISF	-	-	-	-	-	-
541206 - City ER Health W&S ISF	-	-	-	-	-	-
541206 - City ER Health WaterPark ISF	-	-	-	-	-	-
541206 - City ER Health WC ISF	-	-	-	-	-	-
541206 - City ER Health Yacht Basin ISF	-	-	-	-	-	-
541207 - City Emp Deduct Health IntSvFe	-	(1,503,180)	(1,503,180)	(2,154,558)	(2,176,104)	(2,328,431)
541208 - Charter ER Health IntSvcFee	-	(1,522,790)	(1,522,790)	(2,030,390)	(2,030,390)	(2,030,390)
541209 - Charter Emp Deduct Health ISF	-	(337,165)	(337,165)	(483,270)	(488,103)	(522,270)
561101 - Bank investment income	-	-	-	-	-	-
561107 - Longterm Investment Earnings	-	-	-	-	-	-
561401 - Gain (Loss) on Investment Sale	-	-	-	-	-	-
569107 - Recovery W/C Insurance	-	(375,750)	(375,750)	(140,000)	(140,000)	(140,000)
569109 - Medicare Part D Subsidy	-	-	-	-	-	-
569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
581101 - Xfer in fr General Fund	-	(670,518)	(670,518)	-	-	-
599960 - Operating Fund Balance	-	-	-	(408,276)	(3,059,311)	(4,330,956)
Grand Total	-	(13,776,908)	(13,776,908)	(18,345,316)	(21,457,556)	(23,865,150)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Self Insured
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	-	61,422	61,422	77,771	79,934	82,098
621101 - FICA Taxes	-	3,808	3,808	4,822	4,956	5,090
621102 - Medicare Taxes	-	891	891	1,128	1,159	1,190
622101 - General Retirement	-	5,344	5,344	5,724	5,883	6,042
623101 - Life,Health,Disability Insur	-	10,136	10,136	1,251	1,285	1,320
623102 - Self-Insured Health Plan	-	-	-	8,505	8,662	9,268
624101 - Workers Compensation	-	166	166	194	200	205
631399 - Other Professional Services	-	788,945	788,945	1,051,930	1,051,930	1,051,930
645101 - Insurance	-	648,290	648,290	864,390	864,390	864,390
645102 - Insurance Claims Payments	-	11,784,740	11,784,740	13,185,430	15,023,341	17,126,609
649103 - Various Fees	-	59,890	59,890	79,860	79,860	79,860
649132 - TPA & Stop Loss Insurance	-	-	-	-	-	-
652101 - Office Supplies	-	5,000	4,015	5,000	5,000	5,000
652116 - Small Equipment	-	-	-	-	-	-
652121 - Computer Equip/Accessory	-	-	985	-	-	-
652199 - Other Operating Mat & Supplies	-	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	-	-	-	-	-	-
699901 - Unassigned Fund Balance	-	408,276	408,276	3,059,311	4,330,956	4,632,148
Grand Total	-	13,776,908	13,776,908	18,345,316	21,457,556	23,865,150

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Facilities
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Internal Serv Fees/Charges	-	(3,754,215)	(3,887,085)	(4,144,145)	(4,006,843)	(4,080,014)
541201 - All Hazards Internal Serv Fee	(109,078)	-	-	-	-	-
541201 - Building Internal Serv Fees	(1,358)	-	-	-	-	-
541201 - CeitusBoatLift Intern Serv Fee	(3,428)	-	-	-	-	-
541201 - CeitusBoatLock Intern Serv Fee	(5,714)	-	-	-	-	-
541201 - City Centrum Internal Serv Fee	(14,577)	-	-	-	-	-
541201 - CRA Internal Serv Fee	(10,184)	-	-	-	-	-
541201 - DelPrado Mall Pkg Int Serv Fee	-	-	-	-	-	-
541201 - Facilities ISF Internl Svc Fee	(82,399)	-	-	-	-	-
541201 - Fire Station Construct IS Fee	-	-	-	-	-	-
541201 - Fleet ISF Internal Service Fee	(43,299)	-	-	-	-	-
541201 - General Fund Internal Serv Fee	(2,662,172)	(496,697)	(496,697)	(519,416)	(575,329)	(589,192)
541201 - Golf Course Internal Serv Fees	(124,356)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	-	-	-	-	-	-
541201 - Parks & Rec Progs Internal Ser	(460,807)	-	-	-	-	-
541201 - Prop/Liab Insur Inter Serv Fee	(1,724)	-	-	-	-	-
541201 - PW Admin Cap Proj Intern Serv	(27,402)	-	-	-	-	-
541201 - Road Resurface Internal Serv	(3,744)	-	-	-	-	-
541201 - Sirenia Vista Internal Serv Fe	(6,516)	-	-	-	-	-
541201 - Stormwater CP Int Svc Fees	(7,002)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(98,570)	-	-	-	-	-
541201 - Water & Sewer Intern Serv Fees	(187,460)	-	-	-	-	-
541201 - Waterpark Internal Serv Fees	(34,403)	-	-	-	-	-
541201 - Work Comp Intern Serv Fee	(2,684)	-	-	-	-	-
541201 - Yacht Basin Internal Serv Fees	(36,529)	-	-	-	-	-
564101 - Disposition of Fixed Assets	(4,286)	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(327)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(92)	-	-	-	-	-
569115 - Purchasing Card Rebate	(6,304)	-	-	-	-	-
569116 - Oth Misc Rev/Reimbursable Chrg	-	-	-	-	-	-
569117 - Recovery P/L Insurance	(12,807)	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Facilities
Dept	(All)
Type	Revenue

	Data						
599960 - Operating Fund Balance	-	-	(334,509)	-	-	-	-
Grand Total	(3,947,223)	(4,250,912)	(4,718,291)	(4,663,561)	(4,582,172)	(4,669,206)	

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Facilities
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	1,512,536	1,771,812	1,771,812	1,906,550	2,013,888	2,068,654
612001 - Regular Salary (BU Split JE)	-	-	-	-	-	-
612002 - Longevity Salary	3,198	3,083	3,083	3,079	3,079	3,079
614101 - Overtime	44,537	43,984	43,984	43,484	43,484	43,484
614101 - Overtime (BU Split JE)	-	-	-	-	-	-
615101 - Special Pay/Add Pay	7,630	6,890	6,890	8,190	8,190	8,190
615104 - Standby Pay	11,954	11,661	11,661	12,513	12,863	13,209
615106 - Shift Differential Pay	3,656	2,968	2,968	2,913	2,913	2,913
615109 - Lump Sum Award Spec Pay	18,446	-	-	-	-	-
621101 - FICA Taxes	98,599	117,571	117,571	125,727	132,556	136,069
621101 - FICA Taxes (BU Split JE)	-	-	-	-	-	-
621102 - Medicare Taxes	23,060	27,526	27,526	29,406	31,004	31,821
621102 - Medicare Taxes (BU Split JE)	-	-	-	-	-	-
622101 - General Retirement	120,427	111,484	111,484	142,460	150,392	154,444
622101 - General Retirement (BU split JE)	-	-	-	-	-	-
622111 - UAAL General Retirement	449,930	470,072	470,072	483,922	498,439	513,392
622114 - General Pension Exp - GASB 68	(178,342)	-	-	-	-	-
623101 - Life,Health,Disability Insur	291,585	349,498	349,498	30,548	32,853	33,733
623102 - Self-Insured Health Plan	-	-	-	349,538	375,918	402,232
623105 - Othr Post Employ Benefit(OPEB)	134,673	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	104	-	-	1,920	1,920	1,920
624101 - Workers Compensation	62,957	73,557	73,557	84,528	89,150	91,485
624101 - Workers Compensation(BU Split)	-	-	-	-	-	-
624103 - Leave Payout	138,638	55,995	55,995	49,198	51,658	53,207
631399 - Other Professional Services	-	12,870	17,670	13,127	13,521	13,927
634101 - Construct/Debris Clean-Up	2,031	3,152	3,152	3,215	3,311	3,410
634104 - Security Services	-	7,500	5,000	7,500	7,500	7,725
634120 - Outside Services	32,927	47,627	47,627	49,026	50,500	52,015
640101 - Food And Mileage (City)	-	1,900	1,900	1,900	1,900	1,900
640105 - Travel Costs	2,592	12,359	12,359	6,250	7,200	8,000
641101 - Communication Service	11,685	21,643	21,643	22,095	22,767	23,450
641102 - Telephone Service	1,541	1,600	1,600	1,648	1,698	1,698
641104 - Postage & Shipping	92	525	525	536	552	569

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Facilities
Dept	(All)
Type	Expense

	Data						
643202 - Electric	8,878	16,194	16,194	16,517	16,848	17,859	
643203 - Water & Sewer	2,983	2,886	2,886	2,886	2,886	2,886	
644103 - Copy & Fax Machine Rent/Lease	2,225	2,384	2,384	2,384	2,384	2,384	
644199 - Other Rentals/Leases	39	525	3,025	536	552	569	
646102 - Equip Repair/Maintenance	1,109	7,627	7,627	8,130	8,374	8,625	
646103 - Building Maintenance	819,707	555,500	555,500	606,000	624,000	642,720	
646104 - Diesel Fuel	1,509	2,300	2,300	2,369	2,440	2,513	
646106 - Unleaded Fuel	28,075	47,027	47,027	52,996	54,466	56,070	
646109 - Facilities Charges	76,654	50,000	50,000	40,000	40,000	41,200	
646109 - Facilities Charges Overhead	-	48,000	48,000	38,400	38,400	39,552	
646109 - Facilities Charges Projects	-	-	-	-	-	-	
646110 - Fleet Charges	28,422	44,000	44,000	43,500	42,200	42,236	
646110 - Fleet Charges Overhead	9,853	13,544	13,544	13,485	13,082	13,082	
646124 - Dyed Diesel Fuel	1,420	3,047	3,047	3,108	3,201	3,297	
647101 - Printing	93	1,050	1,050	1,072	1,104	1,138	
649103 - Various Fees	775	2,750	2,750	2,833	3,067	3,005	
652101 - Office Supplies	2,294	3,250	3,250	3,318	3,587	3,695	
652113 - Uniforms	6,268	5,402	5,402	7,750	7,983	8,222	
652115 - Tools	10,866	8,130	8,130	8,750	9,005	9,276	
652116 - Small Equipment	6,010	9,456	9,456	10,715	11,036	11,367	
652117 - Janitorial Supplies	34,829	42,024	42,024	42,864	44,150	45,475	
652121 - Computer Equip/Accessory	1,452	5,650	5,650	7,500	7,500	5,835	
652122 - Computer Software/License	8,201	9,690	9,690	17,781	18,080	18,080	
652124 - Safety Equipment	3,557	1,971	1,971	2,750	2,818	2,902	
652199 - Other Operating Mat & Supplies	1,266	7,966	7,966	7,849	8,084	8,327	
654101 - Books Pubs Subscrpt & Membrshp	1,256	2,135	2,135	2,135	2,135	1,455	
655101 - Training & Seminars	2,493	5,127	5,127	5,660	6,534	6,910	
656101 - Discounts Taken/Lost	(36)	-	-	-	-	-	
659101 - Depreciation	27,729	-	-	-	-	-	
662301 - Building Improvement	-	30,000	30,000	-	-	-	
664101 - Equipment - Replacement	-	-	-	-	-	-	
664102 - Vehicles	-	-	128,070	-	-	-	
664102 - Vehicles - Additional	-	27,000	27,000	27,000	-	-	
664102 - Vehicles - Replacement	-	141,000	141,000	306,000	51,000	-	
665101 - Capital Outlay Contra Expense	-	-	-	-	-	-	

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Facilities
Dept	(All)
Type	Expense

	Data					
699901 - Unassigned Fund Balance	-	-	334,509	-	-	-
Grand Total	3,882,382	4,250,912	4,718,291	4,663,561	4,582,172	4,669,206

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Fleet
Dept	(All)
Type	Revenue

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
541201 - Internal Serv Fees/Charges	-	(4,609,971)	(4,787,255)	(4,219,546)	(4,168,566)	(4,232,362)
541201 - All Hazards Internal Serv Fee	(1,033)	-	-	-	-	-
541201 - Building Internal Serv Fees	(30,586)	-	-	-	-	-
541201 - City Centrum Internal Serv Fee	-	-	-	-	-	-
541201 - CRA Internal Serv Fee	-	-	-	-	-	-
541201 - Facilities ISF Internl Svc Fee	(34,184)	-	-	-	-	-
541201 - Fleet ISF Internal Service Fee	(17,580)	-	-	-	-	-
541201 - General Fund Internal Serv Fee	(2,843,887)	-	-	(389,991)	(409,161)	(418,344)
541201 - Golf Course Internal Serv Fees	(255)	-	-	-	-	-
541201 - Lot Mowing Internal Serv Fee	(10,848)	-	-	-	-	-
541201 - Parks & Rec Progs Internal Ser	(58,789)	-	-	-	-	-
541201 - Prop/Liab Insur Inter Serv Fee	(4,090)	-	-	-	-	-
541201 - Sidewalks Proj Internal Serv	(40,168)	-	-	-	-	-
541201 - Stormwater Internal Serv Fees	(486,451)	-	-	-	-	-
541201 - Water & Sewer Intern Serv Fees	(460,643)	-	-	-	-	-
541201 - Waterpark Internal Serv Fees	(1,346)	-	-	-	-	-
541201 - Work Comp Intern Serv Fee	(728)	-	-	-	-	-
541201 - Yacht Basin Internal Serv Fees	(5,868)	-	-	-	-	-
564101 - Disposition of Fixed Assets	6,115	-	-	-	-	-
564102 - FA Auction/Salvage Proceeds	-	-	-	-	-	-
565101 - Surplus Materials/Scrap Sales	(199)	-	-	-	-	-
569101 - Other Miscellaneous Revenue	(48,414)	-	-	-	-	-
569115 - Purchasing Card Rebate	(484)	-	-	-	-	-
581199 - Xfer in of Capital Asset	-	-	-	-	-	-
599960 - Operating Fund Balance	-	-	(645,118)	-	-	-
Grand Total	(4,039,436)	(4,609,971)	(5,432,373)	(4,609,537)	(4,577,727)	(4,650,706)

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Fleet
Dept	(All)
Type	Expense

OBJ # - Description	Data					
	Sum of FY 2015 Actual	Sum of FY 2016 Adopted	Sum of FY 2016 Amended	Sum of FY 2017 Proposed	Sum of FY 2018 Proposed	Sum of FY 2019 Proposed
612001 - Regular Salary	776,608	1,076,708	1,076,708	1,071,595	1,101,400	1,131,229
612002 - Longevity Salary	-	874	874	-	-	-
614101 - Overtime	9,888	5,700	5,700	5,700	6,900	5,790
615101 - Special Pay/Add Pay	13,508	13,008	13,008	11,336	11,336	11,336
615102 - Relocation Costs Spec Pay	-	-	-	-	-	-
615104 - Standby Pay	9,800	10,660	10,660	10,840	11,139	11,440
615105 - Tool Allowance Spec Pay	7,650	7,200	7,200	7,800	7,800	7,800
615109 - Lump Sum Award Spec Pay	4,880	-	-	-	-	-
621101 - FICA Taxes	48,965	69,650	69,650	69,377	71,349	73,165
621102 - Medicare Taxes	11,452	16,289	16,289	16,226	16,687	17,108
622101 - General Retirement	67,428	75,836	75,836	81,224	83,439	85,657
622111 - UAAL General Retirement	284,029	333,161	333,161	342,977	353,266	363,864
622114 - General Pension Exp - GASB 68	(36,966)	-	-	-	-	-
623101 - Life,Health,Disability Insur	141,907	205,773	205,773	17,747	18,229	18,710
623102 - Self-Insured Health Plan	-	-	-	209,629	213,504	228,450
623105 - Othr Post Employ Benefit(OPEB)	16,482	-	-	-	-	-
623107 - Opt Out Health Ins Subsidy	1,544	1,920	1,920	1,920	1,920	1,920
624101 - Workers Compensation	23,874	36,271	36,271	34,722	35,749	36,611
624103 - Leave Payout	4,646	13,878	13,878	9,787	10,277	10,585
631399 - Other Professional Services	-	10,000	5,000	20,000	10,000	20,000
634120 - Outside Services	903,003	540,000	702,757	607,534	629,365	631,269
640101 - Food And Mileage (City)	-	-	-	-	-	-
640104 - Recruitment Travel	-	-	-	-	-	-
640105 - Travel Costs	547	11,400	12,250	8,497	9,311	9,413
641101 - Communication Service	2,276	2,800	2,800	2,887	2,938	2,997
641102 - Telephone Service	1,266	2,150	2,150	2,200	2,250	2,295
641104 - Postage & Shipping	144	300	300	300	300	300
643202 - Electric	22,090	25,600	25,600	27,136	27,500	28,050
643203 - Water & Sewer	5,495	6,600	6,600	6,765	6,825	6,962
643205 - Propane Fuel	58	-	-	-	-	-
644103 - Copy & Fax Machine Rent/Lease	2,587	4,000	4,000	4,250	4,500	4,590
644104 - Uniforms/Linen/Mats Rent/Lease	6,862	8,900	8,900	9,123	9,350	9,537
646101 - Tires	289,409	400,000	409,827	420,000	440,000	448,800

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Fleet
Dept	(All)
Type	Expense

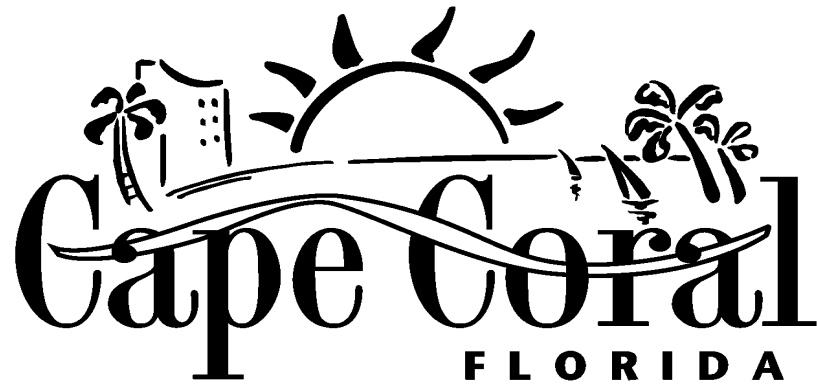
	Data					
646102 - Equip Repair/Maintenance	15,483	9,000	9,000	9,225	9,450	9,639
646103 - Building Maintenance	89	5,000	5,000	5,125	6,050	6,171
646104 - Diesel Fuel	1,784	2,600	2,600	103,558	109,700	116,171
646105 - Parts Repair/Maintenance	945,915	850,000	850,000	901,152	951,181	970,210
646106 - Unleaded Fuel	5,891	5,600	5,600	6,086	6,653	6,786
646107 - Oil & Grease	62,882	25,000	25,000	28,000	31,000	31,620
646108 - Other Repairs & Maint.	1,049	-	6,500	-	-	-
646109 - Facilities Charges	14,785	10,000	10,000	10,250	10,500	10,500
646109 - Facilities Charges Overhead	13,976	-	-	-	-	-
646109 - Facilities Charges Projects	17,142	-	-	-	-	-
646110 - Fleet Charges	17,579	14,400	14,400	126,598	129,894	132,760
646110 - Fleet Charges Overhead	-	-	-	-	-	-
646124 - Dyed Diesel Fuel	(1)	-	-	-	-	-
647101 - Printing	9	-	-	-	-	-
648101 - Advertising	547	-	-	-	-	-
649103 - Various Fees	8,681	16,000	16,000	16,700	17,400	17,428
652101 - Office Supplies	2,298	3,800	3,800	3,895	3,965	4,045
652113 - Uniforms	725	1,710	1,710	1,750	1,800	1,810
652115 - Tools	637	3,000	3,000	4,010	4,230	3,299
652116 - Small Equipment	2,169	7,000	10,200	8,103	8,374	8,546
652117 - Janitorial Supplies	1,136	1,200	1,200	2,250	2,300	2,348
652121 - Computer Equip/Accessory	842	13,000	13,000	13,500	13,500	13,600
652122 - Computer Software/License	24,738	32,500	33,100	33,500	34,500	35,190
652124 - Safety Equipment	1,052	2,000	4,000	2,125	2,350	2,396
652199 - Other Operating Mat & Supplies	7,575	24,000	20,000	24,600	25,100	25,602
653105 - Parking Lot Maintenance	1,464	-	-	-	-	-
654101 - Books Pubs Subscrpt & Membrshp	670	9,100	9,100	1,700	1,721	1,744
655101 - Training & Seminars	3,526	13,800	14,350	9,538	10,299	10,396
655102 - In-House Training	-	2,000	2,000	6,300	6,426	6,567
656101 - Discounts Taken/Lost	(20,795)	-	-	-	-	-
659101 - Depreciation	299,758	-	-	-	-	-
662301 - Building Improvement	-	-	-	-	-	-
662601 - Improvements Other Than Bldgs	-	-	-	-	-	-
664101 - Equipment	-	263,000	263,000	157,000	16,000	66,000
664101 - Equipment - Replacement	-	-	-	-	-	-

City of Cape Coral, Florida
 FY 2017 - 2019 Proposed Operating Budget

Fund Group	Internal Service
Fund	IS Fleet
Dept	(All)
Type	Expense

	Data					
664102 - Vehicles	25,417	-	-	-	-	-
664102 - Vehicles - Replacement	-	417,583	417,583	135,000	90,000	-
664501 - Computer Software Intangible	-	-	-	-	-	-
665101 - Capital Outlay Contra Expense	(25,417)	-	-	-	-	-
693103 - Gain/Loss - Fixed Assets	-	-	-	-	-	-
699901 - Unassigned Fund Balance	-	-	645,118	-	-	-
Grand Total	4,051,036	4,609,971	5,432,373	4,609,537	4,577,727	4,650,706

City of Cape Coral, Florida
FY 2017 - 2019 Proposed Operating Budget



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